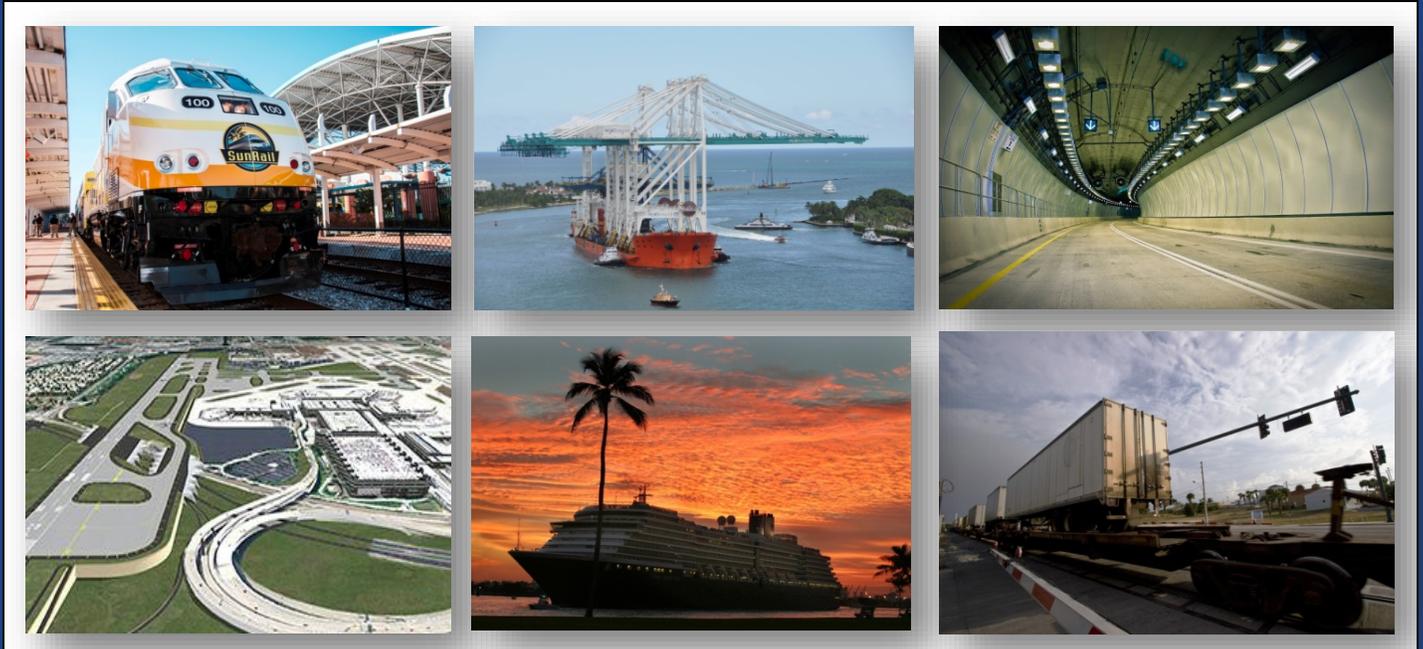


Office of Freight, Logistics & Passenger Operations (FLP)

Organization & Activities Guide



May 2016

Florida Department of Transportation



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OFFICE OF FREIGHT, LOGISTICS AND PASSENGER OPERATIONS OVERVIEW



OFFICE OF FREIGHT, LOGISTICS AND PASSENGER OPERATIONS

The Office of Freight, Logistics and Passenger Operations (FLP) encompasses a level of modal representation and industry engagement unlike any other state DOT organization.

FLP acts as a tool to better connect, develop, and implement a freight planning process that maximizes the use of existing facilities while integrating and coordinating the various modes of transportation, including the combined utilization of both government-owned and privately-owned resources.

Annually, FLP allocates funds toward transportation infrastructure improvements in all the modes. With progression in mind, the FLP Office is structured with the governor's multimodal transportation initiatives in line – to transform Florida into a global hub for trade, logistics, and manufacturing-oriented activities.

Working together collaboratively, FLP leads Florida's multimodal-transportation initiatives through work with federal and local government partners in planning, coordination, financing, grant management, ridership, and regional analysis. Each modal office strives to create and seek out opportunity through program and project management in order to support the FDOT comprehensive multimodal transportation system, working in coordination with a variety of offices in the Florida Department of Transportation (FDOT) and agency partners.

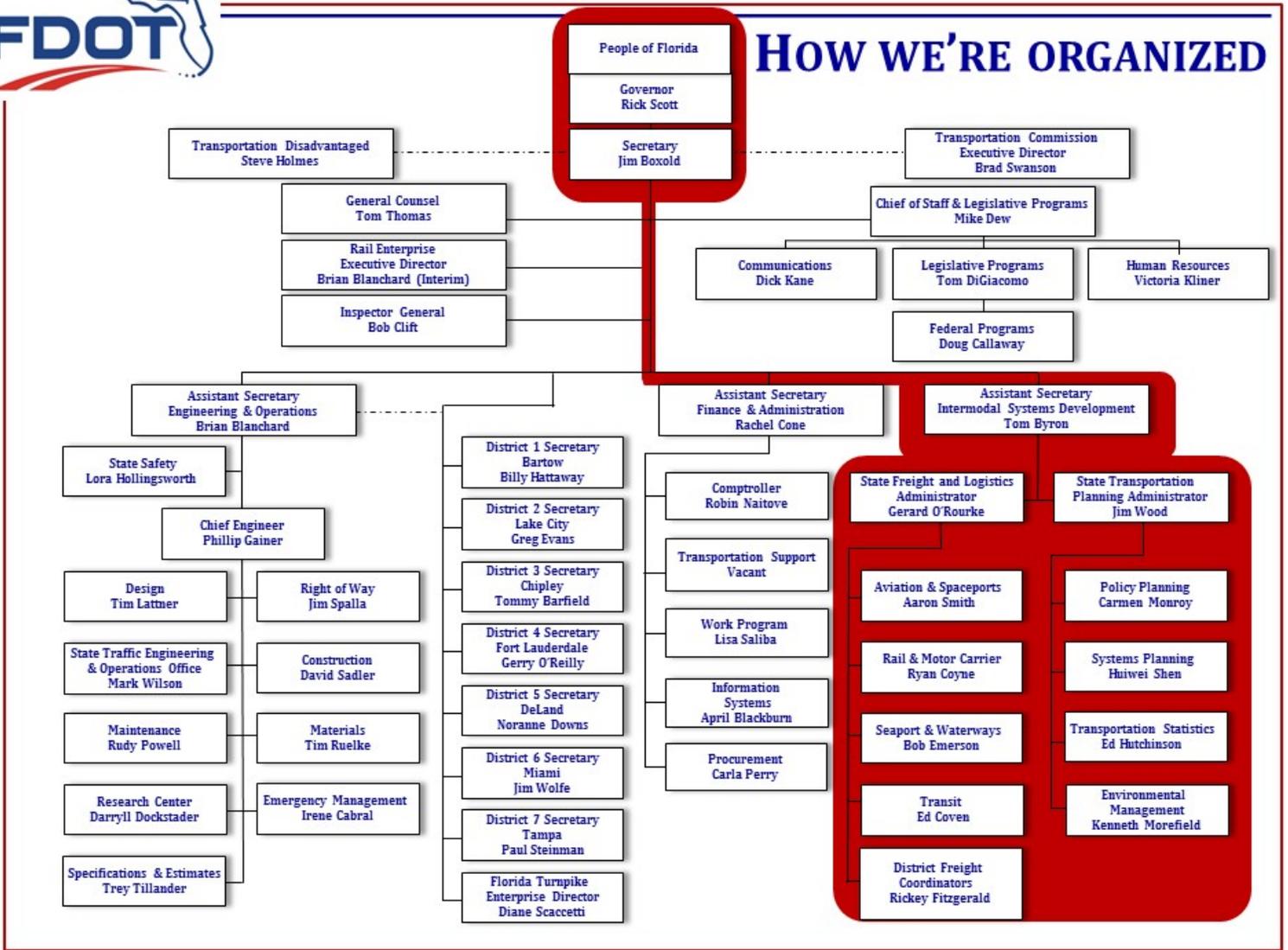
The Office of Freight, Logistics and Passenger Operations office includes the following:

- Aviation and Spaceports Office
- Rail and Motor Carrier Office
- Seaports and Waterways Office
- Transit Office
- District Freight Coordinators





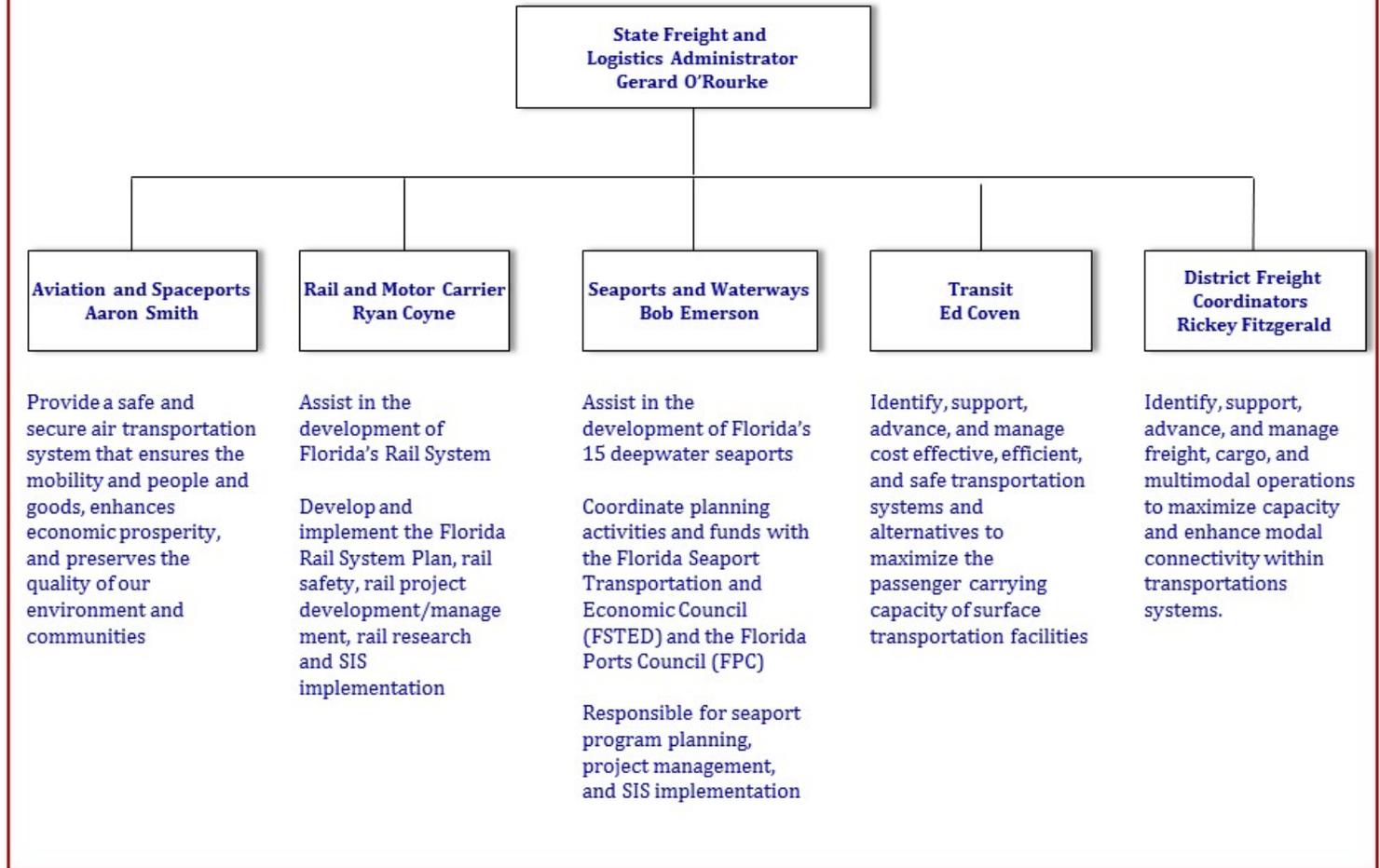
HOW WE'RE ORGANIZED



The offices under FLP are responsible for developing motor carrier, rail, transit, seaport, waterways, aviation and spaceport opportunities through program and project management in order to support the FDOT comprehensive multimodal transportation system. Activities include system plan development, modal project identification and prioritization, research and support of FDOT districts and their partners.

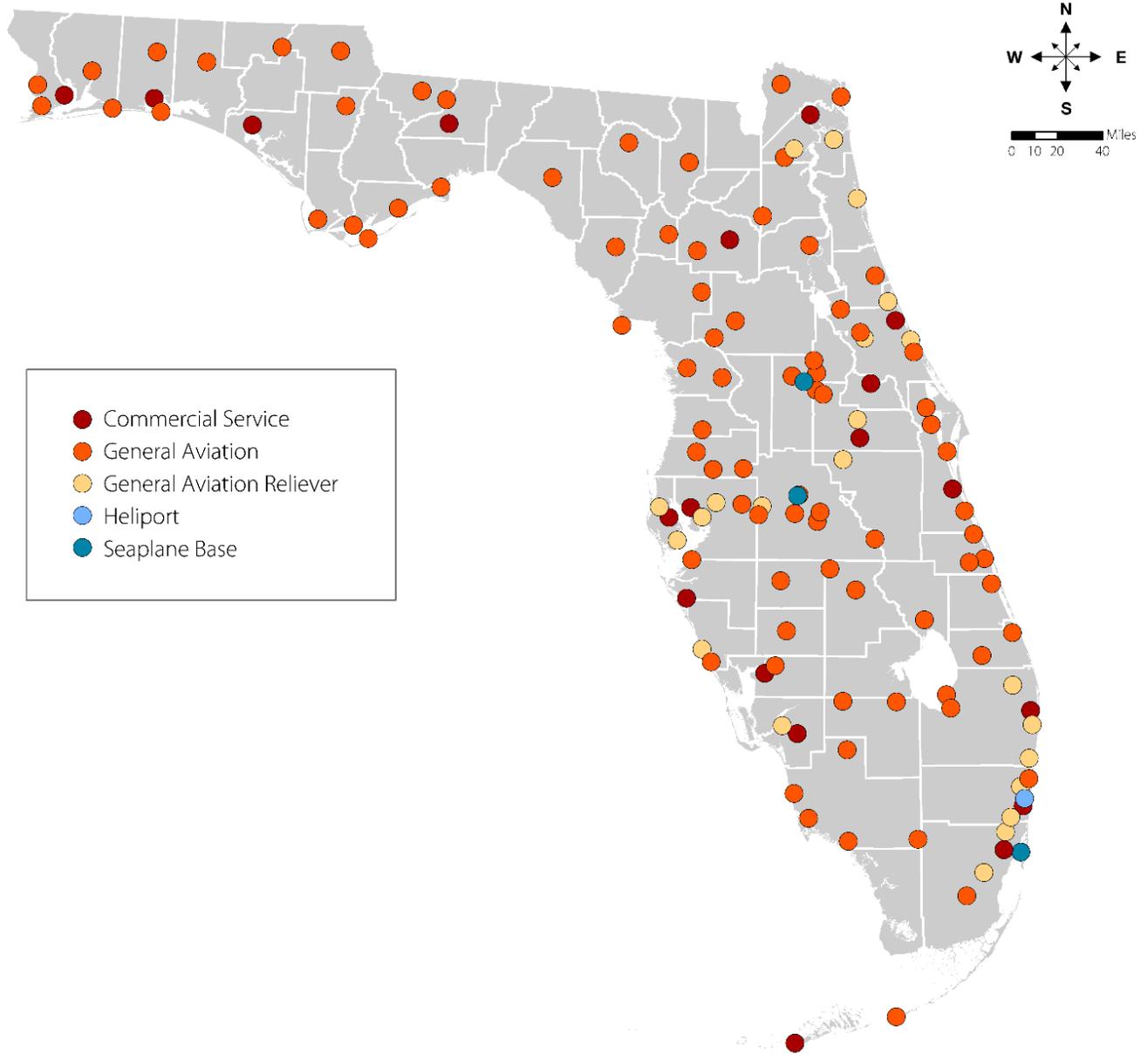


OFFICE OF FREIGHT LOGISTICS AND PASSENGER OPERATIONS

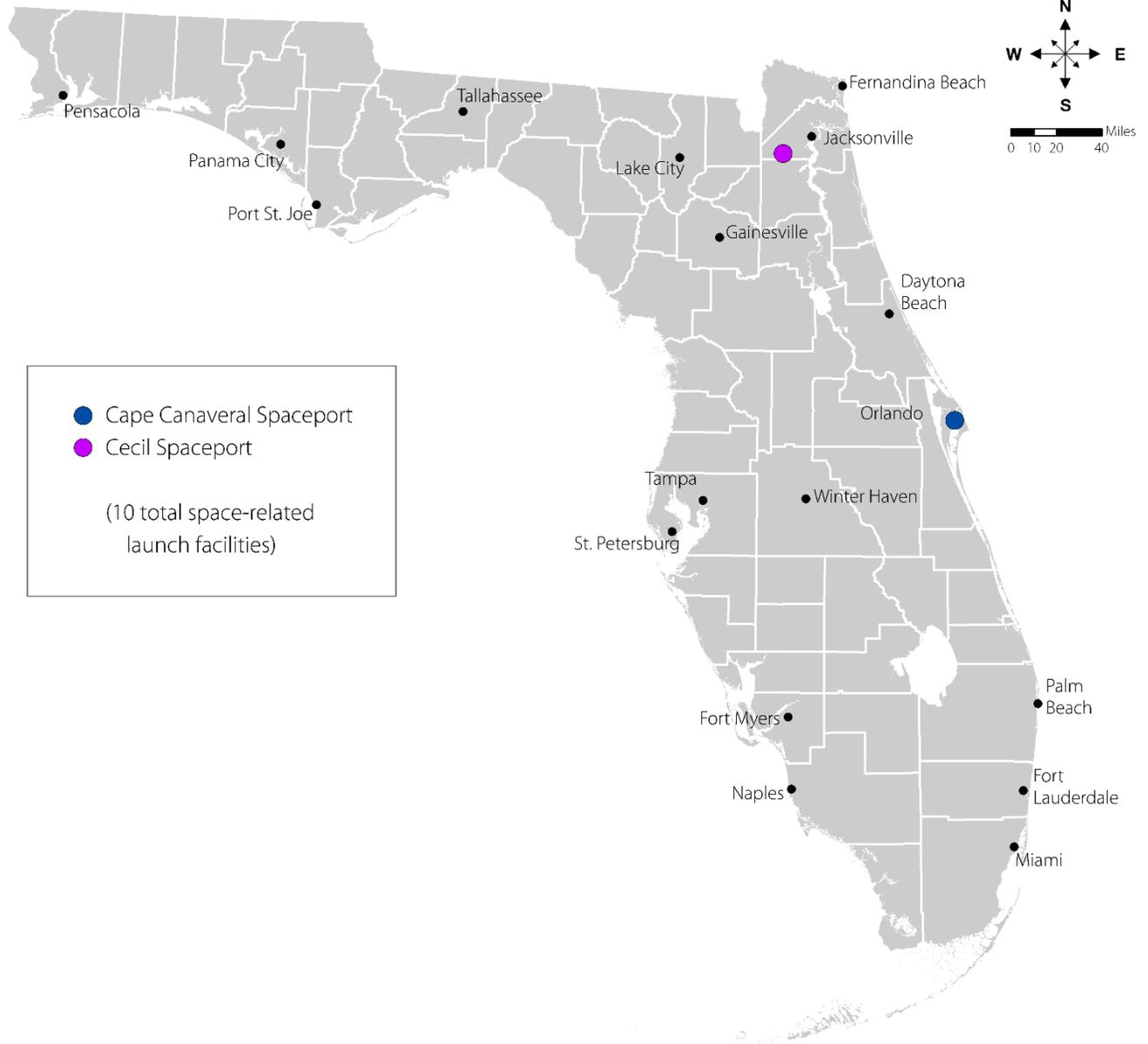


AVIATION AND SPACEPORTS OFFICE

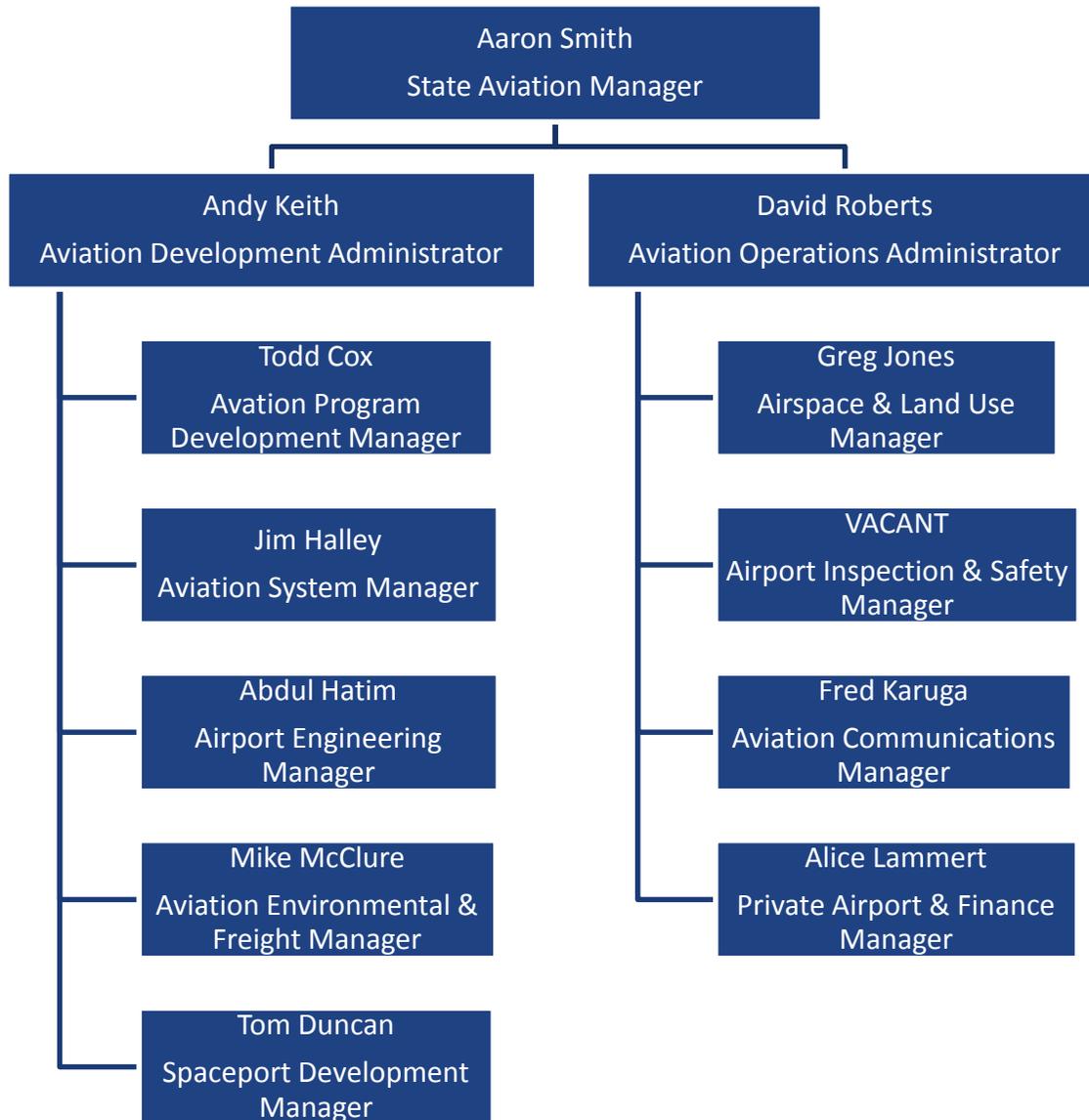
AVIATION SYSTEM



SPACEPORTS SYSTEM



AVIATION AND SPACEPORTS STAFF



**District Modal Contacts located in each district section.*

Aviation and Spaceports Staff Responsibilities

<p>Aaron Smith 850-414-4514</p>	<p>State Aviation Manager</p>	<p>Overall development and management of the Florida Department of Transportation (FDOT) Aviation Program and related functions.</p> <p>Functional areas include: statewide aviation program funding policy.</p> <p>Funding allocation for the seven districts, statewide system planning, airport development work program coordination and liaison.</p> <p>Aviation safety related regulatory responsibilities.</p> <p>The State Aviation Manager reports directly to the State Freight and Logistics Administrator.</p>
<p>Andy Keith 850-414-4516</p>	<p>Aviation Development Administrator</p>	<p>Manages the Department's statewide aviation development program.</p> <p>Formulation of aviation technical policies, procedures and criteria.</p> <p>Analyze long-rang needs, issues and alternatives for the statewide airport and airspace system.</p> <p>Preparation of the Department aviation work program and budget.</p> <p>Development of aviation portion to the Florida Transportation Plan</p>
<p>Todd Cox 850-414-4510</p>	<p>Aviation Program Development Manager</p>	<p>Reviews Department's aviation work program and district aviation work programs.</p> <p>Reviews airport master plans, specifications and environmental studies produced by Florida airports.</p> <p>Publish aviation forecasts and management summary reports for Florida's public airports. Assists the Department's district office personnel with airport planning issues.</p> <p>Manages statewide planning projects.</p>
<p>Jim Halley 850-414-4505</p>	<p>Aviation System Manager</p>	<p>Oversees the Department's statewide aviation system planning program.</p> <p>Manages the Continuing Florida Aviation System Planning Process (CFASPP).</p> <p>Manages the Florida Aviation Database (FAD).</p> <p>Facilitate programming for both State and federal funding through the FAD.</p>
<p>Abdul Hatim, Ph. D. 850-414-4504</p>	<p>Airport Engineering Manager</p>	<p>Assists District and local government with technical issues related to airport design and construction.</p> <p>Maintains State of Florida standard specifications for airport design and construction.</p>
<p>Mike McClure 850-414-4506</p>	<p>Aviation Environmental & Freight Manager</p>	<p>Serves as the technical advisor for airport environmental studies.</p> <p>Manages the Air Cargo/Air Freight program.</p> <p>Provide airport system data and financial needs to SIS planners.</p>
<p>Tom Duncan 850-414-4513</p>	<p>Spaceport Development Manager</p>	<p>Critical review and dissemination of analyses with regard to significant aerospace issues.</p> <p>Analysis of the expected effects of new requirements, and suggestions to meet requirements to key leadership and management in FDOT central and district offices.</p> <p>Promote development and improvement of aerospace transportation facilities.</p> <p>Coordinate the development of spaceports.</p> <p>Infrastructure and related transportation facilities contained in the Strategic Intermodal System Plan (SIS).</p> <p>Address intermodal requirements and impacts of space transportation facilities.</p>

<p>David Roberts 850-414-4507</p>	<p>Administrator - Aviation Operations</p>	<p>Maintains the department’s statewide aviation regulatory and funding programs. Oversight of the statewide site approval, inspection, licensing, and certification programs for Florida’s aviation facilities. Oversights of tall structure permit application and airport protection zoning/airport land use compatibility programs. Review and approval of airport security plans (Ch. 330, F.S. requirement). Serve as the Air Support Coordinator for the Florida Air Operations Branch (State Emergency Response Team function). Analysis of legislation and fiscal policy and formulation and enforcement of aviation policies, procedures, and criteria to ensure a safe, secure, efficient, and adequately funded aviation system.</p>
<p>Greg Jones 850-414-4502</p>	<p>Airspace and Land Use Manager</p>	<p>Manages the statewide Airspace Protection and Airport Compatible Land Use Programs. Provides technical assistance to Aviation and Spaceports Office and other state and federal agency staff in the review of airport master plans, airport layout plans, and comprehensive plan amendments. Develop and coordinate agency/consultant project team tasked with Airspace Protection and Airport Compatible Land Use Programs. Technical assistance to agency and local government staff as a part of public-use airport site approval, inspection, and licensing airport protection zoning, and tall structure/incompatible land use encroachment evaluation process. Serves as the Airport Support Coordinator for the Florida Air Operations Branch (State Emergency Response Team function).</p>
<p>VACANT</p>	<p>Airport Inspection & Safety Manager</p>	<p>Manages the statewide Airport Inspection and Safety Program and Airport Site Approval and Licensing Program. Provides technical assistance to public use airport owners and representatives on corrective actions to remove licensing deficiencies. Implements safety-related airport improvements. Review of aviation accidents and incident reports to identify hazardous trends that may affect Florida’s airports.</p>
<p>Fred Karuga 850-414-4512</p>	<p>Aviation Communications Manager</p>	<p>Manages the statewide Aviation Communications and Educational Outreach Programs. Research, preparation, collection, editing, and dissemination of aviation-related information and data within and between FDOT Central and District offices. Manages FDOT Aviation communication resources such as the Aviation and Spaceports Office website, The Florida Flyer, and the Florida Aeronautical Chart and Directory. Coordinates public outreach efforts during Florida’s aviation shows and exhibitions.</p>
<p>Alice Lammert 850-414-4503</p>	<p>Private Airport & Finance Manager</p>	<p>Manages the statewide Private Airport Registration Program in accordance with Chapter 330, Florida Statutes, Chapter 14-60, and Florida Administrative Code. Reviews, analysis and issues or denies site approvals for private-use aviation facilities. Provides assistance to private-use airport owners with airport registration and self-certification. Monitors the current year statewide Aviation Work program to ensure compliance with Aviation Program goals and that all encumbrances are within allocation limits and expenditures are from applicable financial projects. Serves as the Airport Support Coordinator for the Florida Air Operations Branch (State Emergency Response Team function).</p>
<p><i>* District Modal Contacts located in each district section.</i></p>		

AVIATION & SPACEPORTS OFFICE ACTIVITIES

FDOT’s Aviation and Spaceports Office is supported by representatives from each of the seven FDOT districts. District Aviation Office’s key areas of responsibilities include coordinating planning and capital improvement program activities with local governments, aviation grant program implementation, aviation system plan implementation, and project technical assistance. The district offices review and program airport planning and capital improvement projects in the Work Program after evaluating Department priorities and airport funding priorities, and evaluating consistency with the Florida Transportation Plan, Florida Aviation System Plan, the airport’s master plan and airport layout plan along with any long range transportation plan, and applicable Federal Aviation Administration guidelines.



*As of February 23, 2016 FDOT Program & Resource Plan

AVIATION

Key Areas of Responsibility

Florida Aviation Database

[The Florida Aviation Database \(FAD\)](#) is the central repository for Florida Aviation System Data. The FAD was originally developed in 1994 as a means of collecting airport capital project requests. Since that time, it has been expanded for storing and providing data and applications for FDOT staff, FAA Airport District Office personnel, as well as public and private airport users. The system has been modified to share aviation system information with State Emergency Response Team and improve the functionality of the Disaster Preparation section.



There has been a continuing effort to enhance applications within the FAD based on user recommendations, extended system functionality, and best management practices of the information management community. As one of the primary roles of the State Aviation and Spaceports Office is the approval, dissemination, and management of state public funding for the development and improvement of the Florida aviation system, the JACIP and JPM applications play vital roles in the day-to-day workflow of the industry.

Airport Inspection and Licensing Program

FDOT implements a site approval process for proposed public-use airports in our state in order to help protect the public health, safety, and general welfare. Inspection and licensing of new and existing public-use airports is accomplished on an annual basis.

Private Airport Registration

Florida law changed regarding private-use airports, effective October 1, 2003. Like public-use airports, the law still requires prior site approval by the department for newly proposed private-use airports. However, changes to Chapter 330, Florida Statutes and Chapter 14-60, Florida Administrative Code now require only certification of required

preliminary information by the owner for airport site approval plus subsequent certification of airport data in lieu of previously required inspection and licensing. [Florida Private Airport](#).

Economic Impact Study

Every few years, FDOT's Aviation and Spaceports Office performs an in-depth analysis of the economic impact of the aviation system. All public-use facilities are evaluated, as well as several military and private airfields. The latest update to the study shows that the aviation system in Florida contributes over \$114 billion to the state's economic activity each year. The study also takes an in-depth look at that overall number, and breaks it down into several categories. Every airport that participated in the study also receives a summary analysis based on operations at the airport, local business activity, and airport development projects. This information is presented in individual brochures for use in educating local decision-makers and the public. For more information, please see [Florida Statewide Economic Impact Study](#)

Air Cargo System Plan Update

In today's global economy, the huge volume of time-critical, high-value products crossing national boundaries by aircraft results in markets and industries being connected together. In addition, air cargo companies are increasingly involved in manufacturers' supply chain management.

- Florida's commercial airports enplane over 11 percent of the nation's air cargo
- 36 percent of Florida's international trade dollars are generated by air cargo shipments
- The economic impact of air cargo produced or sold in Florida totals \$33.4 billion each year
- While many airports in Florida can accommodate air cargo activity to a certain degree, there are 15 airports in Florida which have scheduled air cargo service supporting business and industry throughout the State. Florida's air cargo activity is heavily concentrated at Miami International Airport which accounts for 80.9 percent of the State's 2011 total air cargo volume. In the same year, Florida's SIS (Strategic Intermodal System) Airports moved a combined 2.7 million tons of air around the globe. Florida's airports directly served 41 domestic and 94 international destinations with either dedicated all-cargo or wide-body passenger aircraft.
- [Florida Air Cargo Executive Summary Brochure](#)
- [2013 Florida Air Cargo System Plan Update](#)

FAA Stormwater Pond Study

The Florida Department of Transportation has undertaken a multi-year study of airport stormwater quality, quantity and compatible Best Management Practices. The objective is to improve airport safety by reducing wildlife attractants, while still meeting all state and federal water quality and quantity management requirements. The Florida Department of Environmental Protection (FDEP), the State Water Management Districts (WMDs) and the Federal Aviation Administration (FAA) provide review and guidance of the work. The FAA also assists with project funding.

Four documents have been finalized to date on the project. These documents are:

- Technical Report
- Application Assessment
- FAA Pond Design Criteria Water Treatment Modeling Report
- Implementation of FAA Pond Design
- [Best Management Practices Manual](#)

Continuing Florida Aviation System Plan Process

The Continuing Florida Aviation System Planning Process (CFASPP) is a method used within Florida to continually monitor the aviation environment and determine the development requirements to best meet projected aviation demands. This process is a component of the Federal Aviation Administration Continuous Airport Systems Planning Process. For more information see [CFASPP](#).

Airspace Obstruction Permitting

FDOT Airspace Obstruction Permitting Program implements provisions of Chapter 333, Florida Statutes (F.S.) by administering provision aimed to protect the national airspace over Florida by preventing hazards to air navigation. The law gives FDOT responsibility and authority for issuance of Airspace Obstruction Permits for any proposed structure exceeding federal obstruction standards with 10 nautical miles of any public-use or military aviation facility. That requirement is only applicable under the condition that the local jurisdiction has not adopted a local airport protection zoning ordinance, which meets requirements of Ch. 333, F.S. In that event, FDOT provides review of airspace impacts and technical assistance to local governments (when requested) as a part of the local zoning variance process.

As a part of the airspace obstruction permitting process and zoning variance technical assistance process, the program manager reviews airspace obstruction applications in accordance with s. 333.025, F.S. criteria, and in accordance with criteria contained in CFR Title 14 Part 77, as well as the FAA Advisory Circulars. Determination to issue or deny a permit, or make recommendation to approve or disapprove a zoning variance application, is based upon a determination of whether or not the proposal will result in an adverse impact on air navigation.

Management of the Airspace Obstruction Permitting program also involves close coordination with the FAA and local airport stakeholders, technical assistance on marking and lighting, and tall structure evaluation technical assistance to FDOT aviation staff. Program manager receives obstruction evaluation and airport airspace analysis training from the FAA Academy, based on the same curriculum used to train the FAA Air Traffic Specialists and Technicians.

Compatible Land Use

The issue of land use compatibility has been a matter of concern to the airport community for a couple of decades. The focus of the Florida DOT Airport Compatible Land Use project has been shifting to assemble and examine nationwide best practices in active airport land use compatibility, and (via outreach) provide guidance to Florida's communities on policy implementation at the grassroots level. Several legislative measures on land use compatibility are contained within Chapter 333, F.S., with focus on local government implementation with extensive technical guidance and assistance by FDOT's Aviation and Spaceports Office. Section 333.065, F.S. mandates the Department to create land use compatibility guidelines, which have been created and are being implemented into agency rule at this time. The Airspace and Land Use Manager is responsible for managing numerous consultant projects within the confines of the Compatible Land Use Program.

Aviation Communication and Outreach

FDOT's Aviation and Spaceports Office has a variety of aviation information products and data serving FDOT Offices; various federal, State and local government agencies; and the aviation community. The office produces "The Florida Flyer", a quarterly newsletter, the "Florida Aeronautical Chart", an annual publication that depicts all the public airports in the state of Florida, and the "Florida Airport Directory", also an annual publication that contains vital information about both the public and private airports.

The office also promotes Aviation in Florida by participating in the Experimental Aircraft Association Fly-In at Lakeland Linder Regional airport, and the US Sport Aviation Expo at Sebring Regional Airport. The Aviation and Spaceports Office also coordinates with Enterprise Florida and Visit Florida, the state's partnerships for economic and tourism development.

SERT Air Operations Branch

The State Emergency Management Act, Chapter 252, F.S. mandates the development of the Florida Comprehensive Emergency Management Plan. The State Emergency Response Team Air Operations Branch was created as a part of that mandate as an interagency team, established under the authority of the Operations Section within the Division of Emergency Management, with the responsibility to improve the utilization of air assets during a response to an emergency. FDOT's Aviation and Spaceports Office is a part of this interagency team, and provides personnel, assets, and information to the Air Operations Branch within its framework.

During activation, FDOT Aviation and Spaceports Office provide three staff members to serve in the Air Supports Group (currently, Aviation Operations Administrator, Airspace and Land Use Manager, and the Private Airport and Finance

Manager). Staffs in the aforementioned positions are on-call essential personnel, however, in the event that additional staff or resources are required to supplement the response, other Aviation and Spaceports Office and District aviation personnel may be requested to assist. As a part of this effort, Aviation and Spaceports Office staff is closely collaborating with Office of Emergency Management staff. For more information see [State Emergency Response Team \(SERT\)](#).

Pavement Management

In 1992, FDOT implemented a Statewide Pavement Management Program (SPMP) to improve knowledge of pavement conditions at public airports in the Florida aviation system, identify maintenance needs at individual airports, automate information management, and establish standards to address future needs. Furthermore, this new program was aimed to assist airports comply with Public Law 103-305, which required airports establish an airfield pavement management program when applying for FAA funding. The 1992 SPMP also provided valuable information for establishing and performing pavement maintenance and rehabilitation (M&R).

Florida Aviation System Plan

As part of previous Florida Continuous System Planning projects, the Aviation and Spaceports Office of FDOT developed a Strategic Plan that established goals and policies related to the development of the statewide aviation system. The latest Strategic Plan, included in the FASP 2025, examined the issues facing Florida and the challenges and opportunities relative to the statewide aviation system. As part of this process, goals and objectives were established, and policies were reviewed to determine how the existing Florida aviation system was performing. These goals and policies help to guide the Aviation and Spaceports Office in funding priorities. For more information see [Florida Aviation System Plan](#).

Next Generation Air Transportation System

NextGen is a comprehensive overhaul of our National Airspace System to make air travel more convenient and dependable, while ensuring flights are as safe, secure and hassle-free as possible. In a continuous roll-out of improvements and upgrades, the FAA is building the capability to guide and track air traffic more precisely and efficiently using satellite-based technology. This new technology will help to save fuel and reduce noise and pollution. For the latest information on NextGen implementation, refer to the FAA's website at [FAA NextGen](#).

Aviation Grants

Strategic Aviation Funding

The 2014 Legislative Session, marked a milestone in Aviation infrastructure improvements and investment, HB 7175 Strategic Airport Investment Initiative was passed, providing for additional funding flexibility for strategic airport projects which better position the state to maximize international trade and aviation industry growth opportunities. The provision authorizes the Department to fund projects up to 100 percent. This new provision does not include any new funds or revenue sources. Projects funded utilizing the new flexibility will be vetted using criteria similar to the Strategic Port Investment Initiative passed by the 2012 Florida Legislature.

FDOT Aviation Grant Program

FDOT funding comes primarily through the State Transportation Trust Fund. This program is the result of contributions from multiple funding sources, including revenue from the state's aviation fuel tax. Each year, the Florida Legislature appropriates a portion of this fund to the State Aviation Program. For more information see [Grant Program](#).

The Airport Improvement Program (AIP)

The AIP focuses on providing funding for capital projects on airport property, as well as off-site projects related to mitigation. All public-owned, Florida airports that are open for public use are eligible for AIP funding.

Discretionary Capacity Program

The Discretionary Capacity Program provides funding for capacity-related improvement projects, including those projects dealing with off-airport access. This funding program is available to airports with scheduled intercontinental service.

Strategic Intermodal System (SIS)

The SIS is a network of high-priority transportation facilities around the state. The aviation component of this program helps to fund capital projects that focus on mobility between economic regions. To be eligible for SIS funding, an airport must meet certain criteria focusing on transportation within the state and economic impact.

Federal Aviation Administration (FAA) Aviation Funding

A large portion of funding for Florida's airports comes from the FAA's various Airport Improvement Funding (AIP) programs. The FAA provides both entitlement and discretionary funds to airports. These funds are appropriated to certain projects based on the FAA's prioritization system. For more information on FAA funding and airport eligibility criteria, refer to the FAA's AIP website at [FAA](#).

Funding

State Infrastructure Bank (SIB) loans

The State Infrastructure Bank (SIB) is a loan and credit enhancement program used to leverage funds to increase transportation project feasibility. The SIB can provide loans and other assistance to public entities on projects eligible for assistance under state and federal law, but cannot provide assistance in the form of a grant. Projects requiring a SIB loan must provide increased mobility for the state's transportation system, or provide intermodal connectivity with airports or other transportation hubs. Emergency loans for public-use airports are also available at [SIB](#).

Airport Revenue

Airports generate revenue from landing and terminal fees, concessions, advertising, and fuel sales. Revenue is also increasingly being developed through airport land leasing, hangar rentals for non-aviation use, and commercial facilities located on airport property. One of the largest factors in funding commercial service airports is the Passenger Facility Charge (PFC). PFCs are charged by the airport to the operating airlines, and can be collected for every enplaned passenger at commercial airports controlled by public agencies. Airports use these fees to fund FAA-approved projects that enhance safety, security, or capacity; reduce noise; or increase air carrier competition.

Bonding

Airports and local governments can issue bonds as a way to raise funds for airport projects. Airports issue bonds in order to refinance existing debt or to raise funds for development projects such as a terminal, hangars, or maintenance facilities.

Public-Private Partnerships

The FAA's Privatization Pilot Program allows airports to explore privatization as a means of generating access to various sources of private capital for airport improvement and development. Private companies may own, manage, lease and develop public airports. At this time, Hendry County Airglades Airport in Clewiston, Florida is undergoing the process. However, to date it is still a public-owned airport

Funding Needs

Each year, the Aviation and Spaceports Office funds projects directly related to specific categories of airport improvements. These categories of funding are capacity, preservation, revenue/operational, safety, environmental, and security-related projects. For more information on the grant program, please see [Aviation Project Handbook](#)

SPACEPORTS

FDOT and Spaceports

Florida has one of the most dynamic transportation systems in the world. Besides roads, bridges, seaports, rail, and airports, we also have a leadership role in America's space program. Substantial public benefits gained from the space program, such as global positioning systems (GPS), weather forecasting, disaster response, smartphones, and NextGen rely on satellites to enhance our transportation system and improve our quality of life.

The Florida Department of Transportation (FDOT) uniquely includes support for spaceports as part of our transportation network. FDOT and Space Florida work together to provide space transportation services and infrastructure in the State.

FDOT, through its Spaceport Improvement Program, provides funding assistance for projects that:

- Improve aerospace transportation facilities
- Encourage coordination between airports and spaceports
- Foster interagency efforts to improve space transportation capacity and efficiency

Since the beginning of the United States space program, Florida has been at the forefront of all aspects of the space industry. As the center of National Aeronautics and Space Administration (NASA) and the United States Air Force's (USAF) space launch infrastructure since the 1950's, space transportation has had a major effect on Florida's economy and its multi-modal transportation system. Though accommodating this mission has always been a significant role of FDOT, "space" itself was not previously considered a separate mode of transportation to be planned/programmed by the State. This view began to change as space transportation technology continued to mature and the prospect of commercial spaceflight became a greater reality.

In 1999, Florida designated "space" as an official mode of transportation and "spaceports" as the associated transportation facilities. This official designation gave "space" a standing within FDOT, similar to other long-established modes such as roads, bridges, rail, airports, and seaports. With this designation, spaceports and space transportation were aligned to help FDOT achieve its primary mission.

Most importantly, Florida law establishes a process for incorporating spaceport and aerospace industry related needs into the Florida Transportation Plan (FTP) and the Strategic Intermodal System (SIS). Both the FTP and the SIS are the primary drivers for delivering state transportation product in Florida.

The FTP provides the policy framework for allocating FDOT's funding that will be spent to meet the transportation needs of residents, tourists, and businesses between now and 2060. The FTP identifies the goals and objectives for the next several decades and addresses the needs of the entire state transportation system. One of the stated goals of the FTP is to strengthen coordination among seaports, airports, spaceports, railroads and other modal partners. The SIS is a statewide system of transportation facilities that play a critical role in moving people and goods to and from other states and nations, as well as among economic regions within Florida. The SIS serves as the state's highest priority for statewide mobility. Incorporating space and aerospace related needs into the FTP and the SIS is a significant commitment by the state to support a major sector of Florida's economy.

Space Florida, an independent special district of the State of Florida, serves as the state's lead entity for state aerospace-related activities with federal, military, and state agencies as well as the private sector. Space Florida promotes and assists Florida's aerospace business sector by providing access to space transportation facilities, financing, support services, and innovative education programs. Created as an Independent Special District pursuant to Chapter 331, Part II, Florida Statutes, Space Florida is charged with fostering the growth and development of a sustainable and world-leading space industry in Florida.

Vision

Mission Statement
 Space Florida drives State economic development across the global aerospace enterprise.

Vision Statement
 To be the world leader in developing tomorrow's aerospace enterprise, creating a diversified business environment and robust continued economic growth for Florida.

Space Florida is required under state statute to “develop a spaceport master plan for the expansion and modernization of space transportation facilities within spaceport territories”. The Florida Spaceport System Plan functions in this role, incorporating the various individual spaceport master plans across the state, including the Cape Canaveral Spaceport Master Plan. Within this System Plan, Space Florida maintains a list of recommended capital projects eligible to be funded through FDOT.

FDOT & Space Florida Recent Collaboration

FDOT and Space Florida work closely together in order to provide space transportation services on spaceport properties throughout the State. With the Federal Aviation Administration’s (FAA) licensure of commercial spaceports at Cape Canaveral in 1999 and Cecil Spaceport in 2010, coupled with the potential for more in the future, Florida is in a unique position of having an expanding system of spaceports. Further, due to the programmatic changes associated with the retirement of the NASA Shuttle Program, access to an increasing number of unused federal space launch facilities led Space Florida, in partnership with FDOT, to take a more active role in the planning and funding of spaceport infrastructure. This expanding role has led to the Spaceport Improvement Program and other significant milestones that are securing Florida’s place as a global space transportation leader.

As Florida’s aerospace industry development organization, Space Florida fosters bold economic development activities to expand and diversify domestic and international opportunities. These efforts support talent development, enhance infrastructure, and support governments and organizations in improving the state’s competitive business climate. Space Florida does this by supporting, assisting, facilitating, and consulting on space industry-related needs for attracting, retaining, and expanding aerospace or related supply chain businesses (aerospace partners) that create economic opportunities in Florida.

Recent collaboration efforts include:

- Provided funding assistance to Space Florida for improvements to Launch Complex-36 at Cape Canaveral Spaceport. The improvements provide for rocket engine testing and development at the complex.
- Continued to support Space Florida’s efforts to obtain an FAA commercial launch site operator license for the Shuttle Landing Facility and the proposed Shiloh launch complex, both at the Cape Canaveral Spaceport.
- Provided Space Florida with engineering technical expertise for facility assessments of the Shuttle Landing Facility, Launch Complex-46, solid propellant processing areas, and future launch pad sites.



Future of Spaceports

As the commercial space sector develops, Florida will face new challenges to provide a safe aviation/aerospace environment while promoting economic development. The challenge for FDOT going forward will be identifying, balancing, and incorporating the various regulatory and economic aspects of these evolving commercial space activities with its mission to provide a safe and secure air transportation system.

Resources

FDOT Aviation Home Page - <http://www.dot.state.fl.us/aviation/>

Staff Directory - <http://www.dot.state.fl.us/aviation/staff.shtm>

Economic Impact - <http://www.dot.state.fl.us/aviation/economicimpact.shtm>

Aviation Project Handbook - <http://www.dot.state.fl.us/aviation/flpub.shtm>

Data and Forecasting - <http://www.dot.state.fl.us/aviation/dataforecasts.shtm>

Airport Inspections - <http://www.dot.state.fl.us/aviation/dataforecasts.shtm>

Compatible Land Use - <http://www.dot.state.fl.us/aviation/compland.shtm>

Florida Aviation System Plan - http://www.dot.state.fl.us/aviation/FASP_details.shtm

Florida Private Airport Registration & Site Approval - <http://www.floridaprivateairport.com/>

Florida Flyer Newsletter - <http://www.dot.state.fl.us/aviation/newsletters.shtm>

Continuous Florida Aviation System Planning Process – <http://www.cfaspp.com>

FDOT Spaceports Home Page - <http://www.dot.state.fl.us/aviation/>

Staff Directory - <http://www.dot.state.fl.us/aviation/staff.shtm>

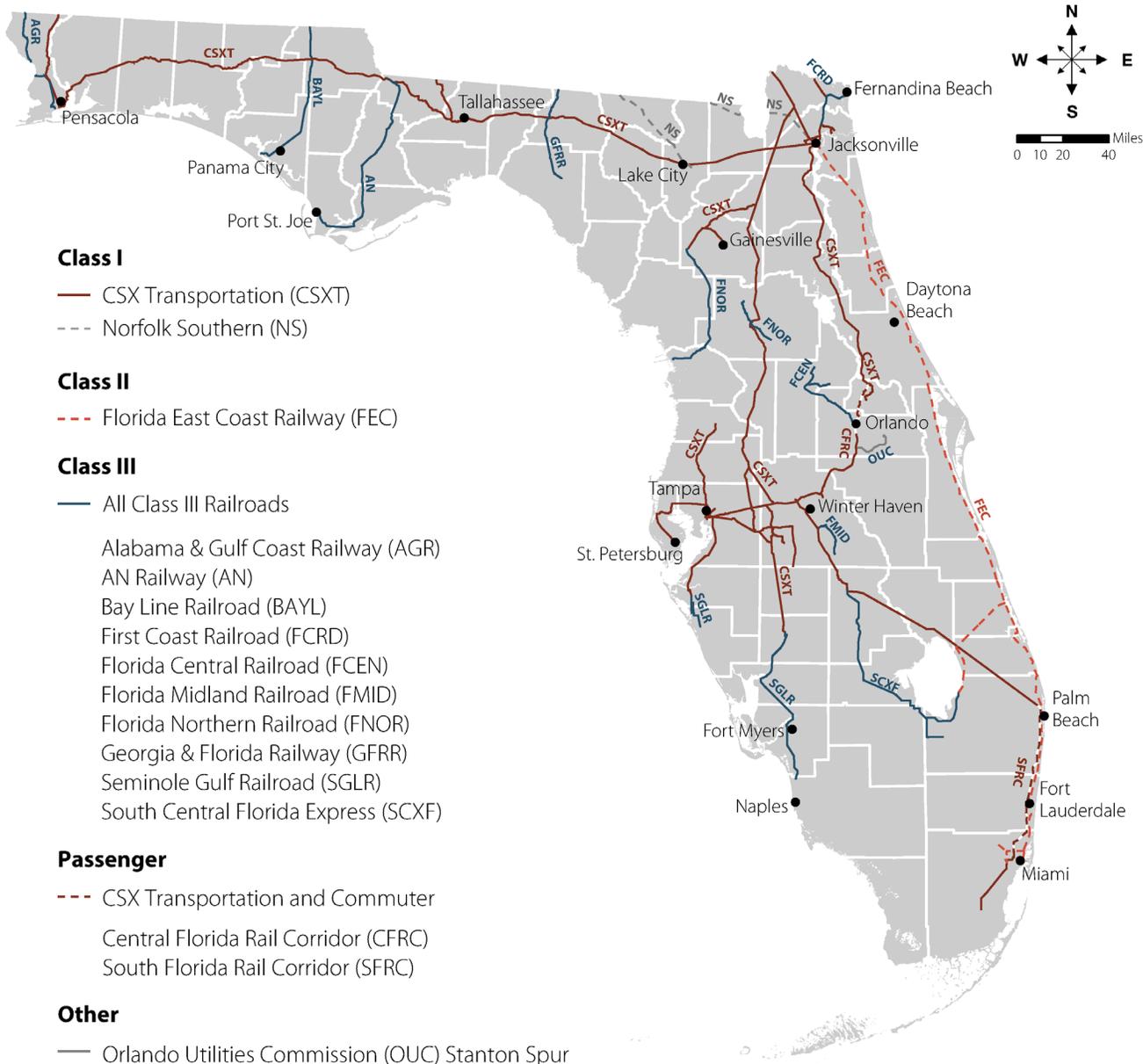
Spaceport Project Handbook - <http://www.dot.state.fl.us/aviation/flpub.shtm>

Space Florida - <http://www.spaceflorida.gov/>

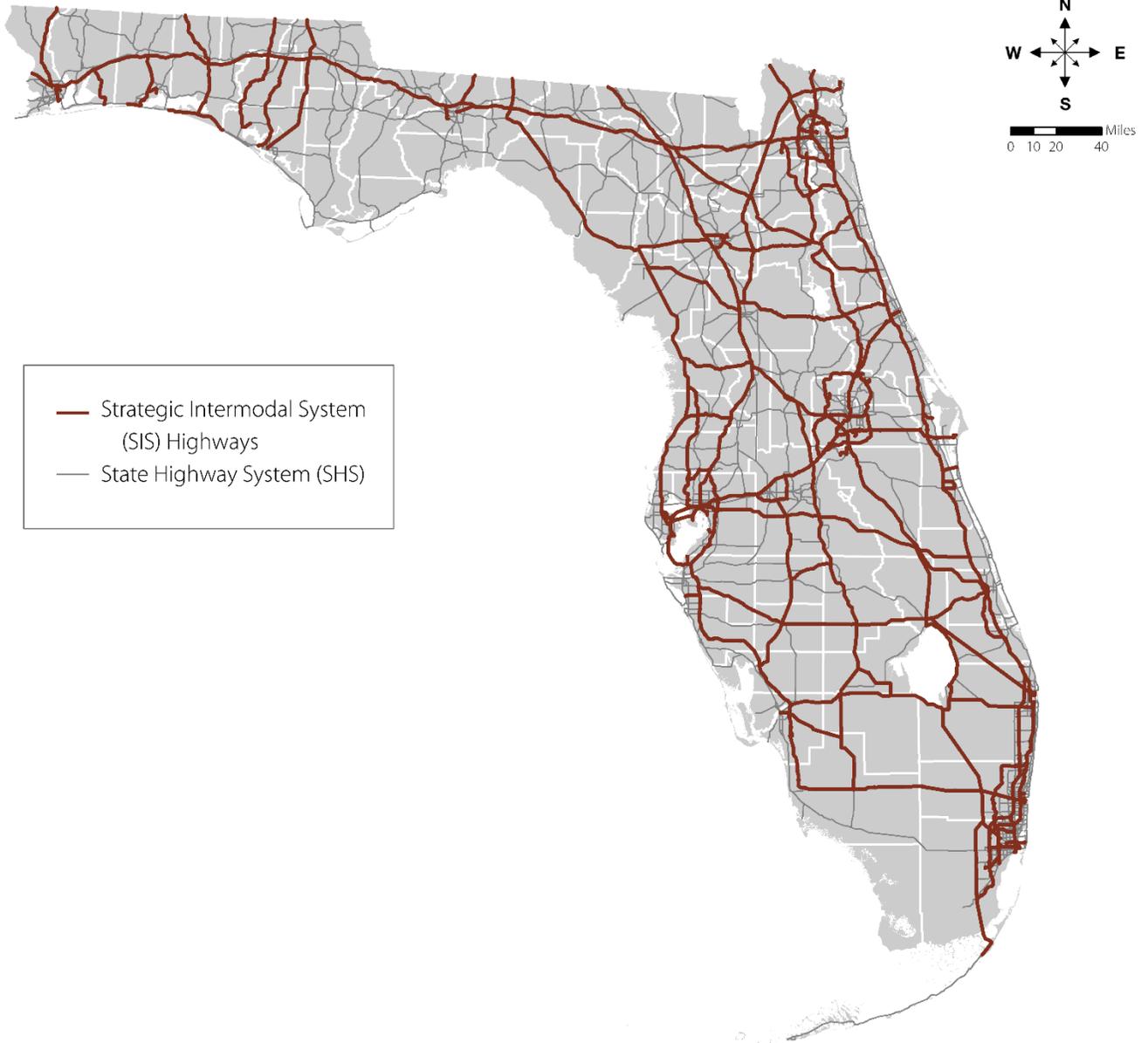
Key Contacts Space Florida Executive Staff - <http://www.spaceflorida.gov/about-us/staff>

RAIL & MOTOR CARRIER OFFICE

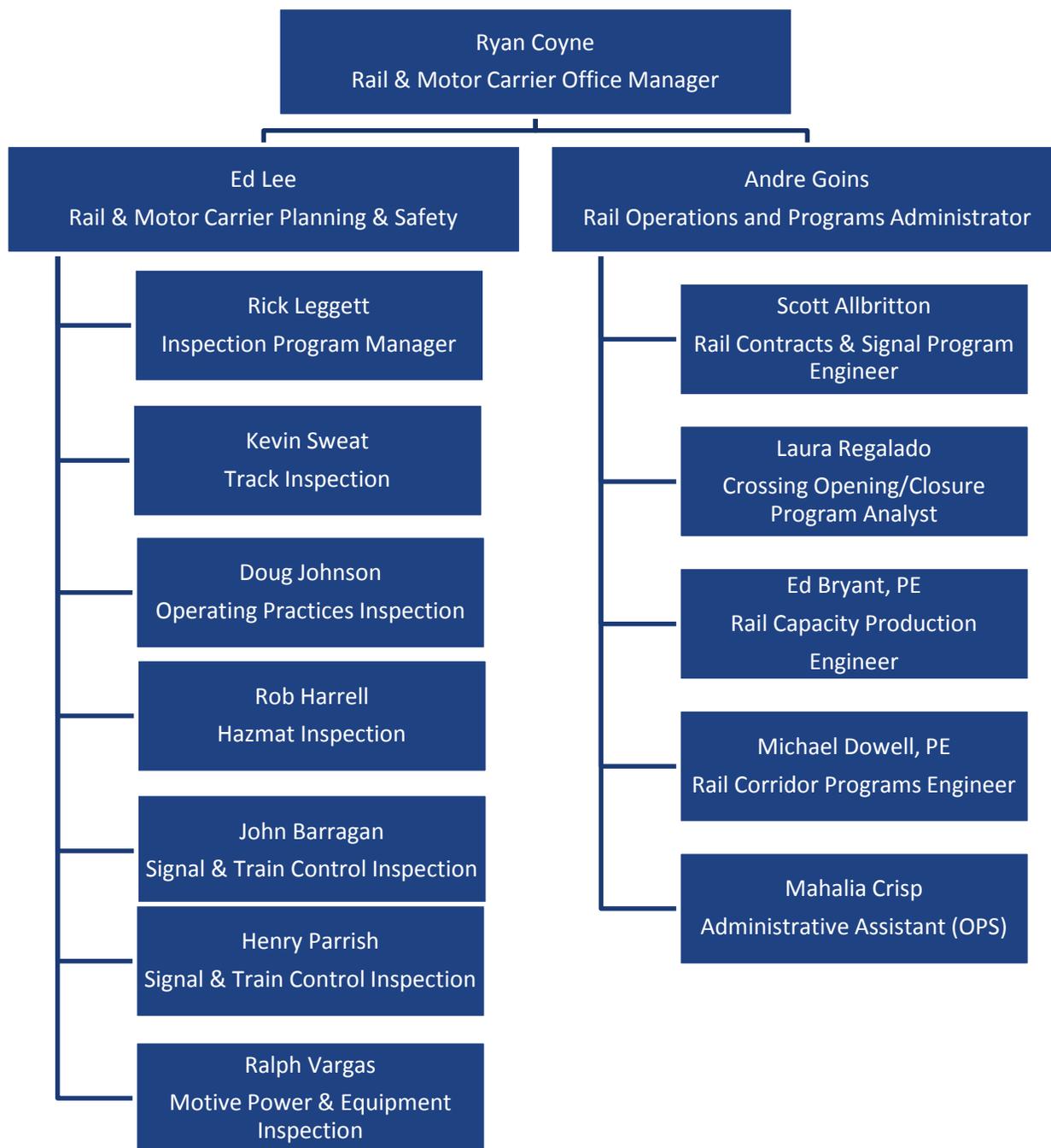
RAIL SYSTEM



MOTOR CARRIER SYSTEM



RAIL AND MOTOR CARRIER STAFF



**District Modal Contacts located in each district section.*

Rail and Motor Carrier Staff Responsibilities

Ryan Coyne 850-414-4550	Rail & Motor Carrier Office Manager	<p>Overall leadership, direction, and support for rail staff activities and lead support to Florida Rail Enterprise</p> <p>Rail policy and technical support to executive leadership Primary liaison with private rail industry, Federal Railroad Administration, and Amtrak</p> <p>Lead preparations and response to major rail incidents and emergencies</p> <p>Lead on rail freight/rail passenger interoperability issues with freight railroads and intercity/commuter rail entities</p> <p>Serves on Florida Operation Lifesaver Board of Directors Primary representative to AASHTO's Standing Committee on Rail Transportation</p>
Ed Lee 850-414-4535	Administrator - Rail & Motor Carrier Planning & Safety	<p>Development of State Rail System Plan</p> <p>Manage rail construction contracts (currently \$256M)</p> <p>Lead coordinator on motor carrier issues</p> <p>Rail policy and legislative analysis</p> <p>Management of rail safety inspection staff</p> <p>Respond to citizen complaints on rail issues</p> <p>Primary liaison with SIS staff on project identification</p>
Rick Leggett 904-334-1589	Inspection Program Manager	<p>Primary liaison with FRA on inspection issues Coordinate training of new inspectors Track & prepare performance data on inspection activities Investigate citizen complaints on rail issues Technical liaison on FRA positive train control initiative Perform operating practices inspections</p>
Kevin Sweat 954-347-0975	Operating Practices Insp.	<p>ALL INSPECTORS PERFORM THE FOLLOWING DUTIES:</p> <p>Perform safety inspections on railroads within their respective disciplines to determine compliance with federal regulations, Investigate citizen complaints on rail issues, Respond to rail-related technical requests from districts and CO, Evaluate contract compliance on construction projects, Assist NTSB and FRA in investigating incidents</p>
Doug Johnson 954-868-1262	Operating Practices Insp.	
John Barragan 954- 868-8593	Signal & Train Control Insp.	
Rob Harrell 904-838-6823	Hazardous Materials Insp.	
Henry Parrish 904- 838-6825	Signal & Train Control Insp.	
Ralph Vargas 904-360-5667	Motive Power & Equipment Insp.	
Andre Goins, PE 850-414-4620	Administrator - Rail Operations and Programs	<p>Develops, implements and monitors Rail Operations programs</p> <p>Coordinates with railroad partners on statewide project production issues. Provides engineering guidance for advanced highway/rail grade crossing technology</p> <p>Manage issues related to Quiet Zones and Americans with Disabilities Act</p> <p>Provides Rail policy and legislative analysis</p> <p>Coordinates with Law Enforcement and Motor Carriers</p> <p>Manages non-profit organization, Florida Operation Lifesaver, which promotes rail safety and education. Official spokesperson for Florida Operation Lifesaver and is accountable to the Board of Directors</p>
Scott Allbritton 850-414-4553	Rail Contracts & Signal Programs Coordinator	<p>Coordinates with Districts on projects and funding</p> <p>Manages construction and maintenance production schedules</p> <p>Oversees Signal Safety Improvement Program</p> <p>Leads Diagnostic Field Review teams throughout the state</p>

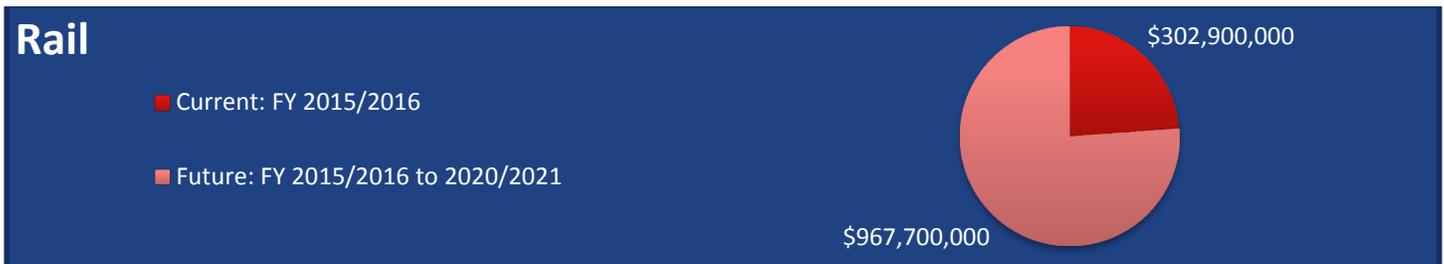
<p>Laura Regalado 850-414-4528</p>	<p>Crossing Opening/ Closure Coordinator</p>	<p>Manages contentious process to determine potential crossings that can be closed as well as locations where new access points need to be provided Leads site visits, responds to public information requests, organizes and conducts public forums Coordinates with the Office of the General Council Facilitates Quiet Zone Implementation process</p>
<p>Ed Bryant, PE 850-414-4188</p>	<p>Rail Capacity Production Engineer</p>	<p>Construction contract manager for rail construction projects; reviews design and construction plans. Inspect work performed to ensure consistency of construction practice with contracted plans and to verify invoiced items Provide engineering and technical review of implementation of positive train control (PTC) Provide engineering and technical assistance in development of passenger rail system projects</p>
<p>Michael Dowell, PE 850-414-4552</p>	<p>Rail Corridor Programs Engineer</p>	<p>Provides Engineering reviews and data analysis on rail related projects and studies Provides oversight and analysis of the Rail Highway Crossing Inventory database, which house all data for Highway-Rail Grade Crossings in the state as well as historical records Coordinates with Districts and Railroad partners to update inventory and provide data to the Federal Railroad Administration Manages special research projects with Florida Universities</p>
<p>Mahalia Crisp 850-414-4218</p>	<p>Administrative Assistant (OPS) Assistant Operation Lifesaver State Coordinator</p>	<p>Assistant for the Florida Operation Lifesaver activities including: finance, correspondence, and coordination with volunteers Provides general administrative support to rail programs</p>

RAIL AND MOTOR CARRIER OFFICE ACTIVITIES

RAIL

The Rail Office is responsible for assisting in the development of Florida's rail system, both passenger and freight. The office is responsible for developing and implementing the Florida Rail System Plan, rail safety, rail project development/management, rail research and SIS implementation.

The Florida Department of Transportation (FDOT) is a decentralized agency. The Tallahassee Central Office is primarily dedicated to policy/procedure/plan development, quality assurance, safety inspection/compliance and technical assistance. FDOT District Offices handle matters regarding day-to-day operations.



*As of February 23, 2016 FDOT Program & Resource Plan

Key Areas of Responsibility

Highway Rail Signal Safety Program

The Department works to identify crossings where certain improvements could potentially increase safety, with the goal of reducing fatalities and injuries. Florida uses an inventory of rail system data to produce the annual Safety Index, in which crossings are ranked in order of potential risk. Priority crossings are reviewed and selected crossings undergo Diagnostic Field Reviews performed by the Department's review teams.

Key Planning Action Strategies

- Projects are reviewed statewide and project selection occurs based on a number of factors including: safety index, project cost, incident history, corridor emphasis, and input from local governments and transportation partners.
- In the interest of maximizing the impact of limited funding, low cost improvements are also considered. One low cost application the Department works to implement is to install light-emitting diode (LEDs) on east/west crossings to improve warning visibility for the motoring public.

Florida Operation Lifesaver

Florida Operation Lifesaver is a statewide, non-profit public awareness and education program dedicated to ending tragic collisions, fatalities, and injuries at highway-rail grade crossings and on railroad property.

Funding for the program comes from railroad partners and other donations. More Information at: [Operation Lifesaver](http://OperationLifesaver.org).

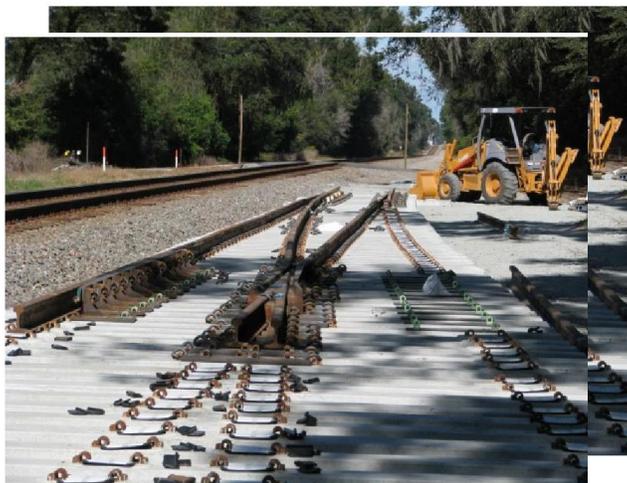


Open/Closure Program

Based on Florida Statutes 335.141, the Department has regulatory authority over all public highway-railroad grade crossings in the state, including the authority to issue permits which are required prior to the opening and closing of such crossings. More information can be found in the [Rail Office Program Handbook](#).

Rail Safety Inspection Program

- FDOT participates in a State Rail Safety Inspection Program. The purpose of the program is to ensure safety of the rail system by inspecting rail industry compliance with federal safety regulations.
- This program is supplemental to the Federal Railroad Administration's efforts in this area, but is required by state law [341.302(8), Florida Statutes]. Inspectors in the State program are required by federal law to be state employees 49 CFR 212.201(c).
- All inspectors must be certified by the Federal Railroad Administration.
- Inspections are done on track, motive power and equipment, signal and train control, operating practices and hazardous material handling to determine compliance with Federal safety regulations.
- Work is coordinated with FRA inspectors who cover areas throughout the southeastern US. Currently, FRA has 8 inspectors stationed in Florida.
- Inspectors also assist in incident investigation; provide technical expertise and work to educate railroad employees on safe practices. The Florida program, with its 8 inspectors, has the sixth largest state program [behind California (36 inspectors), Texas (16), Ohio (12), West Virginia (10) and Illinois (9)] of the 30 states that presently have programs. All southeastern states have programs with the exception of Georgia, Kentucky and Louisiana.



Emergency/Incident Response

Rail is subject to a wide array of emergency and incident response situation ranging from weather-related natural disasters to highway-rail crashes to derailments. The focus of the Rail Office activities is to minimize the impacts of these situations and to ensure that rail services are restored as quickly as possible.

Key Action Plan Strategies

- Work with railroads and FDOT district offices prior to natural disasters to identify grade crossings that can be closed or must remain open during recovery periods. These include crossings on evacuation routes and primary emergency access routes. The Rail Office maintains a list of these crossings.
- Provide staff at the State Emergency Operations Center (SEOC) during and immediately after a natural disaster to facilitate the restoration of rail service and the movement of emergency supplies by rail to affected areas of the state.
- Work with the Federal Highway Administration (FHWA) and the Federal Emergency Management Administration (FEMA) during disaster clean-up to ensure proper distribution and reimbursement of FEMA recovery funds.
- Assist local law enforcement, the National Highway and Transportation Safety Administration (NHTSA) and Federal Railroad Administration (FRA) as requested during the investigation of highway-rail crashes and train derailments.
- Assist FRA in the investigation of safety-related incidents (injury and fatality) involving railroad employees. Railroad Construction Inspection

Railroad Construction Inspection

The Department of Transportation routinely funds improvements for privately-owned railroads (as well as seaports and airports) that help meet Florida's Strategic Intermodal System (SIS) goals.

For Class I and Class II railroads, these projects are funded 50% by the Department and 50% by the railroad company. For Class III railroads, these projects are funded 75% by the Department and 25% by the railroad company.

In some cases, funding agreements include a stipulation for Department personnel to inspect construction work activities to ensure progress of the project. Develop a streamlined process for construction inspection activities including travel arrangements, note and photo taking, progress reporting, and payment invoice approvals.

Key Action Plan Strategies

Inspect progress for the three current projects that the Department is partially funding:

- CSX S-line Capacity Project Construction
- CSX Intermodal Facility Access Road Construction
- First Coast Railroad Bridge Rehabilitation

Railroad Flagging

Required for all construction activities that occur within 25 feet of the railroad, within railroad right-of-way, or with equipment near the tracks that could fall and impact the railroad (i.e. cranes).

The railroad does not have many flaggers and they are spread throughout the CSX network. The Department has worked since spring 2009 to gain access to a significant number of flaggers for projects in Florida.

The Department has determined that it will not pay for flaggers to work vacation days or holidays and will communicate holiday information to contractors so they are prepared to not have a flagger.

Work stoppage may result in delay claims from the contractor.

Regular conference calls with CSX, HDR (CSX consultant), and Department Railroad Coordinators to discuss and maintain flagging spreadsheet. Spreadsheet identifies active projects and upcoming short-term and long-term flagging needs.

Highway Rail Grade Crossing Safety Action Plan

The Rail Safety Improvement Act of 2008 required DOTs that had the most highway-rail grade crossing collisions on average from 2006 to 2008 to develop a grade crossing safety action plan. Over the calculated period Florida was ranked 9th in highway-rail grade crossing collisions. The ranking was solely based on collisions with no normalization of data between states based on population, rail miles, number of grade crossings, or vehicle miles travelled. The plan can be found here: [Rail Publications](#).

Key Action Plan Strategies

- | | |
|--|--|
| <ul style="list-style-type: none"> • Grade Crossing Closures / Consolidations • Signal Safety Program • Grade Separations - New and Reconstruction • Corridors Evaluations | <ul style="list-style-type: none"> • Research and Analysis Through Data Improvements • Public Education/Awareness: Operation Lifesaver • Law Enforcement Coordination • Pedestrian Issues and American with Disabilities Act (ADA) |
|--|--|

Received approval of Highway-Rail Grade Crossing Safety Action Plan on November 25, 2011.

Rail System Plan Development

- Florida Statutes 341.302(3), requires the Department to develop a plan every 5 years for both freight and passenger rail that not only sets policy, but identifies and prioritizes rail needs. At the Federal level, the Passenger Rail Investment and Improvement Act (PRIIA) of 2008 required states seeking FRA funding to adopt and submit state rail system plans on the same 5-year cycle.
- The most recent Florida Rail System Plan was adopted in December, 2010 and consists of two elements:
- A Policy Element, outlining the goals, objectives and specific policy actions to be taken by the Department with respect to rail, and
- An Investment Element, reviewing the system components, identifying needed rail improvements and prioritizing those improvements.

- The Plan identified \$47.8B in needs over the next 20+ years. The majority of these needs (\$41.7B) were passenger projects with nearly every major metropolitan area seeking startup or expansion of commuter rail services.
- The next Rail System Plan must be adopted by December, 2015.

Rail Grants

Transportation Investment Generating Economic Recovery (TIGER)

Authorized and initially implemented under the American Recovery and Reinvestment Act of 2009, this program has been funded for eight cycles and has provided nearly \$4.6 billion to 381 projects in all 50 states, the District of Columbia and Puerto Rico. The 2015 TIGER round alone leveraged \$500 million in federal investment to support \$1.4 billion in overall transportation investments. Currently TIGER funding is provided in the Consolidated Appropriations Act, 2016.

More Information: <http://www.dot.gov/tiger>

Quiet Zones Grant

Authorized under HB-5001, the FY 14-15 General Appropriations Act; the Florida Legislature has appropriated \$10M in state funding for this program through FY 2015. The quiet zones program will provide local governments up to 50% of incurred quiet zone expenditures. Local agencies may apply for assistance once they have met all requirements of the Federal Railroad Administration (FRA) in accordance with 49 CFR 222 and 229.

More information: <http://www.fra.dot.gov/Page/P0104>

Rail Line Relocation (RLR)

Authorized under SAFETEA-LU in 2005, Congress did not appropriate funding for this program until 2008. This federal program awards funds only to states (or their political subdivisions) for projects that improve the route or structure of a rail line AND EITHER mitigate adverse effects of rail traffic on safety, motor vehicle traffic flow, quality of life or economic development OR involve lateral or vertical relocation of any portion of a rail line.

Congress has appropriated \$90.1M to the program through FY 2011 and 23 Rail Line Relocation and Improvement grants were obligated as of Fiscal Year 2014. There are 14 Rail Line Relocation and Improvement projects, mostly earmarks, that have not yet been obligated. FRA will work to obligate those funds. No additional funding for this program is anticipated.

More information at: <https://www.fra.dot.gov/Page/P0090>

Funding

Transportation Innovation and Finance (TIFIA) loans

A Federal credit assistance program for major surface transportation projects of national or regional significance. Eligible projects include highway, transit and rail. More Information at: <http://www.fhwa.dot.gov/ipd/tifia/>

There are 3 types of assistance under this program:

- Secured direct loans (max 35 years)
- Loan guarantees (to non-Federal lender)
- Standby lines of credit

Railroad Rehabilitation and Improvement Financing (RRIF) loans

A Federal direct loan/loan guarantee program specifically for financing railroad capital improvements up to a program total of \$35B with \$7B reserved for non-Class I railroads. Loans up to 100% of cost with repayment up to 35 years. More information at: <http://www.fra.dot.gov/Page/P0128>

Funding may be used to:

- Acquire, improve or rehabilitate intermodal or rail equipment/facilities,
- Refinance outstanding debt incurred for the purpose above, and

- Develop/establish new intermodal or railroad facilities
- This program is typically accessed by private railroads, and has not yet been used by any Florida railroads.

State Infrastructure Bank (SIB) loans

The State Infrastructure Bank (SIB) is a loan and credit enhancement program used to leverage funds to increase transportation project feasibility. The SIB can provide loans and other assistance to public entities on projects eligible for assistance under state and federal law, but cannot provide assistance in the form of a grant. Projects requiring a SIB loan must provide increased mobility for the state's transportation system, or provide intermodal connectivity with airports or other transportation hubs. More information at: <http://www.dot.state.fl.us/officeofcomptroller/PFO/sibintro.shtm>

Strategic Intermodal System (SIS)

The Strategic Intermodal System (SIS) program is a state-funded grant program to be used for projects of interstate, statewide and regional significance. Grant funding is administered by FDOT and projects for any transportation mode are eligible provided they meet the specific project eligibility criteria for that mode. For rail, eligible projects include any type of capacity or rehabilitation project.

Rail projects typically require a 50% match from Class I and Class II railroads and a 25% match from Class IIIs. The only exception has been using the funds to make the improvements to the CSX S-Line as a part of the overall negotiated deal with CSX for acquisition of the Central Florida Rail Corridor in the Orlando area.

Rail projects for privately-owned lines are subject to a benefit-cost analysis. Only projects with a B/C ratio greater than 1.0 will receive funding.

Projects selected for rail funding must also be consistent with the goals and objectives outlined in the Florida Rail System Plan – Policy Element.

Highway-Rail Operations Funding

- Funds authorized under the Safe, Accountable, Flexible, and Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) program (formerly known as "Section 130") used for Highway-Rail Crossing Hazard Elimination and Highway-Rail Crossing Warning Devices
- Safe Routes to Schools funding program provides federal-aid highway funds to State Departments of Transportation to make bicycling and walking to school a safer and more appealing transportation alternative
- SIS funded grade separation projects

MOTOR CARRIER

The Rail and Motor Carrier Office is responsible for providing leadership, policy guidance, and technical and financial assistance needed to ensure mobility of the rail and motor carrier systems consistent with Florida Statutes. The FLP Motor Carrier Office coordinates with the FDOT Office of Maintenance to ensure permitting procedures, and additional maintenance activities are in accordance with proper policy frameworks. The Motor Carrier office also works with the Office of Maintenance and Office of Design to ensure infrastructure development is designed with the goal of efficient and effective freight movement throughout the state. The Office of Maintenance functional areas include Contract Management, Motor Carrier Size and Weight, Performance Management, Program Resources, Roadway Operations and Structures Operations.

Key Areas of Responsibility

Motor Carrier Planning/Policy

- Trucks currently are, and will likely remain for the foreseeable future, the predominant mode for moving freight due to their speed, reliability and flexibility.
- The department's historically focused on a regulatory/compliance role regarding motor carrier.
- Vehicle/driver safety and weight restrictions
- The department's freight initiatives, as well as the movement of the Motor Carrier Compliance Office to the Florida Highway Patrol (FHP), shift the role of FDOT on motor carrier issues.
- Facilitating truck flow on highways
- Ensuring efficient access to hubs and outlets ("the last mile")
- Addressing intermodal access between trucks and other freight modes
- Ensuring an appropriate balance between safety and efficiency
- Balancing truck impacts on highway congestion and safety with the economic benefits of a healthy truck system
- The best way to accomplish these objectives is through a combination of projects and policies.



Key Action Plan Strategies

- Recognize critical issues to the trucking industry
 - Transportation funding/taxation structure and its impact on trucking costs
 - Urban congestion and bottlenecks
 - Labor issues
 - Enhanced security requirements
 - Size/weight restrictions and their impact on truck efficiency
 - Hours of service
 - Toll facilities
 - Cell phone use
 - Intelligent transportation systems (ITS)
 - Exclusive truck facilities, seaport connectors, intermodal logistics centers (ILCs), and inland ports
 - Hub-to-hub trips vs. distribution trips
- Balancing the issues above with
 - Safety and security over-the-road and at major hubs/ports
 - Highway maintenance costs
 - Capacity costs
 - Interaction with Motor Carrier Compliance (now Florida Highway Patrol)
- Evaluating how the freight system beyond Florida's borders impacts Florida transportation costs and economy

- No matter how efficient Florida’s system is, it may not flow effectively outside the state’s borders
- Coordinate with stakeholders
 - Truckers, shippers, other modes, MPOs and other local governments
 - Developed an in-house Motor Carrier Working Group that meets to address issues in a coordinated fashion
- Plan development
 - Develop a long-range Motor Carrier Plan in coordination with the Florida Freight Plan
 - Identify and prioritize package of motor carrier-oriented projects for inclusion in the department’s Work Program
- Data analysis
 - Acquire data and perform analysis necessary to evaluate truck freight flows, identify bottlenecks and to evaluate how trucking interacts systematically with other freight modes



Truck Parking

The need for adequate truck parking has become critical, especially in southeast Florida where, in 2011, there were only 35 overnight full service truck parking spaces. Two projects seek to begin addressing this issue. First, the Turnpike Enterprise constructed a staging facility in northwest Broward County so that double trailers could come in off the Turnpike/Sawgrass Expressway, leave a trailer behind, perform deliveries, come back and transfer to a second trailer, do more deliveries, then hook back up and head out of the area.

Truck Hours of Service

Recent changes in the allowable hours of continuous service have highlighted the lack of safe and adequate rest areas for truckers. The lack of available truck parking spaces has been magnified due to the 11-hour work limit imposed by recently enacted federal hours of service safety regulations.

Intelligent Transportation Systems (ITS)

Provide a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity, and preserves the quality of our environment and communities, including the connected vehicle initiative which uses leading edge technologies to quickly identify roadway hazards and alert drivers. Among others, these technologies include: wireless communications vehicle sensors and Global positioning system navigation

Motor Carrier Grants

Transportation Investment Generating Economic Recovery (TIGER) – Authorized and initially implemented under the American Recovery and Reinvestment Act of 2009, this program has been funded for three cycles (\$1.5B in 2009, \$600M in 2010, and \$527M in 2011). USDOT announced the availability of \$500M in funding for 2012.

Funding

Motor carrier oriented projects typically qualify for most federal and state funding sources that can be used for highway improvements. These sources are based on diesel fuel taxes, tire fees, truck/trailer sales taxes and heavy vehicle use taxes all of which make their way into the federal Highway Trust Fund and the State Transportation Trust Fund.

<http://www.dot.state.fl.us/officeofcomptroller/pdf/GAO/RevManagement/Tax%20Primer.pdf>

Transportation Innovation and Finance (TIFIA) loans – A Federal credit assistance program for major surface transportation projects of national or regional significance. Eligible projects include highway, transit and rail.

There are 3 types of assistance under this program:

- Secured direct loans (max 35 years),

- Loan guarantees (to non-Federal lender) and,
- Standby lines of credit.

To date, FDOT has only used this program for three projects:

- Port of Miami tunnel (\$341M TIFIA loan),
- Miami Intermodal Center (\$270M TIFIA loan) and
- I-595 Corridor roadway improvements in Broward County (\$603M TIFIA loan).

State Infrastructure Bank (SIB) Loans

The State Infrastructure Bank (SIB) is a loan and credit enhancement program used to leverage funds to increase transportation project feasibility. The SIB can provide loans and other assistance to public entities on projects eligible for assistance under state and federal law, but cannot provide assistance in the form of a grant. Projects requiring a SIB loan must provide increased mobility for the state's transportation system, or provide intermodal connectivity with airports or other transportation hubs.

Strategic Intermodal System (SIS)

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Resources

FDOT Rail and Motor Carrier Home Page - <http://www.dot.state.fl.us/rail/>

Staff Directory - <http://www.dot.state.fl.us/rail/contacts.shtm>

Programs & Services - <http://www.dot.state.fl.us/rail/pro.shtm>

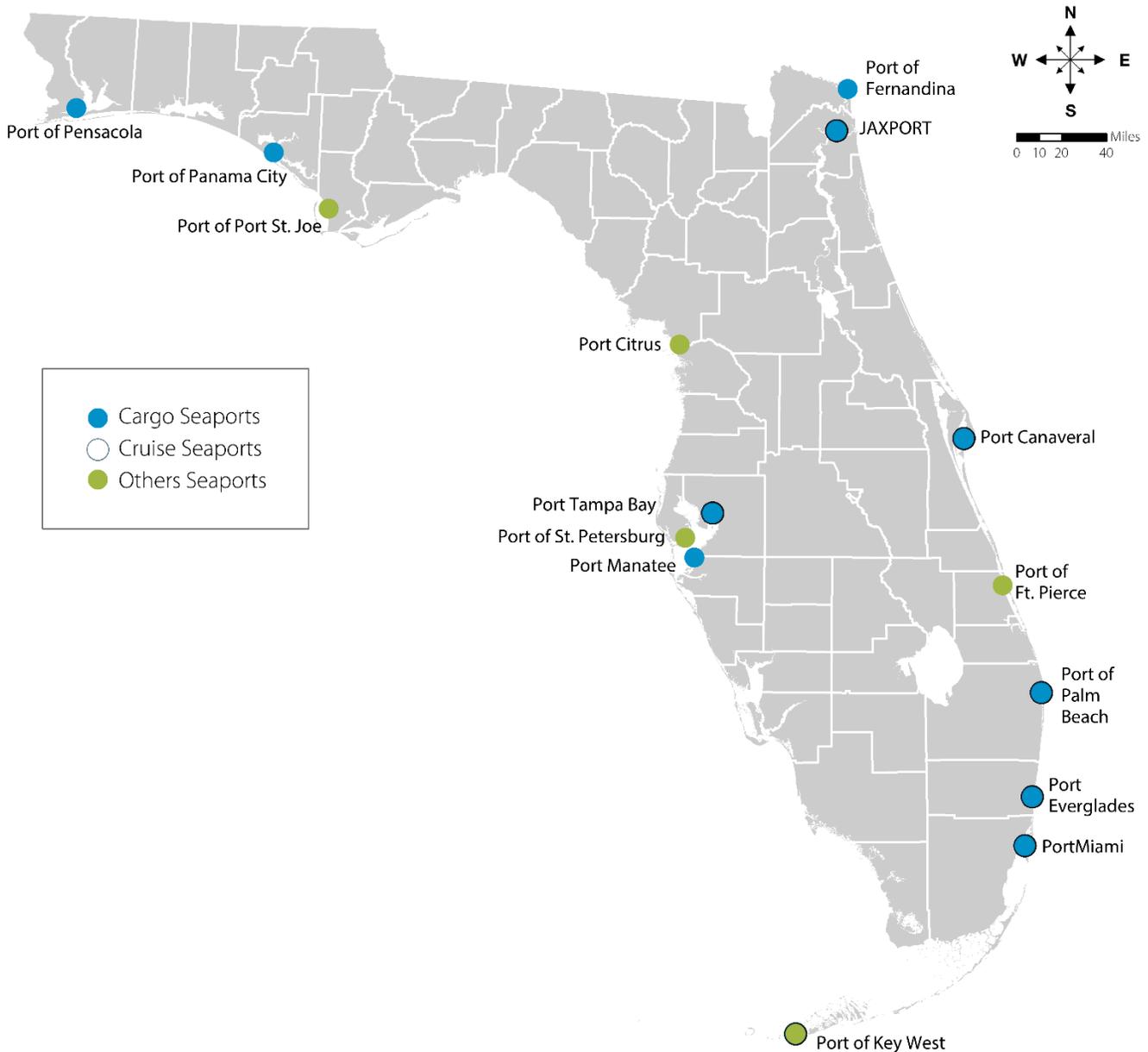
One-Stop Permitting: <https://gis.dot.state.fl.us/OneStopPermitting>

ITS Information: <http://www.dot.state.fl.us/trafficoperations/ITS/ITS.shtm>

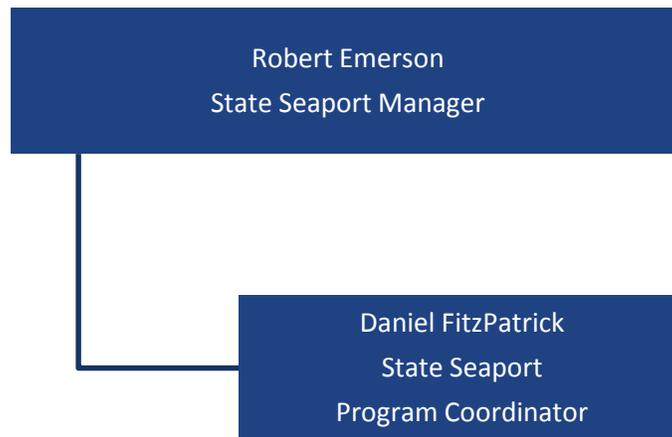
Documents & Publications - <http://www.dot.state.fl.us/rail/publications.shtm>

SEAPORTS & WATERWAYS OFFICE

SEAPORTS & WATERWAYS SYSTEM



SEAPORTS AND WATERWAYS STAFF



**District Modal Contacts located in each district section.*

Seaport and Waterways Staff Responsibilities

<p>Robert Emerson 850-414-4551</p>	<p>State Seaport Manager</p>	<p>Overall leadership, direction, and support for seaport staff activities and lead support to Florida Ports Council/FSTED Program</p> <p>Seaport policy and technical support to executive leadership team</p> <p>Liaison with port authority staff and MARAD</p> <p>Lead on state seaport and waterway planning issues</p> <p>Lead on development and funding of strategic seaport projects</p> <p>Lead on consistency and coordination with district seaport and intermodal staff</p> <p>Primary representative to AASHTO's Standing Committee on Water Transportation and TRB Ports and Channel Committees</p>
<p>Daniel FitzPatrick 850-414-4527</p>	<p>State Seaport Program Coordinator</p>	<p>Liaison with District and FPC staff on projects/programming.</p> <p>Track project programming and spend-downs, coordinate with work program office staff.</p> <p>Manage the annual FSTED application cycle. Coordinate district review of FSTED projects.</p> <p>Manage Federal Ferry boat applications and program.</p> <p>Work with SeaCIP consultants to manage database program and needed updates.</p> <p>Manage contracts and coordinate Joint Participation Agreements (JPA).</p>

SEAPORTS AND WATERWAYS OFFICE ACTIVITIES

The Seaport and Waterways Office (the “Office”) is responsible for assisting in the development of Florida's 15 public seaports through statewide strategic coordination and project funding programs.

The Office is responsible for statewide seaport system planning, and coordinating seaport project planning and funding with FDOT Strategic Intermodal System (SIS) planning and implementation, and the Florida Seaport Transportation and Economic Development (FSTED) Council.

Seaports submit master plans and specific project funding requests to the Florida Department of Transportation (FDOT or Department) and FSTED. Projects are evaluated for consistency with local, regional and statewide plans and priorities. Funded projects are included in the FDOT Five-Year Work Program.

A variety of specific project support and funding programs are managed by the Seaport Office. These programs include the FSTED Program and the Strategic Port Investment Initiative (SPII). As of spring 2016, the current minimum annual funding level for these two programs is \$60 million (FSTED - \$25 million and SPII - \$35 million).

FDOT grant funds that are provided to seaports generally require local matching funds of 25% to 50% depending on the project type.

An additional \$35 million is provide each year for debt payments on seaport project Bonds that were issued in 1996, 1999 and 2013/2014.

The Office also coordinates data, monitors issues and prepares a profile of the state’s coastal and inland waterways, including system constraints and needs, and coordination with federal agencies to allocate federal ferry boat funds.



*As of February 23, 2016 FDOT Program & Resource Plan

Key Areas of Responsibility

Program Planning

- Develop, in coordination with partners, the Statewide Waterways and Seaport System Plans, which address the transportation issues and needs of the Florida waterways and seaport system;
- Conduct studies to support seaport system development, as well as other associated seaport research;
- Assist in policy formulation affecting seaports at the state and federal level;
- Assist district staff as needed to implement the Intermodal Access program;
- Coordinate with studies conducted by Metropolitan Planning Organizations and/or district offices as appropriate;
- Coordinate with seaports in their Master Planning work as appropriate;
- Review the annual Seaport Mission Plan developed by the FSTED Council;
- Provide information and technical support to DOT management, the Legislature, federal agencies, state agencies, districts staff, local governments, businesses and citizens as required; and,
- Perform and coordinate industry related research and data analysis to support seaports and waterways.

Financial Project Management

- Work with partners to identify, evaluate and program strategic seaport project funding;
- As a financing and advisory partner with the FSTED Council, coordinate the review and financing of the FSTED program;
- Assist in coordinating and financing oversight of three seaport bond programs and the Intermodal Logistics Center (ILC) Infrastructure Program;
- Develop policies, procedures, and management system components relative to seaport program functions;
- Monitor and report on project status and Joint Participation Agreement status statewide; and,
- Manage the statewide federally-funded Ferry Boat program.



Florida Seaport Transportation and Economic Development (FSTED) Council

While Florida's ports are independently governed and operated, in 1990, the Legislature created Chapter 311, F.S. This law authorized the Florida Seaport Transportation and Economic Development Program (FSTED), which established a collaborative relationship between FDOT and the seaports and codified an annual seaport grant program in Sections 311.07 and 311.09, F.S.

The current annual funding level for this program is \$25 million.

The FSTED Program is managed by the FSTED Council, which consists of fifteen public port directors, and the Secretary of FDOT and the Executive Director of the Department of Economic Opportunity. The FSTED Council annually solicits and approves project applications submitted by each of the individual seaports.

The FSTED Council is also responsible for preparing a five-year Florida Seaport Mission Plan with annual updates, and for the Small County Dredging Program. The mission plan can be found here: [2015-2019 Florida Seaport Mission Plan](#) .

The Florida Ports Council (FPC) provides administrative support services on matters related to the FSTED Council and the FSTED Program. In addition, by agreement, the FPC staff provides similar services to the Florida Ports Financing Commission.

The Florida Ports Council (FPC), a Florida nonprofit corporation, serves as the professional association for Florida's 15 deepwater seaports and their management. The FPC is governed by a Board of Directors comprised of the fifteen port directors with staff support located in Tallahassee. The FPC provides leadership, advocacy and information on seaport-related issues before the Legislative and Executive Branches of State and Federal Government.

Studies and Documents

The update of the Five-Year Seaport System and Waterways Plans will be published in mid 2016. The plans will give an historical perspective as well as, providing a current and future look at Florida's seaport and waterways systems. The Seaport System Plan will discuss the factors influencing the growth and development of Florida ports, and the goals and strategies to meet user demands and encourage growth, efficiency and intermodal connectivity. The Waterways Plan will provide a physical and use profile of the states coastal and inland waterways and identify issues and factors affecting uses of the waterways.

In November of 2013, The FLP Office released a comprehensive study entitled, [Florida's Cruise Industry: A Statewide Perspective](#). The report

is designed to help provide a framework for actions – including engagement with cruise lines and cruise ports and appropriate deployment of fiscal resources – to ensure that Florida retains and enhances its longstanding position as the



nation's leading cruise state. The FDOT Freight Logistics and Passenger Operations (FLP) Office also created a video to highlight Florida's Cruise Industry and the findings of the Cruise Study. [Click here](#) to view the video.

In July of 2014, FDOT released the Tampa Bay Cruise Pre-Feasibility Study. The study was commissioned to determine how the region can both maintain its current cruise business while at the same time allow for significant growth from the new "mega" cruise ship market, and to identify potential courses of action. This pre-feasibility study is the culmination of an exhaustive research effort that included cruise industry and stakeholder interviews, shipbuilding orders and trends, cruise industry marketing, passenger trends and demographics, stakeholder review, feedback and validation. The resulting study provides a knowledge based foundation in the determination of future direction of the cruise industry in the Tampa Bay region.

Funding

The statutorily required minimum annual funding to the seaport program totals \$95 million. This includes \$25 million in grants for the FSTED Program; \$35 million in grants for the Strategic Port Investment Initiative (SPII) Program (which generally comes from Strategic Intermodal System funding) and \$35 million to support debt payments on the 1996, 1999 and 2013/2014 bond programs.

FSTED Funds

Chapter 311.07, F.S. requires that the Department allocate a minimum of \$25 million annually to fund the FSTED Program. Projects are solicited by the FSTED Council annually in accordance with the Department's deadlines for building the tentative work program. FDOT's staff, including the district seaport coordinators, reviews the projects for consistency with the Florida Transportation Plan. Central Office staff also assess the net transportation and economic benefits from each project, and use this information to rank the projects into three categories (high, medium, and low).

Strategic Port Investment Initiative (SPII)

The Strategic Port Investment Initiative (SPII) (311.10, F.S) is for strategic seaport project funding. These projects help meet the state's economic development goals of becoming a hub for trade, logistics, and export oriented activities, and often provide increased cargo capacity. This program is funded from the State Transportation Trust Fund and requires an annual minimum of \$35 million in project investments.

The Seaport Investment Program – Bond Funds

During the 2012 legislative session, the Legislature created Section 339.0801, F. S., the Seaport Investment Program. This program authorized a bond issue in 2013. FDOT allocated approximately \$140 million in Fiscal Year 2015. FSTED and FDOT developed the list of projects for allocation from projects identified by each of the ports as the top priorities needed to meet their planned goals.

Past Bond Programs

The legislature authorized two previous bond programs- in 1996 and again in 1999. These funds were spent on projects completed in the mid-2000s, and the Department is currently paying funds from the State Transportation Trust Funds to repay these bonds over a 30 year period.

Strategic Intermodal System

The Strategic Intermodal System (SIS) program is a state-funded grant programs to be used for projects of interstate, statewide and regional significance. Grant funding is administered by FDOT and projects for any transportation mode are eligible provided they are on a SIS designated facility and meet the specific project eligibility criteria for that mode. For seaports, eligible projects include on-port roadways or rail projects that link directly to a SIS connector, cranes, warehouses, container and bulk storage areas, Intermodal Container Transfer Facilities (ICTFs) and capacity dredging projects.

State Infrastructure Bank (SIB) Loans

The State Infrastructure Bank (SIB) is a loan and credit enhancement program used to leverage funds to increase transportation project feasibility. The SIB can provide loans and other assistance to public entities on projects eligible for

assistance under state and federal law, but cannot provide assistance in the form of a grant. Projects requiring a SIB loan must provide increased mobility for the state's transportation system, or provide intermodal connectivity with airports or other transportation hubs.

FDOT District Intermodal Funds

FDOT Districts receive Intermodal Development funding each year – distributed by formula according to their population and gas tax revenue. These funds can be used for intermodal projects for any mode as authorized in Section 341.053(6), F.S. Districts use these funds to support important smaller projects and, in some cases, to support planning work for smaller seaports without in-house staff. Districts also have the option of programming available district discretionary funding on seaport projects, as available.

Seaport Operations

Seaports finance most of their needed infrastructure through revenues from leases and other normal port operations. They also borrow funds from the private lending market; most seaports also have the ability to issue bonds to fund needed improvements.

Local or Federal Government Programs

Ports may also receive funding support from local city or county programs and resources. Additionally, seaports may directly apply for a variety of federal grant and funding programs.

Public Private Partnerships (PPPs)

Most of Florida's seaports are landlord ports, meaning they lease land to terminal operators who handle day-to-day operations at the port. Many of Florida's seaports also partner with their terminal operators and steamship lines to share the costs associated with major improvements. This could mean the port completes port-authority infrastructure, such as dredging and/or bulkheads, while the terminal operator invests in facilities such as a needed warehouse. JAXPORT's new TraPac container terminal was paid for by Mitsui O.S.K. Lines (MOL) and the port, with some state assistance, primarily through the SIB loan program and FSTED funds.

Resources

FDOT Seaports & Waterways Home Page - <http://www.dot.state.fl.us/seaport/>

Staff Directory - <http://www.dot.state.fl.us/seaport/staff.shtm>

Law & Regulations - <http://www.dot.state.fl.us/seaport/seaportlawsrules.shtm>

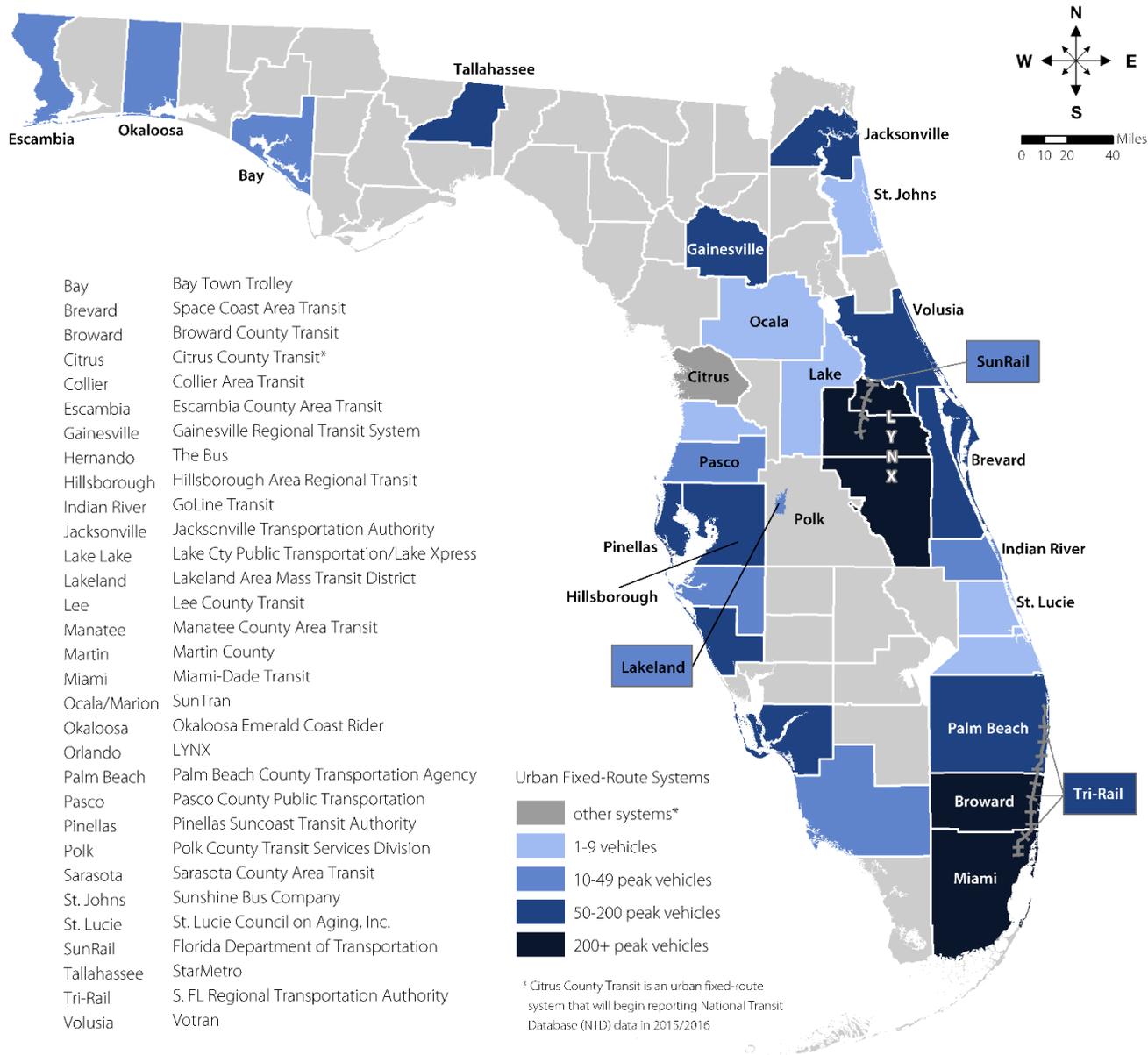
Seaport Systems Map - <http://www.dot.state.fl.us/seaport/seamap.shtm>

Programs & Services - <http://www.dot.state.fl.us/seaport/programs.shtm>

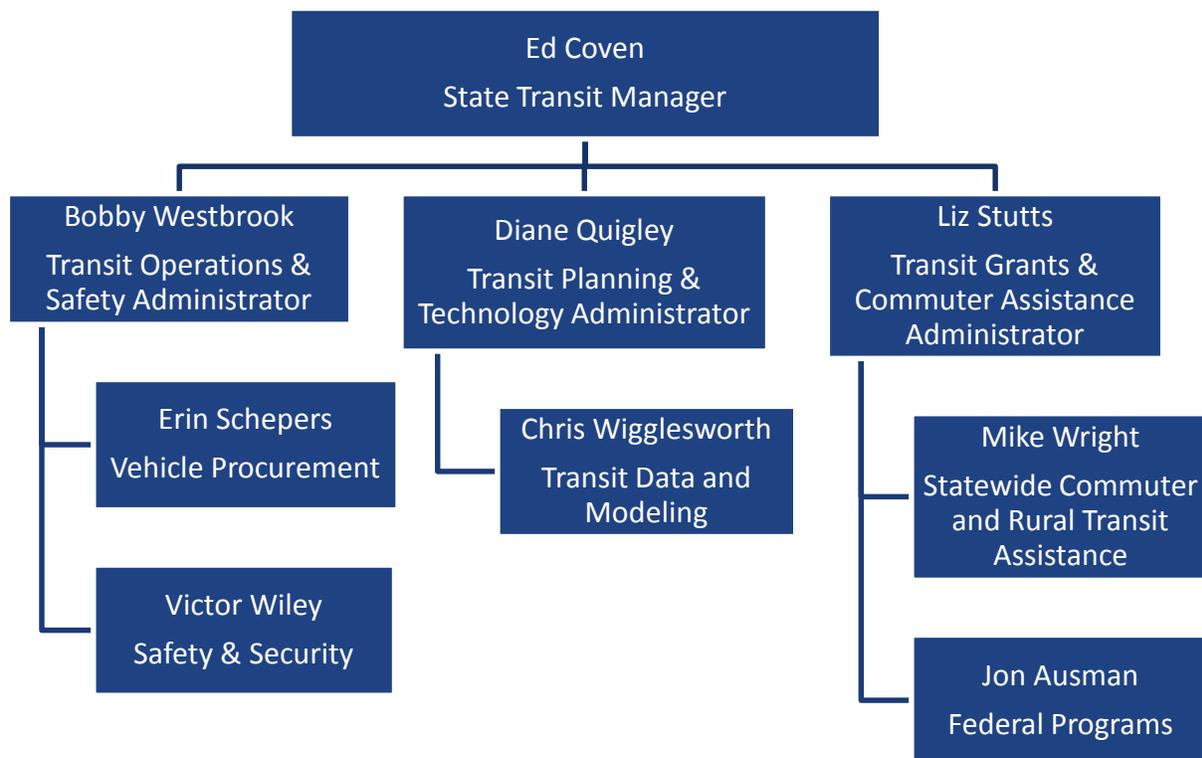
Documents & Publications - <http://www.dot.state.fl.us/seaport/publications.shtm>

TRANSIT OFFICE

TRANSIT SYSTEM



TRANSIT STAFF



**District Modal Contacts located in each district section.*

Transit Staff Responsibilities

<p>Ed Coven 850-414-4522</p>	<p>State Transit Manager</p>	<p>Overall leadership, direction, and support for transit staff activities Transit policy and technical support to executive leadership team Primary liaison with local transit agencies, Federal Transit Administration, Florida Public Transportation Association, and Advisor to Commission for the Transportation Disadvantaged Evaluate State legislative proposals and Federal authorizations and appropriations acts Manage the State New Starts Transit Program and special transit related projects such as Assessment of Maglev Proposal for Central Florida Represent FDOT on AASHTO's Standing Committee on Public Transportation, APTA's State Affairs Committee, and CUTR's National Center for Transit Research</p>
<p>Bobby Westbrook 850-414-4533</p>	<p>Transit Operations and Safety Administrator</p>	<p>Statewide Oversight of Transit Safety, Security, Maintenance, Operations, and Procurement Transit Maintenance, Operations and Management Training Programs Develop statewide transit policy for Maintenance Coordinate compliance audits of state and federal requirements of transit agencies New Technology and Demonstration Programs Transit Emergency Management</p>
<p>Erin Schepers 850-414-4526</p>	<p>Procurement Manager</p>	<p>Statewide Oversight of Transit Procurement Programs Vehicle Technology Research Structural Integrity and Safety of Public Transportation Vehicles Statewide Oversight of Transit Procurement Programs Coordinate and implement a statewide vehicle procurement program to assist transit agencies in acquiring transit vehicles of high quality at lower costs</p>
<p>Victor Wiley 850-414-4525</p>	<p>Transit Safety and Security Manager</p>	<p>Coordinate, establish, and develop state and federal bus safety and security standards through Florida Administrative Code, Rule 14-90 Manage the Department's Safety and Security Oversight Program for Fixed Guideway Manage the Department's Substance Abuse Program, including the administration of drug and alcohol compliance record reviews Statewide oversight of drug and alcohol testing services Manage the Florida Transit Safety Network</p>
<p>Diane Quigley 850-414-4520</p>	<p>Transit Planning and Technology Administrator</p>	<p>Department Policy and procedural reviews and development related to transit planning Transit Performance Measures and Reporting Principal advisor and administrator for integrating Federal and Statewide Planning programs Liaison regarding federal FTA transit planning program Coordinate with Planning and Environmental Offices to integrate policies and procedures Manage the National Center for Transit Research Program Development of Transit Oriented Development and joint Development guidance and training for promoting transit Coordinate on Transit Strategic Intermodal System Projects Coordinate with the Environmental Management Office regarding transit's role in the PD & E process</p>

<p>Chris Wigglesworth 850-414-4532</p>	<p>Transit Data and Modeling</p>	<p>Manage statewide National Transit Data Program for Florida, Florida Transit Information System (FTIS) Coordinate with Systems Planning on integrating transit in the Department’s travel demand modeling program Manage the Department’s online forecasting tools, TBEST Manage the Department’s online Bus Stop Inventory program, ATSIM Manage Transit GIS files and databases Coordinate with the Design Office regarding transit facility designs and ADA Provide technical assistance and training regarding transit’s role in the environment Participate in the Department’s Safe Mobility for Life Program Provide assistance regarding bicycle and pedestrian connections and improvements related to transit</p>
<p>Liz Stutts 850-414-4530</p>	<p>Transit Grants and Commuter Assistance Administrator</p>	<p>Principal advisor on federal and state transit programs, financing and program regulations Manage Department’s involvement in transit innovative finance programs Administer and supervise management of statewide transit programs Develop statewide transit policy Provide statewide guidance and training to District Offices and grant recipients Coordinate audit responses Coordinate Transit Title VI Submission Manage Section 5310 Program</p>
<p>Mike Wright 850-414-4529</p>	<p>Statewide Commuter and Rural Transit Assistance Program Manager</p>	<p>Provide direction and monitor the Commuter Assistance, Transit Corridor and Park and Ride Lot Programs Evaluate and monitor the state funded transportation demand management programs Provide legislative bill analysis as needed Manage Rural Transit Assistance Program Manage the Transit Toll Revenue Credit Program</p>
<p>Jon Ausman 850-414-4519</p>	<p>Federal Programs Manager</p>	<p>Manage the financial components of the federal grant programs Develop and maintain data bases for federal reporting Administer vehicle inventory management program for FTA funded vehicles Coordinate Transit Federal Funding Accountability and Transparency Act (FFATA) Reporting</p>

TRANSIT OFFICE ACTIVITIES

The mission of the FDOT Transit Office is to "identify, support, advance and manage cost effective, efficient and safe transportation systems and alternatives to maximize the passenger carrying capacity of surface transportation facilities."

The FDOT Transit Office consists of three sections (Grants Administration; Transit Operations; Transit Planning) each of which has specific areas of responsibility.



*As of February 23, 2016 FDOT Program & Resource Plan

Key Areas of Responsibility

State New Starts Program

- Work with Districts and project sponsors to qualify New Starts projects through FTA process
- Allocate and program funding for selected projects
- Work with project sponsors and FTA to implement selected projects



Manage the Evaluation of the Private Magnetic Levitation System Proposal for Central Florida

Evaluate State Legislative Proposals and Federal Authorizations and Appropriations

- Participate in Legislative Bill development
- Analyze Legislative Bills
- Analyze and comment on Federal Authorization proposals
- Incorporate new and changing Federal law and guidance into state administered programs

Represent FDOT on Statewide and National Organizations, Committees, Commissions, etc.

- AASHTO Standing Committee on Public Transportation
- APTA State Affairs Committee
- Florida Commission for the Transportation Disadvantaged
- Florida Public Transportation Association
- National Center for Transit Research
- Association for Commuter Transportation

Florida Vehicle Procurement Program

- Design of vehicle and equipment specifications
- Establishment of vendor contracts
- Procurement of transit vehicles and equipment
- Ensuring vendor warranty compliance for local agency grantees under the Federal Sections 5310 and 5311 programs
- Management and oversight of inspection facilities and operations
- Coordinate and implement a statewide vehicle procurement program to assist transit agencies in acquiring transit vehicles of high quality at lower costs

- Ensure vendor warranty compliance for local agency grantees under the Federal Sections 5310 and 5311 programs

Technical Assistance and Training Programs

- Oversight of vehicle Warranty procedures
- Crashworthiness Assessment testing
- Mechanics Training Program
- Mechanic Apprenticeship Program
- Regional Training Center
- Establish Contracted Maintenance Services
- District technical assistance
- Maintenance and vehicle audits
- Management and oversight of inspection and operations
- Management of the crashworthiness that provides crash standards for buses procured under the statewide procurement program
- Provide technical assistance to transit and district offices on equipment leases, operating requirements, equipment procurement specifications, requirements, and modifications.
- Provide technical assistance to transit systems on maintenance and safety matters relating to the purchase and operation of vehicles.
- Provide technical assistance, management and coordination for the Statewide Mechanic's Training Program for transit system employees. Develop maintenance inspection and repair procedures for use by transit systems. Perform on-site inspections of vehicles to ensure compliance with proper maintenance procedures and contractual agreements.
- Research and identify existing training, technical assistance, and education programs which may be utilized by the Department and transit agencies
- Propose, review and analyze state and federal legislation pertaining to transit operational matters.
- Provide management, coordination and direction to the State Fleet Leasing Program. Develop procedures for leasing and accountability of equipment.
- Act as the Department's representative in matters relating to transit operations and provide liaison to the Florida Public Transit Association on technical and operational issues.



facilities
 program
 paratransit
 vehicle
 systems

Rail Fixed Guideway Safety and Security Oversight Program

- Establish safety and security standards
- Ensure Compliance with Federal regulations
- Ensure Compliance with state standards
- Establish implementation guidelines
- Conduct safety and security audits every 3 years
- Maintain web based document management system
- Prepare and submit annual reports
- Provide Technical assistance and training related to safety
- Coordinate, establish, and develop state and federal fixed guideway transportation safety and security standard through the and Security Oversight Program for Florida Fixed Guideway Transportation Systems Standards Manual (Incorporated by Rule 15.017, Florida Administrative Code) for the management, implementation, and oversight of safety and security standards for fixed guideway transportation systems
- Monitor transit industry developments, legislation and federal and regulatory issues that could influence or impact fixed guideway bus transit system safety programs
- Develop and implement a statewide safety and security review program for bus and fixed guideway transit systems



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Bus Safety and Security Program

- Establish safety and security standards
- Establish implementing procedures
- Oversee/ensure program implementation/compliance
- Conduct safety and security audits every 3 years
- Technical assistance and training
- Coordinate, establish, and develop state and federal bus safety and security standards through Rule 14-90, Florida Administrative Code (Equipment and Operational Safety Standards for Bus Transit Systems) for management, implementation, and oversight of safety and security standards for Florida bus transportation systems
- Develop and implement research activities related to bus and fixed guideway transportation safety and security programs and facilities and equipment in support of district and transit agency needs
- Manage the Florida Transit Safety Network which serves as a forum by which transit agencies can discuss transit safety issues, opportunities, best practices, and provide a stakeholder input for any proposed modifications to Rule 14-90, F.A.C. as a result state or federal MAP-21 requirements

Substance Abuse Management Program

- Oversee compliance with Federal regulations for 5311 Grantees
- Establish implementing procedures
- Oversee/ensure program implementation/compliance
- Conduct on-site audits once each year
- Technical assistance and training
- Establish/manage statewide testing services contract
- Prepare/submit annual report to FTA
- Implementation and oversight of the Public Transit Office Substance Abuse Program in accordance with federal regulations

- Coordinate, develop and implement a statewide third party contract to provide drug and alcohol testing services and technical assistance to transit agencies for compliance with federal regulations
- Conduct drug and alcohol compliance record reviews of Section 5311 subrecipient agencies

Other

- Provide emergency response functions
- Manage research studies/contracts

Planning and Technology

- Provide training and technical assistance in the implementation of Transit Development Plans (TDP)
- Establish requirements and monitor implementation of Transit Development Plans
- Support District review of Transit Development Plans
- Provide guidance and support on national and statewide transit planning policies and procedures
- Maintain national transit databases and transit information for FDOT general planning activities
- Strategic planning for the integration of transit into the Departments statewide Intelligent Transportation Systems plan
- Review and report statewide transit performance measure for various department reports
- Support the networking of transit planning professionals through a listserv, conference calls on topical issues, and coordination of panels at the two annual conferences of the Florida Public Transportation Association
- Develop handbook for transit agency use in the design and construction of stations and stops consistent with federal Americans with Disabilities Act (ADA) requirements
- Recommend strategies to reduce environmental impacts of public transportation
- Technical assistance to local agencies in the planning, procurement, acquisition and implementation of Advanced Public Transportation Systems (transit ITS)

Tools

- Develop, maintain, support and provide training for various technical tools that assist District staff and transit agencies in the area of transit planning. These include:
- Florida Transit Information System, [FTIS INTDAS](#), a database of quantitative transit information used for performance monitoring, planning and peer review. This system provides an easy to use database tool for searching and reporting transit information for any agency required by FTA to report National Transit Data. The tool provides historical data, performance data, operational data and information on key variables to compare with peer transit agencies of similar service size and types. Although the system was developed to assist FL transit agencies, it has become popular worldwide because of its accessibility (free on the web) and user friendliness with over 1,000 users
- Transit Boardings Estimation and Simulation Tool, [TBEST](#), is a GIS based transit ridership forecasting tool which estimates ridership under changing demographics, economic, and service supply conditions. It determines ridership at the stop level to compare various route alternatives and estimates accessibility of population and jobs to transit at a local level
- [FTIS ATSIM](#), a handheld tool which geocodes bus stop locations and provides an accompanying computerized database, editable in the field, to maintain up-to-date bus stop characteristics inventory. This asset management tool issues work order and assists in identifying assets that need to be repaired or replaced.



Training

- National Transit Database, supports transit agency compliance with Federal Transit Administration reporting requirement and improves quality of data for performance monitoring
- Introduction to Transit Operations Planning, supports short term planning of routes, schedules and driver assignments
- Design requirements for Transit Facilities to enhance safety, improve mobility and support the American with Disabilities Act
- Transit Development Planning, supports the preparation of Transit Development Plans and communicates expectations
- Transit Capacity and Quality of Service, supports collection and use of qualitative and customer oriented transit performance
- Transit Oriented Design, supports local governments in the development of Comprehensive Plans and Local Development Regulations where desired.

Research

- Serve as Liaison to the National Center for Transit Research, The University of South Florida, Center for Urban Transportation Research is a recipient of federal research funds, The Department matches those funds in the form of financing specific projects of use in Florida. Current projects include:
- Ongoing and Completed projects can be found at: Research Center.

Performance Monitoring

- Develop and monitor statewide transit performance measures
- Publishes the Florida Transit Information Handbook every year containing key performance measures for each transit system in the state. The report is widely used for public information and satisfies one requirement of Section 341.071, Florida Statutes.
- Collect Farebox Recovery Report per Section 341.071, Florida Statutes. Data is collected on farebox recovery and agency strategies to improve farebox recovery ratio

Growth Management

- Coordinate a statewide effort to develop guidance for the implementation of Transit Oriented Development and Joint Development to support FDOTs investment in transit systems.
- Prepare and develop statewide Transit Capacity and Quality of Service Measures useful for local governments in establishing transit levels of service for multi modal districts.

Intra-agency Coordination

- Provide data and make recommendations for tracking Florida's transit progress in the FTP, Short Range Component, Program Objectives and Accomplishments, Transportation Commission, etc.
- Participate in the ongoing improvements for the Florida Standard Urban Transportation Modeling Systems through joint projects and participation on the working groups and committees as requested.
- Participate in training on growth management issues with the Systems planning office.
- Participate on Design Office teams developing the Plans and Preparation Manual
- Member of the Florida team for AASHTO's Greenbook

Transit Grants

Federal Grant Programs

- Make application for annually appropriated funds
- Submit quarterly financial and progress milestone reports
- Develop program guidance and procedures
- Sub allocate funds to the Districts
- Develop statewide program of projects

- Monitor DBE compliance and reporting
- Monitor and submit Title VI reports
- Process orders for the 5310 Enhanced Mobility of Seniors and Individuals with Disabilities Program
- Programs managed include: 5305(d) MPO Transit Planning, 5307 Urbanized Area formula program, 5339 Bus and Bus Facilities Discretionary program, 5311 Rural Area formula program,
- Compile and submit annual federal program performance measures reports
- Submit FFATA reports to OMB

State Grant Programs

- Develop program guidance and procedures
- Sub allocate funds to the Districts
- Develop tools and resources for transit providers (urban and rural) and commuter assistance programs
- Programs managed include: Public Transit Block Grant, Service Development, Transit Corridor, Park and Ride, Commuter Assistance

Technical Assistance and Training

- Operators Training and Network
- Transit Marketing Network
- Statewide Technical Assistance and Training Program for Transit Agencies
- TDM Training and Certification Program
- TDM Clearinghouse and Research
- Rural Transit Technical Assistance and Training
- Regional Training Centers
- Individual District Training
- District New Employee Training

Other

- Provide emergency support functions
- Manage research studies and contracts
- In cooperation with the Operations Section, monitor District sub-recipient oversight

Funding

Many federal and state transportation funding programs are available to provide assistance to local transit agencies and planning agencies and organizations, including those programs that are funded by the Florida Department of Transportation (FDOT) or other state programs and those funded by the United States Department of Transportation through the Federal Transit Administration (FTA) and the Federal Highway Administration (FHWA). Following is a summary of each program, applicant and project eligibility criteria, funding participation, and the process for receiving an allocation or “apportionment.”

FDOT Transit Funding Programs

Commuter Assistance Program

The Commuter Assistance Program was established to encourage public/private partnerships to provide brokerage services to employers and individuals for carpools, vanpools, express bus service, subscription transit service, group taxi services, heavy and light rail, and other systems designed to increase vehicle occupancy. The program encourages the use of transportation demand management strategies including employee trip reduction planning; Transportation Demand Management Association activities; alternative work hour programs such as telecommuting and compressed work weeks; parking management; and bicycle and pedestrian programs. Funding for the Commuter Assistance Program is allocated to each FDOT district based on a statewide assessment of Commuter Assistance Program need. For more information see [Commuter Assistance Program](#).

County Incentive Grant Program (CIGP)

The purpose of the program is to provide grants to counties to improve a transportation facility (including transit) that is located on the State Highway System or that relieves traffic congestion on the State Highway System. CIGP funds are distributed to each FDOT district office by statutory formula. The District ranks the projects according to the selection criteria and selects projects as funds are made available. Eligible projects include:

- Projects that improve the mobility on the State Highway System (SHS)
- Encourage, enhance, or create economic benefits
- Foster innovative public-private partnerships
- Maintain or protect the environment
- Enhance intermodal activity and safety
- Projects that advance other projects
- New technologies such as intelligent transportation systems that enhance the efficiency of projects
- For more information see [Transit Resource Guide](#).



Intermodal Development Program

The Intermodal Development Program was developed to provide funding for major capital investments in fixed-guideway transportation systems; access to seaports, airports and other transportation terminals; and construction of intermodal or multimodal terminals. FDOT is authorized to fund projects within the Intermodal Development Program, which are consistent, to the maximum extent feasible, with approved local government comprehensive plans of the units of local government in which the project is located. Eligible projects include:

- Major capital investments in public rail and fixed-guideway transportation facilities and systems which provide intermodal access; road, rail, intercity bus service, or fixed-guideway access to, from, or between seaports, airports, and other transportation terminals
- Construction of intermodal or multimodal terminals
- Development and construction of dedicated bus lanes
- Projects that otherwise facilitate the intermodal or multimodal movement of people and goods
- For more information see [Intermodal](#).

New Starts Transit Program (NSTP)

The New Starts Transit Program was established by the 2005 Florida Legislature to assist local governments in developing and constructing fixed-guideway and bus rapid transit projects to accommodate and manage urban growth and development. A secondary purpose of the program is to leverage State of Florida funds to generate local transportation revenues and secure Federal Transit Administration (FTA) funding for Florida projects.

Eligible projects include those capital projects that support the Strategic Intermodal System (SIS). NSTP projects may be used to support final design, right-of-way acquisition, and construction projects. The NSTP will follow the selection guidelines of the FTA Section Major Capital Investment Program. Proposed projects should have stakeholder support, be included in local plans, and have a dedicated funding commitment. Funds may be transferred from FDOT's Central Office Incentive Account to any FDOT district office and are programmed on a "dollar for dollar" basis with dedicated local funding. For more information see [Florida New Starts Program](#).

Park and Ride Lot Program

The statewide Park and Ride Lot Program were initiated in 1982 to provide organized, safe parking for vehicles constantly congregating on roadsides. The program provides for the purchase and/or leasing of private land for the construction of park and ride lots, the promotion of these lots, and the monitoring of their usage. This program is an integral part of the commuter assistance program efforts to encourage the use of transit, carpools, vanpools and other high occupancy modes. It is essential in efforts to meet federal, state, regional and local goals for reducing single occupant vehicle travel. FDOT has established criteria for park and ride planning to assist in siting, sizing, and disposal of park and ride facilities. These criteria are contained in the State Park and Ride Lot Planning Handbook. Local agencies may request the use of Park and Ride Lot Programs funds by filing a project proposal with an FDOT district office, which sends a project priority list to FDOT's Central Office. FDOT's Central Office determines which projects will be funded. FDOT will fund up to one-half the non-federal share of Park and Ride Lot capital projects. For more information see [State Park and Ride Guide](#).



Public Transit Block Grant Program

The Public Transit Block Grant Program was established by the Florida Legislature to provide a stable source of funding for public transit. Funds are awarded by FDOT to those public transit providers eligible to receive funding from the Federal Transit Administration's Sections 5307 and 5311 programs and to Community Transportation Coordinators. The Department of Transportation distributes 85 percent of the funds to FTA Section 5307 providers and to FTA Section 5311 providers who are not Community Transportation Coordinators. The Florida Commission for the Transportation Disadvantaged distributes 15 percent of the funds to Community Transportation Coordinators according to their own funding formula. Public Transit Block Grant funds may be used for eligible capital and operating costs of providing public transit service. Program funds may also be used for transit service development and transit corridor projects. Public Transit Block Grant projects must be consistent with applicable approved local government comprehensive plans. Specific program guidelines are provided in [FDOT Procedure Topic Number 725-030-030](#).

Public Transit Service Development Program

The Public Transit Service Development Program was enacted by the Florida Legislature to provide initial funding for special projects. The program is selectively applied to determine whether a new or innovative technique or measure can be used to improve or expand public transit services. Service Development Projects specifically include projects involving the use of:

- New technologies
- Services, routes, or vehicle frequencies
- Purchase of special transportation services Other techniques for increasing service to the riding public.
- Projects involving the application of new technologies or methods for improving operations, maintenance, and marketing in public transit systems are also eligible for Service Development Program funding. Projects submitted for funding must be justified in the recipient's Transit Development Plan (TDP) (or transportation disadvantaged service plan, if applicable). Specific program guidelines are provided in [FDOT Procedure Topic Number 725-030-005](#).

Transit Corridor Program

The Transit Corridor Program provides funding to transit agencies to support new services within specific corridors when the services are designed and expected to help reduce or alleviate congestion or other mobility issues within the corridor. Transit Corridor funds are discretionary and are distributed based on documented need. Transit Corridor Program funds may be used for capital or operating expenses. Eligible projects must be identified in a Transit Development Plan, Congestion Management System Plan, or other formal study undertaken by a public agency.

FDOT's Central Office annually reviews all existing (i.e., currently approved and operating as of the annual review) Transit Corridor projects and allocates, to the respective FDOT district office sufficient funds to cover these ongoing projects. First priority for funding under this program is for existing projects meeting their adopted goals and objectives. Any remaining funds are allocated to the each of the districts by formula, based on each district's percentage of the total state urbanized population. Specific program guidelines are provided in [FDOT Procedure Topic Number 725-030-003](#).

Transportation Regional Incentive Program (TRIP)

TRIP was created by the 2005 Legislature to improve regionally significant transportation facilities in "regional transportation areas." State funds are available throughout Florida to provide incentives for local governments and the private sector to help pay for critically needed projects that benefit regional travel and commerce. FDOT will pay for 50 percent of project costs, or up to 50 percent of the non-federal share of project costs for public transportation facility projects. This program can be used to leverage investments in regionally significant transportation facilities and must be linked to growth management objectives.

Eligible TRIP projects must be identified in appropriate local government capital improvements program(s) or long-term concurrency management system(s) that are in compliance with State comprehensive plan requirements. In addition, projects must be consistent with the Strategic Intermodal System and support facilities that serve national, statewide, or regional functions and function as an integrated transportation system. For more information see [TRIP](#).

Local Match Resources/Options

Sources are available to local governments and other agencies to provide for a local share of project costs. While local cash is an acceptable form of project match, other sources may also be used within the guidelines for each funding program.

Toll Revenue Credit Program

It is the policy of FDOT to make available the option to use toll revenue credits, authorized by Title 23 U.S.C. 120(j)(1), to Florida transit systems for use as soft match on eligible federal transit capital projects. On an annual basis, the State Freight, Logistics, and Passenger Operations Administrator will be responsible for notifying Florida's transit systems of the availability of toll revenue credits and for approving the use of toll revenue credits on proposed transit capital projects.

Rural Economic Development Initiative (REDI) Waiver

Section 288.06561, Florida Statutes, provides that, notwithstanding any other law, member agencies and organizations of the REDI will review the financial match requirements for projects in rural areas. Counties and communities that meet certain statutory criteria may request a waiver or reduction of the match requirements for such projects. To be eligible to request a waiver or reduction of matching requirements, a county or community must meet the statutory definition of "rural," as provided below, and that county or community must have three or more of the "economic distress" conditions. For more information see [REDI Waiver](#).

In-Kind and Other Soft Match

In limited circumstances, local governments and other agencies may use in-kind and/or other contributed services as soft match for projects. Office space, staff services, contract expenses, and other local operating costs may be allowable in-kind match to certain grant funded projects. (The use of in-kind match must be approved by the FDOT district offices). In addition, real property may also be used toward the local share of certain capital projects.

Federal Funding Programs

The following section provides information on federal funding programs, primarily those funded by the U.S. Department of Transportation, Federal Transit Administration, codified in Chapter 49 of the United States Code (U.S.C.). Programs revised or created through the Safe, Accountable, Flexible, and Efficient Transportation Equity Act--A Legacy for Users (SAFETEA-LU) and Moving Ahead for Progress in the 21st Century (MAP-21) are also included in this Resource Guide.

Metropolitan Planning Program 49 U.S.C. Section 5305(d)

This program provides funding to support the cooperative, continuous, and comprehensive planning program for making transportation investment decisions in metropolitan areas. State DOTs and metropolitan planning organizations (MPOs) may receive funds for

- Purposes that support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency
- Increasing the safety and security of the transportation system for motorized and non-motorized users
- Increasing the accessibility and mobility options available to people and for freight
- Protecting and enhancing the environment, promoting energy conservation, and improving quality of life
- Enhancing the integration and connectivity of the transportation system, across and between modes, for people and freight
- Promoting efficient system management and operation; and emphasizing the preservation of the existing transportation system
- Funds are apportioned by a complex formula to states that includes consideration of each state's urbanized area population in proportion to the urbanized area population for the entire nation, as well as other factors. States can receive no less than 0.5 percent of the amount apportioned. For more information see [Section 5305\(d\)](#).

Urbanized Area Formula Program (49 U.S.C. Section 5307)

This program makes federal resources available to urbanized areas and to governors for transit capital and operating assistance in urbanized areas and for transportation related planning. Eligible projects include:

- Planning, engineering, design and evaluation of transit projects
- Capital investments in bus and bus-related activities
 - Replacement of buses
 - Overhaul of buses
 - Rebuilding of buses, crime prevention and security equipment
 - Construction of maintenance and passenger facilities
- Capital investments in new and existing fixed guideway systems
 - Rolling stock
 - Overhaul and rebuilding of vehicles, track, signals, communications
 - Computer hardware and software
 - Operating assistance
- No limitation on operating assistance in UZAs with population less than 200,000
- Systems operating 1,000 fewer buses at peak times in UZAs with population greater than 200,000 may use 5307 for operating assistance based on the following
 - 76 - 99 buses may use 50% of the apportionment attributable to vehicle service laws
 - 75 or less may use 75% of the apportionment attributable to vehicle service laws
- For more information see [Section 5307](#).

Small Transit Intensive Cities (apportionment when eligible rolled into 5307) (49 U.S.C. Section 5336(j))

The Small Transit Intensive Cities program was established by SAFETEA-LU within the Urbanized Area Formula Program. The program is available to transit intensive urbanized areas with less than 200,000 in population and is funded through a set-aside from the formula program. Eligible projects include both operating and capital programs consistent with the guidelines provided for the Urbanized Area Formula Program.

Growing States and High Density States Program (apportionment included in 5307) (49 U.S.C. Section 5340)

The Growing States and High Density States Program distributes funds to the urbanized and non-urbanized area formula programs. The funding is distributed based on a number of factors. One-half of program funds will be allocated based on

population forecasts for 15 years out from the last census (through 2015). Florida will benefit by moving up to the third most populous state in 2015. One-half will be based on population densities in excess of 370 persons per square mile. Eight states, not including Florida, will share this portion of the allocation (Florida ranks 9th in population density).

Bus and Bus Facilities Program (49 U.S.C. Section 5339)

The Bus and Bus Facilities Program (49 U.S.C. 5339) provides capital funding to replace, rehabilitate and purchase buses and related equipment and to construct bus-related facilities. Eligible recipients include designated recipients and states that operate or allocate funding to fixed-route bus operators. Subrecipients may include public agencies or private nonprofit organizations engaged in public transportation, including those providing services open to a segment of the general public, as defined by age, disability, or low income

Eligible projects include:

- Capital projects to replace, rehabilitate and purchase buses, vans, and related equipment, and to construct bus-related facilities.
- For more information see [Section 5339](#).

Major Capital Investment Grants over \$75 Million (New Starts Program) (49 U.S.C. Section 5309(d))

The [Federal Transit Administration's \(FTA\)](#) discretionary [New Starts](#) program is the federal government's primary financial resource for supporting locally-planned, implemented, and operated transit guideway capital investments. From heavy to light rail, from commuter rail to bus rapid transit systems, the New Starts program has helped to make possible hundreds of new or extended transit fixed guideway systems across the country. These rail and bus investments, in turn, have improved the mobility of millions of Americans, helped to reduce congestion and improve air quality in the areas they serve, and fostered the development of viable, safer, and more livable communities.

Major Capital Investment Grants Under \$75 Million (Small Starts Program) (49 U.S.C. Section 5309(e))

This program provides funding for smaller projects with a federal New Starts share of less than \$75 million, including streetcar, trolley, bus rapid transit (if a substantial portion of the project operates in a separate right of way in a defined corridor dedicated for public transit use during peak hours or it has other characteristics of a fixed guideway system), and commuter rail projects. Small Starts projects may not total more than \$250 million. Simplified procedures and criteria apply to the program.

Formula Grants Enhanced Mobility of Seniors and Individuals with Disabilities (49 U.S.C. Section 5310)

This program provides formula funding to states and designated recipients to improve mobility for seniors and individuals with disabilities. Funds are apportioned based on each state's share population for these groups of people.

The FDOT administers the funds for rural and small urban areas. UZA over 200,000 selects a designated recipient to administer the funding. The majority of large UZAs in Florida selected the department to administer the program for their UZA.

Formula Grant for Rural Areas (49 U.S.C. Section 5311)

This program provides formula funding to states for the purpose of supporting public transportation in areas of less than 50,000 in population. Program funds are apportioned to each state in an amount proportional to each state's non-urbanized population. Program funds may be used for:

- Capital expenses
- Operating expenses
- State administration
- Project administration expenses



of

Each

Each state prepares an annual program of projects, which must provide for fair and equitable distribution of funds within the states, including American Indian tribes, and must provide for maximum feasible coordination with transportation services assisted by other federal sources. The state must use 15 percent of its annual apportionment to support intercity bus service, unless the governor certifies that these needs of the state are adequately met.

In Florida, the Section 5311 Program is administered by FDOT. Program funds are distributed to each FDOT district office based on its percentage of the state's rural population. Each district office allocates program funds to designated eligible recipients through an annual grant application process. For more information see [Section 5311](#).

Flexible Funding Programs

Flexible funds are certain legislatively-specified funds that may be used for either transit or highway purposes. Flexible funds allow a local area to choose to use certain federal surface transportation funds based on local planning priorities, not on a restrictive definition of program eligibility. Flexible funds include FHWA Surface Transportation Program (STP) and Congestion Mitigation and Air Quality Improvement Program (CMAQ) funds and FTA Urban Formula Funds.

When FHWA funds are transferred to FTA, they can be used for a variety of transit improvements such as:

- New fixed guide way projects
- Bus purchases
- Construction and rehabilitation of rail stations
- Maintenance facility construction and renovations
- Alternately-fueled bus purchases
- Bus transfer facilities
- Multimodal transportation centers
- Advanced technology fare collection systems

Once they are transferred to FTA for a transit project, the funds are administered as FTA funds and take on all the requirements of the FTA program. Transferred funds may use the same non-federal matching share that the funds would have if they were used for highway purposes and administered by FHWA. For more information see [Flexible Funds](#).

Resources

FDOT Transit Home Page - <http://www.dot.state.fl.us/transit/>

Staff Directory - <http://www.dot.state.fl.us/transit/staffdirectory.shtm>

Transit Agency - <http://www.dot.state.fl.us/transit/TransitMap/default.htm>

Programs & Services - <http://www.dot.state.fl.us/transit/navigation/programs.shtm>

Documents & Publications - <http://www.dot.state.fl.us/transit/navigation/documents.shtm>

DISTRICT OVERVIEW



DISTRICT OVERVIEW

The Florida Department of Transportation is decentralized in accordance with legislative mandates. Each of the districts is managed by a District Secretary. The districts vary in organizational structure, but in general each has major divisions for Administration, Planning, Production and Operations. Also, each district has a Public Information Office that reports to the District Secretary and a District Chief Counsel who reports to the DOT General Counsel in Tallahassee.

- District 1 - Southwest Florida (Bartow)
- District 2 - Northeast Florida (Jacksonville)
- District 3 - Northwest Florida (Chipley)
- District 4 - Southeast Florida (Ft. Lauderdale)
- District 5 - Central Florida (Deland)
- District 6 - South Florida (Miami)
- District 7 - West Central Florida (Tampa)
- Florida's Turnpike Enterprise

District Freight Coordinators

The FLP office, working with the FDOT District's modal staff and secretaries, incorporated Regional Freight Coordinators in all its seven district offices and Turnpike to serve as the primary contact for their district in coordinating matters of freight mobility, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses to ensure these programs are in alignment with strategic objectives and our work program.

Freight Coordinator Roles and Responsibilities

- Serves as the primary contact for their respective district in coordinating on matters of freight and act as a resource for connecting freight issues with other governmental organizations and the private sector.
- Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from national and international freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums.
- Serves as the point freight contact for their designated district(s) for freight interests on the regional and statewide levels, interact at the national and international level with other federal freight coordinators/officials, initiating dialogue as needed; therefore, coordinating with economic development agencies, the private sector, and other stakeholders to insure a united front in freight and multimodal transportation improvements within their district/region.
- Develops and implements strategies in a consistent, predictable and repeatable manner to improve freight mobility, freight infrastructure, and related operations throughout Florida and regions as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. This includes the ability to assist in implementing and communicating the strategies laid out in the Florida Freight Mobility Trade Plan (FMTP) to aide in Florida's statewide goal to become an international hub for trade and logistics activity.

Essential Functions

- Works to ensure that all state transportation agencies and divisions integrate freight mobility considerations into their day-to-day business practices and seek opportunities to promote synergies and connections with other statewide policy initiatives (i.e., city councils, counties Metropolitan Planning Organization (MPO)/Transportation Planning Organization (TPO) and local chambers of commerce).
- Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector. In their role, The District Freight Coordinators work in coordination with the District Development Director and Intermodal Systems Development Manager.

DISTRICT I

801 N. Broadway Ave.
 Bartow, Florida 33830-3809

Secretary
 Billy Hattaway
 Billy.Hattaway@dot.state.fl.us
 Telephone: (863) 519-2201



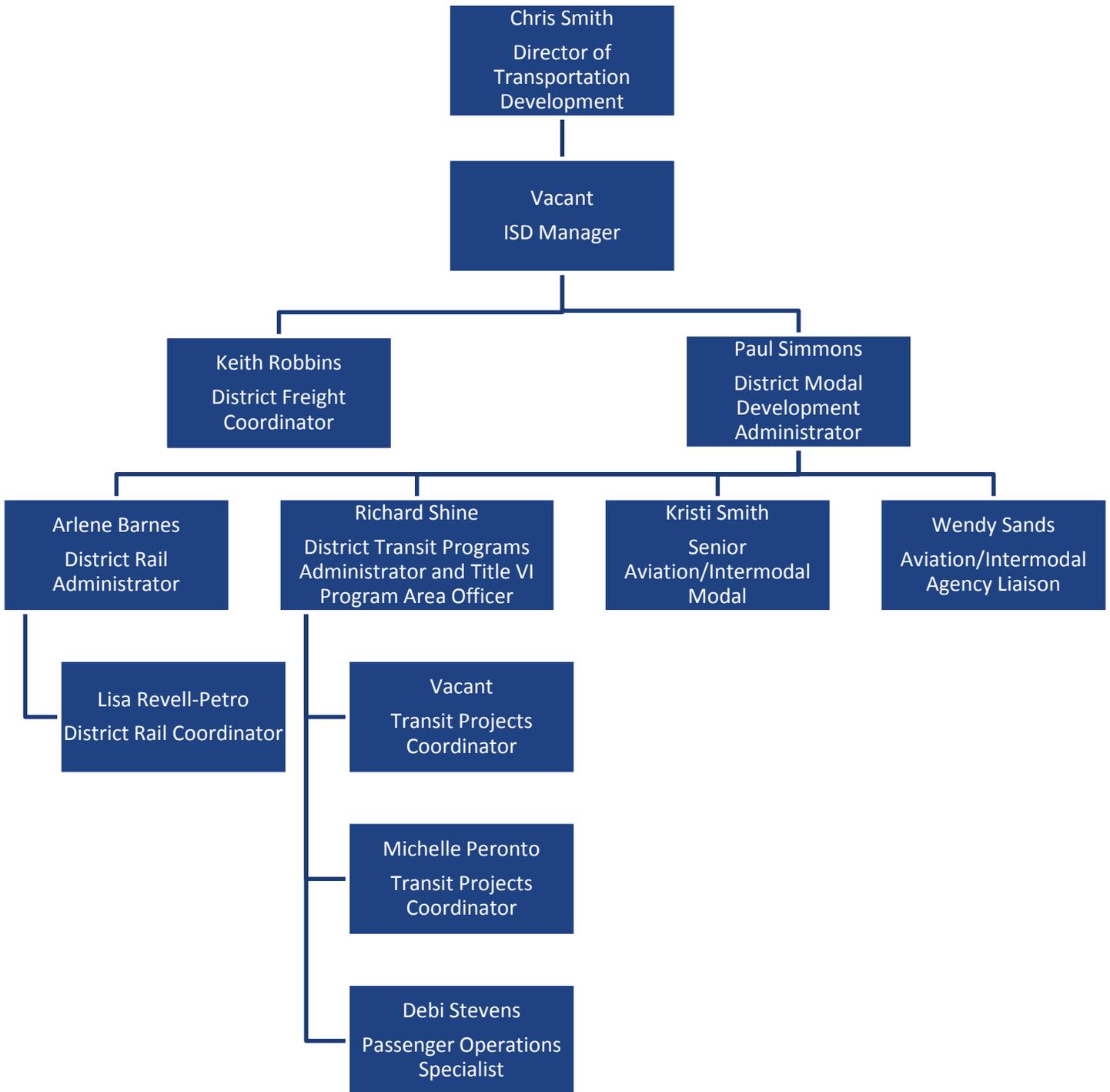
District 1, with a land area of nearly 12,000 square miles, represents 12 counties in Southwestern Florida. Its 2,674,500 residents contribute to the 34.7 million miles traveled daily on its state highways.

FDOT provides capital and operating assistance to nine public transit systems, six of which are major with 291 passenger vehicles in District One. In addition, there are 121 private airports, 20 public airports, five major rail lines, and one deep-water port in operation.

The District One Office of Intermodal Systems Development manages and promotes implementation of the District's multi-modal projects and manages intergovernmental coordination between the Metropolitan Planning Organizations (MPO's), Transportation Planning Organizations (TPO's) and local governments.



DISTRICT I STAFF



District 1 Office of Modal Development Staff Responsibilities

<p>Paul Simmons 863-519-2388</p>	<p>District Modal Development Administrator</p>	<p>Supervises and directs Modal Development staff to produce quality work within required timeframes</p> <p>Responsible for oversight of all public airports, transit systems, and seaport directors on related matters for the district.</p> <p>Directs staff in the development of projects eligible for participation in the airport improvement programs and other state-funded aviation initiatives</p> <p>Directs staff in the administration of the Intermodal and Ports Program based on applicable program procedures</p> <p>Directs staff in the administration of programs funded by the state and federal governments to address transit needs in cooperation with local planning agencies and transportation operators for District 1</p>
<p>Chris Smith 863-519-2368</p>	<p>Director of Transportation Development</p>	
<p>Arlene Barnes 863-519-2349</p>	<p>District Rail Administrator</p>	<p>Responsible for Rail Program Activities for the District Highway Grade Crossing Program and the Rough Crossing Rehabilitation Program which includes directing, managing, and developing these programs. Directs, implements, and monitors the Railroad Grade Crossing Safety Improvement Program by determining the program needs through needs and priorities (Safety Priority Number), Diagnostic field reviews, collection of data, coordination with Central Office, Railroad Companies Traffic Operations, Counties, and Cities. Manages, formulates, and monitors the District Five Year Work Program and any Rail Studies. Assists Central Office with monitoring and implementing activities for rail line relocation projects.</p>
<p>Lisa Revell-Petro 863-519-2730</p>	<p>District Rail Coordinator</p>	<p>Coordinates the Departments Production project plans, construction schedule and property transactions. Coordinates with Constructions Offices and railroads to acquire insurance, engineering reviews, flagging, highway grade crossings, grade separations, drainage, wirelines, synchronization of traffic signals. Develops and executes Railroad agreements, Joint Participation Agreements, Supplemental, Contract Extensions and Change Orders for all projects. Participates in field survey's, diagnostic reviews, determination of projects, and moving projects thru the TIP/STIP process and Environmental Determinations. Participates in production meetings, conferences, inter-agency meetings, project reviews, pre-construction meeting, task groups. Prepares and maintains accurate reports, data and records of all railroad crossing for conformance with various federal and state guidelines.</p>
<p>Richard Shine 239-225-1986</p>	<p>District Transit Programs Administrator and Title VI Program Area Officer</p>	<p>Oversees and monitors the public transportation component of the District One Five-Year Work Program, including State transit programs and budgeted/pass-through Federal Transit Administration (FTA) grant programs. Serves as a principal staff advisor to Department management in the administration and development of transit as a major multimodal program option. Serves as principal liaison with the Department's Central Office for development and administration of transit programs. Supervises and motivates direct reports; evaluates work activities, workloads, and production compliance activities. Directs project management activities, including the preparation of Agreements and processing of invoices, equipment and/or services procurement, and technical assistance. Manages consultant-staffed projects. Prepares reports and correspondence as necessary. Serves as the District Program Area Officer for Title VI of the Civil Rights Act of 1964 and assists the District One Title VI Coordinator in monitoring and reporting the Department's compliance with Title VI and related statutes.</p>

<p>Vacant 863-519-2390</p>	<p>Transit Projects Coordinator</p>	<p>Responsible for fulfilling Department’s management responsibilities to deliver the Five-Year Work Program, assisting local customers to implement transit projects in urban and/or rural areas, and representing the Department on Local Coordinating Boards for the Transportation Disadvantaged in compliance with the Florida Administrative Code, as assigned. Responsible for coordination of one or more budgeted/pass-through Federal Transit Administration (FTA) grant program(s) as assigned. Participates in the development of, supports, and monitors the transit elements of the Department's Five-Year Adopted Work Program, including establishing transit projects in the Work Program. Achieves Production requirements. Participates in, reviews, and comments on transportation studies and activities. Coordinates transit programs and/or project-related compliance requirements. Prepares Agreements and processes invoices. Provides guidance, technical assistance, and support to internal and external customers.</p>
<p>Michelle Peronto 863-519-2551</p>	<p>Transit Projects Coordinator</p>	<p>Responsible for fulfilling Department’s management responsibilities to deliver the Five-Year Work Program, assisting local customers to implement transit projects in urban and/or rural areas, and representing the Department on Local Coordinating Boards for the Transportation Disadvantaged in compliance with the Florida Administrative Code, as assigned. Responsible for coordination of one or more budgeted/pass-through Federal Transit Administration (FTA) grant program(s) as assigned. Participates in the development of, supports, and monitors the transit elements of the Department's Five-Year Adopted Work Program, including establishing transit projects in the Work Program. Achieves Production requirements. Participates in, reviews, and comments on transportation studies and activities. Coordinates transit programs and/or project-related compliance requirements. Prepares Agreements and processes invoices. Provides guidance, technical assistance, and support to internal and external customers.</p>
<p>Debi Stevens 239-225-1982</p>	<p>Passenger Operations Specialist</p>	<p>Responsible for fulfilling Department’s management responsibilities to deliver the Five-Year Work Program, assisting local customers to implement transit projects in urban and/or rural areas, and representing the Department on Local Coordinating Boards for the Transportation Disadvantaged in compliance with the Florida Administrative Code, as assigned. Responsible for coordination of one or more budgeted/pass-through Federal Transit Administration (FTA) grant program(s) as assigned. Participates in the development of, supports, and monitors the transit elements of the Department's Five-Year Adopted Work Program, including establishing transit projects in the Work Program. Achieves Production requirements. Participates in, reviews, and comments on transportation studies and activities. Coordinates transit programs and/or project-related compliance requirements. Prepares Agreements and processes invoices. Provides guidance, technical assistance, and support to internal and external customers.</p>
<p>Kristi Smith 863-519-2265</p>	<p>Senior Modal Project Manager</p>	<p>Conducts quarterly agency coordination meetings and formulates, processes, and monitors Joint Participation Agreements (JPA's) as defined by Florida Department of Transportation (FDOT) procedures. Assists with formulating, developing, and monitoring Aviation, Seaport, and Intermodal five-year work program by determining local needs and priorities, including reviewing grant applications. Provides technical assistance and advises modal agencies on project funding eligibility and assists them with project prioritization, developing strategies for project financing, phasing, and value engineering. Leads district, state, and industry discussions for the advancement of the Aviation and Seaport modes. Manages specialized Aviation and Seaport projects such as master plans, the Aviation planning program, and innovative technology projects at airports. Develops tasks for Aviation, Seaport and Intermodal consultant services and reviews consultant work products providing feedback as necessary. Assists the District Freight Coordinator in developing and implementing strategies to improve freight mobility, freight infrastructure, and related operations throughout the District. Assist Central Office with Comprehensive Annual Financial Reports (CAFR) to reconcile the CAFR against the Department financial records, to ascertain Agency compliance with the provisions set forth in the Joint Participation Agreement (JPA).</p>

<p>Wendy Sands 863-519-2520</p>	<p>Aviation/Intermodal Agency Liaison</p>	<p>Conducts quarterly agency coordination meetings and formulates, processes, and monitors Joint Participation Agreements (JPA's) as defined by Florida Department of Transportation (FDOT) procedures. Assists with formulating, developing, and monitoring Aviation/Intermodal five-year work program by determining local needs and priorities, including reviewing grant applications. Provides technical assistance and advises modal agencies on project funding eligibility and assists them with project prioritization, developing strategies for project financing, phasing, and value engineering. Participates in district, state, and industry discussions for the advancement of the Aviation and Intermodal modes. Manages specialized Aviation projects such as master plans, the Aviation planning program, and innovative technology projects at airports. Develops tasks for Aviation and Intermodal consultant services and reviews consultant work products providing feedback as necessary. Assist Central Office with Comprehensive Annual Financial Reports (CAFR) to reconcile the CAFR against the Department financial records, to ascertain Agency compliance with the provisions set forth in the Joint Participation Agreement (JPA).</p>
<p>Keith Robbins 863-519-2913</p>	<p>District Freight Coordinator</p>	<p>Serves as the primary contact for the respective district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums. Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Assists in collaborating with the Aviation, Rail, Seaport, Spaceport and SIS (Strategic Intermodal Systems) coordinators/managers. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout the District as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.</p>

Key Freight Infrastructure Serving District 1

SIS Highways	I-4, I-75, I-275, Florida’s Turnpike, University Parkway, US 17, US 27, US 441, SR 29, SR 60, SR 64, SR 70, SR 80, SR 82, , SR 570, SR 710
Non SIS Highways	US 41, US 92, SR 17, SR 31, SR 37, , SR 62, SR 64, SR 66, , SR 72, SR 78, SR 636, SR 684, SR 776, SR 789, SR 951, US 98, US 301, SR33, SR43, SR84, SR539, SR540, SR542, SR546, SR555, SR559, SR655, SR659, SR683, SR700, SR739, SR884, SR865, SR867, SR563, SR572, SR758, SR780, SR681, SR776, US19
SIS Railroads	CSX, Seminole Gulf Railway, South Central Florida Express
Non SIS Railroads	Florida Midland Railroad, Evansville Western Railway
SIS Airports	SW Florida International, Sarasota-Bradenton International
Commercial Airports	SW Florida International, Sarasota-Bradenton International, Punta Gorda Airport, Naples Municipal Airport
General Aviation Airports	Immokalee Regional Airport, Everglades Airpark, Airglades Airport, Wauchula Municipal Airport, LaBelle Municipal Airport, Sebring Regional Airport, Avon Park Executive Airport, Page Field, Okeechobee Airport, Lakeland Linder Regional Airport, Winter Haven Gilbert Field Airport, Bartow Municipal Airport, Lake Wales Municipal Airport, Venice Municipal Airport, Buchan Airport, Arcadia Municipal Airport, Marco Island Executive Airport
Private Airports	District One has 121 private airports/helipads/seaplane bases
Seaports	Port Manatee
Transit Agencies	Polk Transit (Citrus Connection and Polk County Transit Services/Winter Haven Area Transit), Clewiston-Belle Glade, Collier Area, DeSoto County Area, , Lee County Transit, Manatee County Area Transit, Sarasota County Area Transit, , Charlotte County

County Freight And Logistics Overviews

Charlotte County	Hardee County	Manatee County
Collier County	Hendry County	Okeechobee County
Desoto County	Highlands County	Polk County
Glades County	Lee County	Sarasota County

DISTRICT 2

1109 South Marion Avenue
 Lake City, Florida 32025-5874

Secretary
 Greg Evans
 Greg.Evans@dot.state.fl.us
 Telephone: (386) 961-7800

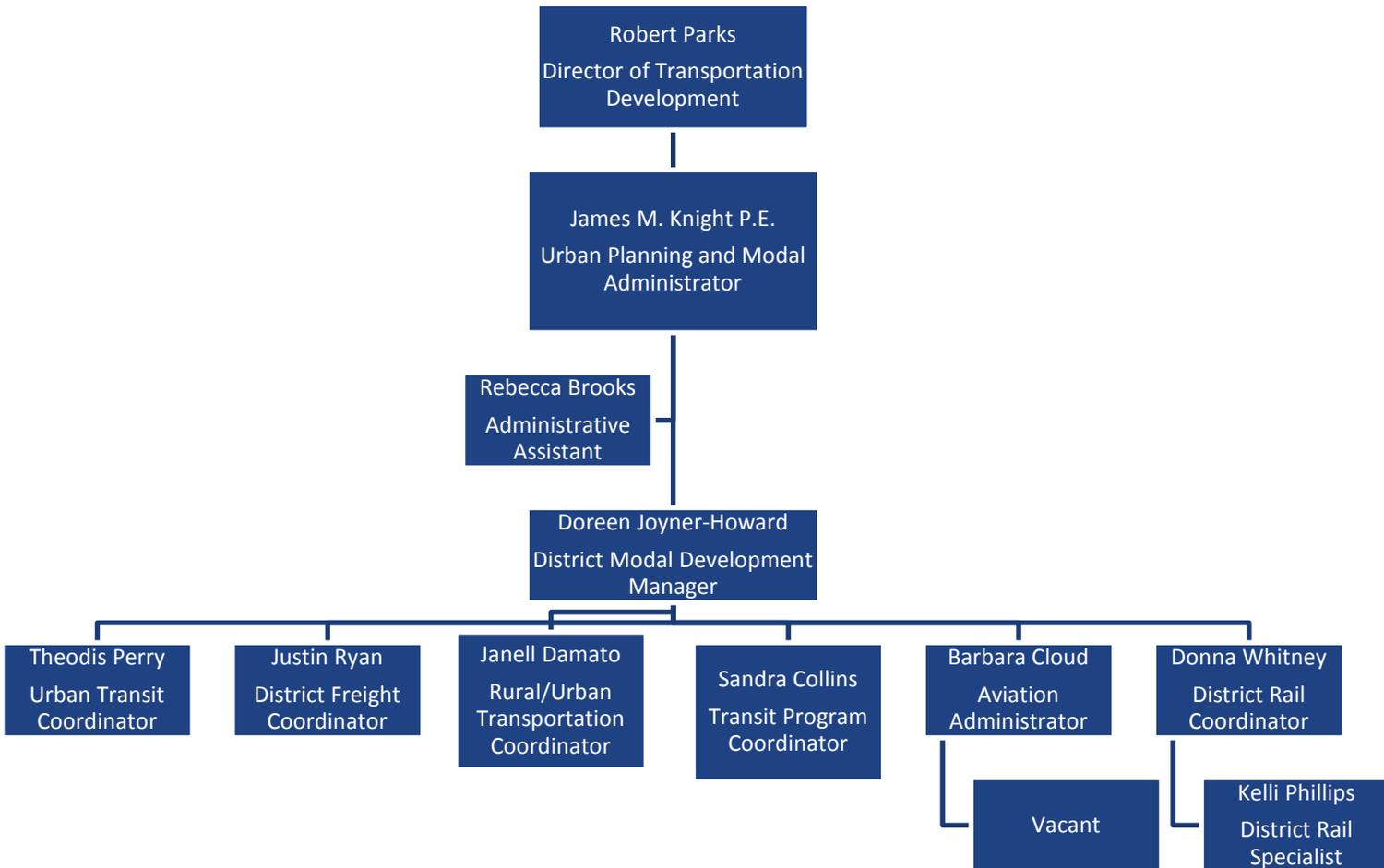


District 2, in Northeastern Florida, is home to more than 1.9 million residents. Its 18 counties cover nearly 12,000 square miles. Travelers on the state highway system log more than 43.2 million miles daily.

Two major transit authorities, assisted by the FDOT, operate in the district. The area is served by two deep-water ports, three major rail lines, and 144 public and private airports.



DISTRICT 2 STAFF



District 2 Office of Modal Development Staff Responsibilities

<p>VACANT 904-360-5646</p>	<p>Urban Transportation Development Manager</p>	<p>Directs the review of Development of Regional Impacts Directs and coordinates the review of transportation elements in local government comprehensive plans Directs the operation and maintenance of the FSUTMS model programs Directs the operation of Modal Development in District Two Develops/maintains priority list of all capacity improvement for roadway segments in urban areas of District Two Ensures coordination occurs between urban and rural areas of transportation development and planning Develops and manages the budgets for Urban Transportation Development and Modal Development Cost Centers</p>
<p>Robert Parks 386-961-7850</p>	<p>Director of Transportation Development</p>	
<p>Rebecca Brooks 904-360-5677</p>	<p>Administrative Assistant</p>	<p>Coordinate daily administrative activities of the Urban Transportation Development Office. Serves as the Jacksonville Urban Office Training Coordinator. Performs duties of personnel representative by maintaining onsite filing system of personnel records. Performs duties of Training Coordinator for department cost centers. Performs fiscal functions such as processing and maintaining budget for cost center. Maintains up to date records on FDOT policies, procedures, regulations, statutes, and rules.</p>
<p>Doreen Joyner-Howard 904-360-5650</p>	<p>District Modal Development Manager</p>	<p>Manages the Modal Development Section. Administers quality review on all modal contracts prior to execution. Develops and implements processes for establishing and prioritizing capital and operating funding needs for the District's local transportation agencies. Manages the District's Bus Transit System Safety and Security Reviews for publically funded transit providers and insures F.A.C. 14-90 compliance. Manages the programming of all the District's modal projects for inclusion into the District's 5 Year Work Program. Technical Advisor or Task Team Member or special modal initiatives assigned by Production Director or District Secretary.</p>
<p>Janell Damato 904-360-5687</p>	<p>Rural Surface Transit Coordinator</p>	<p>Functions as the senior advisor for rural public transportation programs within the District. Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions. Receive, review and assists in the preparation of state lease vehicle fleet agreements and make recommendations to the Modal Development Manager for approval. Conducts substance abuse compliance reviews for rural transit systems receiving funds from Section 5310, 5311, 5316, and 5317. Provides oversight on safety and security plans prepared by rural transit agencies. Reviews and provides written comment on proposed changes to FDOT policies and procedures related to rural public transportation.</p>
<p>Sandra Collins 386-961-7870</p>	<p>Multi-Modal Programs Specialist</p>	<p>Serves as the District's Coordinator, liaison, and technical advisor to local, city, and county governments for rural public transportation programs primarily for western portion of District 2. Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions. Assists the District's senior rural transit coordinator in the preparation of state lease vehicle fleet agreements and makes recommendations to Modal Development Manager. Assists in substance abuse compliance reviews for rural transit systems receiving funds from Section 5310, 5311, 5316, and 5317. Assists in providing oversight on safety and security plans prepared by rural transit agencies. Reviews and provides written comment on proposed changes to FDOT policies and procedures related to rural public transportation.</p>

<p>Roland Luster 386-961-7855</p>	<p>Aviation Liaison/ Technical Advisor</p>	<p>Serves as liaison and technical advisor to designated airports within the District. Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions. Conducts safety compliance inspections of airports in accordance with Chapter 330.30 Florida Statutes and Rule Chapter 14-60. Established workload, set priorities and provides supervision for subordinate position. Responsible for coordination of District aviation plans and programs with local and regional planning agencies, local governments, transportation authorities for designated airports within the District.</p>
<p>Leonard "Gene" Lampp 904-360-5667</p>	<p>Aviation Coordination Specialist</p>	<p>Provides technical assistance to designated airports within the District. Prepares a list of aviation projects within the District for inclusion into the Department's Work Program. Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions. Performs safety compliance inspections of airports in accordance with Chapter 330.30 Florida Statutes and Rule Chapter 14-60. Coordinates the District's aviation plans and programs with local and regional planning agencies, local governments, transportation authorities for designated airports within the District.</p>
<p>Donna Whitney 904-360-5665</p>	<p>District Rail Coordinator</p>	<p>Manages all District activities related to the operations, planning, and implementation of the Rail Program. Supervises and coordinates all departmental railroad construction plans, schedules, and property transactions affecting railroad crossings. Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions. Participates in conferences, organizing inter-agency meetings, project reviews, and pre-construction meetings. Prepares and maintains accurate reports, data and records of all railroad crossings for conformance with federal and state guidelines.</p>
<p>Kelli Phillips 386-961-7868</p>	<p>Rail Program Specialist</p>	<p>Coordinates the Department's project plans, construction schedules, and property transactions affecting rail crossings. Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions. Prepares and maintains accurate reports, data and records of all railroad crossings for conformance with federal and state guidelines. Provides sketches for railroad signal installations. Participates in conferences, organizing inter-agency meetings, project reviews, and pre-construction meetings. Provides input of candidate projects and descriptions for inclusion into the Department's Work Program. Participates in field surveys relating to the Department's annual diagnostic review.</p>
<p>Thomas Hill 904-360-5647</p>	<p>Seaports Coordinator</p>	<p>Serves as liaison and technical advisor to seaport authorities within the District. Acts as the Freight Coordinator for District 2. Acts as a key point of contact for freight issues for the District. Schedules updates with central freight office and other District 2 departments to schedule project coordination, discuss working initiative, modal updates and implement the State's freight agenda. Ensures that all state transportation agencies and divisions are knowledgeable of FDOT efforts in order to encourage integration of freight mobility considerations into day to day business. Communicates and informs and seeks input from freight customers/partners.</p>
<p>Justin Ryan 904-360-5693</p>	<p>District Freight Coordinator</p>	<p>Serves as the primary contact for the respective district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums. Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Assists in collaborating with the Aviation, Rail, Seaport, Spaceport and SIS (Strategic Intermodal Systems) coordinators/managers. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout the District as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.</p>

Key Freight Infrastructure Serving District 2

SIS Highways	1-10, I-75, I-95, I-295, US 1, US 17, US 19, US 27, US 301, SR 26, SR 20, SR 100, SR 207, First Coast Outer Beltway
SIS Railroads	CSX, FEC, Florida Northern, Norfolk Southern, First Coast Railroad
SIS Airports	Gainesville Regional Airport, Jacksonville International Airport, Tallahassee Regional Airport,
Seaports	Jacksonville Port Authority, Port of Jacksonville, Port of Fernandina
General Aviation Airports	Flying Ten, Lake City Municipal, Keystone Airpark, Cross City, Cecil, Craig, Herlong, Oak Tree Landing, Suwannee County, Perry Foley, George T. Lewis, Hilliard Airpark, Fernandina Beach Municipal, Palatka Municipal- Lt. Kay Larkin Field , Northeast Florida Regional
Non SIS Highways	US 1, US 17, US 27, US 41, US 90, US 98, US 129, US 221, US 441, SR A1A, SR 6, SR 10, SR 14, SR 16, SR 18, SR 19, SR 21, SR 24, SR 25, SR 26, SR 47, SR 49, SR 51, SR 53, SR 115, SR 121, SR 136, SR 143, SR 145, SR 202, SR 224, SR 228, SR 230, SR 231, SR 238, SR 247, SR 320, SR 345, SR 349,
Transit Agencies	Jacksonville Transportation Authority (JTA), Gainesville Regional Transit System (RTS), Putnam Transit, St. Johns County (Sunshine Bus Company)

County Freight And Logistics Overviews

Alachua County	Duval County	Nassau County
Baker County	Gilchrist County	Putnam County
Bradford County	Hamilton County	Taylor County
Clay County	Lafayette County	St. Johns County
Columbia County	Levy County	Suwannee County
Dixie County	Madison County	Union County

DISTRICT 3

Highway 90 East
 Chipley, Florida 32428-0607

Secretary
 Tommy Barfield
 Tommy.Barfield@dot.state.fl.us
 Telephone: (850) 330-1200

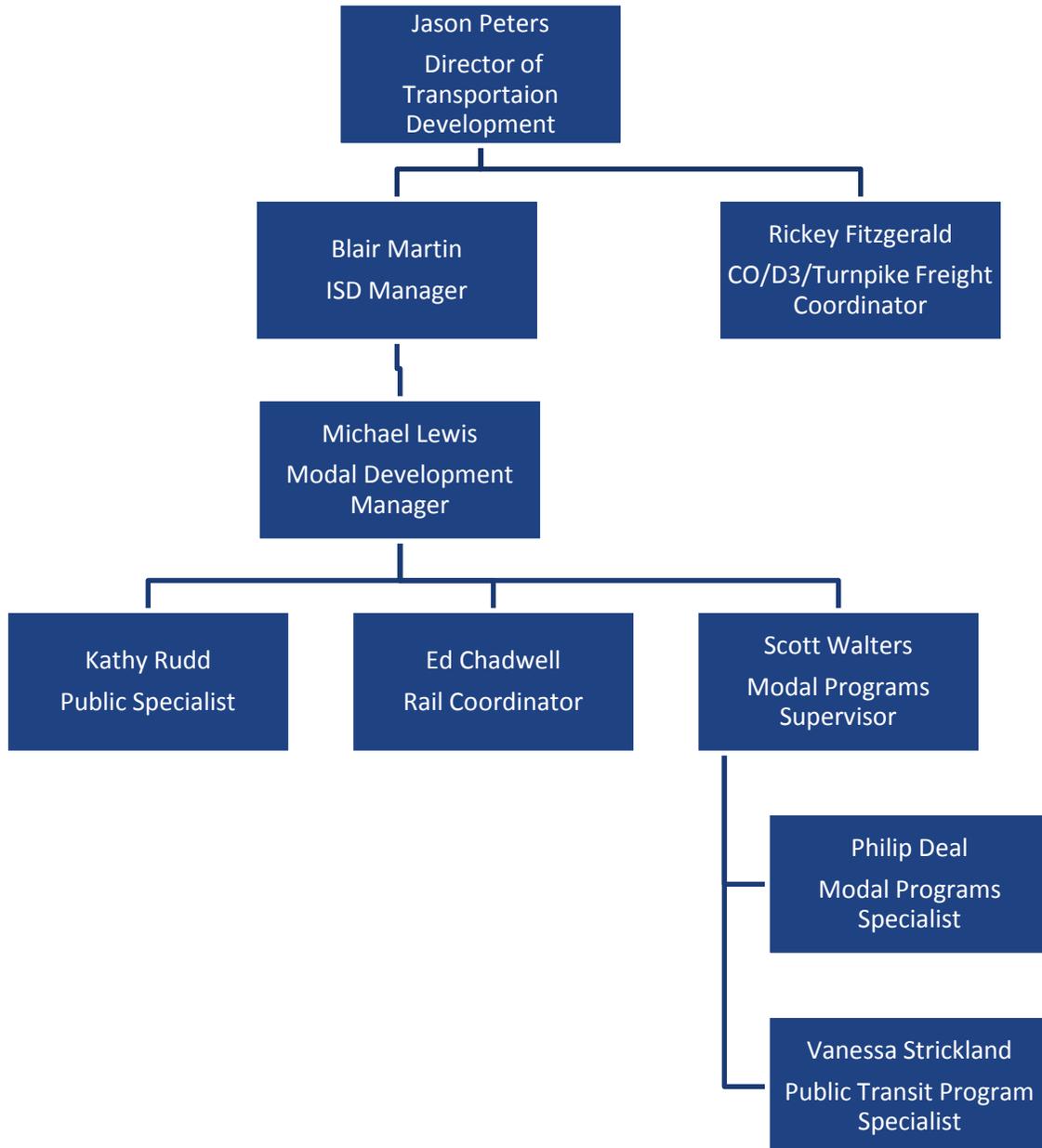


District 3 represents Florida's Panhandle. Its 1,402,000 residents are spread over 16 counties and 11,500 square miles. Each day motorists travel more than 26.1 million miles on state roads.

Four rail lines and three deep-water ports help move products into and out of the district. There are 80 airports to accommodate airborne travel. FDOT provides funding to assist the two major transit authorities aiding those who rely on public transportation.



DISTRICT 3 STAFF



District 3 Office of Modal Development Staff Responsibilities

<p>Michael Lewis 850-260-5825</p>	<p>District Modal Development Manager</p>	<p>Oversees the preparation and management of budget. Reviews proposed policies and procedures concerning the transportation programs for the District Secretary. Implements programs and policies of Modal Development. Manages and supervises staff in the development of multi-modal and intermodal programs for aviation, highways, transit, rail, bicycles, and pedestrian in accordance with the state Transportation Plan and in cooperation with local governments, and consistent with Metropolitan Planning Organizations Transportation Improvement. Manages and supervises staff in the development and administration of the Seaports Program of the three deep water ports in District Three. Serves as the Department's liaison and manages FDOT participation in the Northwest Florida Transportation Authorities for District Three. Supervises staff in airport master planning, aviation grant administration, airport licensing and safety inspections and facility inventories. Manages the implementation of rail grade crossing inventory, rail signal analysis, rail line abandonments, and rail safety inspections and rail crossing improvement projects. Coordinates the Damage Assessment Teams during natural disasters. Manages and supervises staff in the acquisition of Strategic Intermodal System and Transportation Regional Incentive Program funds in the District.</p>
<p>Jason Peters 850-415-9214</p>	<p>Director of Transportation Development</p>	
<p>Scott Walters 850-415-9553</p>	<p>Modal Programs Supervisor</p>	<p>Supervises the aviation activities for District Three. Carries out the aviation element of the annual production plan for Region I within the allotted time frames. Supervises staff responsible for reviewing the products of JPA contracts, both for the determining process of work and to ensure quality of work, as may be required by State rules and/or policy, or by Federal Regulations. Reviews and approves invoices from JPA's to ensure compliance with the contract, and maintains supporting backup documents. Assists local agencies and private non-profit organizations in matters related to grants, applications, invoices and audits. Prepares and processes JPA's for projects where participation is planned by FDOT, encumbers funds associated with projects and maintains financially balanced programs.</p>
<p>Philip Deal 850-415-9558</p>	<p>Modal Programs Specialist</p>	<p>Coordinates the aviation activities/programs for Region II of the District. Carries out the aviation element of the annual production plan for Region II within the allotted time frames. Reviews the products of such contracts, both for the determining process of work and to ensure quality of work, as may be required by State rules and/or policy, or by Federal Regulations. Reviews and approvals of invoices from such JPAs as to ensure compliance with the contract that they are justified by backup documents, and to ensure that they are accurate. Reviews plans and specifications, grant documents, agreements and cost estimates for transit project financed by FDOT. Assists local agencies and private non-profit organizations in matters related to grants, application, invoices and audits. Reviews agency audits and process projects for closure. Prepares and processes through execution JPA for projects where participation is planned by FDOT, encumbering funds associated with projects and maintaining financially balanced programs. Checks participating agencies invoices and supporting documents for compliance with terms of the JPA and prepare the Contract Invoice Transmittal for processing and submittal to Financial Services for payment.</p>
<p>Vanessa Strickland 850-330-1534</p>	<p>Public Transit Program Specialist</p>	<p>Reviews plans and specifications, grant documents, agreements, and cost estimates for transit projects financed by FDOT. Assists local agencies and private non-profit organizations in matters related to grants, applications, invoicing and auditing. Prepares and processes through execution, Joint Participation Agreements (JPA) for projects where participation is planned by FDOT. Encumbers funds associated with projects and maintaining financially balanced programs. Processes participating agencies' invoices and supporting documents for compliance with terms of the JPA and prepares the Contract Invoice Transmittal (CIT) for processing and submittal to Financial Services for payment.</p>

		<p>Coordinates with Transportation Planning Organizations (TPO) and agencies entering projects into the Work Program, monitor the Work Program, Transportation Improvement Plan (TIP), and commitment authority (Schedule B), to assure continued consistence. Responsible for the Transit Capital Improvement Program (TranCIP) Statewide database for the District. Manages the database to include entry and revisions to track the Transit Work Program, i.e., JPA contracts, invoices, inspections, etc., and keep managers updated as to the status. Serves as project advisor for FDOT where State participation and Transit Urban Capital projects are anticipated. Coordinates District activities related to the operational planning and implementation of the surface portion of the Public Transportation Office (PTO) Work Program in cooperation with Public Transportation consultants, appropriate elements within FDOT and other State, County, City, and other agencies. Serves as a liaison between and technical advisor to, local agencies in transit matters. Acts as coordinator for the Transportation Disadvantaged Program for each county representing the Department as mandated by Statute. Reviews transit agencies' audits and process projects for closure.</p>
<p>Ed Chadwell 850-415-9551</p>	<p>Rail Coordinator</p>	<p>Reads and Interprets roadway plans for railroad involvement. Works with the railroads to determine the proper safety and crossing installation materials and method of construction. Programs funds in order to have these crossings constructed. Serves as project manager for railroad work which includes site selection, project programming, design, and production of project. Conducts an engineering type on-site review of the project with the railroad and local agencies involved. Advisor and coordinator for construction and maintenance engineers on project issues with railroad involvement. Recommends what changes are needed to eliminate those conflicts. Coordinates the inspection of all reimbursable work, review billings to determine they are in agreement with the approved plans, and process the invoices. Responsible for developing and maintaining liaison between the department, railroads, and governmental agencies. Provides local technical support and coordination at the District level in the area of Surface and Seaports related public transportation. Serves as project advisor for the Department for seaports and rail projects with state funds. Serves as the department's railroad project manager for minor design consultant contracts. Monitors Seaports projects through the audit and processing project closure. Acts as liaison for permit applications for the opening/closing of a public crossing.</p>
<p>Kathy Rudd 407-482-7868</p>	<p>Public Transit Program Specialist</p>	<p>Reviews plans and specifications, grant documents, agreements, and cost estimates for transit projects. Assists local agencies and private non-profit organizations in matters related to grants, applications, invoicing and auditing. Prepares and processes through execution, Joint Participation Agreements for projects. Processes participating agencies invoices and supporting documents for compliance with terms of the Joint Participation Agreement and prepares the Contract Invoice Transmittal for processing and submittal to Financial Services for payment. Coordinates with Transportation Planning Organizations and agencies entering projects into the Work Program. Serves as project advisor for FDOT where State participation and Transit Urban Capital projects are anticipated. Coordinates District Activities related to the operational planning and implementation of the surface portion of the Work Program in cooperation with Public Transportation consultants. Serves as a liaison between and technical advisor to, local agencies in transit matters. Coordinator for the Transportation Disadvantaged Program for each County representing the Department as mandated by Statute. Reviews transit agencies audits and process projects for closure.</p>

<p>Rickey Fitzgerald 850-414-4702</p>	<p>Statewide Freight Coordinator</p>	<p>Serves as the primary contact for the respective district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums. Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Assists in collaborating with the Aviation, Rail, Seaport, Spaceport and SIS (Strategic Intermodal Systems) coordinators/managers. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout the District as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.</p>
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<h3 style="text-align: center;">Key Freight Infrastructure Serving District 3</h3>	
<p>SIS Highways</p>	<p>I-10, I-110, US 29, US 98, US 231, US 319, US 331, SR 77, SR 79, SR 85, SR 87, SR 123, SR 368, SR 390</p>
<p>SIS Railroads</p>	<p>CSX, Bayline, Apalachicola Northern</p>
<p>SIS Airports</p>	<p>Northwest Florida Beaches International Airport, Tallahassee Regional Airport, Pensacola Gulf Coast Regional Airport, Northwest Florida Regional Airport,</p>
<p>Seaports</p>	<p>Port of Panama City, Port of Pensacola, Port of Port St. Joe, Port of Jacksonville</p>
<p>General Aviation Airports</p>	<p>Calhoun County, Coastal Airport, Ferguson, Quincy Municipal, Carabelle- Thompson, St. George Island, Apalachicola Regional, Costin Airport , TRI-County, Marianna Municipal, Perry Foley, Tallahassee Commercial, Bob Sikes, Destin, Ft. Walton Beach, Peter Prince, Wakulla County, DeFuniak Springs</p>
<p>Non SIS Highways</p>	<p>US 27, US 90, US 98, US 319, SR 2, SR 12, SR 20, SR 22, SR 30, SR 61, SR 65, SR 69, SR 71, SR 73, SR 81, SR 83, SR 89, SR 97, SR 267, SR 272, SR 277, SR 292, SR 300, SR 363</p>
<p>Transit Agencies</p>	<p>Bay County TPO-Bay Town Trolley, Escambia County Area Transit (ECAT), Okaloosa County Transit (The Wave), StarMetro</p>

<h3 style="text-align: center;">County Freight And Logistics Overviews</h3>			
<p>Bay County</p>	<p>Gadsden County</p>	<p>Jefferson County</p>	<p>Santa Rosa County</p>
<p>Calhoun County</p>	<p>Gulf County</p>	<p>Leon County</p>	<p>Walton County</p>
<p>Escambia County</p>	<p>Holmes County</p>	<p>Liberty County</p>	<p>Wakulla County</p>
<p>Franklin County</p>	<p>Jackson County</p>	<p>Okaloosa County</p>	<p>Washington</p>

DISTRICT 4

3400 West Commercial Boulevard
Fort Lauderdale, Florida

Secretary
Gerry O'Reilly
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954-777-4411

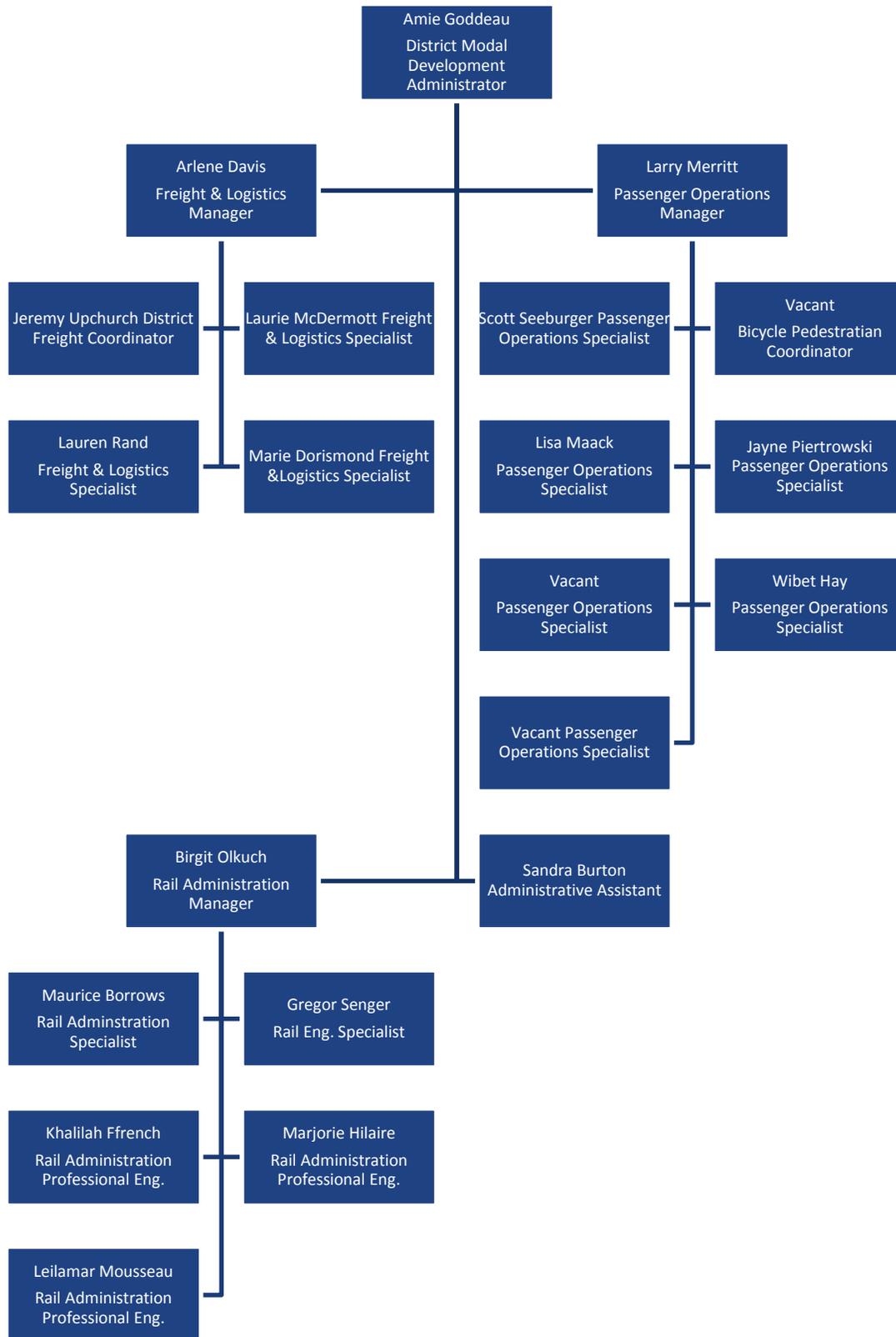


Broward, Palm Beach, Martin, St. Lucie and Indian River counties make up District 4's 5,000 square miles. With 3,615,400 residents. Vehicles in District 4 travel more than 52.4 million miles daily.

District 4 is served by 90 airports, three deep-water ports, and two railroads. FDOT provides assistance to Tri-Rail (a commuter rail service), to Gold Coast Commuter Services (a commuter assistance program) and to two major transit authorities (Broward County Transit and Palm Tran) with 319 passenger vehicles.



DISTRICT 4 STAFF



District 4 Office of Modal Development Staff Responsibilities

Amie Goddeau 954-777-4492	District Modal Development Administrator	Directs and manages staff. Initiates and implements necessary personnel actions and Business Plan development, administration and reporting. Directs and manages the Public Transit programs, projects and staff. Oversees the management of the South Florida Rail Corridor. Directs and manages the Freight & Logistics programs, projects and staff. Directs and manages the Aviation programs, projects and staff, pursuant to Florida Statute, Florida Administrative Code (FAC) and other appropriate Departmental procedures. Manages the Modal Work Program.
Sandra Burton 954-777-4649	Administrative Assistant	Prepare maintain and assist with various administrative reports, spreadsheets and correspondence. Monitor, track and reconcile purchases. Track and maintain FDOTrackers. Personnel actions including Recruitments, Classification, Vacancies, Pay Actions. Execute centralized invoicing system including logging, processing, distribution and tracking. Oversee activities of office support position. Travel request arrangements and reimbursements. Prepare other purchasing documentation and monitor status of orders. Monitor operating budget, Identify budget deficiencies and recommends corrective action. Maintain and improve office Business Plan; Training Coordinator.
Arlene Davis 954-777-4670	Freight & Logistics Manager	Oversees management of District’s Seaport and Aviation program activities. This includes development of Seaport and Aviation Work Program and annual updates in coordination with Federal Aviation Administration (FAA), Central Office Aviation and Seaports Offices, airports, and seaports. Oversees planning, development, and analysis of freight and goods movement and Intermodal projects and programs. Oversees management of state and federal pass-through grant programs relative to Seaport and Aviation Work Program. Oversees management of office production; management of Districtwide Consultant Funds; and manages Unit’s Business Plan Development.
Jeremy Upchurch 954-777-4279	District Freight Coordinator	Serves as the primary contact for the respective district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums. Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Assists in collaborating with the Aviation, Rail, Seaport, Spaceport and SIS (Strategic Intermodal Systems) coordinators/managers. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout the District as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.
Laurie McDermott 954-777-4497	Freight & Logistics Specialist IV	Coordinate planning and capital improvement program activities with local governments, aviation grant program implementation, aviation system plan implementation, and project technical assistance. Review and program airport planning and capital improvement projects, evaluating Department and airport funding priorities, and evaluating consistency with the Florida Transportation Plan, Florida Aviation System Plan, and airport’s master plan and airport layout plan along with any long range transportation plan, and applicable Federal Aviation Administration guidelines. Execute and manage all Joint Participation Agreements (JPA’s) and oversees projects in accordance with Department procedures and grant requirements. Performs project inspections, and provide local governments and other departments within the agency with guidance and technical support during the course of each on airport, or near airport, project as requested, that may have an immediate or long term impact on the aviation operations at that facility. Aviation special projects.

<p>Lauren Rand 954-777-4499</p>	<p>Freight & Logistics Specialist III</p>	<p>Manages the Seaport Programs for the Districts 3 Deepwater Seaports and the District Intermodal Program. Serves as a liaison and technical advisor to seaport authorities providing guidance in the development and updating of Strategic Business Plans/Master Plans clearly defining project priorities and return on investment. Coordinates input cross-District, agency coordination, and program budget monitoring; the FDOT Central Office and State of Florida Seaports Council in determining priorities and allocating funds for inclusion into the FDOT Five Year Work Program. Manages the District Intermodal Discretionary Program, implements Florida Seaports Trade and Economic Development program and supports the District Strategic Intermodal Systems Coordinator with project needs and priorities for Seaport and Intermodal Programs. Develops and executes grant agreements Joint Participation Agreements (JPAs), contracts, contract extensions, or supplements relating to seaport projects funded through the state. Prepares and processes encumbrance requests to establish funding for approved projects. Review and approves vendor invoices to facilitate payments to the grantee. Conducts on-site inspections and verifies percent complete on invoice progress reports. Provides local governments and other departments within the agency with guidance and technical support during the course of each project as requested. Coordinates Districtwide business plan with activities that support statewide intermodal and economic development objectives. Provides support for innovative intermodal planning and policy initiatives and partnerships. Seaport special projects.</p>
<p>Marie Dorismond 954-777-4455</p>	<p>Freight & Logistics Specialist III</p>	<p>OMD Production Manager: prepare production status reports by program for upper management on annual, quarterly, monthly basis. Accurately track and monitor production throughout the years. Coordinate with Central Office and District office to assure targets are consistent and to facilitate any needed adjustments throughout the year. Coordinate monthly Production meeting. Develops and implement OMD's Work Plan; Consult and coordinate with OMD's managers, administrators, and project managers in the development of the annual work program. Monitor and implement the encumbrance and execution of Transportation Joint Participation Agreement (JPAs) and Federal Transit Administration (FTA). Monitor office-wide roll-forward and certified forward. Monitor the office Consult Funds: Allocates annual planning funds budget to Office District-Wide and Special Projects contracts. Monitor individual project management contracts, including contract total, Task Work Order allocations, expiration dates, and assign consultants grades. Coordinate Office Compliance with the DOT Joint Participation. Performs random audits on a quarterly basis and coordinate with project managers on accurate and timely file management and maintenance. Maintains date based on the unique JPA requirements for Aviation, Seaport, Rail, Intermodal and transit JPAs. Serve as alternate to the Aviation Coordinator.</p>
<p>Larry Merritt 954-777-4683</p>	<p>Passenger Operations Manager</p>	<p>Manages the South Florida commuter services program including transportation demand management options (carpools, van pools, school pools, Transportation Management Initiatives and Associations) and District express bus services. Manages High Occupancy Vehicle support, reporting and enforcement efforts; and the park-and-ride grant program. Represents the District on SFRTA's operation.</p>
<p>Scott Seeburger 954-777-4632</p>	<p>Passenger Operations Specialist IV-SES</p>	<p>Manages large-scale transportation planning and development projects that are multimodal, multi-jurisdictional and high profile. Project modal areas include roadway, transit, freight, airport, intermodal port and other modes. Coordinates partner and stakeholder involvement, funding, budget management. Manages consultant procurements and involvement in projects. Provides technical assistance to staff and partners. Provides data and modeling support for Department and local partner's planning and development projects. Participates in local technical advisory committee and project steering committees as needed.</p>

Vacant 954-777-4318	Bicycle/ Pedestrian Coordinator	Manage short and long term bicycle/pedestrian issues to address and improve the transportation system. Identify opportunities, develop and recommend updates and changes to plans and projects to improve transportation planning efforts. Coordinates complete streets efforts with District Offices and local governments. Assist in the implementation of bicycle and pedestrian projects by assisting project managers/engineers to develop projects from concept to final design. Develop, update and promote the District's bicycle/pedestrian program. Prepare and update bicycle and pedestrian plans. Make recommendations and provide assistance to staff and local governments and group regarding safe and efficient bicycle/pedestrian transportation. Plan and coordinate special bicycle/pedestrian safety events. Provide support to local, state and national groups holding bicycle related special events. Represent the District on MPO and local governmental bicycle/ pedestrian advisory committees.
Lisa Maack 954-717-2253	Passenger Operations Specialist IV	Manages multimodal projects and planning efforts for modal areas include roadway, transit, freight, airport, intermodal port and other modes. Coordinates partner and stakeholder involvement, funding, budget management. Coordinates the Multimodal Scoping Data Form process to assist in implementing multimodal projects and assisting project managers/engineers to develop projects from concept to final design. Managers the Districts trail program including funding and planning of projects. Provides technical assistance to our regional and local partners. Assists in complete streets efforts.
Jayne Pietrowski 954-777-4661	Passenger Operations Specialist IV	Manage federal and state grant and transit planning programs. Lead public transit triennial compliance efforts including system safety/security, procurement, maintenance & asset management, Title VI, and drug & alcohol. Coordinates all FTA non-budget grant programs including Sections 5307, 5309, 5337, 5339 to update work program status and FTA funding being transferred by MPOs or the Department from STP or other FHWA funding programs. Manages consultant procurements and involvement in projects. Provides technical assistance and training to staff on federal and state grant programs, planning projects, and GIS needs. Co-administrator for TransCIP and represents the Office on the Statewide TransCIP User Group.
Vacant 954-777-4605	Passenger Operations Specialist III	Manages the Section 5310 capital and operating grant program to non-profit private and public agencies serving seniors and individual with disabilities. Manages the regional and local implementation of the Mobility Management Facilitators using 5310 funding. Represents the District on county transportation disadvantaged local coordinating boards. Manages specialized transportation agencies triennial compliance efforts including system safety/security, procurement, maintenance & asset management, Title VI, and drug & alcohol.
Wibet Hay 954-777-4573	Passenger Operations Specialist III	Manages state block grant and express bus funding, and federal 5311 operating programs. Manages public transit triennial compliance efforts including system safety/security, procurement, maintenance & asset management, Title VI, and drug & alcohol. Co-administrator for TransCIP and represents the Office on the Statewide TransCIP User Group. Assists with the transferring of STP and other FHWA funding to the FTA and with the FTA non-budget grant funding (Sections 5307, 5309, 5337, 5339) in the work program.
Vacant 954-777-4483	Passenger Operations Specialist III	Manages the South Florida commuter services program including transportation demand management options (carpools, van pools, school pools, Transportation Management Initiatives and Associations) and District express bus services. Manages High Occupancy Vehicle support, reporting and enforcement efforts; and the park-and-ride grant program. Represents the District on SFRTA's operation.
Birgit Olkuch 954-777-4689	Rail Administration Manager	Leads and supervises staff in the rail administration section, including grant and planning programs, grant compliance, planning programs and studies, design, construction, and technical assistance.
Khalilah Ffrench 954-777-7998	Rail Administration Professional Engineer II	Manages the conceptual planning of corridor improvement projects and provides design and production assistance for preliminary engineering and preconstruction activities for rail and transit projects which include the preparation of engineering plans, corridor studies, environmental reports, and preconstruction activities. Oversees consultants to assist with these efforts.

Marjorie Hilaire 954-777-4662	Rail Administration Professional Engineer II	Manages rail design and construction projects and provides design and construction assistance for capital rail and transit infrastructure and transit signal priority projects. Oversees consultants to ensure that preliminary engineering and environmental documentation is prepared in accordance with AASHTO and NEPA requirements.
Maurice Borrows 954-777-4379	Rail Administration Specialist IV	Manages work schedules for design and construction of rail related projects and coordinates the district rail program for new construction, reconstruction, resurfacing projects, and any projects with railroad impacts. On-track rail safety trainer who trains and certifies all district railroad coordinators in the state and provides training to district staff, contractors and consultants. Manages railroad agreements and monitors the monthly production for rail related projects.
Leilamar Mousseau 954-777-4401	Rail Administration Engineering Specialist III	Florida Rail Corridor. Manages the Signal Safety Program with Central office including the coordination of the diagnostic review team, documentation of projects, and implementation of projects through agreement, work orders and change orders. Leads the public information efforts for advising public agencies and the general public of upcoming rail projects with traffic impacts. Monitors and collects revenues generated by track usage.
Gregor Senger 954-777-4141	Rail Administration Engineering Specialist III	Oversees project development and preliminary engineering studies prepared by consultants to determine compliance with Department and federal requirements. Serves as the Department liaison responsible for acquiring and producing the necessary information needed to develop environmentally acceptable engineering and economically feasible project design alternatives. Oversees consultant contracts to assist with various rail and transit efforts.

Key Freight Infrastructure Serving District 4

SIS Highways	I-75, I-95, I-595, Florida's Turnpike, US 27, US 441, SR 60, SR 70, R 80, SR 710, SR 821, SR 869
SIS Railroads	FEC, CSX, FDOT/Tri-Rail, South Central Florida Express
SIS Airports	Fort Lauderdale-Hollywood International Airport, Palm Beach International Airport
Seaports	Port Everglades, Port of Palm Beach, Port of Ft. Pierce
General Aviation Airports	Fort Lauderdale Executive, North Perry, Pompano Beach, Downtown Fort Lauderdale Heliport, North Palm Beach County, Belle Glade State Municipal, Palm Beach County Glades, Palm Beach County Park, Boca Raton, Indiantown, Witham Field, St. Lucie County, Vero Beach, New Hibiscus Air Park, Sebastian Municipal
Non SIS Highways	US 1, US 441, SR A1A, SR 7, SR 76, SR 510, SR 607, SR 656, SR 713, SR 714,
Transit Agencies	Broward County Transit (BCT), Indian River (GoLine Transit), Martin County, Treasure Coast Connector, Palm Beach County Transportation Agency (Palm Tran), St. Lucie Council on Aging Inc., S. FL Regional Transportation Authority (Tri-Rail)

County Freight And Logistics Overviews

Broward County	Palm Beach County
Indian River County	St. Lucie County
Martin County	

DISTRICT 5

719 South Woodland Boulevard
DeLand, Florida 32720

Secretary
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Telephone: (386) 943-5474

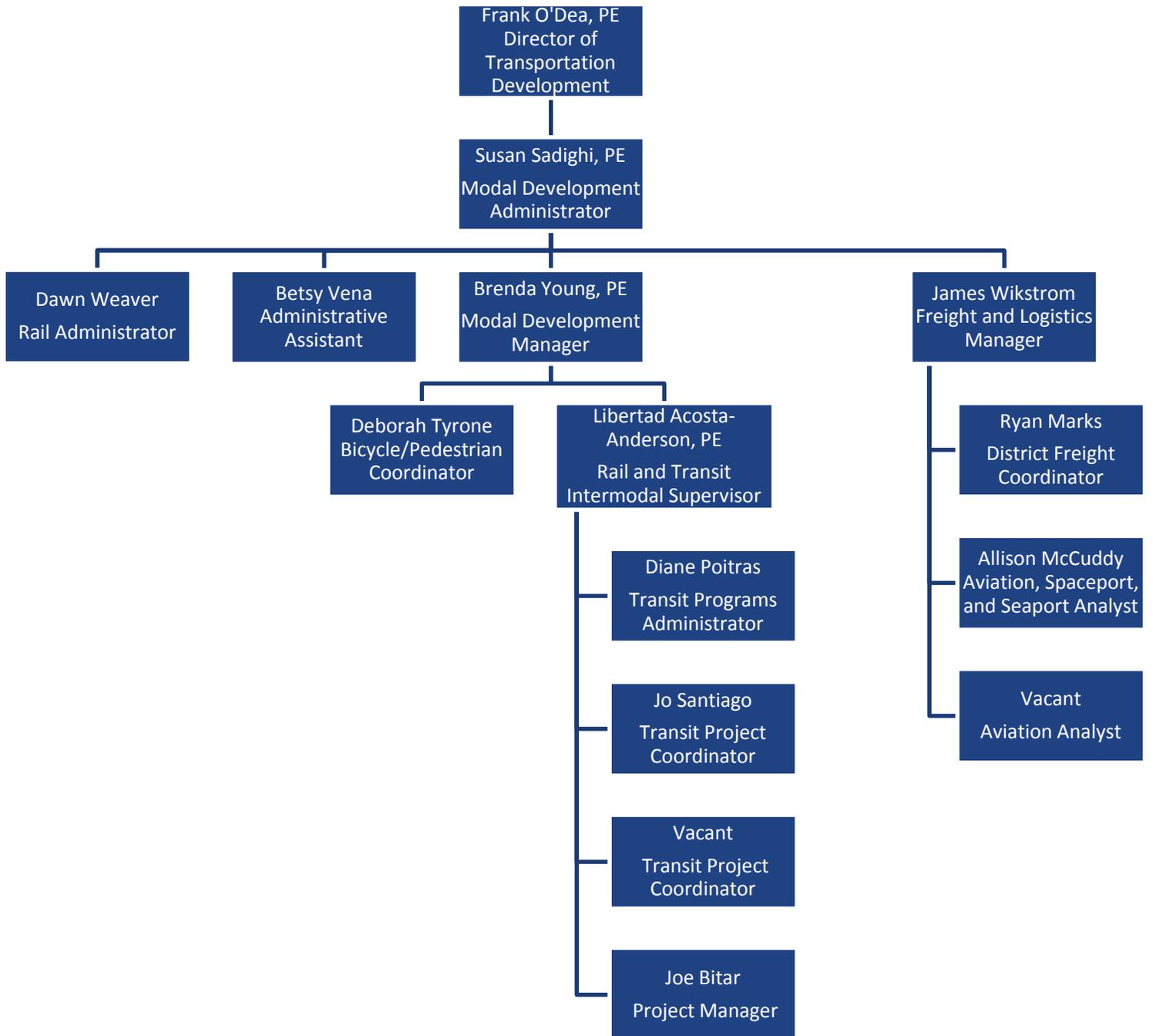


The fastest growing district in the state, District Five covers nine counties and nearly 9,000 square miles. Its 3,688,400 residents help log its 55.6 million vehicle miles traveled daily.

District 5 is served by five transit authorities, five rail lines, one deep-water port, and more than 160 public/private airports.



DISTRICT 5 STAFF



District 5 Office of Modal Development Staff Responsibilities

<p>Brenda Young, P.E. 407-482-7884</p>	<p>Modal Development Administrator</p>	<p>Manages the District Freight Logistics and Passenger Operations Programs (Transit Intermodal, Rail, Aviation, Seaport, Spaceport, and bicycle/pedestrian coordination activities for the District. Oversees the management and development of intermodal projects and programs as identified by the Department and its regional partners, addressing both short and long-term needs. Oversees modal technical support internally within Intermodal Systems Development, other department units, external agencies and stakeholders to facilitate multiagency and multidisciplinary partnership and coordination of regional multimodal initiatives. Responsible for exploring financing opportunities with stakeholders to address transportation needs.</p>
<p>Frank Odea 386-943-5476</p>	<p>Director of Transportation Development</p>	
<p>Libertad Acosta-Anderson, P.E. 407-482-7861</p>	<p>Rail and Transit Intermodal Supervisor</p>	<p>Directs the strategic planning, development, and implementation of transit and rail grant programs, projects, and initiatives for the district. Provides technical assistance to transportation agencies and local governments. Maintains and coordinates transit and rail planning activities with Metropolitan Planning Organizations, representatives of other state, federal, rail, local agencies, consultants, and the general public, and ensures consistency with local government comprehensive and long range transportation plans. Provides technical guidance and support for district, regional, and statewide projects and initiatives in the implementation of policies and engineering standards for transit and rail infrastructure.</p>
<p>Diane Poitras 407-482-7860</p>	<p>Transit Programs Administrator</p>	<p>Supports Rail and Transit Intermodal Supervisor to direct and manage all Federal and State Transit Intermodal Activities, including formula allocations and discretionary solicitations. Performs and coordinates federal reporting in Transportation Electronic Award Management (TEAM) system for rail and transit projects. Develops and monitors transit improvements in Work Program in accordance with procedures and Work Program instructions, including descriptions, phasing, and estimated costs and funding shares for rail and transit facilities and services. Serves as program manager for district Commuter Assistance Program. Coordinates project development, implementation, and evaluation activities for public transportation agencies' projects as assigned for Space Coast Area Transit and Brevard County agencies. Serves as Project and Program Manager for specific Districtwide public transportation Block Grant program. Oversees and administers Financial Management (FM), Florida Accounting Information Resource (FLAIR), Florida Accountability Contract Tracking System (FACTS), Consultant Invoice Transmittal System (CITS) transactions, and reviews invoices for compliance with procedures. Performs SunRail System Safety Oversight.</p>
<p>Samuel Weekley 407-482-7856</p>	<p>Transit Project Coordinator</p>	<p>Assists Supervisor with management of premium transit studies. Coordinates project development, implementation, and evaluation activities for public transportation agencies' projects as assigned for Votran Transit and Volusia, Flagler, and Marion county agencies. Serves as Project and Program Manager for specific Districtwide public transportation 5310 and Bus System Safety Grant program. Assists with JPA-Joint Participation Agreement development and invoice processing. Assists with management of Park and Ride program. Oversees and administers Financial Management (FM), Florida Accounting Information Resource (FLAIR), Florida Accountability Contract Tracking System (FACTS), Consultant Invoice Transmittal System (CITS) transactions, and reviews invoices for compliance with procedures.</p>

<p>Jo Santiago 407-482-7875</p>	<p>Transit Project Coordinator</p>	<p>Assists Supervisor with management of premium transit studies. Coordinates project development, implementation, and evaluation activities for public transportation agencies' projects as assigned for LYNX and Lake County, and Sumter County Transit agencies, and other Orange, Seminole, Osceola, and Lake County agencies. Assists with JPA-Joint Participation Agreements development and invoice processing. Serves as Project and Program Manager for specific Districtwide public transportation 5311 and Service Development Programs. Assists with management of Park and Ride program. Oversees and administers Financial Management (FM), Florida Accounting Information Resource (FLAIR), Florida Accountability Contract Tracking System (FACTS), Consultant Invoice Transmittal System (CITS) transactions, and reviews invoices for compliance with procedures.</p>
<p>Joe Bitar</p>	<p>Project Manager</p>	<p>Serves as Project Manager for Planning, Project Development and Environmental (PD&E), and Preliminary Engineering/Design projects assigned to Consultant firms that are intended to address premium transit needs and infrastructure. Performs highly advanced planning and engineering work coordinating technical studies and projects for Planning, Project Development, and Preliminary Engineering /Design prepared by Consultants to determine compliance with department and federal requirements. Manages and performs related multi-modal transit activities in support of ongoing transit and highway studies, including management and coordination regarding land use, station work, operational and geometric transit improvements, and related modeling and micro simulation, in coordination with internal FDOT disciplines at the district, Central Office, as well as external partner agencies.</p>
<p>Ryan Marks 386-943-5251</p>	<p>District Freight Coordinator</p>	<p>Serves as the primary contact for the respective district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums. Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Assists in collaborating with the Aviation, Rail, Seaport, Spaceport and SIS (Strategic Intermodal Systems) coordinators/managers. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout the District as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.</p>
<p>Deborah Tyrone 407-482-7897</p>	<p>Bicycle Pedestrian Coordinator</p>	<p>Perform engineering reviews and evaluations of project plans at various stages of development to ensure that bicycle/pedestrian facilities are effectively designed and integrated in accordance with State policy and standards and are consistent with applicable bicycle/pedestrian plans. Participate in the Bicycle/Pedestrian Advisory Committees of the Metropolitan Planning Organizations (MPOs) and Citizen Advisory Committees within the District. Pro-actively provide technical assistance and disseminate information relating to design and construction of bicycle/pedestrian facilities for FDOT personnel, consultants, local government and the general public. Identifies, promotes, and facilitates bicycle/pedestrian training for FDOT staff and partner agencies.</p>

James Wikstrom 407-482-7874	Aviation, Spaceport, and Seaport Supervisor	Coordinates activities for and supervises staff in aviation planning, aviation capital improvement, airport discretionary capacity, spaceport, and seaport development programs with local and regional planning agencies, local governments, transportation authorities, and the Department. Manages the development of Joint Participation Agreements for projects related to aviation planning, aviation capital improvement, airport discretionary capacity, spaceport, and seaport development programs in the Department’s Five Year Work Program. Provides policy input to Central Office, other Districts, and agency partners in aviation, seaport, and spaceport related programs and procedures. Provides technical support to aviation, seaport, and spaceport partners, local governments and transportation agencies. Performs project oversight inspections.
Allison Mccuddy 407-482-7862	Aviation and Seaport Analyst	Assists with the implementation of Aviation, Spaceport and Seaport programs to include project document development, project oversight, project closeout, database updates and maintenance, and technical analysis. Monitors and maintains the Aviation, Spaceport and Seaport production schedule and produces documentation to meet this schedule. Reviews and approves invoice summaries from public agencies for reimbursement. Conducts on-site inspections of projects and ensures compliance with contract requirements. Coordinates Joint Automated Capital Improvement Program (JACIP) inputs and reports with Sponsors, and maintains JACIP to work program integrity. Provides technical support to sponsors at project meetings, pre-construction and post-construction meetings and technical advisory groups.

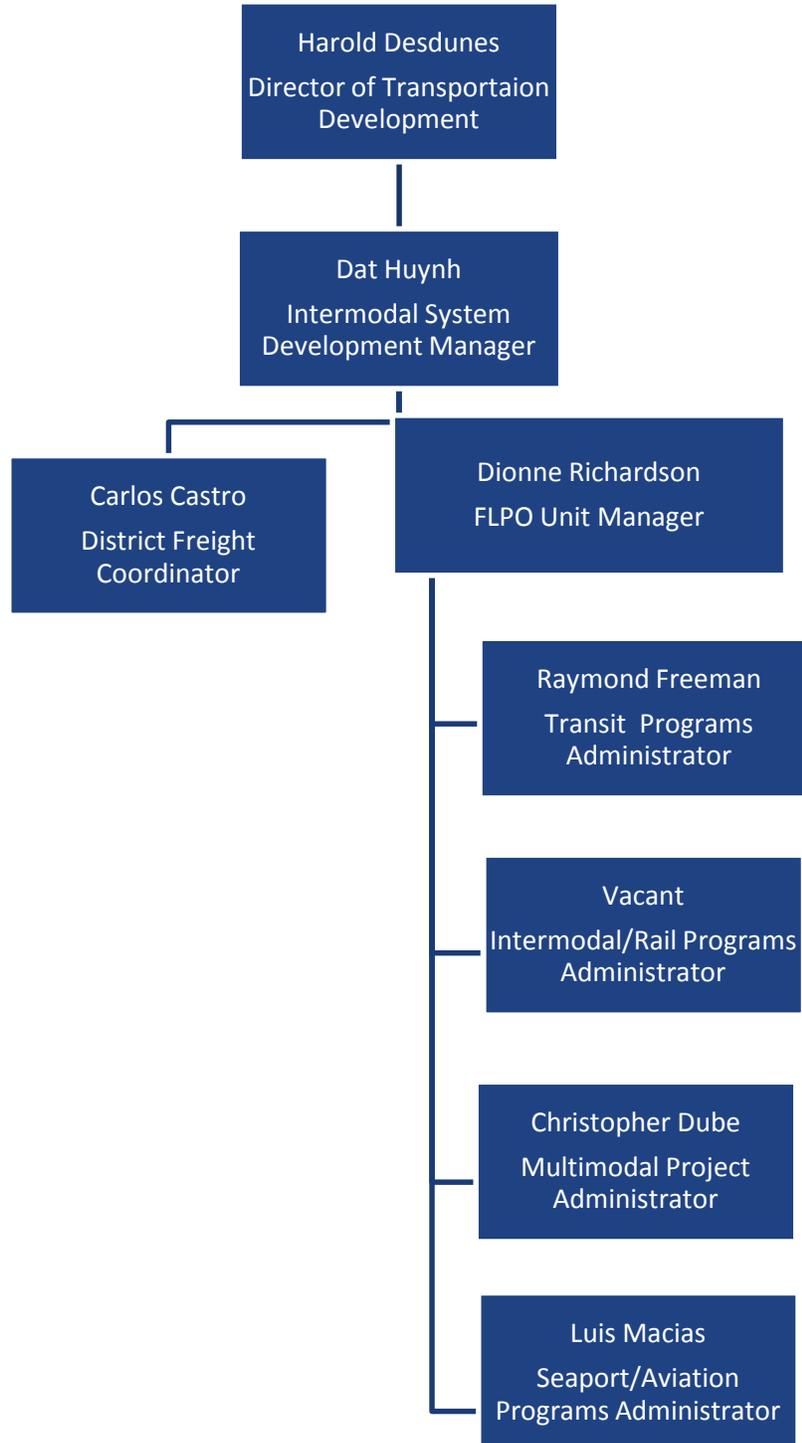
Key Freight Infrastructure Serving District 5

SIS Highways	I-4, I-75, I-95, Florida’s Turnpike, Wekiva Parkway, US 17, SR 20, US 27, US 301, SR 40, SR 44, SR 100, SR 326, SR 408, SR 417, SR 429, SR 528
SIS Railroads	CSX, FEC, FDOT/Sunrail, Florida Northern, Florida Central, Florida East Coast Railway,
SIS Airports	Daytona Beach International Airport, Orlando International Airport, Gainesville Regional Airport, Tampa International Airport, Orlando Sanford International Airport, Melbourne International Airport, Kissimmee Gateway
Seaports	Port of Jacksonville, Canaveral Port Authority, Port of Tampa, Tampa Port Authority, Port Canaveral
General Aviation Airports	Flagler County, Ormond Beach Municipal, New Smyrna Beach, Massey Ranch, Pierson, Bob Lee, DeLand, Ocala International, Dunnellon/Marion County, Leesburg Regional, Umatilla, Mid Florida Air Service, Tavares Seaplane, Orlando Executive, Space Coast Regional , Merritt Island, Valkaria, Arthur Dunn Airpark, Kissimmee Gateway, Bob White Filed, Orlando Apopka
Non SIS Highways	US 1, US 17, US 92, US 192, US 441, SR A1A, SR 19, SR 3, SR 44, SR 46, SR 50, SR 200, SR 301, SR 415, SR 434, SR 442, SR 471, SR 520,
Spaceports	Cape Canaveral Spaceport

County Freight And Logistics Overviews

Brevard County	Marion County	Seminole County
Flagler County	Orange County	Sumter County
Lake County	Osceola County	Volusia County

DISTRICT 6 STAFF



District 6 Office of Modal Development Staff Responsibilities

<p>Harold Desdunes 305-470-5442</p>	<p>Director of Transportation Development</p>	<p>Responsible for directing and coordinating the delivery of professional engineering services for planning and production and the acquisition of real estate for transportation projects. Serves as one of the key official communicators representing the District Secretary in articulating FDOT program policy to local governments. Develop beneficial relationships between FDOT, counties, cities, MPOs, and RPCs. Manage budget issues for Transportation Development and approves invoices in a timely manner. Directs the organization and management of the Intermodal Systems Management Office and serves as the primary point of contact with local government planning staffs. Directs the organization and management of the Program Management Office. Oversees the development, production, and maintenance of the Department’s Five Year Work Program and the Transportation Improvement Program. Directs the organization and management of the District Design Office. Directs the organization and management of the Right of Way Office. Monitors, reviews, and recommends approval on all personnel activities, such as hiring and recruiting efforts. Reviews and exercises final authority of all disciplinary actions. Administers the collective bargaining agreements and represents the District Secretary at Labor/Management meetings.</p>
<p>Dat Huynh</p>	<p>Intermodal Systems Development Manager</p>	<p>Perform managerial duties. Prepare and monitor the unit budget and manage funds allocated to the assigned cost center. Administer agreements resulting from collective bargaining negotiations and manages employee relations issues. Plan, direct and manage work in the Planning, Project Development and Environment (PD&E)/Scoping/Value Engineering, Environment, Aviation, Transit, Americans with Disabilities Act /Rails/Intermodal, Multi-Modal Planning, Seaport, Freight and Strategic Intermodal System sections. Manage and review all Joint Participation Agreements prepared by Public Transportation Operations (PTO) staff providing state and/or federal funding to sponsors in accordance with established procedures and production targets. Monitor project schedules and construction activities. Meet with modal administrators to review project status, cash flow and federal grants. Review work program projections developed by PTO staff prior to transmitting them to Work Program Office. Develop District policies, methods, practices, and procedures for accomplishing the planning, multi-modal, engineering and environmental goals and objectives of the unit in a cost effective manner which, conform to and comply with Department policy. Identify consultant’s work needs on Intermodal System Planning projects. Participate in consultant selections and overseeing consultant’s work. Serve as a member of the Transportation Plan Technical Advisory Committee and Transportation Improvement Plan Development Committee for the Miami-Dade County Metropolitan Planning Organization (MPO). Advise the authorities in regard to FDOT and Federal Highway Administration (FHWA) policy and procedures. Attend and present at MPO and subcommittees meetings as necessary. Serve as Liaison to the FHWA and State and Federal environmental regulatory agencies.</p>

<p>Dionne Richardson 305-470-5292</p>	<p>FLPO Unit Manager</p>	<p>Plans, organizes, coordinates and schedules assigned work for employees. Provides employee orientation, training, counseling and disciplinary actions and prepares employee performance evaluations. Supervise staff overseeing Rail and Intermodal Programs. Identify and request necessary resources for Rail program to meet business plan and ongoing program objectives. Participate in policy discussions related to railroad-highway crossing safety the South Florida Rail Corridor (SFRC) new technology considerations, and funding considerations. Supervise staff overseeing Public Transit Programs. Coordinate program administration of grant programs, Toll Revenue Credit documentation, and the Transportation Disadvantaged Program activities. Supervise staff overseeing the Aviation programs. Participate in statewide Florida Aviation System Planning and Strategic Planning process. Provide technical assistance to airport customers and communities. Supervise staff overseeing District Seaport activities. Coordinate district participation in the development and implementation of the Strategic Intermodal Systems (SIS). Manage the planning, development, and analysis of freight and goods movement and Intermodal projects and programs. Assist the District Title VI Coordinator in monitoring and reporting the Department's compliance with Title VI and related duties.</p>
<p>Carlos Castro 305-470-5238</p>	<p>District Freight Coordinator</p>	<p>Serves as the primary District contact for coordinating on matters of freight. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs, and seeks input from freight customers/partners. Assists in collaborating on a statewide multimodal freight mobility program. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations. Works to ensure that all state transportation agencies and divisions integrate freight mobility consideration into their day-to-day business practices. Seeks to promote synergies with other statewide policy initiatives. Oversees program management, analysis, communication/coordination, strategic planning, budget/finance, and training. Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.</p>
<p>Raymond Freeman 305-470-5255</p>	<p>Transit Programs Administrator</p>	<p>Manages and implements the Transit Programs including State Transit Block Grant, Transit Corridor, Service Development, New Starts Transit, and Section 5311. Manages the section 5310 Program. Transit Programs Contracts Project Manager – Create and execute Transit contracts (JPA). Monitors compliance of transit agencies with Federal and State system safety rules and regulations through the use of consultant resources. Reviews and ranks UPWP proposals in accordance with established procedures. Researches and prepares correspondence and attends meetings to provide input into project development to ensure transportation systems provide access to transit. Reviews District production plans to eliminate any conflicts with existing transit facilities. Develops Transit Work Program. Develops transit Improvement work program. Manages the District commuter Assistance Program. Reviews, approves and processes public transportation agreement invoices.</p>
<p>Ana Quero 305-470-5333</p>	<p>Rail/Intermodal Programs Administrator</p>	<p>Manages the review of District production projects at phases I, II and III, to determine extent of railroad involvement and coordinates recommendations for District production projects. Manages the District Rail program to ensure compliance and scheduling requirements. Develops Rail and Intermodal work program in accordance with procedures and work program instructions. Coordinates railroad work for crossing rehabilitation. Negotiates and prepares contracts to provide state/federal funding for railroad infrastructure improvements to railroad companies, local governments, transportation authorities and others. Monitors project schedules and coordinates railroad work required for Department construction projects. Coordinates and participates with the diagnostic review team that identifies projects for the federally funded signal safety program. Manages Public Transportation Consultant contracts. Reviews applications for openings and closing of grade crossings and abandonment. Assists the District Freight Coordinator with freight planning needs of the District.</p>

<p>Christopher Dube 305-470-5378</p>	<p>Modal Projects Administrator</p>	<p>Assist the Manager with Airport, seaport, transit, and rail program oversight. Modal production development. SIS Modal program development. Represent the District before other agencies and local governments. Policy review and analysis. Agency compliance monitoring. Bus system safety inspections. Tri-annual certification review assistance. Transportation planning/transit technical assistance. Manage district-wide consultants special projects.</p>
<p>Luis Macias 305-470-5441</p>	<p>Aviation / Seaport Programs Administrator</p>	<p>Oversees the management and implementation of Aviation Improvement programs. Oversees the management and implementation of Seaport Improvement programs. Monitor project schedules and construction activities, regularly meets with airport sponsors/seaports to review project status/cash flow, federal grants and prepares reports that track projects status. Researches and prepares correspondence and attends meetings to provide input into project development stage and beyond to ensure transportation systems improves access to airports. Review 30%, 60%, and 90% District production plans to eliminate conflicts with existing aviation facilities. Manage Public Transportation consultant contract including reviewing and approving work performed by the consultant and negotiating man-hours for task driven contract. Review and approve invoices to ensure proper billing and prompt payment. Track Agreements expiration dates and contract expenditures. Develop aviation and seaport work program in accordance with procedures and work program instructions and forwards updates to the Work Program Office and meet regularly with sponsors to ensure accuracy of Work Program. Represent the District on aviation planning committees and review and provide input on updates to Airport Master Plan and Airport Layout Plans. Assist in monitoring and reporting the Department’s compliance with Title VI. Assist Central Office inspectors with the inspection of public airports and compliance inspection of deficiencies when requested by Central Office.</p>
<p>Curlene Thomas 305-470-5408</p>	<p>Metropolitan Planning Administrator</p>	<p>Assist with District/Metropolitan Planning Organization (MPO) coordination and administration, including the following elements: Unified Planning Work Program, Transportation Improvement Program, and Long Range Transportation Plan. Administer Federal Planning and Surface Transportation programs. Review MPO compliance with Single Audit Act requirements. Coordinate the annual Joint Certification process with the MPO and ensure completion of the Joint Certification Report. Develop and manage planning studies to support internal as well as external customers. Manage consultant contracts. Coordinate study activities with Department offices, outside agencies, local governments and the public. Monitors key performance responsibilities and ensures work performance of assigned staff is meeting the established expectations and work standards. Coordinate with District Environmental Administrator, Planning Manager, District Project Development Engineer, MPO, other transportation or transit agencies, Project Managers and consultants in the identification, entry and review of projects for Planning and Programming Screening events. Perform ETDM data analysis and prepare reports. Coordinate data management needs and response to inquiries by Central Office Technical Staff, ETAT members or general public. Attend Statewide ETDM Coordinator meetings. Coordinate socio-cultural effects determinations and response entries in the EST. Hold weekly ETDM teleconferences to coordinate with staff, outside agencies, and consultants on the status of projects being screened through EST. Participate Monthly Coordination meeting with PD&E and Environmental Project Managers, Central Office EMO staff and FHWA on on-going PD&E projects.</p>

Key Freight Infrastructure Serving District 6

SIS Highways	I-75, I-95, I-195, I-395, US 1, SR 997, Airport Expressway, Gratigny Parkway, Palmetto Expressway, East-West (Dolphin) Expressway, South Dade Expressway Florida's Turnpike
SIS Railroads	Florida East Coast Railway, FDOT/Tri-Rail
SIS Airports	Miami International Airport, Key West International Airport
Seaports	Port of Miami, Port of Key West
General Aviation Airports	Homestead General, Kendall-Tamiami Executive, Opa-Locka Executive, Miami Seaplane Base, The Florida Keys Marathon Airport
Non SIS Highways	US 1, SR A1A, SR 9, SR 90,
Transit Agencies	Miami-Dade Transit (MDT), S. FL Regional Transportation Authority (Tri-Rail), Key West Transit

County Freight And Logistics Overviews

[Miami-Dade County](#)

[Monroe County](#)

DISTRICT 7

11201 N. Malcolm McKinley Drive
Tampa, Florida 33612-6403

Secretary

Paul Steinman

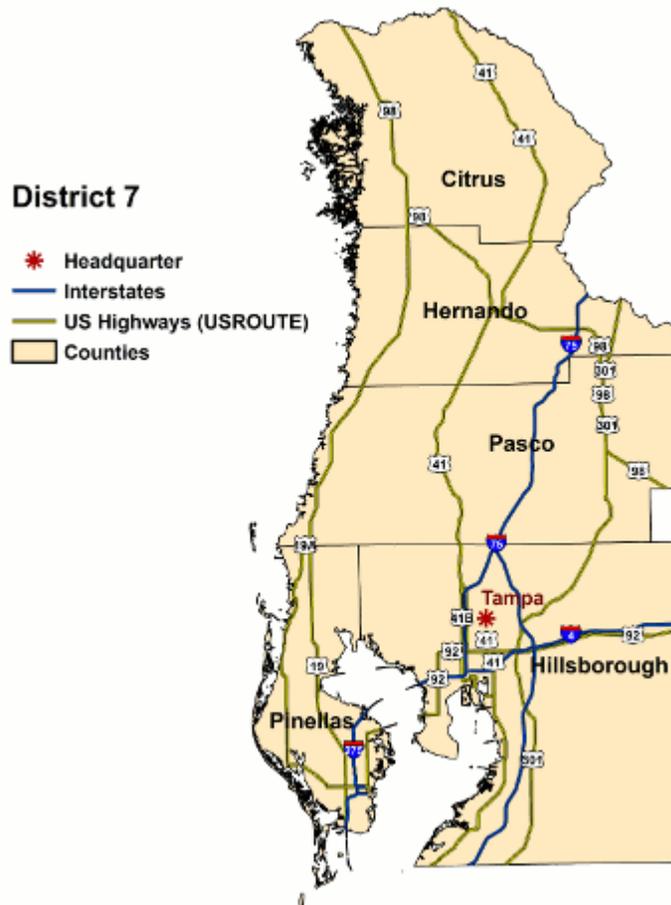
Paul.Steinman@dot.state.fl.us

Telephone: (813) 975-6039

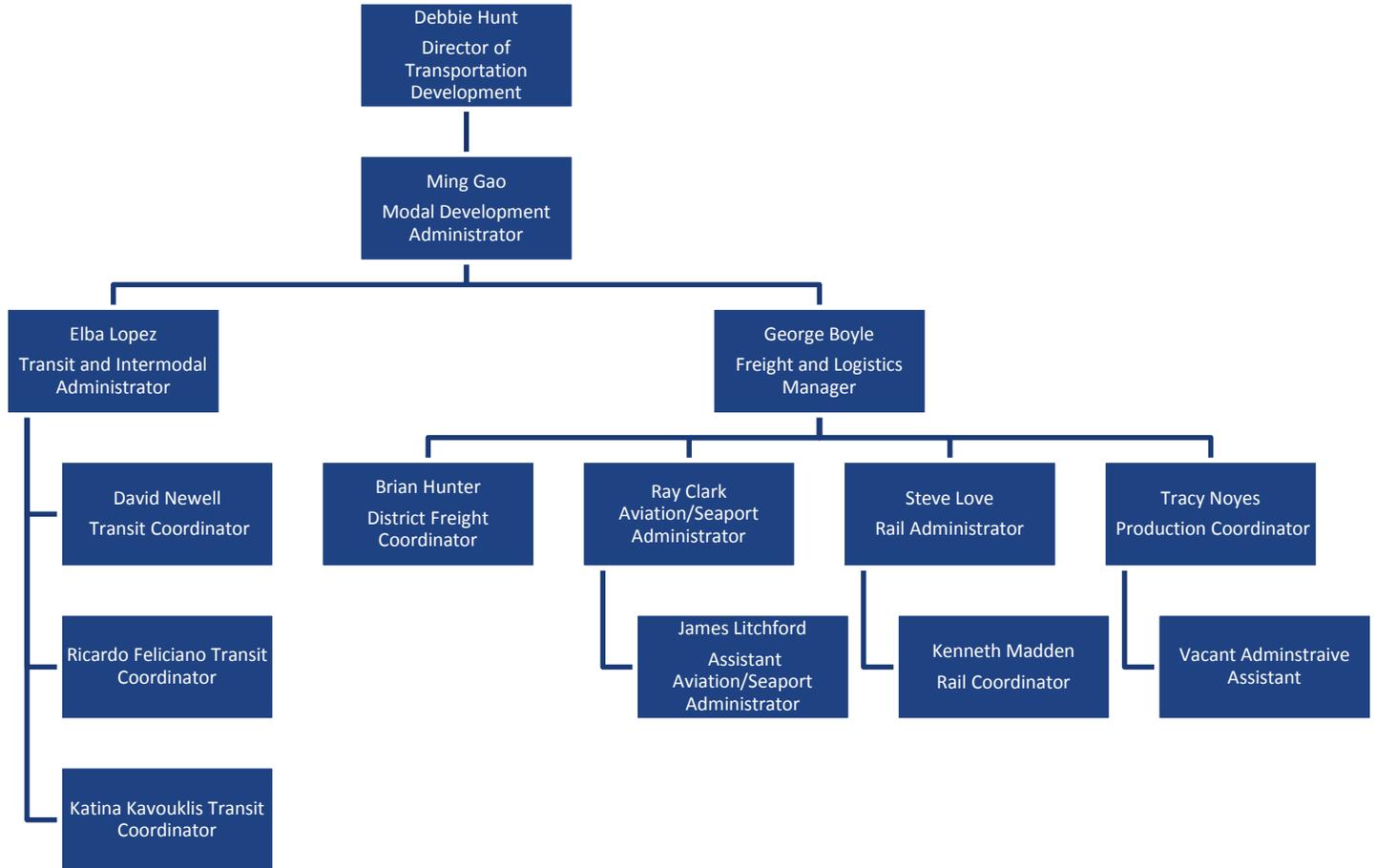


District 7, with a land area of nearly 3,332 square miles, District Seven represents five counties with 2,884,600 residents in the Tampa Bay area. Drivers in the district travel more than 33.6 million miles daily.

FDOT provides capital and operating assistance to three major transit authorities in the district. Forty-two airports, three deep-water ports and one major rail line also operate in the Bay area.



DISTRICT 7 STAFF



District 7 Office of Modal Development Staff Responsibilities

Ming Gao 813-975-6454	Modal Development Administrator	Directs, manages, and supervises all Modal Development (MD) staff. Provides policy guidance, direction, and the management of short and long range transportation planning, multi modal systems planning and impact analysis. Directs, manages, and supervises the project management, project scheduling, and implementation of all projects within MD. Oversees the development of modal improvement projects. Performs the duties of Director of Transportation Development for the District in the director's absence.
Debbie Hunt 813-975-6133	Director of Transportation Development	
Vacant 813-975-6454	Administrative Assistant	Coordinate daily administrative activities of the Intermodal Systems Development Office
George Boyle 813-975-6454	Freight and Logistics Manager	Manages FLP program, which includes supervising and coordinating the activities of staff Administers Joint Participation Agreements (JPA) for FLPprogram projects. Responsible for conducting training as it relates to Multi-Modal Systems functioning and activities. Performs duties of the District Modal Development Manager in his absence.
Tracy Noyes 813-975-6011	Production Coordinator	Analyzes and evaluates contract invoices for accuracy and completeness. Develops, analyzes and distributes the Planning Production Report and Coordinates with both Central Office and District staff to ensure that Multi-Modal Systems projects are accurately identified. Tracks the unit's contract statuses by frequently updating the contract status report. Assists unit staff in reviewing Single Audit reports from agencies.
Raymond Clark 813-975-6235	Aviation/Seaport Program Administrator	Supervises staff responsible for airport and seaport improvement and planning, which include preparation of JAP, review and approval of sponsor invoices. Supervises staff responsible for administration of the Aviation and Seaport Five Year Program, which include evaluation of local projects to district and state needs. Manages the administration of the Airport Master Planning Program. Monitors the administration and development of the Joint Aviation Capital Improvement Program (JACIP). Manages the administration of the Seaport Program by reviewing seaport projects in FDOT Five Year Work Program.
James Litchford 813-975-6619	Assistant Aviation Program Administrator/ Assistant Seaport Administrator	Assists with aviation work program development for Pasco, Hernando, and Citrus Counties. Seaport program management includes work program development, project initiation, writing JPA's, site visits, approval of specifications, invoices. Assists in the annual inspection of all public airports, seaplane bases and heliports in District 7. Project Manager of JACIP for Citrus, Pasco, and Hernando counties. Provides technical assistance in the preparation and review of airport master plan studies and aviation systems planning. Attends civic meeting and hearings concerning the development, implementation, and evaluation of proposed seaport/airport projects.
David Newell 813-975-6195	TD Program Coordinator	Evaluates, comments, implements, and monitors local/state/national plans, policies, related to transportation disadvantaged regulations and procedures, such as Mobility of Seniors and individuals with Disabilities Public Transportation (49 USC, Section 5310) and any other associated federal/state grant programs, that improve the accessibility and mobility for seniors and persons with disabilities. Responsible for the oversight, review, and roll-out of appropriate state/federal grant allocations. Reviews, analyzes, reports and disseminates pertinent information concerning any related transit planning activities. Responsible for recordkeeping and library maintenance. Coordinates agenda items and organizes quarterly Transportation Advisory Local Coordination Board and local agencies. Coordinates local coordinating board agendas and maintains current information on any and all Transportation Disadvantaged activities.

<p>Katina Kavouklis 813-975-6406</p>	<p>TDM / Rural Transit System Coordinator</p>	<p>Evaluates, comments, implements, and monitors local/state/national plans, policies, regulations and procedures related to any federal/state public transportation grant sources related to Transportation Demand Management (TDM) and Transportation Management Organizations (TMO's) consisting of 4 transportation management agencies and TBARTA (Tampa Bay Area Regional Transportation Authority), as well as, applicable transitgrant programs and oversight activities (Transit System Safety/Security Policies) impacting District 7's rural transit agencies (Citrus Connection in Citrus County and THE Bus in Hernando County). Responsible for the oversight, review, and roll-out of appropriate state/federal grant allocations. Reviews, analyzes, reports and disseminates pertinent information concerning any transit planning activities. Responsible for recordkeeping and library maintenance. Coordinates agenda items and organizes quarterly Transit Advisory Group meetings with local agencies. Coordinates with individual and group TMO coordinating group and TBARTA committees and maintains current information on any and all Transportation Demand Management activities.</p>
<p>Ricardo Feliciano 813-975-6412</p>	<p>Urban Transit & Fixed Guideway System Coordinator</p>	<p>Evaluates, comments, implements, and monitors local/state/national plans, policies, regulations and procedures related to any federal/state public transportation grant sources related to transit activities (Transit System Safety/Security Policies) impacting District 7's urban transit agencies (HART in Hillsborough County, PCPT in Pasco County and PSTA in Pinellas County) and fixed guideway system/safety oversight reviews associated with the Tampa Line Streetcar System in Downtown Tampa. Responsible for the oversight, review, and roll-out of appropriate state/federal grant allocations. Reviews, analyzes, reports and disseminates pertinent information concerning any transit planning activities. Responsible for recordkeeping and library maintenance. Coordinates agenda items and organizes quarterly Transit Advisory Group meetings with local agencies. Coordinates agenda items and organizes quarterly Transit Advisory Group meetings with local agencies.</p>
<p>Brian Hunter 813-975-6436</p>	<p>District Freight Coordinator</p>	<p>Serves as the primary contact for the district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Communicates with, informs and seeks input from freight partners. Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Collaborates with the Aviation, Rail, Seaport and SIS (Strategic Intermodal Systems) coordinators /managers. Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout the District as part of one integrated, multimodal system. Manages the Tampa Bay Regional Strategic Freight Plan and works to ensure it is synergistic with local (MPO, City, County, Chamber of Commerce and Economic Development Agencies) freight plans and initiatives. Oversees program management, analysis, communication/coordination, strategic planning, budget/finance, and training.</p>
<p>Steve Love 813-975-6402</p>	<p>Rail Program Administrator</p>	<p>Supervises rail program staff and oversees all Rail Program activities including the District Highway Grade Crossing Program, Railroad Crossing Signal Safety Program, Rough Crossing Rehabilitation Program, and District activities for Operation Lifesaver. Prepare, monitor and maintain the District Rail Five Year Work Program. Assist FDOT Central Office in monitoring and implementing activities for rail line relocation projects, rail corridor abandonment actions, rail corridor enhancement projects, permitting of railroad crossing opening and closing applications.</p>
<p>Keith Madden 813-975-6407</p>	<p>Rail Coordinator</p>	<p>Perform routine technical activities, routine liaison activities between the Rail Company's construction crews and Department's construction and Maintenance offices in support of the implementation of Rail Programs. Administers the District Railroad Highway Crossing Inventory Program. Participates in the annual Railroad Signal Safety Program.</p>

Key Freight Infrastructure

SIS Highways	I-4, I-75, I-275, US 19, US 92, US 98, SR 44, SR 50, SR 54, SR 60, SR 589, SR 597, SR 618
SIS Railroads	Amtrak, CSX, Florida Northern
SIS Airports	Tampa International Airport, St. Petersburg Clearwater International Airport
Seaports	Port Tampa Bay, Port of St. Petersburg, Port Citrus
General Aviation Airports	Crystal River Airport, Inverness Airport, Hernando County Airport, Peter O. Knight Airport, Plant City Airport, Tampa Executive Airport, Pilot Country, Tampa North Aero Park, Zephyrhills Airport, Albert Whitted Airport, Clearwater Air Park
Non SIS Highways	US 41, US 98, US 301, SR 39, SR 41, SR 51, SR 60, SR 580, SR 595
Transit Agencies	Hillsborough Area Regional Transit (HART), Pinellas Suncoast Transit Authority (PSTA), Pasco County Public Transportation, TransHernando Express (THE Bus), Citrus County Public Transit

County Freight And Logistics Overviews

Citrus County	Pasco County	Hillsborough County
Hernando County	Pinellas County	

FLORIDA'S TURNPIKE ENTERPRISE

Turkey Lake Service Plaza, Milepost 263
Ocoee, Florida 34761

Executive Director

Diane Gutierrez-Scaccetti

Diane.Scaccetti@dot.state.fl.us

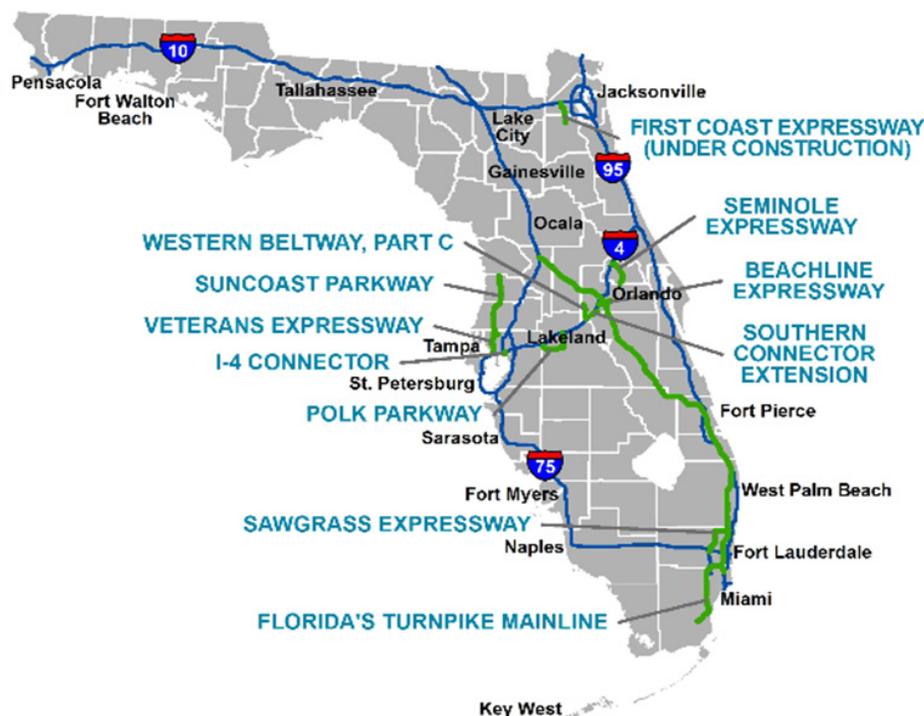
Telephone: (407) 264-6039



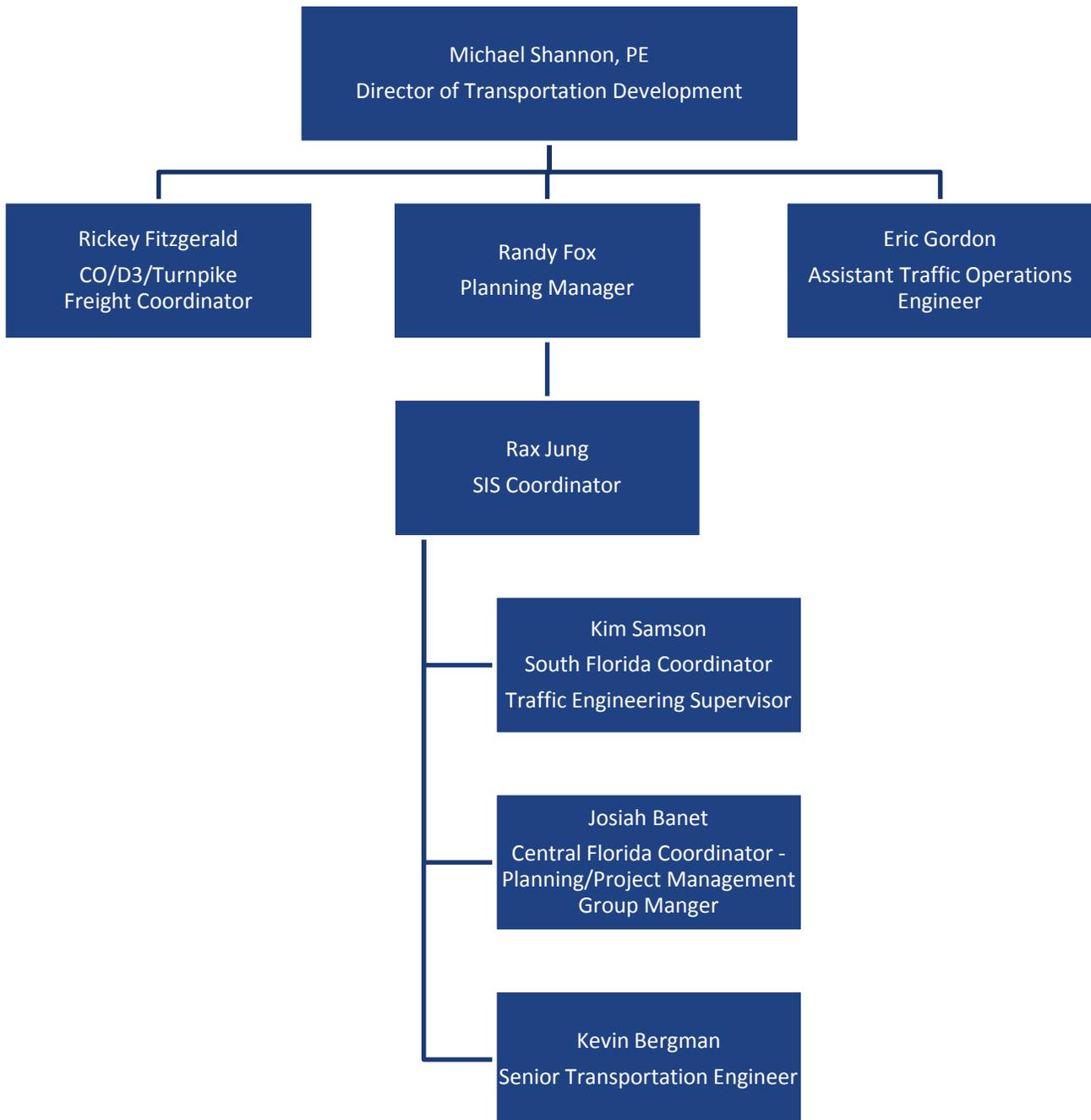
Florida's Turnpike Enterprise utilizes the best practices of the private sector while operating in the public interest. Operating as a separate business unit of the Florida Department of Transportation (FDOT), Florida's Turnpike has expanded and increased revenue, emerging as a major freight corridor for the state, while continuing to protect bondholders and improve customer service across the board. The results have been improved efficiency, cost-effectiveness and timely project delivery.

Florida's Turnpike is now responsible for all operations on every FDOT-owned and operated toll road and bridge. This represents about 600 miles of roadway and 80 percent of all toll facilities in Florida. Florida's Turnpike strives to ensure every customer who travels these toll roads and bridges receives first class service on every trip. The turnpike runs through four FDOT districts (6, 4, 1, and 5). The turnpike headquarters is located in Ocoee, Florida, which is within the western portion of metropolitan Orlando. A complete Turnpike system overview can be found here:

http://www.floridasturnpike.com/about_system.cfm



FLORIDA'S TURNPIKE ENTERPRISE STAFF



Turnpike Office of Modal Development Staff Responsibilities

Rickey Fitzgerald 850-414-4702	CO/D3/Turnpike Freight Coordinator	Oversees the development of FDOT's Freight planning initiatives that relate to the Turnpike System.
Randy Fox 407-264-3041	Planning Manager	Oversees the Turnpike's efforts involving the SIS Plan, transportation studies and activities, and development of the Five-Year Work Program.
Eric Gordin 407-264-3316	Assistant Traffic Operations Engineer	Participates in, supports, and assists in the development of Turnpike's Freight Strategic Plan.
Rax Jung 407-264-3870	SIS Coordinator	Assists with formulating, developing, and monitoring the Turnpike's activities related to the Strategic Intermodal System (SIS) Plan.
Josiah Banet 407-264-3809	Central Florida Coordinator - Planning/Project Management Group Manager	Assists with formulating, developing, and monitoring the Five-Year Work Program by determining system needs and priorities. Project manager of Future Corridors project. Participates in, supports, and assists in the development of Turnpike's Freight Strategic Plan. Participates, reviews, and comments on transportation studies and activities
Kim Samson 954-934-1106	South Florida Coordinator - Traffic Engineering Supervisor	Assists with formulating, developing, and monitoring the Five-Year Work Program by determining system needs and priorities. Participates, reviews, and comments on transportation studies and activities
Kevin Bergman 407-264-3641	Senior Transportation Engineer	Assists with formulating, developing, and monitoring the Five-Year Work Program by determining system needs and priorities. Participates in, supports, and assists in the development of Turnpike's Freight Strategic Plan. Participates, reviews, and comments on transportation studies and activities



OFFICE OF FREIGHT, LOGISTICS & PASSENGER OPERATIONS



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Office of Freight, Logistics and Passenger Operations

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