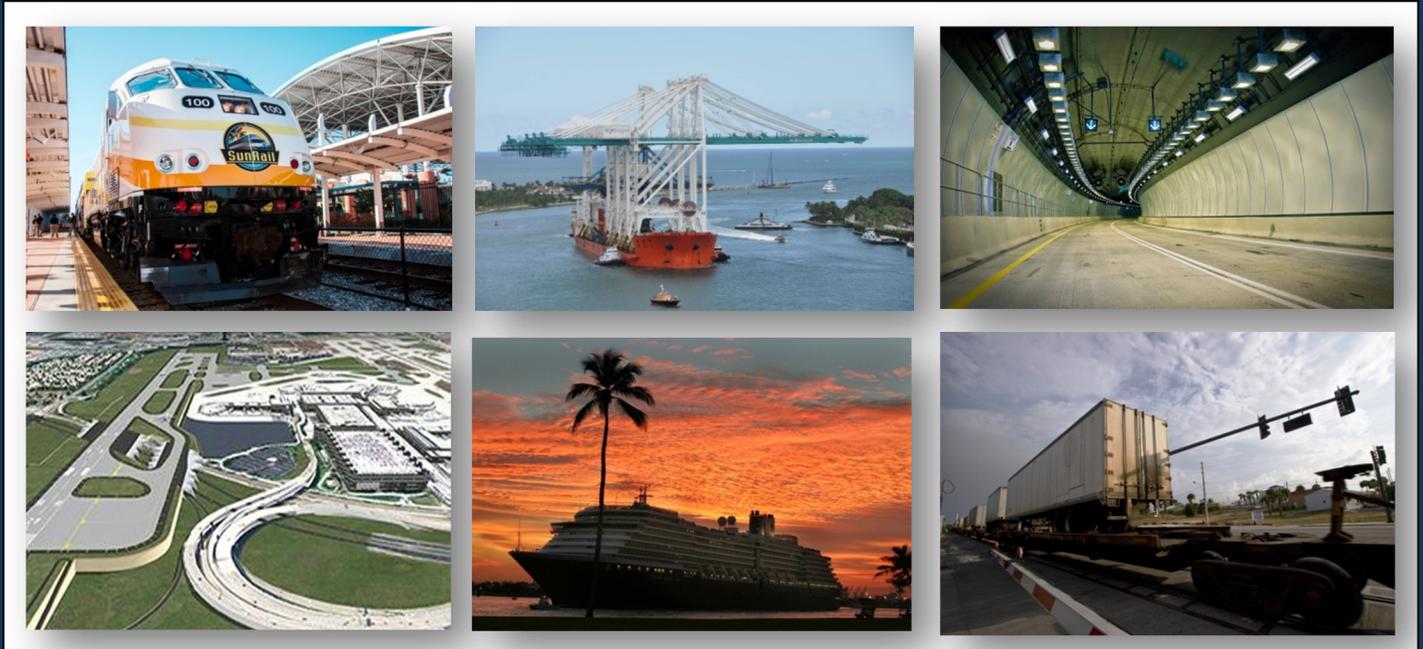


# Office of Freight, Logistics & Passenger Operations (FLP)

2014-2015

Organization & Activities Guide



Florida Department of Transportation





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# HOW WE'RE ORGANIZED

**People of Florida**  
**Governor Rick Scott**  
**Secretary Ananth Prasad**

Transportation Disadvantage  
 Steve Holmes

Transportation Commission  
 Executive Director Bob Romig

General Counsel  
 Roger Wood (Interim)

Federal Programs  
 Doug Callaway

Inspector General  
 Bob Clift

Chief of Staff & Legislative Programs  
 Jim Boxold

Rail Enterprise  
 Executive Director Fred Wise

Human Resource Management  
 Irene Cabral

Communications  
 Dick Kane

Legislative Programs  
 Gerard O'Rourke

Assistant Secretary  
 Engineering & Operations  
 Brian Blanchard

Assistant Secretary  
 Finance & Administration  
 Brian Peters

Assistant Secretary  
 Intermodal Systems Development  
 Richard Biter

State Safety  
 Lora Hollingsworth

Chief Engineer  
 Tom Byron

Design  
 Duane Brautigam

Right of Way  
 Jim Spalla

State Traffic Engineering  
 & Operations Office  
 Mark Wilson

Construction  
 David Sadler

Maintenance  
 Tim Lattner

Materials  
 Tim Ruelke

Research Center  
 Darryll Dockstader

Emergency Management  
 John Lanham

Specifications & Estimates  
 Trey Tillander

District 1 Secretary  
 Bartow  
 Billy Hattaway

District 2 Secretary  
 Lake City  
 Greg Evans

District 3 Secretary  
 Chipley  
 Tommy Barfield

District 4 Secretary  
 Fort Lauderdale  
 James Wolfe

District 5 Secretary  
 DeLand  
 Noranne Downs

District 6 Secretary  
 Miami  
 Gus Pego

District 7 Secretary  
 Tampa  
 Paul Steinman

Florida Turnpike  
 Enterprises Director  
 Diane Scaccetti

Comptroller  
 Robin Naitove

Transportation Support  
 Harold Bass

Work Program  
 Lisa Saliba

Information Systems  
 Tom McCullion

Performance Management & Training  
 Lawrence Ferguson

State Freight and Logistics  
 Administrator  
 Juan Flores

State Transportation  
 Development Administrator  
 Vacant

Aviation & Spaceports  
 Aaron Smith

Policy Planning  
 Jim Wood

Rail & Motor Carrier  
 Vacant

Systems Planning  
 Vacant

Seaport & Waterways  
 Vacant

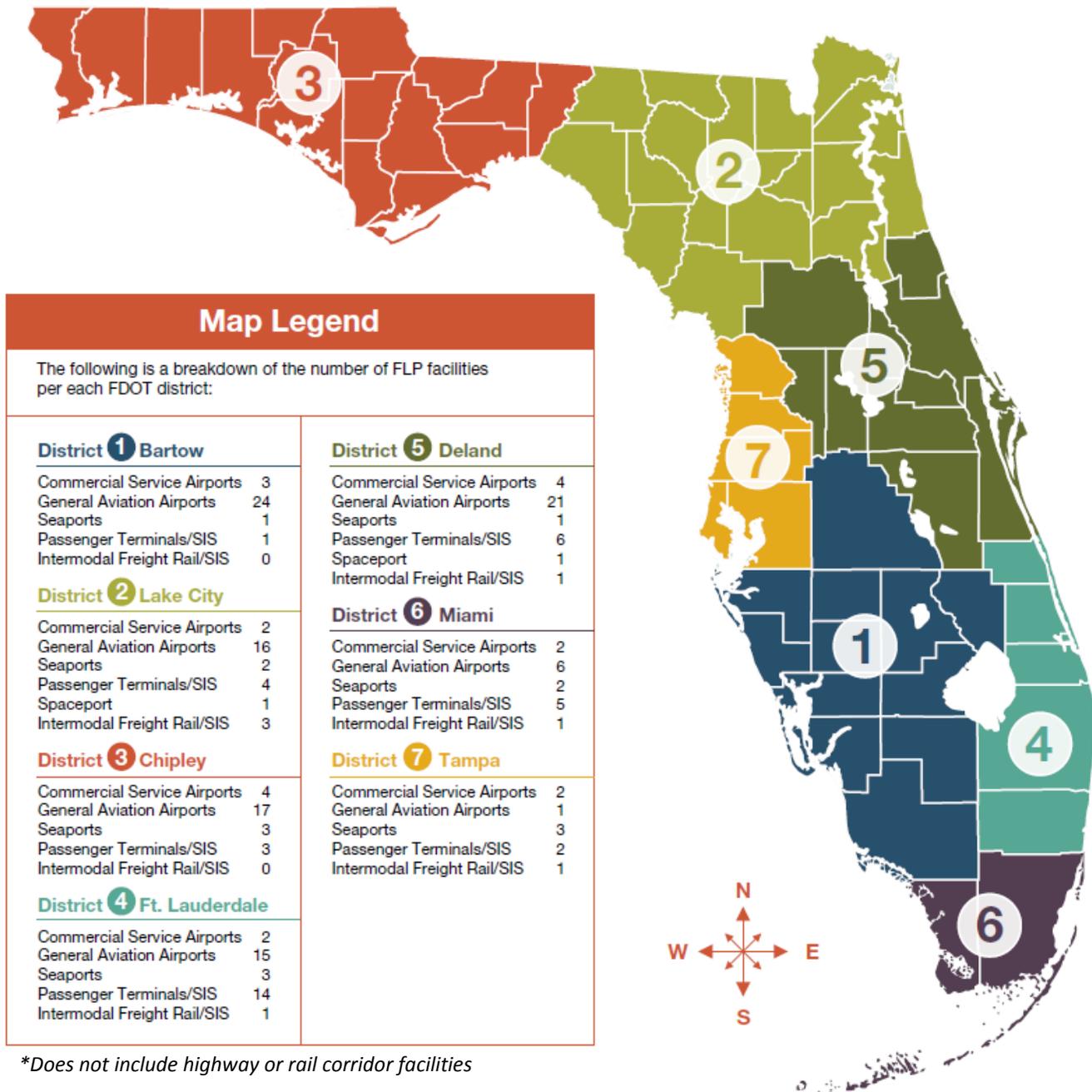
Transportation Statistics  
 Ed Hutchinson

Transit  
 Ed Coven

Environmental Management  
 Marjorie Bixby

# OFFICE OF FREIGHT, LOGISTICS AND PASSENGER OPERATIONS

## MODAL ORGANIZATION & ACTIVITIES



# OFFICE OF FREIGHT, LOGISTICS AND PASSENGER OPERATIONS

## Background

The Office of Freight, Logistics and Passenger Operations (FLP) encompasses a level of modal representation and industry engagement unlike any other state DOT organization.

FLP acts as a tool to better connect, develop, and implement a freight planning process that maximizes the use of existing facilities while integrating and coordinating the various modes of transportation, including the combined utilization of both government-owned and privately-owned resources.

Annually, FLP allocates funds toward transportation infrastructure improvements in all the modes. With progression in mind, the FLP Office is structured with the governor's multimodal transportation initiatives in line – to transform Florida into a global hub for trade, logistics, and manufacturing-oriented activities.

Working together collaboratively, FLP leads Florida's multimodal-transportation initiatives through work with federal and local government partners in planning, coordination, financing, grant management, ridership, and regional analysis. Each modal office strives to create and seek out opportunity through program and project management in order to support the FDOT comprehensive multimodal transportation system, working in coordination with a variety of offices in the Florida Department of Transportation (FDOT) and agency partners.

The Office of Freight, Logistics and Passenger Operations office includes the following:

- Aviation and Spaceports Office
- Rail and Motor Carrier Office
- Seaports and Waterways Office
- Transit Office



## Intermodal Systems Development

Connectivity is critical to success at FDOT. Working together to execute projects and intermodal mobility, FLP is within the Intermodal Systems Development (ISD) family. Assistant Secretary Richard Biter oversees the work and process of ISD, including:

- Integrated framework of transportation activities
- Economic development
- Passenger and freight mobility

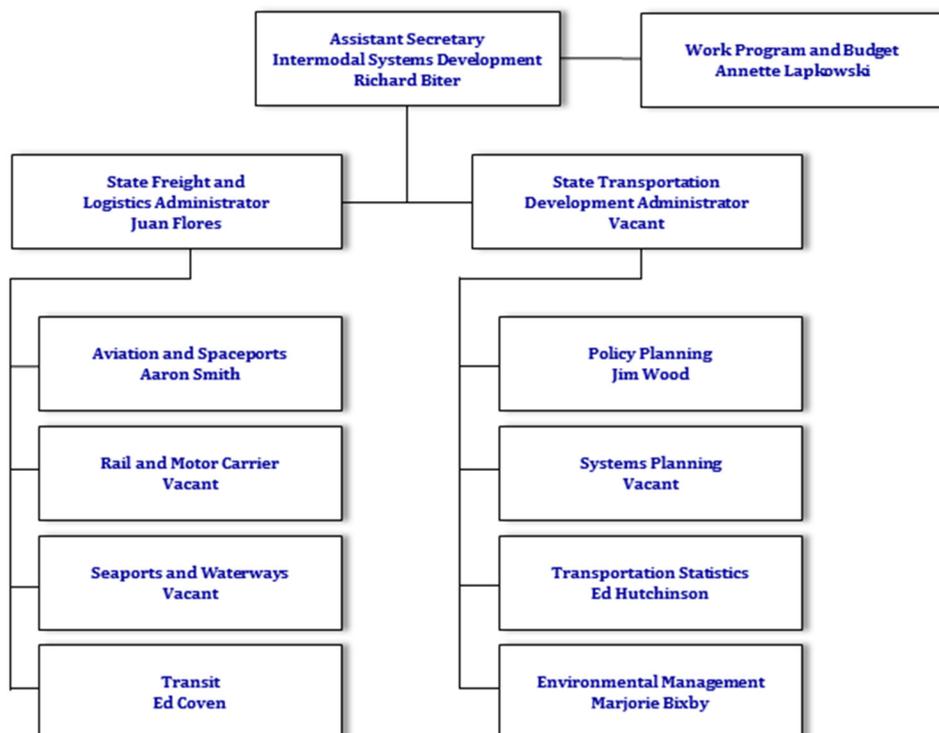
ISD offices include the Transportation Development Offices and the Office of Freight, Logistics & Passenger Operations. The organizational chart below shows FLP in context.



# INTERMODAL SYSTEMS DEVELOPMENT



**Assistant Secretary  
Richard Biter**

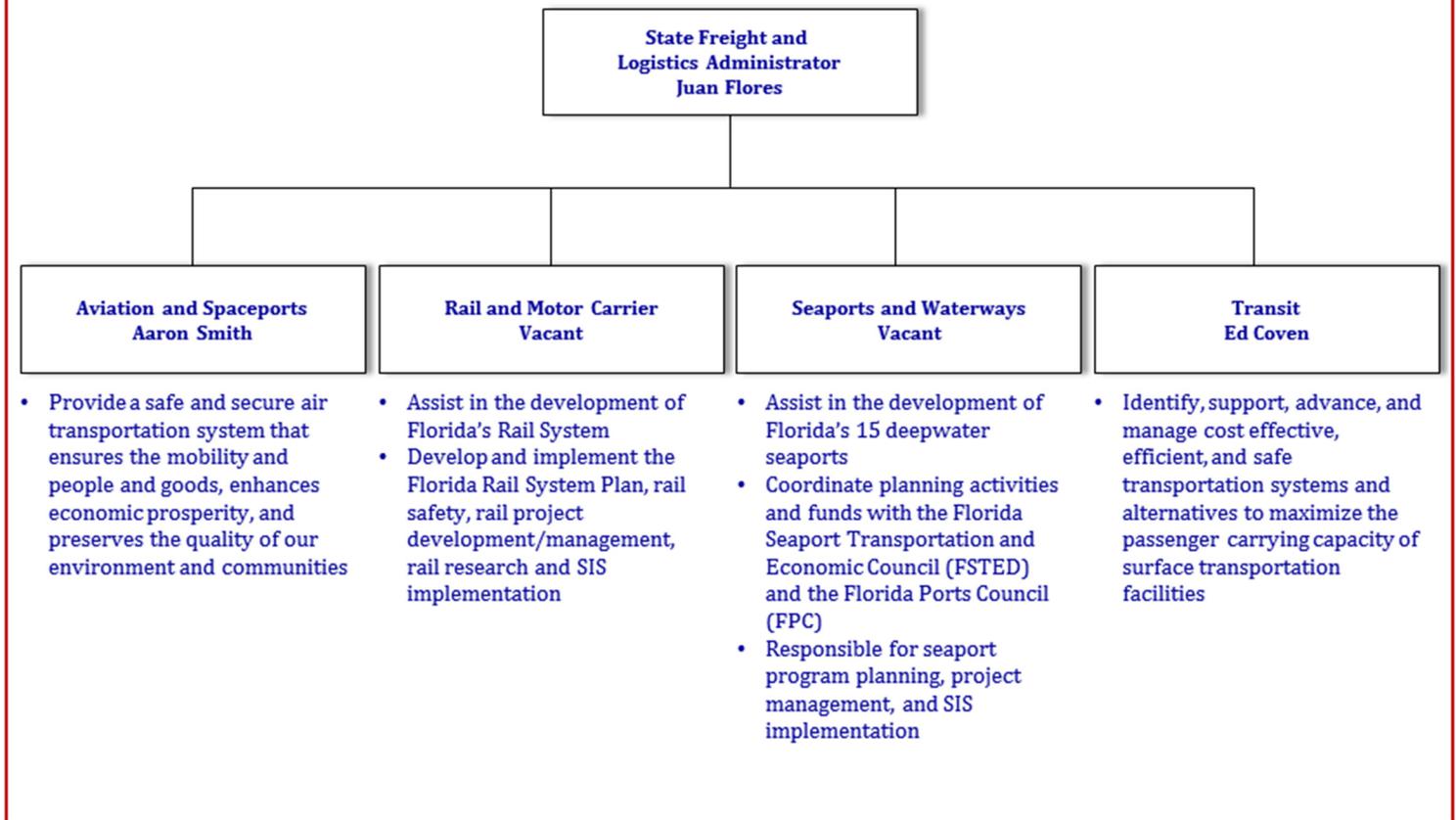


## Office of Freight, Logistics and Passenger Operations

The offices under FLP are responsible for developing motor carrier, rail, transit, seaport, waterways, aviation and spaceport opportunities through program and project management in order to support the FDOT comprehensive multimodal transportation system. Activities include system plan development, modal project identification and prioritization, research and support of FDOT districts and their partners. This handbook is dedicated to providing additional detail on the organization and activities of each modal office and FDOT district modal staff.



# OFFICE OF FREIGHT LOGISTICS AND PASSENGER OPERATIONS



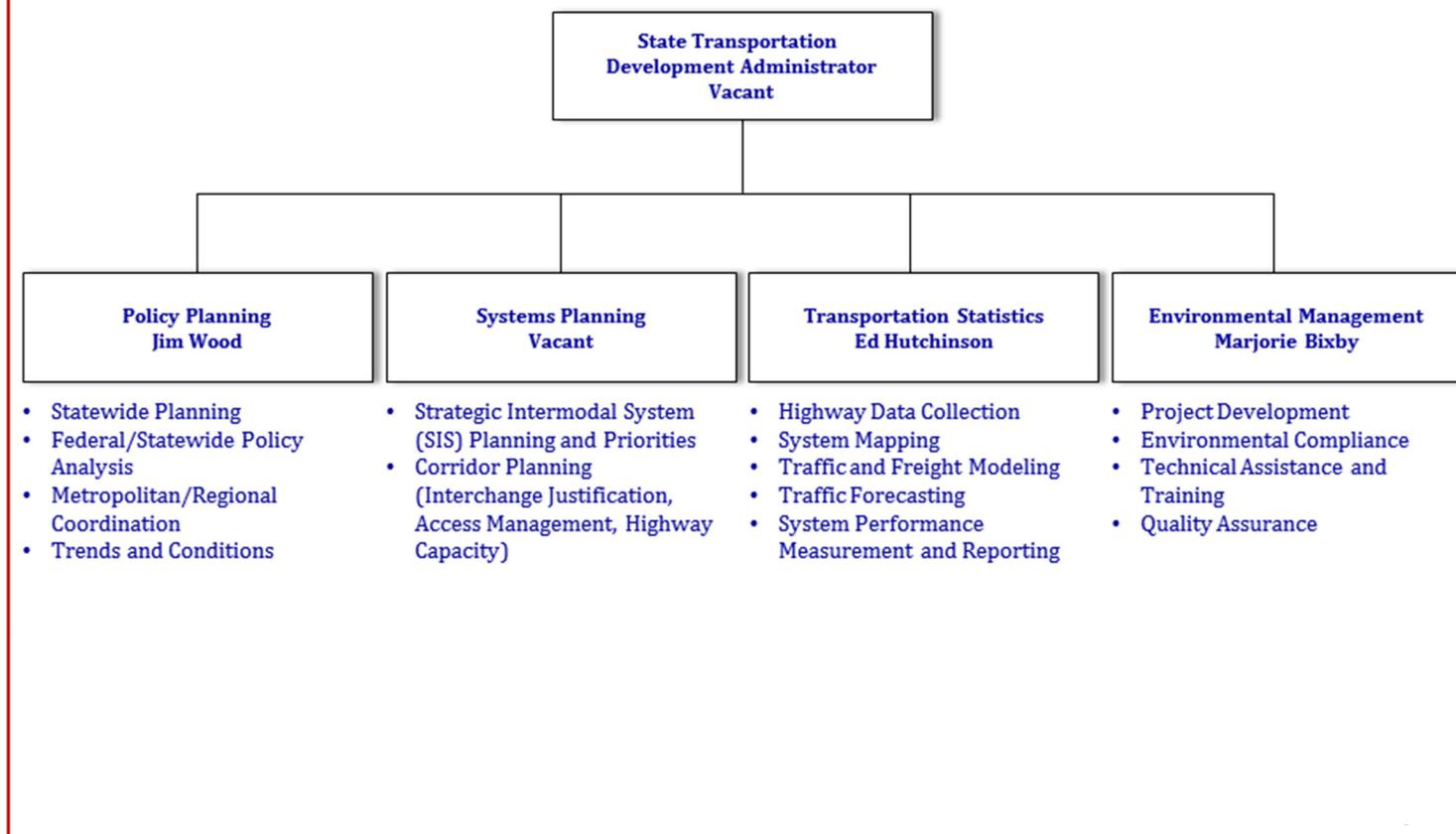
## Transportation Development

FLP works closely with our partner offices in the ISD family to improve consistency among all FDOT planning initiatives and reap the benefits of shared knowledge and resources.

Transportation Development offices are responsible for the development and management of the department's responsibilities in policy planning, systems planning, transportation statistics and environmental management. Activities include: plan development and necessary support documents, policy and alternatives development, database development and maintenance, Strategic Intermodal System development, environmental policy and procedures development and legislative and intergovernmental coordination.



# STATE TRANSPORTATION DEVELOPMENT



## Florida's Strategic Intermodal System

The Strategic Intermodal System (SIS) is an example of a program with impacts to all ISD offices. The SIS is a transportation system:

- Made up of facilities and services of statewide and interregional significance (strategic)
- Contains all forms of transportation for moving both people and goods, including linkages that provide for smooth and efficient transfers between modes and major facilities (intermodal)
- Integrates individual facilities, services, forms of transportation (modes) and linkages into a single, integrated transportation network (system)

The SIS was established to:

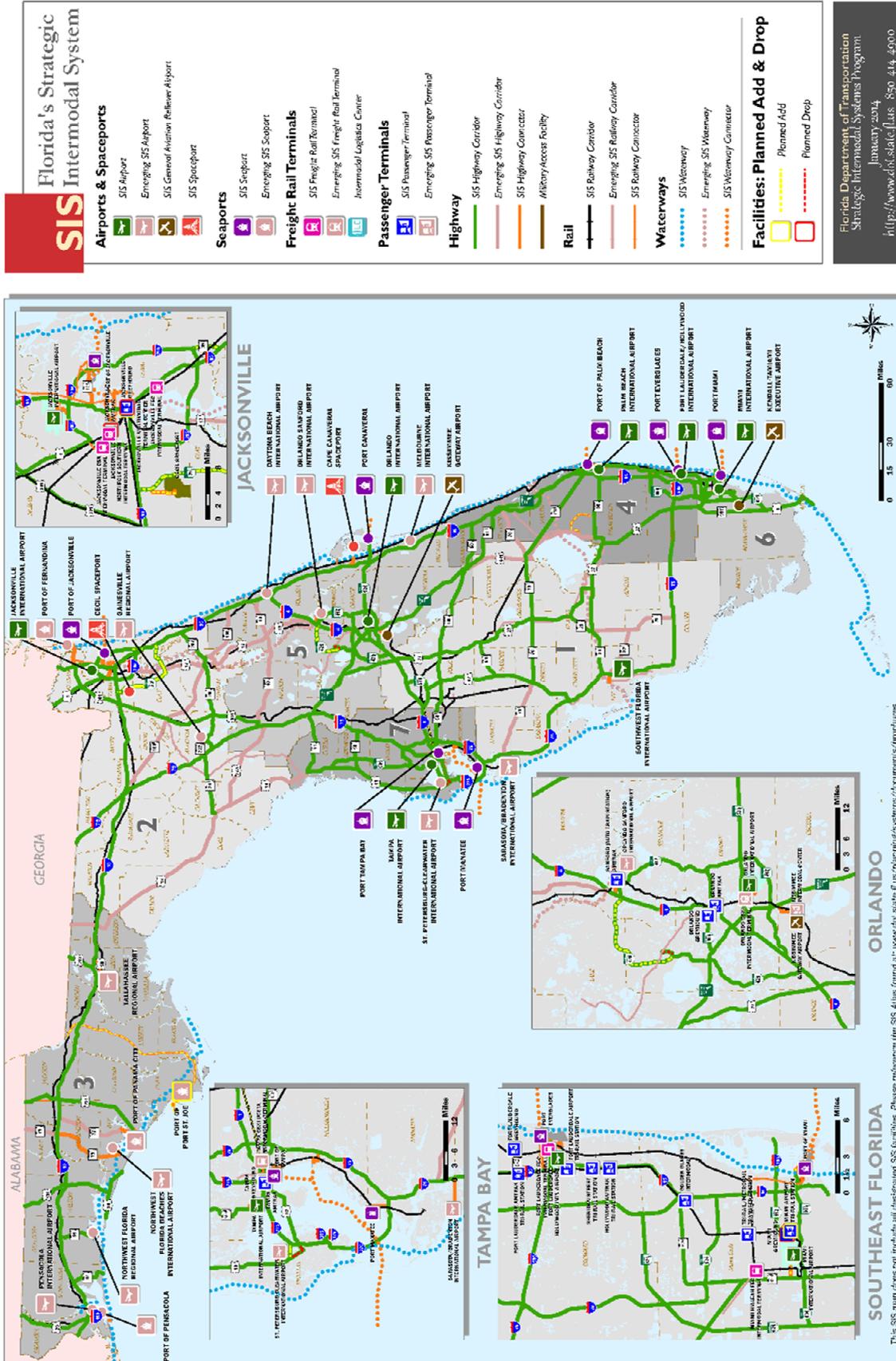
- Efficiently serve the mobility needs of Florida's citizens, businesses, and visitors
- Help Florida become a worldwide economic leader, enhance economic prosperity and competitiveness, enrich quality of life, and reflect responsible environmental stewardship

The current designated SIS is a network of high-priority transportation facilities which:

- Includes the state's largest and most significant commercial service airports, spaceport, deepwater seaports, freight rail terminals, passenger rail and intercity bus terminals, rail corridors, waterways and highways
- Carries more than 99 percent of: all commercial air passengers and cargo, virtually all waterborne freight and cruise passengers, almost all rail freight, 89 percent of all interregional rail and bus passengers, and 55 percent of total traffic and more than 70 percent of all truck traffic on the State Highway System

For more information, visit <http://www.dot.state.fl.us/planning/sis/>.





Florida Department of Transportation  
 Strategic Intermodal Systems Program  
 January 2014  
[https://www.dot.state.fl.us/850\\_414\\_4900](https://www.dot.state.fl.us/850_414_4900)

## Strategic Intermodal System Multimodal Funding

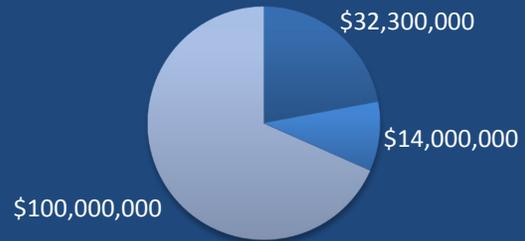
### Aviation FY 2011 - 2019

- Past: FY 2010/10 to 2012/13
- Current: FY 2013/2014
- Future: FY 2014/2015 to 2018/19



### Spaceport FY 2011 - 2019

- Past: FY 2010/10 to 2012/13
- Current: FY 2013/2014
- Future: FY 2014/2015 to 2018/19



### Rail FY 2011 - 2019

- Past: FY 2010/10 to 2012/13
- Current: FY 2013/2014
- Future: FY 2014/2015 to 2018/19



### Seaport FY 2011 - 2019

- Past: FY 2010/11 to 2012/13
- Current: FY 2013/14
- Future : FY 2014/15 to 2018/19

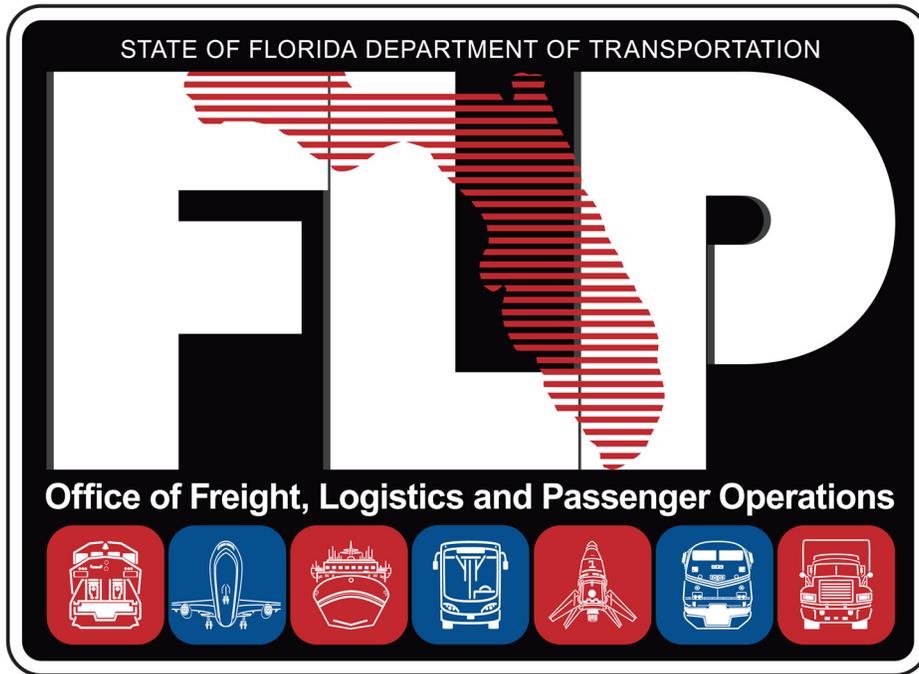


### Transit FY 2011 - 2019

- Past: FY 2010/10 to 2012/13
- Current: FY 2013/2014
- Future: FY 2014/2015 to 2018/19



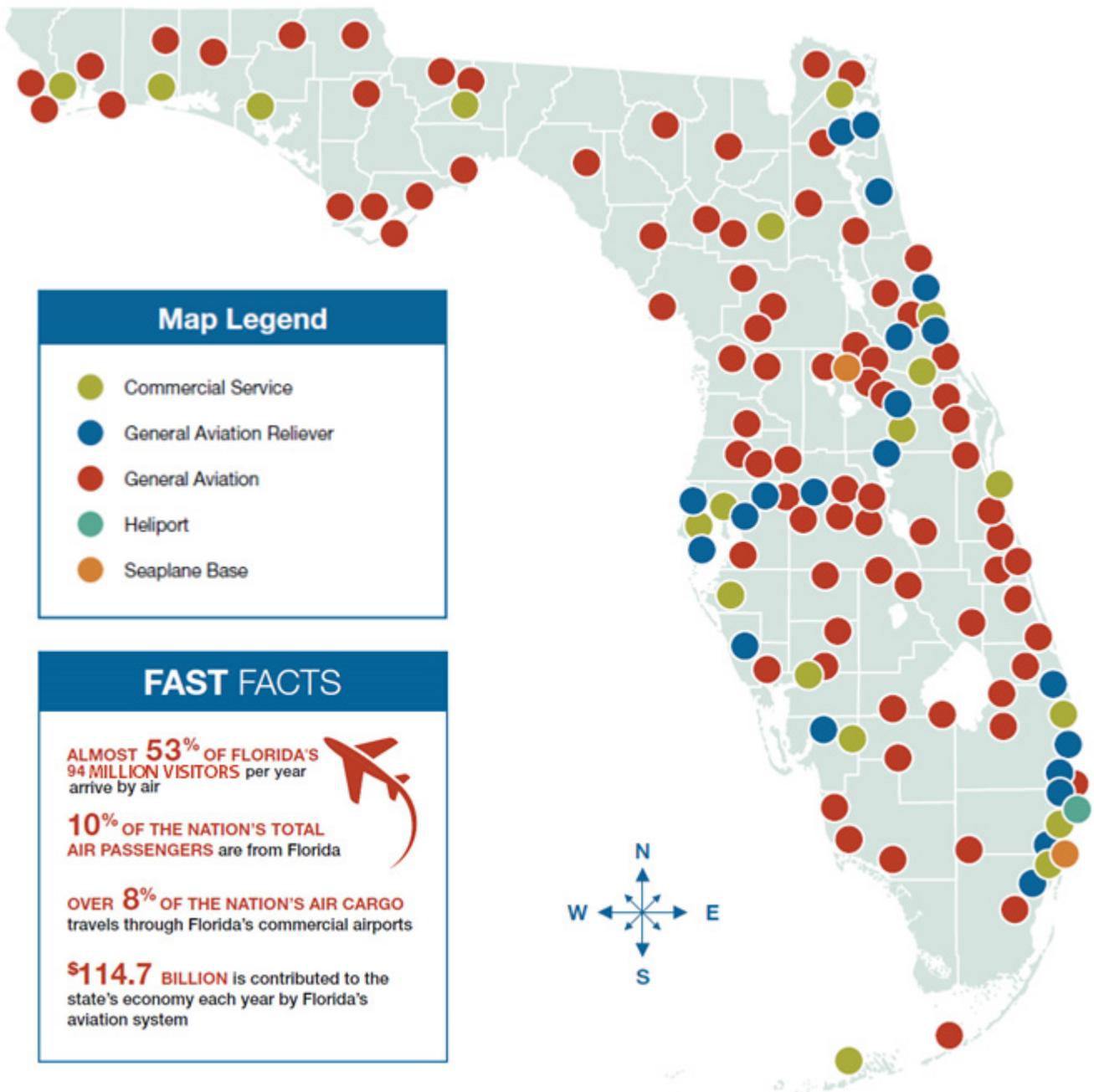
# MODAL OFFICES

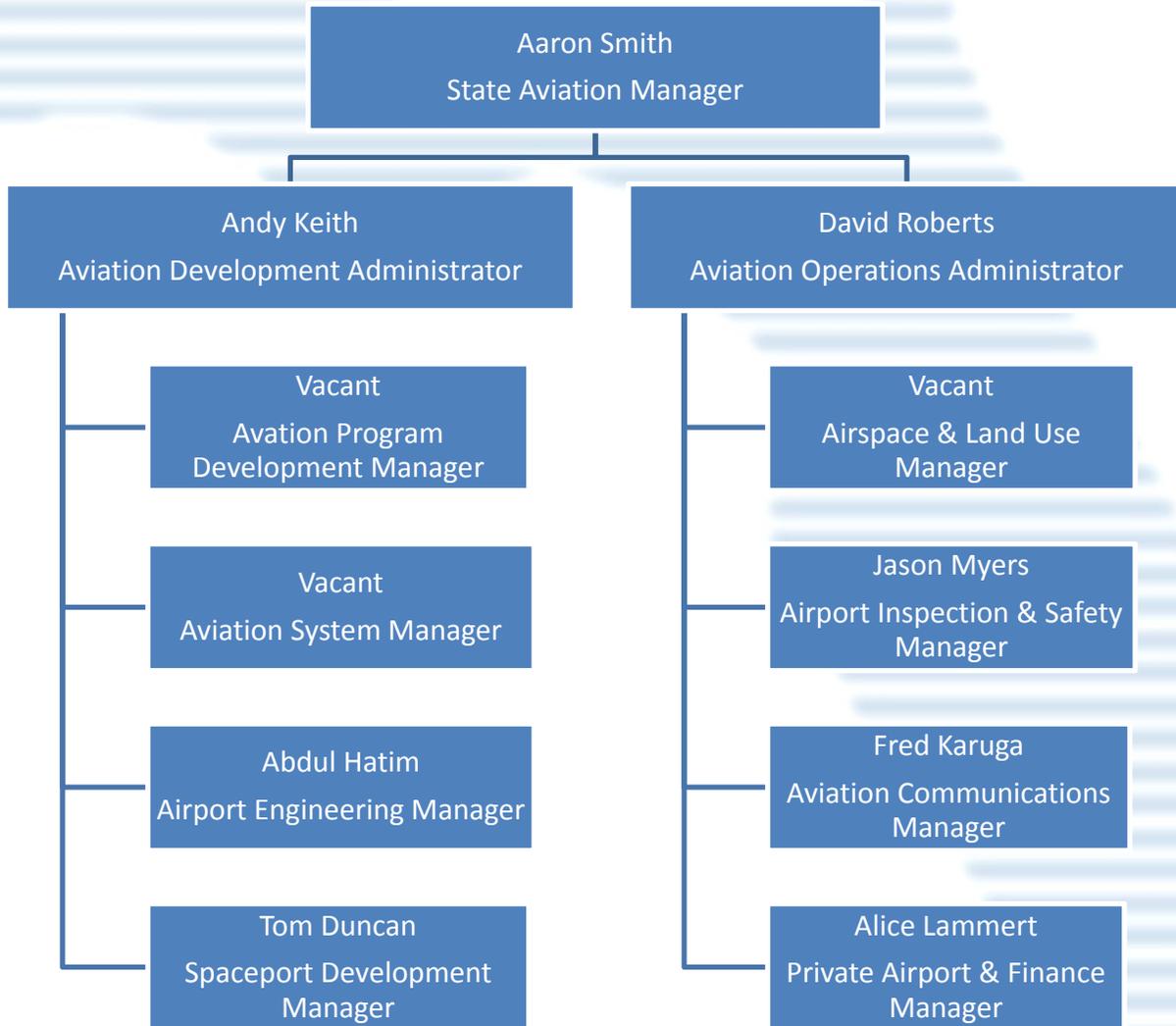




# AVIATION & SPACEPORTS OFFICE

## AVIATION ORGANIZATION & ACTIVITIES





*\*District Modal Contacts located in each district section.*

| <h2 style="text-align: center; margin: 0;">Aviation and Spaceports Office</h2> |   |   |
|--|---|---|
| <p><b>Aaron Smith</b><br/>850-414-4514</p>                                     | <p><b>State Aviation Manager</b></p>        | <p><b>Overall development and management of the Florida Department of Transportation (FDOT) Aviation Program and related functions.</b></p> <p><b>Functional areas include: statewide aviation program funding policy.</b></p> <p><b>Funding allocation for the seven districts, statewide system planning, airport development work program coordination and liaison.</b></p> <p><b>Aviation safety related regulatory responsibilities.</b></p> <p><b>The State Aviation Manager reports directly to the State Freight and Logistics Administrator.</b></p> |
| Aviation Development   |   |   |
| <p>Andy Keith<br/>850-414-4516</p>   | <p>Aviation Development Administrator</p>   | <p>Manages the Department's statewide aviation development program.</p> <p>Formulation of aviation technical policies, procedures and criteria.</p> <p>Analyze long-rang needs, issues and alternatives for the statewide airport and airspace system.</p> <p>Preparation of the Department aviation work program and budget.</p> <p>Development of aviation portion to the Florida Transportation Plan</p>   |
| <p>Vacant</p>  | <p>Aviation Program Development Manager</p> | <p>Reviews Department's aviation work program and district aviation work programs.</p> <p>Reviews airport master plans, specifications and environmental studies produced by Florida airports.</p> <p>Publish aviation forecasts and management summary reports for Florida's public airports. Assists the Department's district office personnel with airport planning issues.</p> <p>Manages statewide planning projects.</p>   |
| <p>Vacant</p>  | <p>Aviation System Manager</p>              | <p>Oversees the Department's statewide aviation system planning program.</p> <p>Manages the Continuing Florida Aviation System Planning Process (CFASPP).</p> <p>Manages the Florida Aviation Database (FAD).</p> <p>Provide airport system data and financial needs to SIS planners.</p> <p>Facilitate programming for both State and federal funding through the FAD.</p>   |
| <p>Abdul Hatim, Ph. D.<br/>850-414-4504</p>                                    | <p>Airport Engineering Manager</p>          | <p>Assists District and local government with technical issues related to airport design and construction.</p> <p>Maintains State of Florida standard specifications for airport design and construction.</p>   |

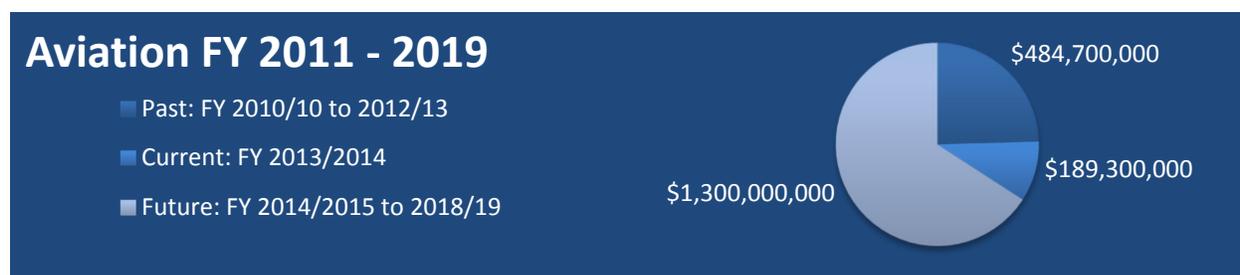
| Aviation Operations           |                                     |   |
|-------------------------------|-------------------------------------|---|
| David Roberts<br>850-414-4507 | Administrator - Aviation Operations | <p>Maintains the department’s statewide aviation regulatory and funding programs.</p> <p>Oversight of the statewide site approval, inspection, licensing, and certification programs for Florida’s aviation facilities.</p> <p>Oversights of tall structure permit application and airport protection zoning/airport land use compatibility programs.</p> <p>Review and approval of airport security plans (Ch. 330, F.S. requirement).</p> <p>Serve as the Air Support Coordinator for the Florida Air Operations Branch (State Emergency Response Team function).</p> <p>Analysis of legislation and fiscal policy and formulation and enforcement of aviation policies, procedures, and criteria to ensure a safe, secure, efficient, and adequately funded aviation system.</p>   |
| Vacant                        | Airspace and Land Use Manager       | <p>Manages the statewide Airspace Protection and Airport Compatible Land Use Programs.</p> <p>Provides technical assistance to Aviation and Spaceports Office and other state and federal agency staff in the review of airport master plans, airport layout plans, comprehensive plan amendments, and environmental assessments/environmental impact statements.</p> <p>Develop and coordinate agency/consultant project team tasked with Airspace Protection and Airport Compatible Land Use Programs.</p> <p>Technical assistance to agency and local government staff as a part of public-use airport site approval, inspection, and licensing airport protection zoning, and tall structure/incompatible land use encroachment evaluation process.</p> <p>Serves as the Air Support Facilities/Services Coordinator (State Emergency Response Team).</p> |
| Jason Myers<br>850-414-4515   | Airport Inspection & Safety Manager | <p>Manages the statewide Airport Inspection and Safety Program and Airport Site Approval and Licensing Program.</p> <p>Provides technical assistance to public use airport owners and representatives on corrective actions to remove licensing deficiencies.</p> <p>Implements safety-related airport improvements.</p> <p>Review of aviation accidents and incident reports to identify hazardous trends that may affect Florida’s airports.</p>  |
| Fred Karuga<br>850-414-4512   | Aviation Communications Manager     | <p>Manages the statewide Aviation Communications and Educational Outreach Programs.</p> <p>Research, preparation, collection, editing, and dissemination of aviation-related information and data within and between FDOT Central and District offices.</p> <p>Manages FDOT Aviation communication resources such as the Aviation and Spaceports Office website, The Florida Flyer, and the Florida Aeronautical Chart and Directory.</p> <p>Coordinates public outreach efforts during Florida’s aviation shows and exhibitions.</p>   |

|  |  |  |
|--|--|--|
| <p>Alice Lammert<br/>850-414-4503</p>                                    | <p>Private Airport &amp;<br/>Finance<br/>Manager</p> | <p>Manages the statewide Private Airport Registration Program in accordance with Chapter 330, Florida Statutes, Chapter 14-60, and Florida Administrative Code.</p> <p>Reviews, analysis and issues or denies site approvals for private-use aviation facilities.</p> <p>Provides assistance to private-use airport owners with airport registration and self-certification.</p> <p>Monitors the current year statewide Aviation Work program to ensure compliance with Aviation Program goals and that all encumbrances are within allocation limits and expenditures are from applicable financial projects.</p> |
| <p><i>*District Modal Contacts located in each district section.</i></p> |  |  |

## District Aviation Offices

FDOT’s Aviation and Spaceports Office is supported by representatives from each of the seven FDOT districts. District Aviation Office’s key areas of responsibilities include coordinating planning and capital improvement program activities with local governments, aviation grant program implementation, aviation system plan implementation, and project technical assistance. The district offices review and program airport planning and capital improvement projects in the Work Program after evaluating Department priorities and airport funding priorities, and evaluating consistency with the Florida Transportation Plan, Florida Aviation System Plan, the airport’s master plan and airport layout plan along with any long range transportation plan, and applicable Federal Aviation Administration guidelines.

Districts execute and manage all Joint Participation Agreements (JPA’s) with each eligible airport sponsor and oversee projects in accordance with Department procedures and grant requirements. Districts also perform project inspections, and provide local governments and other departments within the agency with guidance and technical support during the course of each on airport, or near airport, project as requested, that may have an immediate or long term impact on the aviation operations at that facility.



## Recent Accomplishments

### Fort Lauderdale/Hollywood International Airport South Runway 9R/27L Construction

The extension and expansion of Runway 9R/27L to 9,000 Feet by 200 Feet, crosses over U.S. Route A1A, a Florida East Coast Rail line, and the airport’s perimeter road. The project also includes associated taxiway, bridging, lighting, signage, drainage, burying of power lines and relocation of aircraft navigational aids.

|                           |                        |
|---------------------------|------------------------|
| FDOT                      | \$128.9 million        |
| Airport                   | \$407.9 million        |
| FAA                       | <u>\$272.0 million</u> |
| <b>Total Project Cost</b> | <b>\$808.8 million</b> |

### Statewide Airport Stormwater Study

This study resulted in the General Permit for Construction, Operation, Maintenance, Alteration, Abandonment or Removal of Airport Airside Stormwater Management Systems becoming rule. This is the culmination of over a decade of data collection, model studies, and administrative negotiations aimed at improving airport safety, effectively managing stormwater quality and quantity, speeding permit times and reducing construction costs.

|                           |                      |
|---------------------------|----------------------|
| FDOT                      | \$1.6 million        |
| FAA                       | <u>\$2.7 million</u> |
| <b>Total Project Cost</b> | <b>\$4.3 million</b> |

## Aviation Grants

### Strategic Aviation Funding

On May 2, Florida lawmakers concluded the 2014 Legislative Session. Marking a milestone in Aviation infrastructure improvements and investment, HB 7175 Strategic Airport Investment Initiative was passed, providing for additional funding flexibility for strategic airport projects which better position the state to maximize international trade and aviation industry growth opportunities. The provision authorizes the Department to fund projects up to 100 percent. This new provision does not include any new funds or revenue sources. Projects funded utilizing the new flexibility will be vetted using criteria similar to the Strategic Port Investment Initiative passed by the 2012 Florida Legislature.

### FDOT Aviation Grant Program

FDOT funding comes primarily through the State Transportation Trust Fund. This program is the result of contributions from multiple funding sources, including revenue from the state's aviation fuel tax. Each year, the Florida Legislature appropriates a portion of this fund to the State Aviation Program. For more information see [Grant Program](#).

### The Airport Improvement Program (AIP)

The AIP focuses on providing funding for capital projects on airport property, as well as off-site projects related to mitigation. All public-owned, Florida airports that are open for public use are eligible for AIP funding.

### Discretionary Capacity Program

The Discretionary Capacity Program provides funding for capacity-related improvement projects, including those projects dealing with off-airport access. This funding program is available to airports with scheduled intercontinental service.

### Strategic Intermodal System (SIS)

The SIS is a network of high-priority transportation facilities around the state. The aviation component of this program helps to fund capital projects that focus on mobility between economic regions. To be eligible for SIS funding, an airport must meet certain criteria focusing on transportation within the state and economic impact. To date, SIS funding is distributed primarily to commercial service airports.

### Federal Aviation Administration (FAA) Aviation Funding

A large portion of funding for Florida's airports comes from the FAA's various Airport Improvement Funding (AIP) programs. The FAA provides both entitlement and discretionary funds to airports. These funds are appropriated to certain projects based on the FAA's prioritization system. For more information on FAA funding and airport eligibility criteria, refer to the FAA's AIP website at [FAA](#).

## Alternative Funding Sources

### SIB Loans

The State Infrastructure Bank (SIB) is a loan and credit enhancement program used to leverage funds to increase transportation project feasibility. The SIB can provide loans and other assistance to public entities on projects eligible for assistance under state and federal law, but cannot provide assistance in the form of a grant. Projects requiring a SIB loan must provide increased mobility for the state's transportation system, or provide intermodal connectivity with airports or other transportation hubs. Emergency loans for public-use airports are also available at [SIB](#).

### Airport Revenue

Airports generate revenue from landing and terminal fees, concessions, advertising, and fuel sales. Revenue is also increasingly being developed through airport land leasing, hangar rentals for non-aviation use, and commercial facilities located on airport property. One of the largest factors in funding commercial service airports is the Passenger Facility Charge (PFC). PFCs are charged by the airport to the operating airlines, and can be collected for every enplaned passenger at commercial airports controlled by public agencies. Airports use these fees to fund FAA-approved projects that enhance safety, security, or capacity; reduce noise; or increase air carrier competition.

### Bonding

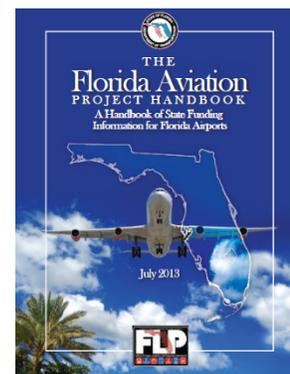
Airports and local governments can issue bonds as a way to raise funds for airport projects. Airports issue bonds in order to refinance existing debt or to raise funds for development projects such as a terminal, hangars, or maintenance facilities.

### Public-Private Partnerships

The FAA's Privatization Pilot Program allows airports to explore privatization as a means of generating access to various sources of private capital for airport improvement and development. Private companies may own, manage, lease and develop public airports. At this time, Hendry County Airglades Airport in Clewiston, Florida is undergoing the process. However, to date it is still a public-owned airport

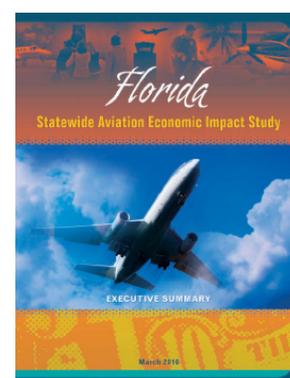
### Funding Needs

Each year, the Aviation and Spaceports Office funds projects directly related to specific categories of airport improvements. These categories of funding are capacity, preservation, revenue/operational, safety, environmental, and security-related projects. For more information on the grant program, please see [Aviation Project Handbook](#)



### Economic Impact Study

Every few years, FDOT's Aviation and Spaceports Office performs an in-depth analysis of the economic impact of the aviation system. All public-use facilities are evaluated, as well as several military and private airfields. The latest update to the study shows that the aviation system in Florida contributes over \$114 billion to the state's economic activity each year. The study also takes an in-depth look at that overall number, and breaks it down into several categories. Every airport that participated in the study also receives a summary analysis based on operations at the airport, local business activity, and airport development projects. This information is presented in individual brochures for use in educating local decision-makers and the public. For more information, please see [Florida Statewide Economic Impact Study](#)



## Air Cargo System Plan Update

In today's global economy, the huge volume of time-critical, high-value products crossing national boundaries by aircraft results in markets and industries being connected together. In addition, air cargo companies are increasingly involved in manufacturers' supply chain management.

- Florida's commercial airports enplane over 11 percent of the nation's air cargo
- 36 percent of Florida's international trade dollars are generated by air cargo shipments
- The economic impact of air cargo produced or sold in Florida totals \$33.4 billion each year



While many airports in Florida can accommodate air cargo activity to a certain degree, there are 15 airports in Florida which have scheduled air cargo service supporting business and industry throughout the State. Florida's air cargo activity is heavily concentrated at Miami International Airport which accounts for 80.9 percent of the State's 2011 total air cargo volume. In the same year, Florida's SIS (Strategic Intermodal System) Airports moved a combined 2.7 million tons of air around the globe. Florida's airports directly served 41 domestic and 94 international destinations with either dedicated all-cargo or wide-body passenger aircraft.

- [Florida Air Cargo Executive Summary Brochure](#)
- [2013 Florida Air Cargo System Plan Update](#)

## FAA Stormwater Pond Study

The Florida Department of Transportation has undertaken a multi-year study of airport stormwater quality, quantity and compatible Best Management Practices. The objective is to improve airport safety by reducing wildlife attractants, while still meeting all state and federal water quality and quantity management requirements. The Florida Department of Environmental Protection (FDEP), the State Water Management Districts (WMDs) and the Federal Aviation Administration (FAA) provide review and guidance of the work. The FAA also assists with project funding.

Four documents have been finalized to date on the project. These documents are:

- [Technical Report](#)
- [Application Assessment](#)
- [FAA Pond Design Criteria Water Treatment Modeling Report](#)
- [Implementation of FAA Pond Design](#)
- [Best Management Practices Manual](#)



## Continuing Florida Aviation System Plan Process

The Continuing Florida Aviation System Planning Process (CFASPP) is a method used within Florida to continually monitor the aviation environment and determine the development requirements to best meet projected aviation demands. This process is a component of the Federal Aviation Administration Continuous Airport Systems Planning Process. For more information see [CFASPP](#).

## Florida Aviation Database

The [Florida Aviation Database \(FAD\)](#) is the central repository for Florida Aviation System Data. The FAD was originally developed in 1994 as a means of collecting airport capital project requests. Since that time, it has been expanded for storing and providing data and applications for FDOT staff, FAA Airport District Office personnel, as well as public and private airport users. The system has been modified to share aviation system information with State Emergency Response Team and improve the functionality of the Disaster Preparation section.



There has been a continuing effort to enhance applications within the FAD based on user recommendations, extended system functionality, and best management practices of the information management community. As one of the primary roles of the State Aviation and Spaceports Office is the approval, dissemination, and management of state public funding for the development and improvement of the Florida aviation system, the JACIP and JPM applications play vital roles in the day-to-day workflow of the industry.

## Airport Inspection and Licensing Program

FDOT implements a site approval process for proposed public-use airports in our state in order to help protect the public health, safety, and general welfare. Inspection and licensing of new and existing public-use airports is accomplished on an annual basis.

## Private Airport Registration

Florida law changed regarding private-use airports, effective October 1, 2003. Like public-use airports, the law still requires prior site approval by the department for newly proposed private-use airports. However, changes to Chapter 330, Florida Statutes and Chapter 14-60, Florida Administrative Code now require only certification of required preliminary information by the owner for airport site approval plus subsequent certification of airport data in lieu of previously required inspection and licensing. [Florida Private Airport](#).

## Airspace Obstruction Permitting

FDOT Airspace Obstruction Permitting Program implements provisions of Chapter 333, Florida Statutes (F.S.) by administering provision aimed to protect the national airspace over Florida by preventing

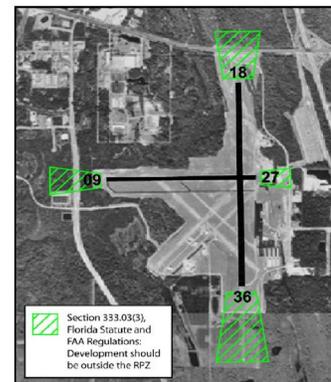
hazards to air navigation. The law gives FDOT responsibility and authority for issuance of Airspace Obstruction Permits for any proposed structure exceeding federal obstruction standards with 10 nautical miles of any public-use or military aviation facility. That requirement is only applicable under the condition that the local jurisdiction has not adopted a local airport protection zoning ordinance, which meets requirements of Ch. 333, F.S. In that event, FDOT provides review of airspace impacts and technical assistance to local governments (when requested) as a part of the local zoning variance process.

As a part of the airspace obstruction permitting process and zoning variance technical assistance process, the program manager reviews airspace obstruction applications in accordance with s. 333.025, F.S. criteria, and in accordance with criteria contained in CFR Title 14 Part 77, as well as the FAA Advisory Circulars. Determination to issue or deny a permit, or make recommendation to approve or disapprove a zoning variance application, is based upon a determination of whether or not the proposal will result in an adverse impact on air navigation.

Management of the Airspace Obstruction Permitting program also involves close coordination with the FAA and local airport stakeholders, technical assistance on marking and lighting, and tall structure evaluation technical assistance to FDOT aviation staff. Program manager receives obstruction evaluation and airport airspace analysis training from the FAA Academy, based on the same curriculum used to train the FAA Air Traffic Specialists and Technicians.

### Compatible Land Use

The issue of land use compatibility has been a matter of concern to the airport community for a couple of decades. The focus of the Florida DOT Airport Compatible Land Use project has been shifting to assemble and examine nationwide best practices in active airport land use compatibility, and (via outreach) provide guidance to Florida’s communities on policy implementation at the grassroots level. Several legislative measures on land use compatibility are contained within Chapter 333, F.S., with focus on local government implementation with extensive technical guidance and assistance by FDOT’s Aviation and Spaceports Office. Section 333.065, F.S. mandates the Department to create land use compatibility guidelines, which have been created and are being implemented into agency rule at this time. The Airspace and Land Use Manager is responsible for managing numerous consultant projects within the confines of the Compatible Land Use Program.



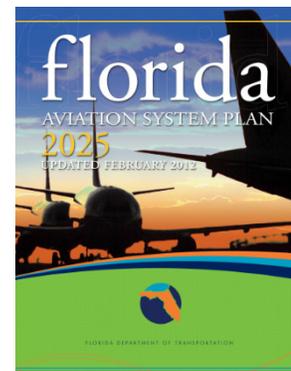
### Aviation Communication and Outreach

FDOT’s Aviation and Spaceports Office has a variety of aviation information products and data serving FDOT Offices; various federal, State and local government agencies; and the aviation community. The office produces “The Florida Flyer”, a quarterly newsletter, the “Florida Aeronautical Chart”, an annual publication that depicts all the public airports in the state of Florida, and the “Florida Airport Directory”, also an annual publication that contains vital information about both the public and private airports.

The office also promotes Aviation in Florida by participating in the Experimental Aircraft Association Fly-In at Lakeland Linder Regional airport, and the US Sport Aviation Expo at Sebring Regional Airport. The Aviation and Spaceports Office also coordinates with Enterprise Florida and Visit Florida, the state’s partnerships for economic and tourism development.

## SERT Air Operations Branch

The State Emergency Management Act, Chapter 252, F.S. mandates the development of the Florida Comprehensive Emergency Management Plan. The State Emergency Response Team Air Operations Branch was created as a part of that mandate as an interagency team, established under the authority of the Operations Section within the Division of Emergency Management, with the responsibility to improve the utilization of air assets during a response to an emergency. FDOT's Aviation and Spaceports Office is a part of this interagency team, and provides personnel, assets, and information to the Air Operations Branch within its framework.



During activation, FDOT Aviation and Spaceports Office provide two staff members to serve in the Air Supports Group (currently, Aviation Operations Administrator, and the Airspace and Land Use Manager). Staffs in the aforementioned positions are on-call essential personnel, however, in the event that additional staff or resources are required to supplement the response, other Aviation and Spaceports Office and District aviation personnel may be requested to assist. As a part of this effort, Aviation and Spaceports Office staff is closely collaborating with Office of Emergency Management staff. For more information see [State Emergency Response Team \(SERT\)](#).

## Pavement Management

In 1992, FDOT implemented a Statewide Pavement Management Program (SPMP) to improve knowledge of pavement conditions at public airports in the Florida aviation system, identify maintenance needs at individual airports, automate information management, and establish standards to address future needs. Furthermore, this new program was aimed to assist airports comply with Public Law 103-305, which required airports establish an airfield pavement management program when applying for FAA funding. The 1992 SPMP also provided valuable information for establishing and performing pavement maintenance and rehabilitation (M&R).

## Florida Aviation System Plan

As part of previous Florida Continuous System Planning projects, the Aviation and Spaceports Office of FDOT developed a Strategic Plan that established goals and policies related to the development of the statewide aviation system. The latest Strategic Plan, included in the FASP 2025, examined the issues facing Florida and the challenges and opportunities relative to the statewide aviation system. As part of this process, goals and objectives were established, and policies were reviewed to determine how the existing Florida aviation system was performing. These goals and policies help to guide the Aviation and Spaceports Office in funding priorities. For more information see [Florida Aviation System Plan](#).

## Next Generation Air Transportation System

NextGen is a comprehensive overhaul of our National Airspace System to make air travel more convenient and dependable, while ensuring flights are as safe, secure and hassle-free as possible. In a continuous roll-out of improvements and upgrades, the FAA is building the capability to guide and track air traffic more precisely and efficiently using satellite-based technology. This new technology will help to save fuel and reduce noise and pollution. For the latest information on NextGen implementation, refer to the FAA's website at [FAA NextGen](#).

**Resources**

FDOT Aviation Home Page - <http://www.dot.state.fl.us/aviation/>

Staff Directory - <http://www.dot.state.fl.us/aviation/staff.shtm>

Economic Impact - <http://www.dot.state.fl.us/aviation/economicimpact.shtm>

Aviation Project Handbook - <http://www.dot.state.fl.us/aviation/flpub.shtm>

Data and Forecasting - <http://www.dot.state.fl.us/aviation/dataforecasts.shtm>

Airport Inspections - <http://www.dot.state.fl.us/aviation/dataforecasts.shtm>

Compatible Land Use - <http://www.dot.state.fl.us/aviation/compland.shtm>

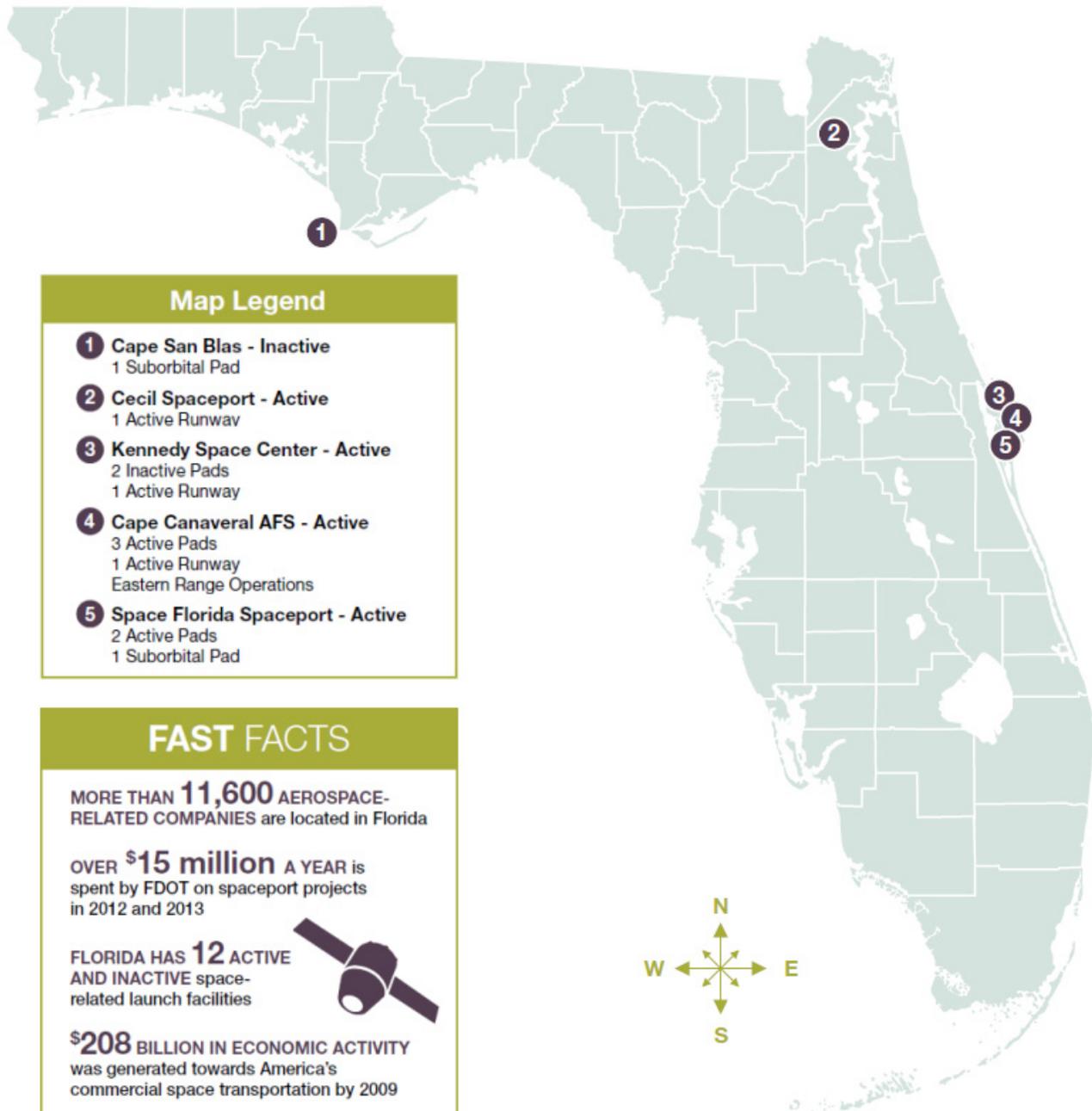
Florida Aviation System Plan - [http://www.dot.state.fl.us/aviation/FASP\\_details.shtm](http://www.dot.state.fl.us/aviation/FASP_details.shtm)

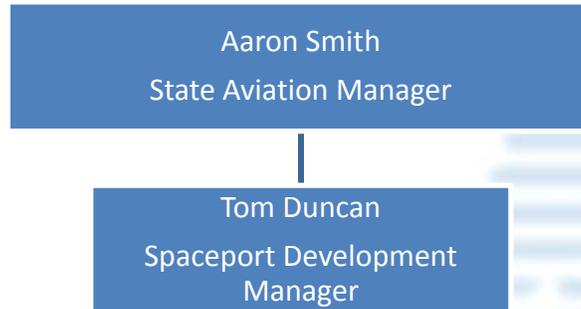
Florida Private Airport Registration & Site Approval - <http://www.floridaprivateairport.com/>

Florida Flyer Newsletter - <http://www.dot.state.fl.us/aviation/newsletters.shtm>

# Aviation & Spaceports Office

## SPACEPORT ORGANIZATION & ACTIVITIES





*\*District Modal Contacts located in each district section.*

## Aviation and Spaceports Office

|  |                                      |   |
|--|--------------------------------------|---|
| <p><b>Aaron Smith</b><br/>850-414-4514</p> | <p><b>State Aviation Manager</b></p> | <p><b>Overall development and management of the Florida Department of Transportation (FDOT) Aviation Program and related functions.</b></p> <p><b>Functional areas include: statewide aviation program funding policy.</b></p> <p><b>Funding allocation for the seven districts, statewide system planning, airport development work program coordination and liaison.</b></p> <p><b>Aviation safety related regulatory responsibilities.</b></p> <p><b>The State Aviation Manager reports directly to the State Freight and Logistics Administrator.</b></p>   |
| <p><b>Aviation Development</b></p>         |                                      |   |
| <p>Tom Duncan<br/>850-414-4513</p>         | <p>Spaceport Development Manager</p> | <p>Critical review and dissemination of analysis with regard to significant aviation issues.</p> <p>Analysis of the expected effects of new requirements, and suggestions to meet requirements to key leadership and management in FDOT central and district offices</p> <p>Promote development and improvement of aerospace transportation facilities.</p> <p>Coordinate the development of spaceport Infrastructure and related transportation facilities contained in the Strategic Intermodal System Plan (SIS).</p> <p>Address intermodal requirements and impacts of space transportation facilities.</p> |

*\*District Modal Contacts located in each district section.*

## FDOT Aviation and Spaceports

FDOT has significant responsibilities relative to aerospace and spaceports in Florida. In addition, established by Florida law in 1999, Space is designated as a mode of transportation. Most importantly, Florida law establishes a process for incorporating spaceport and aerospace industry related needs into the Florida Transportation Plan (FTP) and the Strategic Intermodal System (SIS). Both the FTP and the SIS are the primary drivers for delivering state transportation product in Florida.

The FTP provides the policy framework for allocating FDOT’s funding that will be spent to meet the transportation needs of residents, tourists, and businesses between now and 2060. The FTP identifies the goals and objectives for the next 46 years and addresses the needs of the entire state transportation system. One of the stated goals of the FTP is to strengthen coordination among seaports, airports, spaceports, railroads and other modal partners. The SIS is a statewide system of transportation facilities that play a critical role in moving people and goods to and from other states and nations, as well as among economic regions within Florida. The SIS serves as the state’s highest priority for statewide mobility. Incorporating space and aerospace related needs into the FTP and the SIS is a significant commitment by the state to support a major sector of Florida’s economy.



## Recent Accomplishments

### Commercial Heavy Lift Launch Complex

Repurpose existing launch complex at Launch Complex 39A for new heavy lift launch vehicles. This adds the capability to launch these vehicles, which will expand launch capability and open additional business markets aimed at commercial communications satellites and national security space payloads. Improvements will support commercial heavy lift launches, aid NASA’s commercial crew and cargo efforts and expand Florida’s space launch capacity.

|                           |                     |
|---------------------------|---------------------|
| FDOT                      | \$9 million         |
| Boeing                    | \$25 million        |
| <b>Total Project Cost</b> | <b>\$34 million</b> |

### Orbiter Processing Facility 1 and 2

Repurpose former Space Shuttle facility at the Kennedy Space Center for cargo processing of the Air Force mini shuttle X-37B space plane. This includes the removal of scaffolding, hazardous materials, and other specialized equipment used to maintain and prepare the vehicle for launch and space flight. Will result in pre- and post-flight processing of reusable launch vehicles and associated payloads for vertical launch to the International Space Station and other orbiting platforms.

|                           |                     |
|---------------------------|---------------------|
| FDOT                      | \$5 million         |
| FAA                       | \$50 million        |
| <b>Total Project Cost</b> | <b>\$55 million</b> |

## Strategic Aviation Funding

In the 2014 Legislative Session, HB 7023 Strategic Space Infrastructure Investment was passed, allowing FDOT to fund strategic spaceport projects up to 100 percent. No new funds or revenue sources have been identified. Pursuant to Chapter 331, Florida Statutes, spaceport projects must be associated with Spaceport Territory which currently includes Kennedy Space Center, Cape Canaveral Air Force Base, Cecil Field, Eglin Air Force Base, and Space Coast Regional Airport.



In addition to addressing the transportation needs of the aerospace industry, the law places the following additional requirements on FDOT:

- Assist in the development of joint-use facilities and technology that support aviation and aerospace operations.
- Enter into an agreement with Space Florida for the purpose of implementing the Space Florida Act and cooperating in the development of spaceport infrastructure and related transportation facilities contained in the SIS Plan. FDOT and Space Florida executed the agreement on June 5, 2008.
- Address intermodal requirements and impacts of the launch ranges, spaceports, and other space transportation facilities.
- Encourage the cooperation and integration of airports and spaceports in order to meet transportation-related needs

## Space Florida

Space Florida is an Independent Special District of the State of Florida, created by Chapter 331, Part II, Florida Statutes, for the purposes of fostering the growth and development of a sustainable and world-leading space industry in Florida. Space Florida was created to foster the growth and development of a sustainable and world-leading aerospace industry in Florida. Space Florida promotes and assists our aerospace business sector by providing launch facilities, financial services, and innovative education programs. By law, Space Florida serves as the single point of contact for state aerospace-related activities with federal agencies, the military, state agencies, businesses and the private sector. Space Florida has broad powers, which are similar to a local government.



FDOT is authorized to enter into a joint participation agreement with, or otherwise assist, Space Florida as necessary and FDOT may allocate funds for such purposes in its work program. Administrative or operational costs of Space Florida may not be funded. (s. 331.360, F.S.).

- Space Florida has the authority to purchase or construct facilities, to set rates, fees and charges for the use of facilities and to undertake joint financing with municipalities or private sector entities for projects. Space Florida also has the power to issue bonds and other instruments of

indebtedness. The full faith and credit of the State of Florida does not secure any bonds issued by Space Florida

- Space Florida is governed by a 12-member board that consists of members from Enterprise Florida's board. The lieutenant governor serves as board chair
- The board of directors accomplishes its oversight of Space Florida through its appointment of a president who implements the policies and directives of the board of directors. The president is responsible for the management of the operations of Space Florida. Mr. Frank DiBello is the president of Space Florida
- The 2013 Legislature appropriated \$10 million in General Revenue funds to Space Florida, as well as \$7 million for expanding aerospace infrastructure, \$1.5 for space tourism marketing and \$1 million to foster collaborative research, development and commercialization of projects through a Memorandum of Understanding with the Ministry of Industry, Trade and Labor of the State of Israel
- [Space Florida 10 Year Vision](#)



## FDOT Space Florida Partnership Projects

FDOT and Space Florida work closely together in order to provide space transportation services and infrastructure at the SIS facility Cape Canaveral Spaceport. Additionally, there are several other facilities within the state with space-related infrastructure already in place or planned in the near future.

FDOT and Space Florida have always had a supportive and cooperative relationship. With the incorporation of spaceports into the FTP and Space Florida's development of the Spaceport 2010 Master Plan and 2013 Spaceports Systems Plan, FDOT has started to provide financial assistance to Space Florida for high priority spaceport projects.

## FDOT & Space Florida Recent Collaboration

- Supported Space Florida's efforts to obtain an FAA commercial launch site operator license for the Shuttle Landing Facility and the proposed Shiloh launch complex, both at the Cape Canaveral Spaceport.
- Executed agreements with Space Florida for \$11.5 Million in transportation infrastructure improvements at the Cape Canaveral and Cecil Spaceports.
- Provided studies and analyses in support of Space Florida's negotiations with NASA's Kennedy Space Center for operations and management of the Shuttle Landing Facility. This includes development of a weather forecasting model specifically intended for horizontal launch and landing vehicles and advances aerospace platforms.

- Provided studies and analyses in support of Space Florida’s refurbishment of Launch Complex - 46 including processing facilities at Area 57.

## Future of Spaceports

As the commercial space sector develops, Florida will face new challenges to provide a safe aviation/aerospace environment while promoting economic development. The challenge for FDOT going forward will be identifying, balancing, and incorporating the various regulatory and economic aspects of these evolving commercial space activities with its mission to provide a safe and secure air transportation system



## Resources

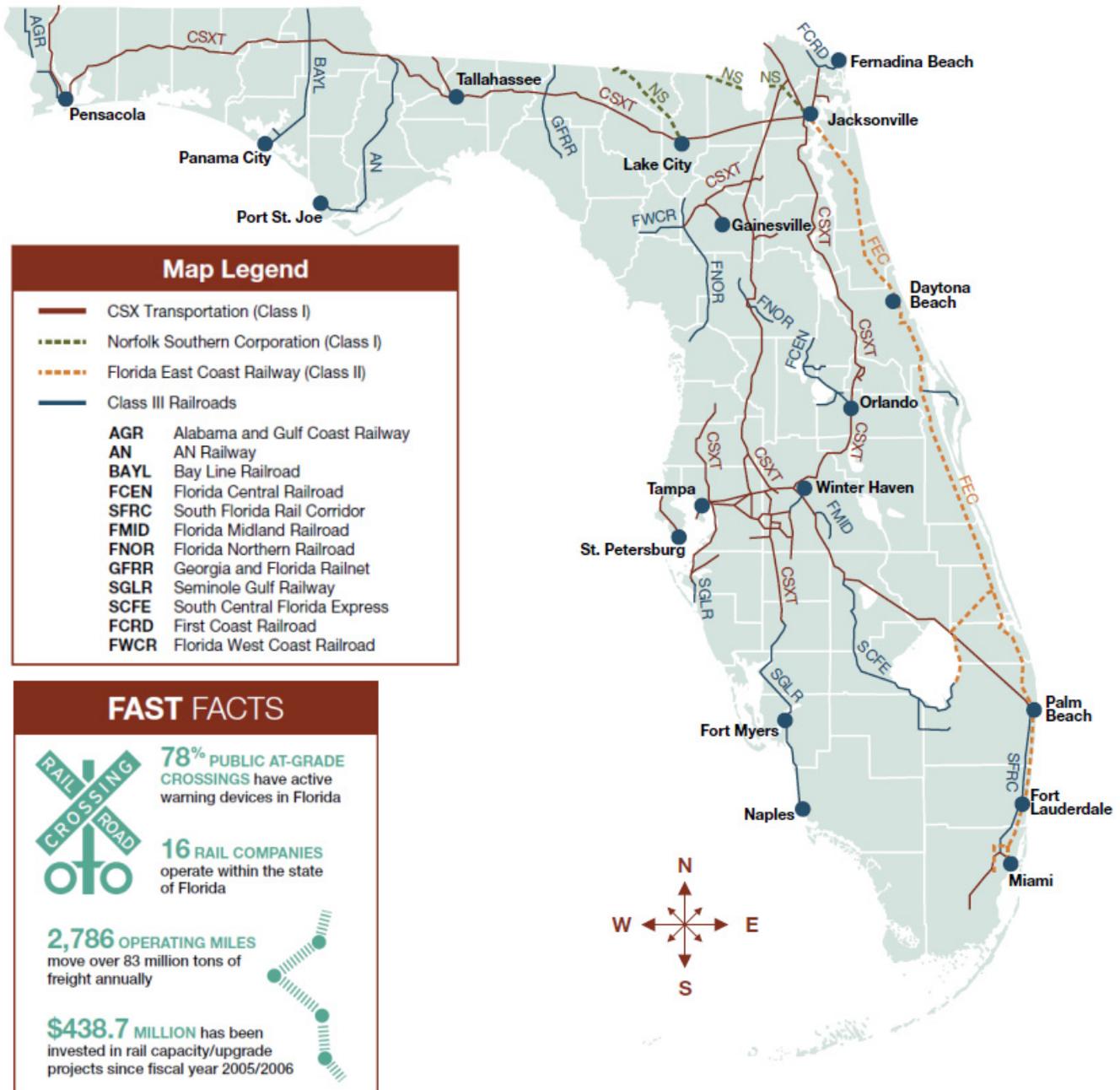
FDOT Spaceports Home Page - <http://www.dot.state.fl.us/aviation/>

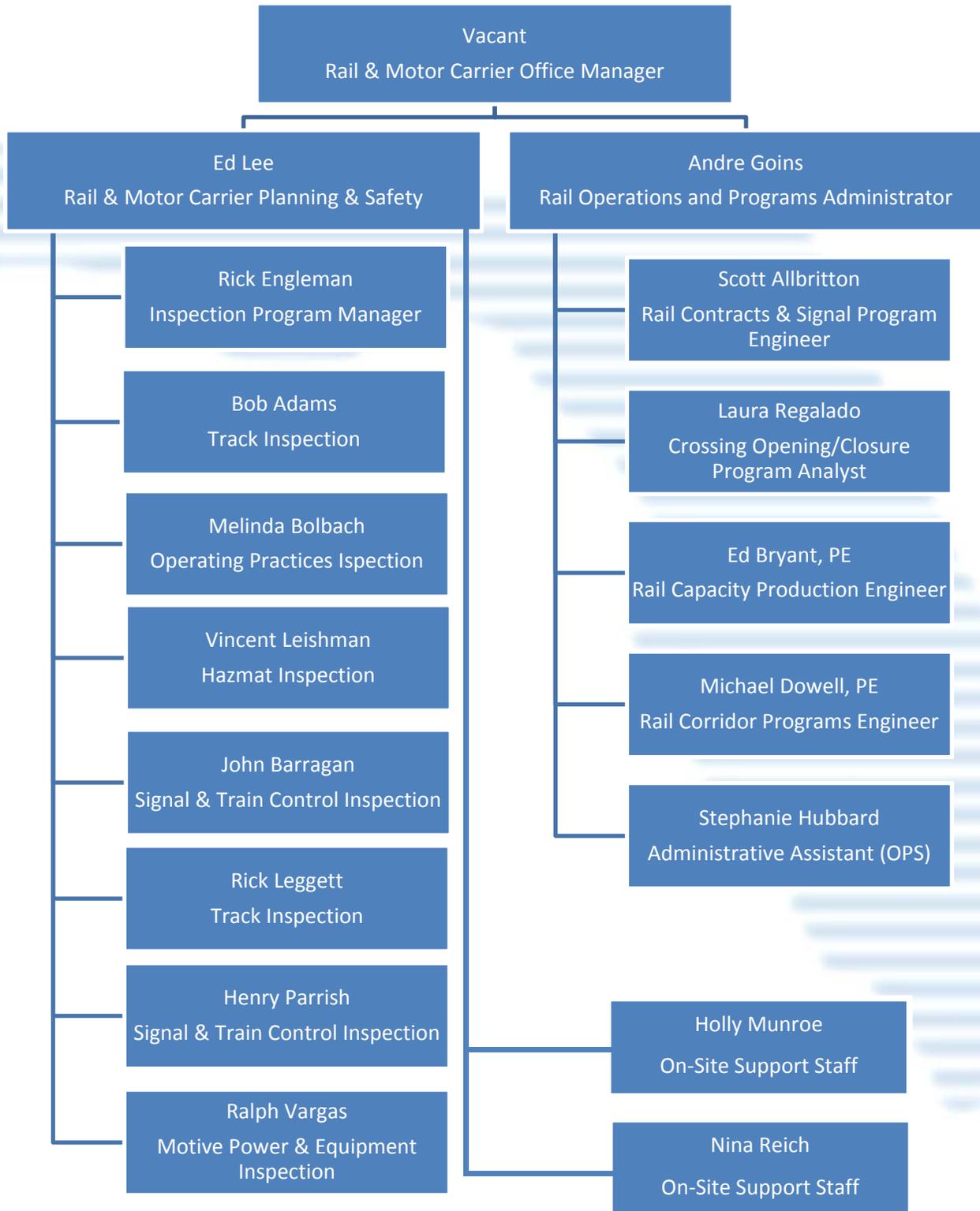
Staff Directory - <http://www.dot.state.fl.us/aviation/staff.shtm>

Spaceport Project Handbook - <http://www.dot.state.fl.us/aviation/flpub.shtm>

# RAIL & MOTOR CARRIER OFFICE

## RAIL ORGANIZATION & ACTIVITIES





*\*District Modal Contacts located in each district section.*

| <b>Rail and Motor Carrier Office</b> |  |   |
|--------------------------------------|--|---|
| <b>Vacant</b><br>850-414-4550        | <b>Rail &amp; Motor Carrier Office Manager</b>         | <p><b>Overall leadership, direction, and support for rail staff activities and lead support to Florida Rail Enterprise</b></p> <p><b>Rail policy and technical support to executive leadership Primary liaison with private rail industry, Federal Railroad Administration, and Amtrak</b></p> <p><b>Lead preparations and response to major rail incidents and emergencies</b></p> <p><b>Lead on rail freight/rail passenger interoperability issues with freight railroads and intercity/commuter rail entities</b></p> <p><b>Serves on Florida Operation Lifesaver Board of Directors Primary representative to AASHTO's Standing Committee on Rail Transportation</b></p> |
| <b>Rail and Motor Carrier Safety</b> |  |   |
| <b>Ed Lee</b><br>850-414-4535        | Administrator - Rail & Motor Carrier Planning & Safety | <p>Development of State Rail System Plan</p> <p>Manage rail construction contracts (currently \$256M)</p> <p>Lead coordinator on motor carrier issues</p> <p>Rail policy and legislative analysis</p> <p>Management of rail safety inspection staff</p> <p>Respond to citizen complaints on rail issues</p> <p>Primary liaison with SIS staff on project identification</p>   |
| Rick Engleman<br>850 414-4535        | Inspection Program Manager                             | <p>Primary liaison with FRA on inspection issues Coordinate training of new inspectors Track &amp; prepare performance data on inspection activities Investigate citizen complaints on rail issues Technical liaison on FRA positive train control initiative Perform operating practices inspections</p>   |
| Bob Adams<br>813-376-3171            | Track Inspection                                       | <p><b>ALL INSPECTORS PERFORM THE FOLLOWING DUTIES:</b></p> <p>Perform safety inspections on railroads within their respective disciplines to determine compliance with federal regulations, Investigate citizen complaints on rail issues, Respond to rail-related technical requests from districts and CO, Evaluate contract compliance on construction projects, Assist NTSB and FRA in investigating incidents</p>  |
| Melinda Bolbach<br>(954) 777-4487    | Operating Practices Insp.                              |   |
| John Barragan<br>(954) 868-8593      | Signal & Train Control Insp.                           |   |
| Vincent Leishman<br>904-838-6823     | Hazardous Materials Insp.                              |   |
| Rick Leggett<br>(407) 482-7865       | Track Insp.  |   |
| Henry Parrish<br>(904) 360-5689      | Signal & Train Control Insp.                           |   |
| Ralph Vargas<br>(904) 360-5667       | Motive Power & Equipment Insp.                         |   |

|   |  |   |
|---|--|---|
| Holly Munroe<br>(850) 414-4954                | On-Site Support Staff                        | Duties as assigned  |
| Nina Reich<br>(850) 414-4546                  | On-Site Support Staff                        | Duties as assigned  |
| <b>Rail Operations</b>                        |  |   |
| <b>Andre Goins, PE</b><br><b>850-414-4620</b> | Administrator - Rail Operations and Programs | <p>Develops, implements and monitors Rail Operations programs</p> <p>Coordinates with railroad partners on statewide project production issues. Provides engineering guidance for advanced highway/rail grade crossing technology</p> <p>Manage issues related to Quiet Zones and Americans with Disabilities Act</p> <p>Provides Rail policy and legislative analysis</p> <p>Coordinates with Law Enforcement and Motor Carriers</p> <p>Manages non-profit organization, Florida Operation Lifesaver, which promotes rail safety and education. Official spokesperson for Florida Operation Lifesaver and is accountable to the Board of Directors</p> |
| Scott Allbritton<br>850-414-4553              | Rail Contracts & Signal Programs Coordinator | <p>Coordinates with Districts on projects and funding</p> <p>Manages construction and maintenance production schedules</p> <p>Oversees Signal Safety Improvement Program</p> <p>Leads Diagnostic Field Review teams throughout the state</p>  |
| Laura Regalado<br>850-414-4528                | Crossing Opening/ Closure Coordinator        | <p>Manages contentious process to determine potential crossings that can be closed as well as locations where new access points need to be provided</p> <p>Leads site visits, responds to public information requests, organizes and conducts public forums</p> <p>Coordinates with the Office of the General Council</p> <p>Facilitates Quiet Zone Implementation process</p>  |
| Ed Bryant, PE<br>850-414-4188                 | Rail Capacity Production Engineer            | <p>Construction contract manager for rail construction projects; reviews design and construction plans. Inspect work performed to ensure consistency of construction practice with contracted plans and to verify invoiced items</p> <p>Provide engineering and technical review of implementation of positive train control (PTC) Provide engineering and technical assistance in development of passenger rail system projects</p>  |
| Michael Dowell, PE<br>850-414-4552            | Rail Corridor Programs Engineer              | <p>Provides Engineering reviews and data analysis on rail related projects and studies</p> <p>Provides oversight and analysis of the Rail Highway Crossing Inventory database, which house all data for Highway-Rail Grade Crossings in the state as well as historical records</p> <p>Coordinates with Districts and Railroad partners to update inventory and provide data to the Federal Railroad Administration</p> <p>Manages special research projects with Florida Universities</p>  |

|                                   |   |   |
|-----------------------------------|---|---|
| Stephanie Hubbard<br>850-414-4218 | Administrative<br>Assistant (OPS)<br><br>Assistant<br>Operation<br>Lifesaver State<br>Coordinator | Assistant for the Florida Operation Lifesaver activities including: finance, correspondence, and coordination with volunteers<br><br>Provides general administrative support to rail programs |
|-----------------------------------|---|---|

## Rail Office

The Rail Office is responsible for assisting in the development of Florida's rail system, both passenger and freight. The office is responsible for developing and implementing the Florida Rail System Plan, rail safety, rail project development/management, rail research and SIS implementation.

The Florida Department of Transportation (FDOT) is a decentralized agency. The Tallahassee Central Office is primarily dedicated to policy/procedure/plan development, quality assurance, safety inspection/compliance and technical assistance. FDOT District Offices handle matters regarding day-to-day operations.

### Rail FY 2011 - 2019

- Past: FY 2010/10 to 2012/13
- Current: FY 2013/2014
- Future: FY 2014/2015 to 2018/19



## Recent Accomplishments

### South Central Florida Express, Citrus Rail Spur

This project constructed a 9.1 mile spur line west of Clewiston, Florida to provide rail access to a citrus processing facility. The project also constructed 2.4 miles of yard track. This project was critical to economic development in this economically depressed area of the state. Alignment of the track provides a future opportunity to provide rail service to development near the Air Glades facilities.

|                           |                       |
|---------------------------|-----------------------|
| FDOT                      | \$18.0 million        |
| Railroad                  | <u>\$6.0 million</u>  |
| <b>Total Project Cost</b> | <b>\$24.0 million</b> |

### Winter Haven Intermodal Logistics Center (ILC), Access Road

This project constructed an access road to this important ILC facility, providing a way for trucks to travel between the ILC and SR-60 (the major east-west arterial in the area) without having to travel on local street systems. The railroad constructed the adjacent ILC at a cost of approximately \$100 million.

|                           |                      |
|---------------------------|----------------------|
| FDOT                      | <u>\$9.0 million</u> |
| <b>Total Project Cost</b> | <b>\$9.0 million</b> |

## Rail Grants

### Rail Line Relocation (RLR)

Authorized under SAFETEA-LU in 2005, Congress did not appropriate funding for this program until 2008. This federal program awards funds only to states (or their political subdivisions) for projects that improve the route or structure of a rail line AND EITHER mitigate adverse effects of rail traffic on safety, motor vehicle traffic flow, quality of life or economic development OR involve lateral or vertical relocation of any portion of a rail line.

This is an on-going program that Congress has appropriated \$90.1M to through FY 2011. Applications are typically due in mid-October each year. To date, Florida has not applied for any of this funding, but there are a couple of projects that may be good candidates for next year. More information at: <https://www.fra.dot.gov/Page/P0090>

### Transportation Investment Generating Economic Recovery (TIGER)

Authorized and initially implemented under the American Recovery and Reinvestment Act of 2009, this program has been funded for three cycles (\$1.5B in 2009, \$600M in 2010, and \$527M in 2011).

More Information: <http://www.dot.gov/tiger>

### Quiet Zones Grant

Authorized under HB-5001, the FY 14-15 General Appropriations Act; the Florida Legislature has appropriated \$10M in state funding for this program through FY 2015. The quiet zones program will provide local governments up to 50% of incurred quiet zone expenditures. Local agencies may apply for assistance once they have met all requirements of the Federal Railroad Administration (FRA) in accordance with 49 CFR 222 and 229.

More information: <http://www.fra.dot.gov/Page/P0104>

## Discretionary Funding Sources

### Transportation Innovation and Finance (TIFIA) loans

A Federal credit assistance program for major surface transportation projects of national or regional significance. Eligible projects include highway, transit and rail. More Information at: <http://www.fhwa.dot.gov/ipd/tifia/>

There are 3 types of assistance under this program:

- Secured direct loans (max 35 years)
- Loan guarantees (to non-Federal lender)
- Standby lines of credit

### Railroad Rehabilitation and Improvement Financing (RRIF) loans

A Federal direct loan/loan guarantee program specifically for financing railroad capital improvements up to a program total of \$35B with \$7B reserved for non-Class I railroads. Loans up to 100% of cost with repayment up to 35 years. More information at: <http://www.fra.dot.gov/Page/P0128>

Funding may be used to:

- Acquire, improve or rehabilitate intermodal or rail equipment/facilities,
- Refinance outstanding debt incurred for the purpose above, and
- Develop/establish new intermodal or railroad facilities

This program is typically accessed by private railroads, and has not yet been used by any Florida railroads.

### **State Infrastructure Bank (SIB) loans**

A revolving loan and credit enhancement loan program, initially developed by Congress in 1995, this loan program managed by the state now has the ability to loan funds originally capitalized by the Federal government, as well as separate funds capitalized by the State of Florida. The State Infrastructure Bank (SIB) can provide loans and other assistance to public or private entities carrying out or proposing to carry out projects eligible for assistance under federal and state law. Federally-funded projects must be eligible for assistance under title 23 USC or capital projects defined in 49 USC 5302.

More information at: <http://www.dot.state.fl.us/officeofcomptroller/PFO/sibintro.shtm>

### **Strategic Intermodal System (SIS)/Growth Management Revenue (GMR) funds**

The Strategic Intermodal System (SIS) and Growth Management Revenue (GMR) programs are a state-funded grant program to be used for projects of interstate, statewide and regional significance. Grant funding is administered by FDOT and projects for any transportation mode are eligible provided they meet the specific project eligibility criteria for that mode. For rail, eligible projects include any type of capacity or rehabilitation project.

Rail projects typically require a 50% match from Class I and Class II railroads and a 25% match from Class IIIs. The only exception has been using the funds to make the improvements to the CSX S-Line as a part of the overall negotiated deal with CSX for acquisition of the Central Florida Rail Corridor in the Orlando area.

Rail projects for privately-owned lines are subject to a benefit-cost analysis. Only projects with a B/C ratio greater than 1.0 will receive funding.

Projects selected for rail funding must also be consistent with the goals and objectives outlined in the Florida Rail System Plan – Policy Element.

A list of SIS/GMR-funded rail projects is attached. To date, \$351.4M in SIS/GMR funds have been contracted for rail projects since FY2005/06.

### **Highway-Rail Operations Funding**

- Funds authorized under the Safe, Accountable, Flexible, and Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) program (formerly known as “Section 130”) used for Highway-Rail Crossing Hazard Elimination and Highway-Rail Crossing Warning Devices

- Railway-Highway Crossing Hazard Elimination in High Speed Rail Corridors – 1103(f) of the Safe, Accountable, Flexible, Efficient, Transportation Equity Act: A Legacy for Users (SAFETEA-LU) of 2005
- Safe Routes to Schools funding program provides federal-aid highway funds to State Departments of Transportation to make bicycling and walking to school a safer and more appealing transportation alternative
- SIS/GMR-funded grade separation projects



## Highway Rail Signal Safety Program

### Background

The Department works to identify crossings where certain improvements could potentially increase safety, with the goal of reducing fatalities and injuries. Florida uses an inventory of rail system data to produce the annual Safety Index, in which crossings are ranked in order of potential risk. Priority crossings are reviewed and selected crossings undergo Diagnostic Field Reviews performed by the Department's review teams.

### Key Funding Strategies

- Projects are reviewed statewide and project selection occurs based on a number of factors including: safety index, project cost, incident history, corridor emphasis, and input from local governments and transportation partners.
- In the interest of maximizing the impact of limited funding, low cost improvements are also considered. One low cost application the Department works to implement is to install light-emitting diode (LEDs) on east/west crossings to improve warning visibility for the motoring public.

## Florida Operation Lifesaver

Florida Operation Lifesaver is a statewide, non-profit public awareness and education program dedicated to ending tragic collisions, fatalities, and injuries at highway-rail grade crossings and on railroad property.

Funding for the program comes from railroad partners and other donations. More Information at: [Operation Lifesaver](http://OperationLifesaver.org).



## Open/Closure Program

Based on Florida Statutes 335.141, the Department has regulatory authority over all public highway-railroad grade crossings in the state, including the authority to issue permits which are required prior to the opening and closing of such crossings. More information can be found in the [Rail Office Program Handbook](#).

## Rail Safety Inspection Program

- FDOT participates in a State Rail Safety Inspection Program. The purpose of the program is to ensure safety of the rail system by inspecting rail industry compliance with federal safety regulations.
- This program is supplemental to the Federal Railroad Administration's efforts in this area, but is required by state law [341.302(8), Florida Statutes]. Inspectors in the State program are required by federal law to be state employees 49 CFR 212.201(c).
- All inspectors must be certified by the Federal Railroad Administration.
- Inspections are done on track, motive power and equipment, signal and train control, operating practices and hazardous material handling to determine compliance with Federal safety regulations.
- Work is coordinated with FRA inspectors who cover areas throughout the southeastern US. Currently, FRA has 8 inspectors stationed in Florida.
- Inspectors also assist in incident investigation; provide technical expertise and work to educate railroad employees on safe practices. The Florida program, with its 8 inspectors, has the sixth largest state program [behind California (36 inspectors), Texas (16), Ohio (12), West Virginia (10) and Illinois (9)] of the 30 states that presently have programs. All southeastern states have programs with the exception of Georgia, Kentucky and Louisiana.

## Emergency/Incident Response

### Background

Rail is subject to a wide array of emergency and incident response situation ranging from weather-related natural disasters to highway-rail crashes to derailments. The focus of the Rail Office activities is to minimize the impacts of these situations and to ensure that rail services are restored as quickly as possible.

### Activities

- Work with railroads and FDOT district offices prior to natural disasters to identify grade crossings that can be closed or must remain open during recovery periods. These include crossings on evacuation routes and primary emergency access routes. The Rail Office maintains a list of these crossings.
- Provide staff at the Transportation Emergency Operations Center (TEOC) during and immediately after a natural disaster to facilitate the restoration of rail service and the movement of emergency supplies by rail to affected areas of the state.
- Work with the Federal Highway Administration (FHWA) and the Federal Emergency Management Administration (FEMA) during disaster clean-up to ensure proper distribution and reimbursement of FEMA recovery funds.
- Assist local law enforcement, the National Highway and Transportation Safety Administration (NHTSA) and Federal Railroad Administration (FRA) as requested during the investigation of highway-rail crashes and train derailments.
- Assist FRA in the investigation of safety-related incidents (injury and fatality) involving railroad employees.

## Railroad Construction Inspection

### Background

The Department of Transportation routinely funds improvements for privately-owned railroads (as well as seaports and airports) that help meet Florida's Strategic Intermodal System (SIS) goals.

For Class I and Class II railroads, these projects are funded 50% by the Department and 50% by the railroad company. For Class III railroads, these projects are funded 75% by the Department and 25% by the railroad company.



In some cases, funding agreements include a stipulation for Department personnel to inspect construction work activities to ensure progress of the project.

### Key Strategies

Develop a streamlined process for construction inspection activities including travel arrangements, note and photo taking, progress reporting, and payment invoice approvals.

### Activities

Inspect progress for the three current projects that the Department is partially funding:

- CSX S-line Capacity Project Construction
- CSX Intermodal Facility Access Road Construction
- First Coast Railroad Bridge Rehabilitation

## Railroad Flagging

Required for all construction activities that occur within 25 feet of the railroad, within railroad right-of-way, or with equipment near the tracks that could fall and impact the railroad (i.e. cranes).

The railroad does not have many flaggers and they are spread throughout the CSX network. The Department has worked since spring 2009 to gain access to a significant number of flaggers for projects in Florida.

The Department has determined that it will not pay for flaggers to work vacation days or holidays and will communicate holiday information to contractors so they are prepared to not have a flagger.

Work stoppage may result in delay claims from the contractor.

Weekly conference calls with CSX, HDR (CSX consultant), and Department Railroad Coordinators to discuss and maintain flagging spreadsheet. Spreadsheet identifies active projects and upcoming short-term and long-term flagging needs.

## Highway Rail Grade Crossing Safety Action Plan

### Background

The Rail Safety Improvement Act of 2008 required DOTs that had the most highway-rail grade crossing collisions on average from 2006 to 2008 to develop a grade crossing safety action plan. Over the calculated period Florida was ranked 9th in highway-rail grade crossing collisions. The ranking was solely based on collisions with no normalization of data between states based on population, rail miles, number of grade crossings, or vehicle miles travelled. The plan can be found here: [Rail Publications](#).

### Key Action Plan Strategies

- Grade Crossing Closures / Consolidations
- Signal Safety Program
- Grade Separations - New and Reconstruction
- Corridors Evaluations
- Research and Analysis Through Data Improvements
- Public Education/Awareness: Operation Lifesaver
- Law Enforcement Coordination
- Pedestrian Issues and American with Disabilities Act (ADA)

### Activities

Received approval of Highway-Rail Grade Crossing Safety Action Plan from the Federal Railroad Administration on November 25, 2011.

## Rail System Plan Development

- Florida Statutes 341.302(3), requires the Department to develop a plan every 5 years for both freight and passenger rail that not only sets policy, but identifies and prioritizes rail needs. At the Federal level, the Passenger Rail Investment and Improvement Act (PRIIA) of 2008 required states seeking FRA funding to adopt and submit state rail system plans on the same 5-year cycle.
- The most recent Florida Rail System Plan was adopted in December, 2010 and consists of two elements:
  - A Policy Element, outlining the goals, objectives and specific policy actions to be taken by the Department with respect to rail, and
  - An Investment Element, reviewing the system components, identifying needed rail improvements and prioritizing those improvements.
- The Plan identified \$47.8B in needs over the next 20+ years. The majority of these needs (\$41.7B) were passenger projects with nearly every major metropolitan area seeking startup or expansion of commuter rail services.
- The next Rail System Plan must be adopted by December, 2015.

## Resources

FDOT Rail and Motor Carrier Home Page - <http://www.dot.state.fl.us/rail/>

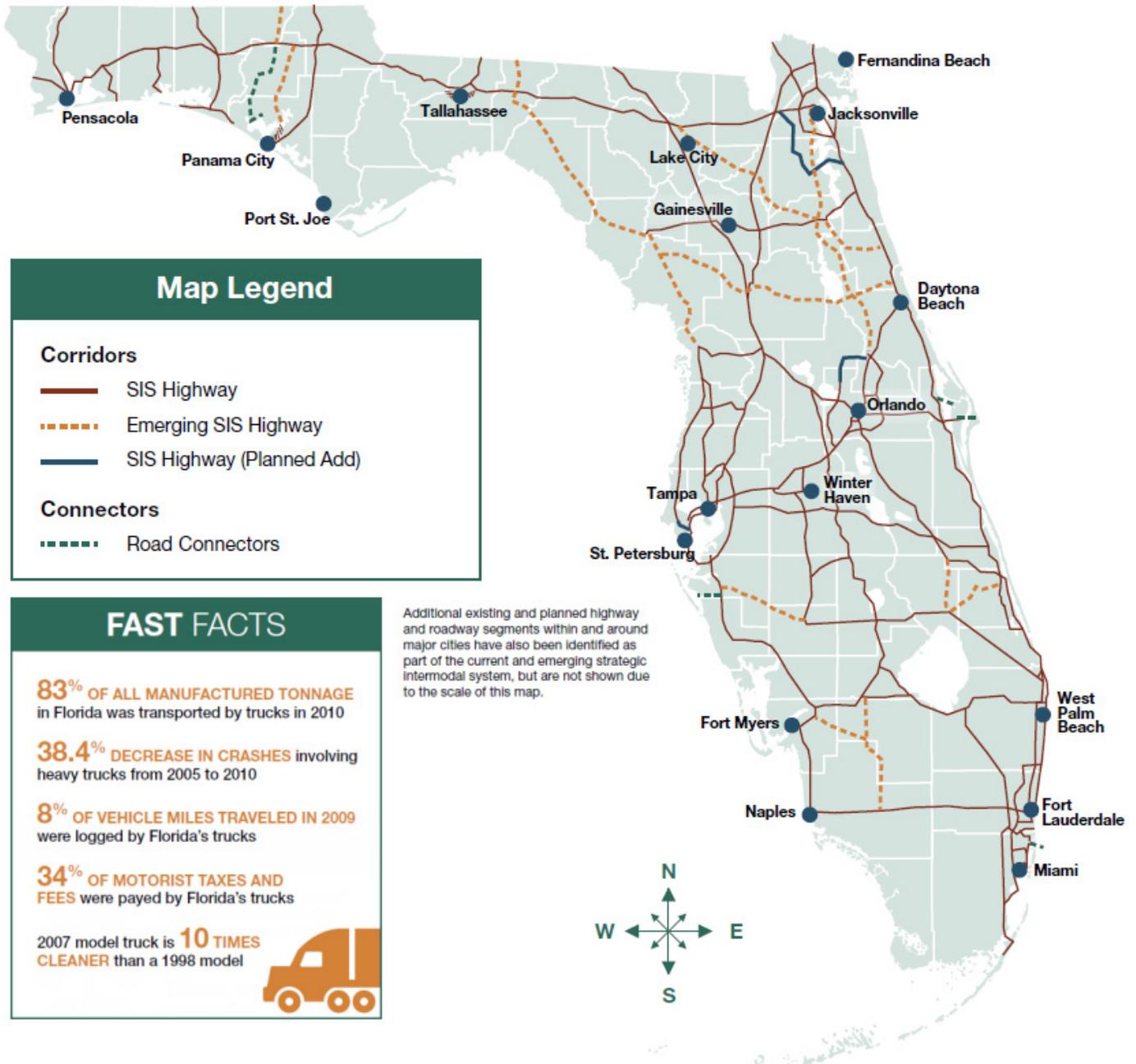
Staff Directory - <http://www.dot.state.fl.us/rail/contacts.shtm>

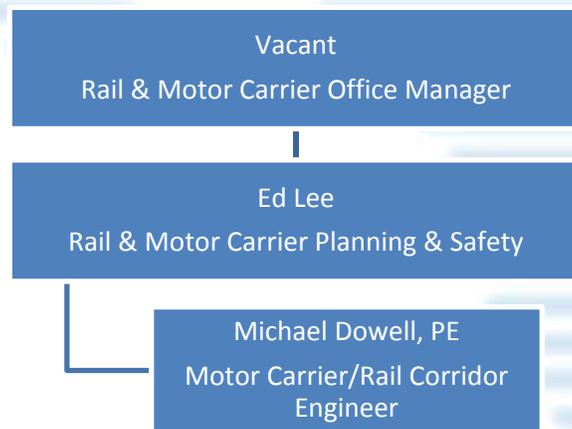
Programs & Services - <http://www.dot.state.fl.us/rail/pro.shtm>

Documents & Publications - <http://www.dot.state.fl.us/rail/publications.shtm>

# RAIL & MOTOR CARRIER OFFICE

## MOTOR CARRIER ORGANIZATION & ACTIVITIES





| <h2 style="text-align: center; margin: 0;">Rail and Motor Carrier Office</h2>  |  |   |
|--|--|---|
| <p><b>Fred Wise</b><br/>850-414-4550</p>   | <p><b>Rail &amp; Motor Carrier Office Manager</b></p>  | <p><b>Overall leadership, direction, and support for rail staff activities and lead support to Florida Rail Enterprise</b></p> <p><b>Rail policy and technical support to executive leadership Primary liaison with private rail industry, Federal Railroad Administration, and Amtrak</b></p> <p><b>Lead preparations and response to major rail incidents and emergencies</b></p> <p><b>Lead on rail freight/rail passenger interoperability issues with freight railroads and intercity/commuter rail entities</b></p> <p><b>Serves on Florida Operation Lifesaver Board of Directors Primary representative to AASHTO's Standing Committee on Rail Transportation</b></p> |
| <h3 style="margin: 0;">Motor Carrier Planning</h3>   |  |   |
| <p>Ed Lee<br/>850-414-4535</p>   | <p>Administrator -<br/>Rail &amp; Motor Carrier Planning &amp; Safety</p>  | <p>Development of State Rail System Plan</p> <p>Manage rail construction contracts (currently \$256M)</p> <p>Lead coordinator on motor carrier issues</p> <p>Rail policy and legislative analysis</p> <p>Management of rail safety inspection staff</p> <p>Respond to citizen complaints on rail issues</p> <p>Primary liaison with SIS staff on project identification</p>   |
| <p>Michael Dowell<br/>850-414-4552</p>   | <p>Motor Carrier/Rail Corridor Programs Engineer</p>   | <p>Coordinate development of motor carrier related data and analysis</p> <p>Coordinate motor carrier/pavement management issues</p>   |
| <p>Rich Biter, Juan Flores, Bob Romig, Kathy Neill, Ed Hutchinson, Fred Wise, John Taylor, Thomas Bryon, Mark Wilson, Rhonda Taylor, Lt. Jeff Frost, Dave Lee, Martin Markovich, Doug McLeod, Vidya Mysore, Rick Reel, Paul O'Rourke, Tim Lattner, Darryll Dockstader, Elizabeth Birriel, Paul Clark, Wily Cunagin</p> | <p>Motor Carrier Working Group (internal team of experts from various offices dealing with motor carrier issues)</p> | <p>Focused discussion group to solve issues and problems related to motor carrier policy and projects</p>   |

## Motor Carrier

The Rail and Motor Carrier Office is responsible for providing leadership, policy guidance, and technical and financial assistance needed to ensure mobility of the rail and motor carrier systems consistent with 341.302 and 335.141 Florida Statutes.

### Recent Initiatives

#### Truck Parking

The need for adequate truck parking has become critical, especially in southeast Florida where, in 2011, there were only 35 overnight full service truck parking spaces. Two projects seek to begin addressing this issue. First, the Turnpike Enterprise constructed a staging facility in northwest Broward County so that double trailers could come in off the Turnpike/Sawgrass Expressway, leave a trailer behind, perform deliveries, come back and transfer to a second trailer, do more deliveries, then hook back up and head out of the area.

#### Truck Hours of Service

Recent changes in the allowable hours of continuous service have highlighted the lack of safe and adequate rest areas for truckers. The lack of available truck parking spaces has been magnified due to the 11-hour work limit imposed by recently enacted federal hours of service safety regulations.

#### Intelligent Transportation Systems (ITS)

Provide a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity, and preserves the quality of our environment and communities, including the connected vehicle initiative which uses leading edge technologies to quickly identify roadway hazards and alert drivers. Among others, these technologies include: wireless communications vehicle sensors and Global positioning system navigation

### Motor Carrier General Funding

Motor carrier oriented projects typically qualify for most federal and state funding sources that can be used for highway improvements. These sources are based on diesel fuel taxes, tire fees, truck/trailer sales taxes and heavy vehicle use taxes all of which make their way into the federal Highway Trust Fund and the State Transportation Trust Fund.

### Collaboration with FDOT Offices

The FLP Motor Carrier Office coordinates with the FDOT Office of Maintenance to ensure permitting procedures, and additional maintenance activities are in accordance with proper policy frameworks. The Motor Carrier office also works with the Office of Maintenance and Office of Design to ensure infrastructure development is designed with the goal of efficient and effective freight movement throughout the state. The Office of Maintenance functional areas include Contract Management, Motor Carrier Size and Weight, Performance Management, Program Resources, Roadway Operations and Structures Operations.

## Motor Carrier Grants

Transportation Investment Generating Economic Recovery (TIGER) – Authorized and initially implemented under the American Recovery and Reinvestment Act of 2009, this program has been funded for three cycles (\$1.5B in 2009, \$600M in 2010, and \$527M in 2011). USDOT announced the availability of \$500M in funding for 2012.

## Discretionary Funding Sources

Transportation Innovation and Finance (TIFIA) loans – A Federal credit assistance program for major surface transportation projects of national or regional significance. Eligible projects include highway, transit and rail.



There are 3 types of assistance under this program:

- Secured direct loans (max 35 years),
- Loan guarantees (to non-Federal lender) and,
- Standby lines of credit.

To date, FDOT has only used this program for three projects:

- Port of Miami tunnel (\$341M TIFIA loan),
- Miami Intermodal Center (\$270M TIFIA loan) and
- I-595 Corridor roadway improvements in Broward County (\$603M TIFIA loan).

## State Infrastructure Bank (SIB) Loans

A revolving loan and credit enhancement loan program, initially developed by Congress in 1995, this loan program managed by the state now has the ability to loan funds originally capitalized by the Federal government, as well as separate funds capitalized by the State of Florida. The State Infrastructure Bank (SIB) can provide loans and other assistance to public or private entities carrying out or proposing to carry out projects eligible for assistance under federal and state law. Federally-funded projects must be eligible for assistance under title 23 USC or capital projects defined in 49 USC 5302. Projects must also be included in MPO plans. State-funded projects must be on the State Highway System or provide increased mobility on the State's transportation system OR provide intermodal connectivity with airports, seaports, rail facilities and other transportation terminals. Projects eligible for TRIP funds (see below) are also eligible for State SIB loans. Emergency loans for public-use commercial deepwater ports, public-use airports and other public-use transit and intermodal facilities are eligible.

Projects are selected through a competitive process each year. The total amount available is dependent on debt service repayment on existing loans.

## Strategic Intermodal System (SIS) / Growth Management Revenue (GMR) Funds

The Strategic Intermodal System (SIS) and Growth Management Revenue (GMR) programs are a state-funded grant program to be used for projects of interstate, statewide and regional significance. Grant funding is administered by FDOT and projects for any transportation mode are eligible provided they meet the specific project eligibility criteria for that mode.

### Motor Carrier Planning/Policy

#### Background

- Trucks currently are, and will likely remain for the foreseeable future, the predominant mode for moving freight due to their speed, reliability and flexibility.
- The department's historically focused on a regulatory/compliance role regarding motor carrier.
- Vehicle/driver safety and weight restrictions
- The department's freight initiatives, as well as the movement of the Motor Carrier Compliance Office to the Florida Highway Patrol (FHP), shift the role of FDOT on motor carrier issues.
- Facilitating truck flow on highways
- Ensuring efficient access to hubs and outlets ("the last mile")
- Addressing intermodal access between trucks and other freight modes
- Ensuring an appropriate balance between safety and efficiency
- Balancing truck impacts on highway congestion and safety with the economic benefits of a healthy truck system
- The best way to accomplish these objectives is through a combination of projects and policies.



#### Key Strategies

- Recognize critical issues to the trucking industry
  - Transportation funding/taxation structure and its impact on trucking costs
  - Urban congestion and bottlenecks
  - Labor issues
  - Enhanced security requirements
  - Size/weight restrictions and their impact on truck efficiency
  - Hours of service
  - Toll facilities
  - Cell phone use
  - Intelligent transportation systems (ITS)
  - Exclusive truck facilities, seaport connectors, intermodal logistics centers (ILCs), and inland ports
  - Hub-to-hub trips vs. distribution trips

- Balancing the issues above with
  - Safety and security over-the-road and at major hubs/ports
  - Highway maintenance costs
  - Capacity costs
  - Interaction with Motor Carrier Compliance (now FHP)
- Evaluating how the freight system beyond Florida's borders impacts Florida transportation costs and economy
  - No matter how efficient Florida's system is, it may not flow effectively outside the state's borders

### Activities

- Coordinate with stakeholders
  - Truckers, shippers, other modes, MPOs and other local governments
  - Developed an in-house Motor Carrier Working Group that meets to address issues in a coordinated fashion
- Plan development
  - Develop a long-range Motor Carrier Plan in coordination with the Florida Freight Plan
  - Identify and prioritize package of motor carrier-oriented projects for inclusion in the department's Work Program
- Data analysis
  - Acquire data and perform analysis necessary to evaluate truck freight flows, identify bottlenecks and to evaluate how trucking interacts systematically with other freight modes

### Resources

FDOT Rail and Motor Carrier Home Page - <http://www.dot.state.fl.us/rail/>

Staff Directory - <http://www.dot.state.fl.us/rail/contacts.shtm>

Programs & Services - <http://www.dot.state.fl.us/rail/pro.shtm>

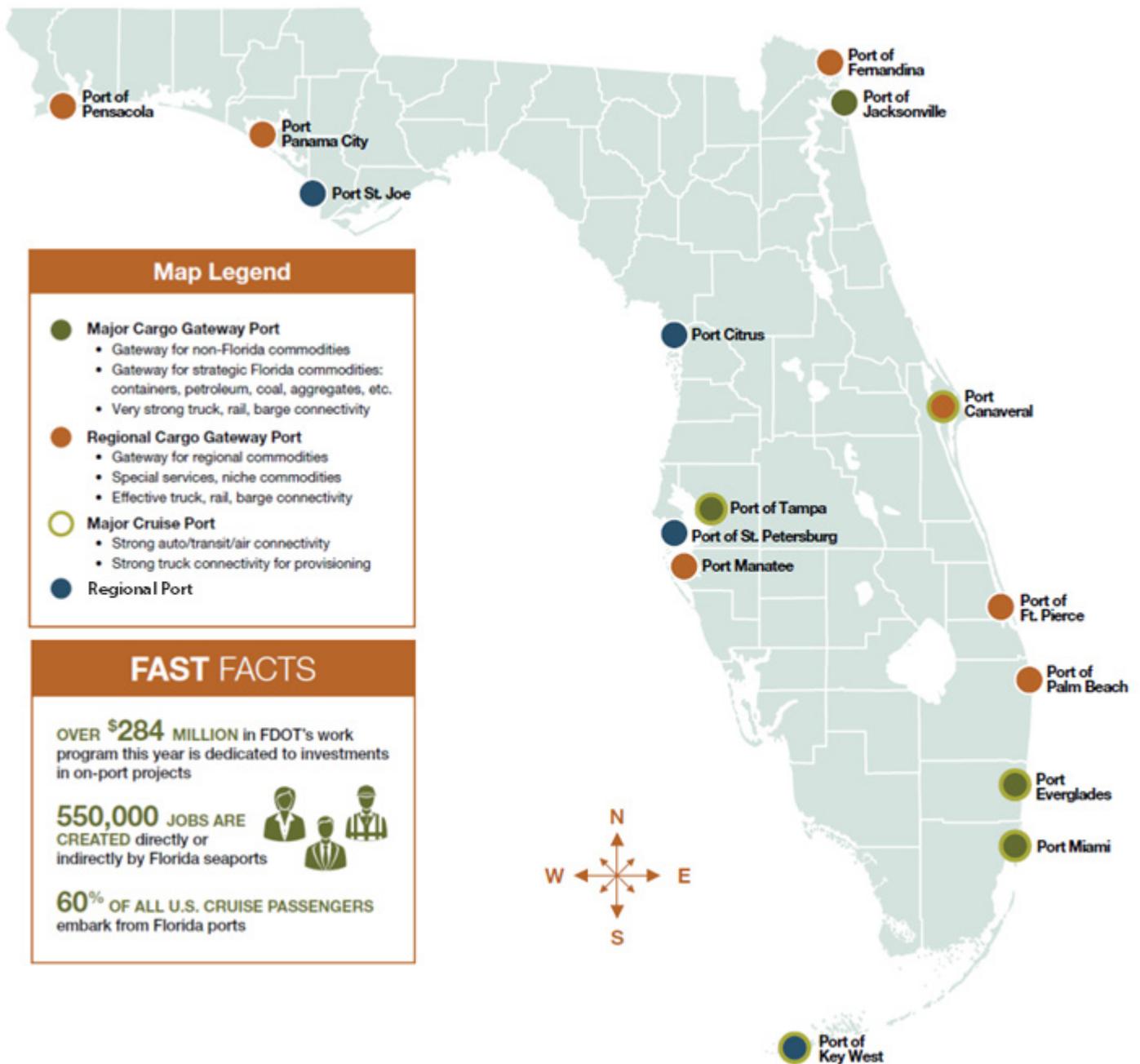
One-Stop Permitting: <https://gis.dot.state.fl.us/OneStopPermitting>

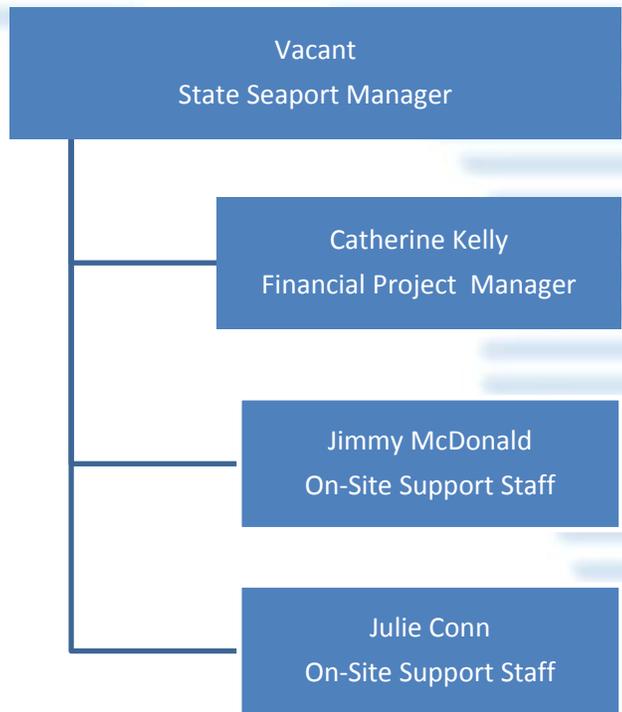
ITS Information: <http://www.dot.state.fl.us/trafficoperations/ITS/ITS.shtm>

Documents & Publications - <http://www.dot.state.fl.us/rail/publications.shtm>

# Seaport & Waterways Office

## SEAPORT & WATERWAYS ACTIVITIES





*\*District Modal Contacts located in each district section.*

| <b>Seaport and Waterways Office</b>     |                              |   |
|---|------------------------------|---|
| <b>Vacant</b>                           | <b>State Seaport Manager</b> | <p><b>Overall leadership, direction, and support for seaport staff activities and lead support to Florida Ports Council/FSTED Program</b></p> <p><b>Seaport policy and technical support to executive leadership team</b></p> <p><b>Liaison with port authority staff and MARAD</b></p> <p><b>Lead on state seaport and waterway planning issues</b></p> <p><b>Lead on development and funding of strategic seaport projects</b></p> <p><b>Lead on consistency and coordination with district seaport and intermodal staff</b></p> <p><b>Primary representative to AASHTO's Standing Committee on Water Transportation and TRB Ports and Channel Committees</b></p> |
| <b>Seaport &amp; Waterways Planning</b> |                              |   |
| Catherine Kelly<br>850-414-4527         | Financial Project Manager    | <p>Liaison with FPC staff on projects/programming Coordinate with work program staff</p> <p>Track project programming and spend-downs Coordinate district review of FSTED projects Manage Federal Ferry boat applications and program Manage the annual FSTED application cycle Manage reports needed for project programming</p> <p>Work with SeaCIP consultants to manage database program and needed updates</p> <p>Coordinate Joint Participation Agreements (JPA)</p>  |
| Julie Conn<br>850-414-4534              | On-Site Support Staff        | Duties as assigned  |
| Jimmy McDonald<br>850-414-4509          | On-Site Support Staff        | Duties as assigned  |

## Seaports and Waterways Office

The Seaport Office is responsible for assisting in the development of Florida's 15 deepwater seaports through statewide strategic planning. The Office is responsible for statewide seaport system planning, project management, coordinating seaport projects with Strategic Intermodal System (SIS) planning and implementation and coordinating with the Florida Seaport Transportation and Economic Development Council (FSTED).



## Recent Accomplishments

### PortMiami Dredging

The Deep Dredge will deepen the cargo shipping channel and berths to below 50 feet. The work included in this project includes planning, design, and construction for dredging and maintenance dredging. It also includes required permitting and mitigation, utility relocation, bulkhead strengthening, and associated work necessary to dredge surrounding channels, berths, and the development of dredge disposal sites. This dredge will make PortMiami competitive with other ports around the country that can accommodate the larger Post Panamax vessels.

|                           |                        |
|---------------------------|------------------------|
| FDOT                      | <u>\$117.5 million</u> |
| <b>Total Project Cost</b> | <b>\$291.0 million</b> |

### JAXPORT Intermodal Container Transfer Facility

Completed in the summer of 2014, the ICTF at Dames Point facilitates the direct transfer of containers between vessels and trains. The ICTF complements existing on-dock rail facilities at JAXPORT's Talleyrand and Blount Island terminals.

|                           |                       |
|---------------------------|-----------------------|
| FDOT                      | <u>\$20.0 million</u> |
| JAXPORT (federal grant)   | <u>\$10.0 million</u> |
| <b>Total Project Cost</b> | <b>\$30.0 million</b> |

## Summary of Activities

### Program Planning

- Develop, in coordination with partners, the Statewide Seaport System Plan, which incorporates the seaport research done by both FDOT and FSTED into one plan which addresses the transportation issues of the seaport system;
- Conduct studies to implement the Seaport System Plan, as well as other associated seaport research;
- Assist in policy formulation affecting seaports at the state and federal level;
- Assist district staff as needed to implement the Intermodal Access program;
- Coordinate with studies conducted by Metropolitan Planning Organizations and/or district offices as appropriate;
- Coordinate with seaports in their Master Planning work as appropriate;
- Review the annual Seaport Mission Plan developed by the FSTED Council;
- Provide information and technical support to DOT management, the Legislature, federal agencies, state agencies, districts staff, local governments, businesses and citizens as required.

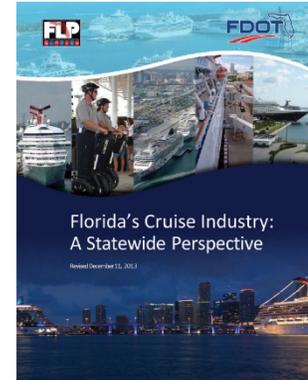
### Financial Project Management

- Work with partners to identify, evaluate and program strategic seaport project funding.
- As a financing and advisory partner with the FSTED Council, coordinate the review and financing of the FSTED program;
- Assist in coordinating and financing oversight of three seaport bond programs and the Intermodal Logistics Center Infrastructure Program; develop policies, procedures, and management system components relative to seaport program functions;
- Monitor and report on project status and Joint Participation Agreement status statewide.
- Manage the statewide federally-funded Ferry Boat program.



## Studies and Documents

In November of 2013, The FLP Office released a comprehensive study entitled, [Florida's Cruise Industry: A Statewide Perspective](#). The report is designed to help provide a framework for actions – including engagement with cruise lines and cruise ports and appropriate deployment of fiscal resources – to ensure that Florida retains and enhances its longstanding position as the nation's leading cruise state. The FLP Office also created a video to highlight Florida's Cruise Industry and the findings of the Cruise Study. [CLICK HERE](#) to view the video.



In July of 2014, FDOT released the Tampa Bay Cruise Pre-Feasibility Study. The study was commissioned to determine how the region can both maintain its current cruise business while at the same time allow for significant growth from the new “mega” cruise ship market, and to identify potential courses of action. This pre-feasibility report is the culmination of an exhaustive research effort that included cruise industry and stakeholder interviews, shipbuilding orders and trends, cruise industry marketing, passenger trends and demographics, stakeholder review, feedback and validation. The resulting study provides a knowledge based foundation in the determination of future direction of the cruise industry in the Tampa Bay region.

## Project Planning

### Seaport Project Evaluation Tool

#### Background

Because seaports are critical to Florida's competitiveness in trade and economic development, the state partners with the ports and provides funds to construct important seaport projects.

In order to make sure these projects provide the best return to the state, the State needs the ability to evaluate and prioritize limited resources in Florida's seaports.

In 2005, the Seaport Office developed the initial Framework evaluation tool, which has been used for several years to evaluate the benefits derived from projects proposed for the FSTED Program.

After these initial test years, the Framework was enhanced to address lessons learned from the initial use, to address seaport program objectives from the 2010 Seaport System Plan, and to apply this tool to projects from other funding programs such as the SIS and proposed strategic projects.

The Framework uses most of the same input already collected from the seaports through the SeaCIP application process.

The methodology consists of three components as shown on the following page.

#### Current Status

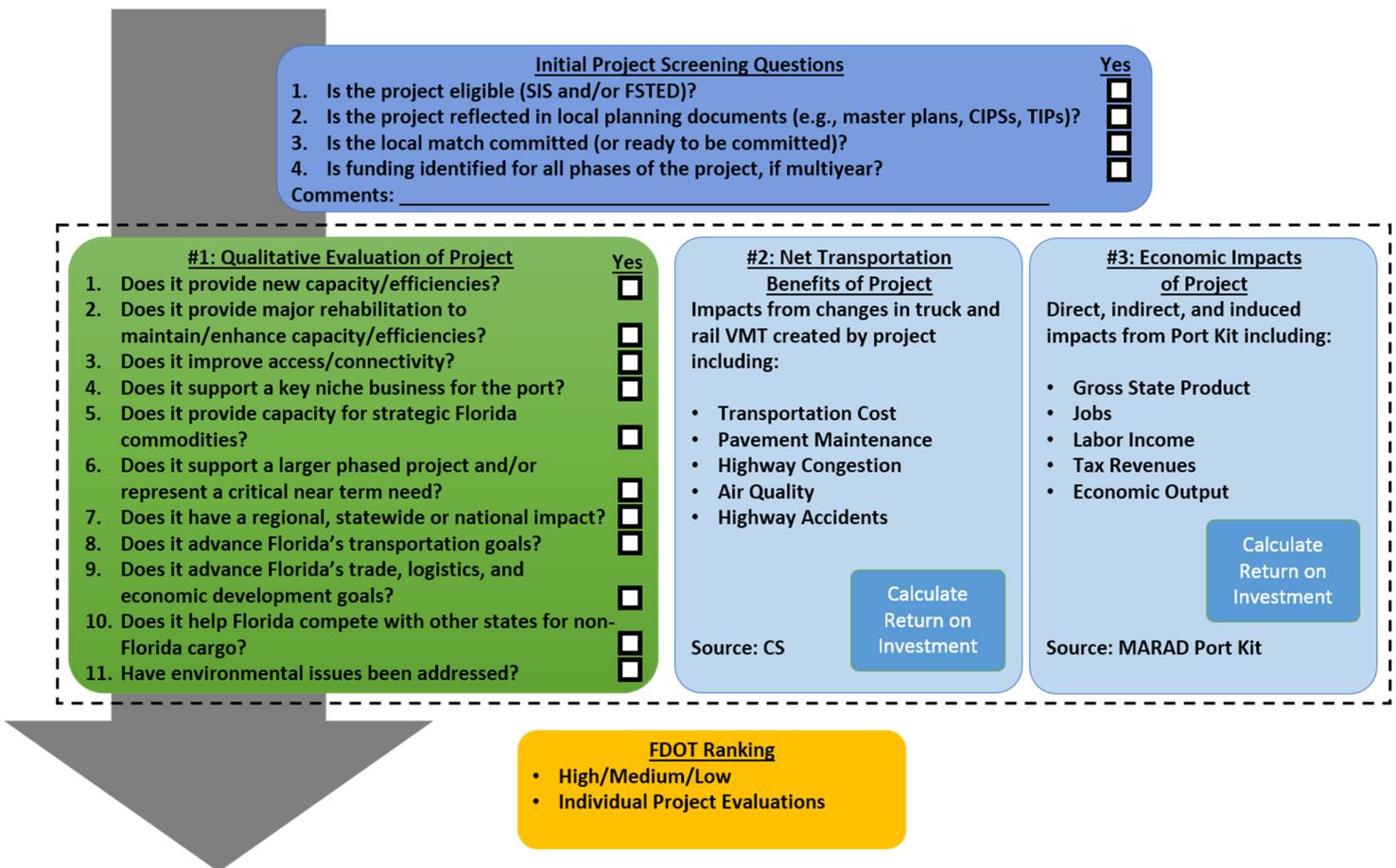
- The Return on Investment (ROI) tool is used to assess all proposed seaport projects using state funds.
- For the smaller projects funded through the annual FSTED program, the assessment will look at all the applications for one year as a group, and will, after determining the scores from the

qualitative screening, the net transportation benefit and the economic impact, rank the project applications into three categories – high, medium and low.

- The Secretary’s letter of consistency, our statutory role in the FSTED process, will indicate which categories the projects to be programmed fall into.
- For the SIS program project applications, and any strategic project funding, the Seaport Office will calculate individual ROIs for each project. This calculation will combine the individual findings from the three assessment components.

The Seaport Office will continue to work with the seaports to ensure the best possible project information is provided to assist us in calculating an accurate ROI.

## Revised Project Evaluation Methodology (Used for all Seaport Projects)



## Strategic Intermodal System Implementation

### Strategic Intermodal System (SIS) Background

- Consists of facilities and services of statewide and interregional significance forming a single, integrated transportation network.
- Was established to help Florida become a worldwide economic leader, enhance economic prosperity and competitiveness, enrich quality of life, and reflect responsible environmental stewardship.
- Includes the state's largest and most significant deepwater seaports that carry virtually all waterborne freight and cruise passengers.

### Seaport Office SIS Implementation

- Coordinate with Policy and Systems Planning in implementing the SIS, including project identification and selection, the development of SIS multi-modal and cost feasible plans, and the SIS designation process.
- Provide potential SIS-funded projects for the new 5th year as part of the annual work program development process
- Coordinate with Planning in the development of SIS project prioritization tools
- Collect, update and transmit seaport-related data as needed

### FSTED Support

While Florida's ports are independently governed and operated, in 1990, the Legislature created Chapter 311, F.S. This law authorized the Florida Seaport Transportation and Economic Development Program (FSTED), which established a collaborative relationship between FDOT and the seaports and codified an annual \$8M seaport grant program (Sections 311.07 and 311.09, F.S.).

The legislature has increased funding for this program to provide \$15 million annually in grants and \$35 million annually to support bonded state revenues, for a total of \$50M in annual state support for this program from the State Transportation Trust Fund. State funding is matched by the local port, usually on a 50/50 basis. The FSTED Program is managed by the Florida Seaport Transportation and Economic Development Council, which consists of fifteen deep water port directors, and the Secretaries of Transportation and Economic Opportunity. The FSTED Council annually solicits and approves project applications submitted by each of the individual seaports.

The Council is also responsible for preparing a five-year Florida Seaport Mission Plan and for the Small County Dredging Program. The mission plan can be found here: [2012-2013 Florida Seaport Mission Plan](#)

### Florida Ports Council (FPC)

Florida Ports Council (FPC), a Florida nonprofit corporation, serves as the professional association for Florida's 15 deepwater seaports and their management. The FPC is governed by a Board of Directors comprised of the fifteen port directors with staff support located in Tallahassee. The FPC provides leadership, advocacy and information on seaport-related issues before the Legislative and Executive Branches of State and Federal Government.



The Florida Ports Council provides administrative support services on matters related to the FSTED Council and the FSTED Program. In addition, by agreement, the FPC staff provides similar services to the Florida Ports Financing Commission.

## Financial Project Management

### State Funding Sources

#### *Strategic Intermodal System /Growth Management Revenue Funds*

The Strategic Intermodal System and Growth Management Revenue programs are state-funded grant programs to be used for projects of interstate, statewide and regional significance. Grant funding is administered by FDOT and projects for any transportation mode are eligible provided they are on a SIS designated facility and meet the specific project eligibility criteria for that mode. For seaports, eligible projects include on-port roadways or rail projects that link directly to a SIS connector, cranes, warehouses, container and bulk storage areas, ICTFs and capacity dredging projects.

#### *State Infrastructure Bank (SIB) Loans*

The SIB is a revolving loan and credit enhancement loan program initially developed by Congress in 1995 (339.55, F.S). This loan program, managed by the state, now has the ability to loan funds originally capitalized by the Federal government, as well as separate funds capitalized by the State of Florida. The State Infrastructure Bank (SIB) can provide loans and other assistance to public or private entities carrying out or proposing to carry out projects eligible for assistance under federal and state law. Federally-funded projects must be eligible for assistance under title 23 USC or capital projects defined in 49 USC 5302. Projects must also be included in MPO plans. State-funded projects must be on the State Highway System or provide increased mobility on the State's transportation system or provide intermodal connectivity with airports, seaports, rail facilities and other transportation terminals. Emergency loans for public-use commercial deepwater ports, public-use airports and other public-use transit and intermodal facilities are eligible.

#### *FDOT District Intermodal Funds*

FDOT Districts receive Intermodal Development funding each year – distributed by formula according to their population and gas tax revenue. These funds can be used for intermodal projects for any mode as authorized in Ch. 341.053(6). Districts use these funds to support important smaller projects and, in some cases, to support planning work for smaller seaports without in-house staff. Districts also have the option of programming available district discretionary funding on seaport projects, as available.

#### *FSTED Funds*

Ch. 311.07, F.S. requires that the Department allocate a minimum of \$15M annually to fund the FSTED Program. Projects are solicited by the FSTED Council annually in accordance with the Department's deadlines for building the tentative work program. FDOT's staff, including the district seaport coordinators, reviews the projects for consistency with the Florida Transportation Plan. Central Office staff also use the project Framework evaluation tool to assess the net transportation and economic benefits from each project, and use this information to rank the projects into three categories (high, medium, and low). This information is used to support the Department's finding of consistency.

### ***Strategic Port Investment Initiative (SPII) Funds***

The Strategic Port Investment Initiative (SPII) Funds (311.10, F.S) is funding for strategic seaport projects. These funds enable the projects to help meet the state's economic development goals of becoming a hub for trade, logistics, and export oriented activities, and are used most often for projects that provide increased cargo capacity. These funds are available by the State Transportation Trust Fund giving a minimum of \$35 million annually.

### ***The Seaport Investment Program***

During the 2012 legislative session, the Legislature created Section 339.0801, F. S., the Seaport Investment Program. This program was legislative authorized and can be used for a bond issue. FDOT allocated the funds for 15 bond funded projects in Fiscal Year 2014. FSTED and FDOT developed the list of projects for allocation from project identified by each of the ports as the top priorities needed to meet their planned goals, including their capital improvement projects. Each of the projects must be completed within three years of the bond sale.

### ***Other Bond Programs***

The legislature authorized two bond programs- in 1996 and again in 1999. These funds were spent on projects completed in the mid-2000s, and the Department is currently paying funds from the State Transportation Trust Funds to pay for these bonds over a 30 year period.

### ***Private Funds: Public Private Partnerships (PPPs)***

Most of Florida's seaports are landlord ports, meaning they lease land to terminal operators who handle day-to-day operations at the port. Many of Florida's seaports also partner with their terminal operators and steamship lines to share the costs associated with major improvements. This could mean the port completes port-authority infrastructure, such as dredging and/or bulkheads, while the terminal operator invests in facilities such as a needed warehouse. Jaxport's new TraPac container terminal was paid for by Mitsui O.S.K. Lines (MOL) and the port, with some state assistance, primarily through the SIB loan program and FSTED funds.

### ***Other Seaport Funding Sources***

Seaports finance most of their needed infrastructure through revenues from leases and other normal port operations. They also borrow funds from the private lending market; most seaports have the ability to issue bonds to fund needed improvements. Additionally, seaports handle their own federal grants applications. Links to several of those grant programs can be found in the Resources section.

Statutory minimum to fund seaport projects totals \$85 million annually. This includes \$15 million in grants for the FSTED Council; \$35 million for the SPII Grant Program (which comes from SIS funding); \$25 million supporting the 1996 & 1999 bond programs; and \$10 million to support the recent bond program.

## Resources

FDOT Seaports & Waterways Home Page - <http://www.dot.state.fl.us/seaport/>

Staff Directory - <http://www.dot.state.fl.us/seaport/staff.shtm>

Law & Regulations - <http://www.dot.state.fl.us/seaport/seaportlawsrules.shtm>

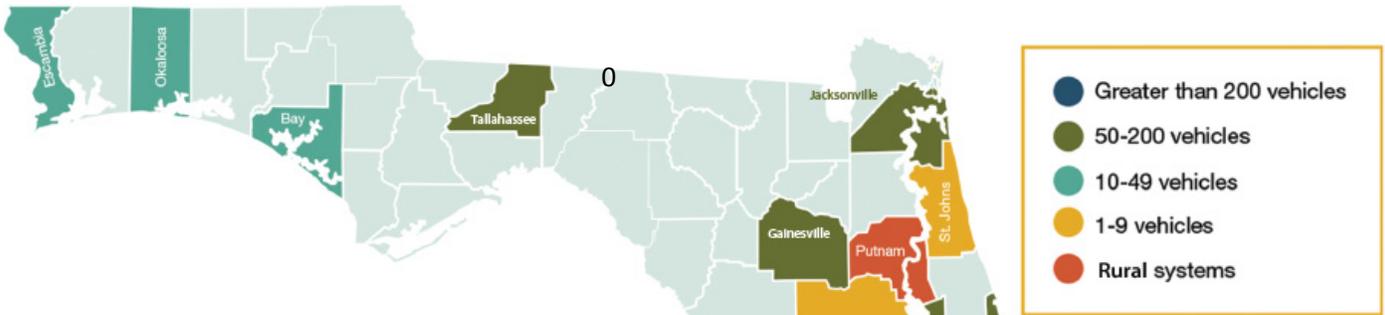
Seaport Systems Map - <http://www.dot.state.fl.us/seaport/seamap.shtm>

Programs & Services - <http://www.dot.state.fl.us/seaport/programs.shtm>

Documents & Publications - <http://www.dot.state.fl.us/seaport/publications.shtm>

# TRANSIT OFFICE

## TRANSIT ORGANIZATION AND ACTIVITIES



### Map Legend

|              |  |
|--------------|--|
| Bay          | Bay Town Trolley                           |
| Brevard      | Space Coast Area Transit                   |
| Broward      | Broward County Transit                     |
| Collier      | Collier Area Transit                       |
| Escambia     | Escambia County Area Transit               |
| Gainesville  | Gainesville Regional Transit System        |
| Hernando     | TransHernando Express                      |
| Hillsborough | Hillsborough Area Regional Transit         |
| Indian River | GoLine Transit                             |
| Jacksonville | Jacksonville Transportation Authority      |
| Key West     | Key West Transit                           |
| Lake         | Lake Cty Public Transportation/Lake Xpress |
| Lakeland     | Lakeland Area Mass Transit District        |
| Lee          | Lee County Transit                         |
| Manatee      | Manatee County Area Transit                |
| Martin       | Martin County                              |
| Miami        | Miami-Dade Transit                         |
| Ocala/Marion | SunTran                                    |
| Okaloosa     | Okaloosa County Transit                    |
| Orlando      | LYNX Transit                               |
| Orlando      | SunRail                                    |
| Palm Beach   | Palm Beach County Transportation Agency    |
| Pasco        | Pasco County Public Transportation         |
| Pinellas     | Pinellas Suncoast Transit Authority        |
| Polk         | Polk County Transit Svcs. Div. & WHAT      |
| Putnam       | Putnam Transit                             |
| Sarasota     | Sarasota County Area Transit               |
| St. Johns    | Sunshine Bus Company                       |
| St. Lucie    | St. Lucie Council On Aging, Inc.           |
| Sumter       | Sumter County Transit                      |
| Tallahassee  | StarMetro                                  |
| Tri-Rail     | S. FL Regional Transportation Authority    |
| Volusia      | Votran                                     |

### FAST FACTS

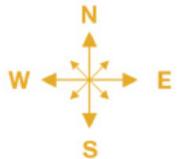
**74%** OF FLORIDA'S RESIDENTS live within walking distance of fixed-route transit

**6.6 MILLION HOURS** of travel delay from traffic congestion are reduced each year

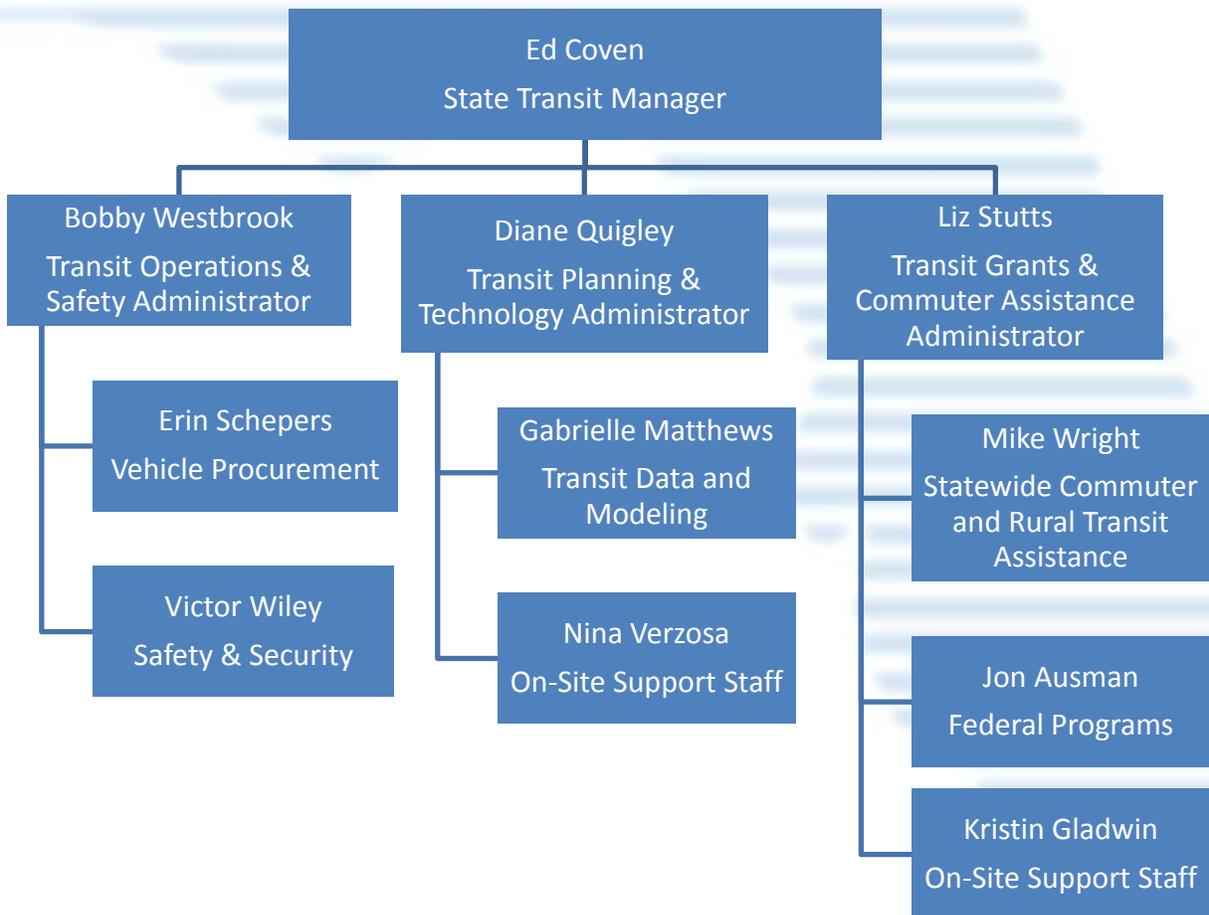


**\$146 MILLION** a year is saved by Florida's paratransit programs by offering discounted fixed-route service passes instead of more expensive paratransit services

**128 MORE MINUTES** are spent biking and walking each week by users of fixed route transit



Tri-Rail



*\*District Modal Contacts located in each district section.*

| <b>Transit Office</b>                          |   |   |
|--|---|---|
| <p><b>Ed Coven</b><br/>850-414-4522</p>        | <p><b>State Transit Manager</b></p>                       | <p><b>Overall leadership, direction, and support for transit staff activities</b></p> <p><b>Transit policy and technical support to executive leadership team</b></p> <p><b>Primary liaison with local transit agencies, Federal Transit Administration, Florida Public Transportation Association, and Advisor to Commission for the Transportation Disadvantaged</b></p> <p><b>Evaluate State legislative proposals and Federal authorizations and appropriations acts</b></p> <p><b>Manage the State New Starts Transit Program and special transit related projects such as Assessment of Maglev Proposal for Central Florida</b></p> <p><b>Represent FDOT on AASHTO’s Standing Committee on Public Transportation, APTA’s State Affairs Committee, and CUTR’s National Center for Transit Research</b></p> |
| <b>Transit Operations and Safety</b>           |   |   |
| <p><b>Bobby Westbrook</b><br/>850-414-4533</p> | <p><b>Transit Operations and Safety Administrator</b></p> | <p><b>Statewide Oversight of Transit Safety, Security, Maintenance, Operations, and Procurement</b></p> <p><b>Transit Maintenance, Operations and Management Training Programs</b></p> <p><b>Develop statewide transit policy for Maintenance</b></p> <p><b>Coordinate compliance audits of state and federal requirements of transit agencies</b></p> <p><b>New Technology and Demonstration Programs</b></p> <p><b>Transit Emergency Management</b></p>   |
| <p><b>Erin Schepers</b><br/>850-414-4526</p>   | <p><b>Procurement Manager</b></p>                         | <p><b>Statewide Oversight of Transit Procurement Programs</b></p> <p><b>Vehicle Technology Research</b></p> <p><b>Structural Integrity and Safety of Public Transportation Vehicles</b></p> <p><b>Statewide Oversight of Transit Procurement Programs</b></p> <p><b>Coordinate and implement a statewide vehicle procurement program to assist transit agencies in acquiring transit vehicles of high quality at lower costs</b></p>  |
| <p><b>Victor Wiley</b><br/>850-414-4525</p>    | <p><b>Transit Safety and Security Manager</b></p>         | <p><b>Coordinate, establish, and develop state and federal bus safety and security standards through Florida Administrative Code, Rule 14-90</b></p> <p><b>Manage the Department’s Safety and Security Oversight Program for Fixed Guideway</b></p> <p><b>Manage the Department’s Substance Abuse Program, including the administration of drug and alcohol compliance record reviews</b></p> <p><b>Statewide oversight of drug and alcohol testing services</b></p> <p><b>Manage the Florida Transit Safety Network</b></p>  |

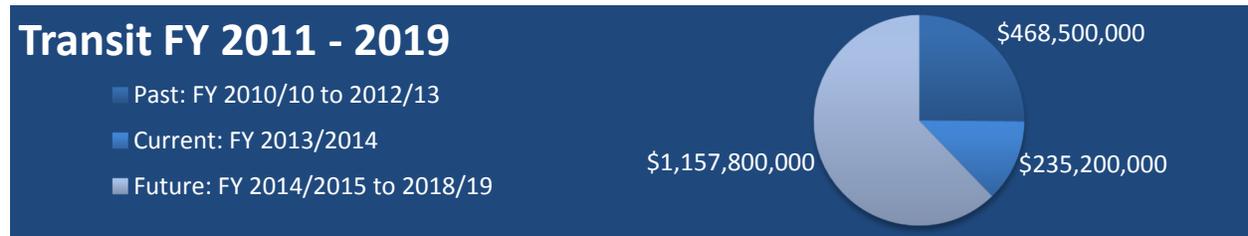
| <b>Transit Operations and Safety</b>         |   |   |
|--|---|---|
| <p><b>Diane Quigley</b><br/>850-414-4520</p> | <p><b>Transit Planning and Technology Administrator</b></p> | <p><b>Department Policy and procedural reviews and development related to transit planning</b></p> <p><b>Transit Performance Measures and Reporting</b></p> <p><b>Principal advisor and administrator for integrating Federal and Statewide Planning programs</b></p> <p><b>Liaison regarding federal FTA transit planning program</b></p> <p><b>Coordinate with Planning and Environmental Offices to integrate policies and procedures</b></p> <p><b>Manage the National Center for Transit Research Program</b></p> <p><b>Development of Transit Oriented Development and join Development guidance and training for promoting transit</b></p> <p><b>Coordinate on Transit Strategic Intermodal System Projects</b></p> <p><b>Coordinate with the Environmental Management Office regarding transit's role in the PD &amp; E process</b></p> |
| <p>Gabrielle Matthews<br/>850-414-4532</p>   | <p>Transit Data and Modeling</p>                            | <p>Manage statewide National Transit Data Program for Florida, Florida Transit Information System (FTIS)</p> <p>Coordinate with Systems Planning on integrating transit in the Department's travel demand modeling program</p> <p>Manage the Department's online forecasting tools, TBEST</p> <p>Manage the Department's online Bus Stop Inventory program, ATSIM</p> <p>Manage Transit GIS files and databases</p> <p>Coordinate with the Design Office regarding transit facility designs and ADA</p> <p>Provide technical assistance and training regarding transit's role in the environment</p> <p>Participate in the Department's Safe Mobility for Life Program</p> <p>Provide assistance regarding bicycle and pedestrian connections and improvements related to transit</p>   |
| <p>Nina Verzosa<br/>850-414-4217</p>         | <p>On-Site Support Staff</p>                                | <p>Provide project technical support</p> <p>Prepare Transit Office organization and performance documents</p> <p>Assist with the development of presentations and meeting coordination</p> <p>Research transit planning project materials and topics</p> <p>Review Transit performance measures and data collection techniques</p>  |

| Transit Grants and Commuter Assistance    |  |   |
|---|--|---|
| <p><b>Liz Stutts</b><br/>850-414-4530</p> | <p><b>Transit Grants and Commuter Assistance Administrator</b></p>     | <p><b>Principal advisor on federal and state transit programs, financing and program regulations</b></p> <p><b>Manage Department’s involvement in transit innovative finance programs</b></p> <p><b>Administer and supervise management of statewide transit programs</b></p> <p><b>Develop statewide transit policy</b></p> <p><b>Provide statewide guidance and training to District Offices and grant recipients</b></p> <p><b>Coordinate audit responses</b></p> <p><b>Coordinate Transit Title VI Submission</b></p> |
| <p>Mike Wright<br/>850-414-4529</p>       | <p>Statewide Commuter and Rural Transit Assistance Program Manager</p> | <p>Provide direction and monitor the Commuter Assistance, Transit Corridor and Park and Ride Lot Programs</p> <p>Evaluate and monitor the state funded transportation demand management programs</p> <p>Provide legislative bill analysis as needed</p> <p>Manage Rural Transit Assistance Program</p> <p>Manage the Transit Toll Revenue Credit Program</p>  |
| <p>Jon Ausman<br/>850-414-4519</p>        | <p>Federal Programs Manager</p>  | <p>Manage the financial components of the federal grant programs</p> <p>Develop and maintain data bases for federal reporting</p> <p>Administer vehicle inventory management program for FTA funded vehicles</p> <p>Coordinate Transit Federal Funding Accountability and Transparency Act (FFATA) Reporting</p>  |
| <p>Kristin Gladwin<br/>850-414-4239</p>   | <p>On-Site Support Staff</p>   | <p>Manage Section 5310 Program</p> <p>Analyze 5310 production and produce statewide targets</p> <p>Process orders for the 5310 Enhanced Mobility of Seniors and Individuals with Disabilities Program</p>   |

## Transit Office

The mission of the FDOT Transit Office is to "identify, support, advance and manage cost effective, efficient and safe transportation systems and alternatives to maximize the passenger carrying capacity of surface transportation facilities."

The FDOT Transit Office consists of three sections (Grants Administration; Transit Operations; Transit Planning) each of which has specific areas of responsibility.



## Recent Accomplishments

### SunRail Phase I

Complete (7 year Commitment) Commuter Rail in Central Florida, 32 miles from DeBary to Sand Lake Road in Orange County. Phase one of the system is currently designed to meet a target ridership level of 4300 passengers per day by the end of the first year of operations. The total project cost displayed is for capital costs.

|                           |                        |
|---------------------------|------------------------|
| FDOT                      | <u>\$89.0 million</u>  |
| <b>Total Project Cost</b> | <b>\$357.0 million</b> |

### Jacksonville Bus Rapid Transit (BRT)

North Corridor and Southeast Corridor BRT lines

|                           |                       |
|---------------------------|-----------------------|
| FDOT                      | <u>\$4.8 million</u>  |
| <b>Total Project Cost</b> | <b>\$47.5 million</b> |

## Officewide and Special Projects

### State New Starts Program

- Work with Districts and project sponsors to qualify New Starts projects through FTA process
- Allocate and program funding for selected projects
- Work with project sponsors and FTA to implement selected projects

### Manage the Evaluation of the Private Magnetic Levitation System Proposal for Central Florida

### Evaluate State Legislative Proposals and Federal Authorizations and Appropriations

- Participate in Legislative Bill development
- Analyze Legislative Bills
- Analyze and comment on Federal Authorization proposals
- Incorporate new and changing Federal law and guidance into state administered programs

### Represent FDOT on Statewide and National Organizations, Committees, Commissions, etc.

- AASHTO Standing Committee on Public Transportation
- APTA State Affairs Committee
- Florida Commission for the Transportation Disadvantaged
- Florida Public Transportation Association
- National Center for Transit Research
- Association for Commuter Transportation
- Community Transportation Association of America
- Transportation Research Board project committees

## Transit Operations

### Florida Vehicle Procurement Program

- Design of vehicle and equipment specifications
- Establishment of vendor contracts
- Procurement of transit vehicles and equipment
- Ensuring vendor warranty compliance for local agency grantees under the Federal Sections 5310 and 5311 programs
- Management and oversight of inspection facilities and operations
- Coordinate and implement a statewide vehicle procurement program to assist transit agencies in acquiring transit vehicles of high quality at lower costs
- Ensure vendor warranty compliance for local agency grantees under the Federal Sections 5310 and 5311 programs



### Technical Assistance and Training Programs

- Oversight of vehicle Warranty procedures
- Crashworthiness Assessment testing
- Mechanics Training Program
- Mechanic Apprenticeship Program
- Regional Training Center
- Establish Contracted Maintenance Services
- District technical assistance
- Maintenance and vehicle audits
- Management and oversight of inspection facilities and operations
- Management of the crashworthiness program that provides crash standards for paratransit buses procured under the statewide vehicle procurement program
- Provide technical assistance to transit systems and district offices on equipment leases, operating requirements, equipment procurement specifications, requirements, and modifications.
- Provide technical assistance to transit systems on maintenance and safety matters relating to the purchase and operation of vehicles.
- Provide technical assistance, management and coordination for the Statewide Mechanic's Training Program for transit system employees. Develop maintenance inspection and repair procedures for use by transit systems. Perform on-site inspections of vehicles to ensure compliance with proper maintenance procedures and contractual agreements.
- Research and identify existing training, technical assistance, and education programs which may be utilized by the Department and transit agencies
- Propose, review and analyze state and federal legislation pertaining to transit operational matters.
- Provide management, coordination and direction to the State Fleet Leasing Program. Develop procedures for leasing and accountability of equipment.
- Act as the Department's representative in matters relating to transit operations and provide liaison to the Florida Public Transit Association on technical and operational issues.



### Rail Fixed Guideway Safety and Security Oversight Program

- Establish safety and security standards
- Ensure Compliance with Federal regulations
- Ensure Compliance with state standards
- Establish implementation guidelines
- Conduct safety and security audits every 3 years
- Maintain web based document management system
- Prepare and submit annual reports
- Provide Technical assistance and training related to safety



- Coordinate, establish, and develop state and federal fixed guideway transportation safety and security standard through the Safety and Security Oversight Program for Florida Fixed Guideway Transportation Systems Standards Manual (Incorporated by Rule 14-15.017, Florida Administrative Code) for the management, implementation, and oversight of safety and security standards for Florida fixed guideway transportation systems
- Monitor transit industry developments, legislation and federal and state regulatory issues that could influence or impact fixed guideway and bus transit system safety programs
- Develop and implement a statewide safety and security review program for bus and fixed guideway transit systems

#### **Bus Safety and Security Program**

- Establish safety and security standards
- Establish implementing procedures
- Oversee/ensure program implementation/compliance
- Conduct safety and security audits every 3 years
- Technical assistance and training
- Coordinate, establish, and develop state and federal bus safety and security standards through Rule 14-90, Florida Administrative Code (Equipment and Operational Safety Standards for Bus Transit Systems) for management, implementation, and oversight of safety and security standards for Florida bus transportation systems
- Develop and implement research activities related to bus and fixed guideway transportation safety and security programs and facilities and equipment in support of district and transit agency needs
- Manage the Florida Transit Safety Network which serves as a forum by which transit agencies can discuss transit safety issues, opportunities, best practices, and provide a stakeholder input for any proposed modifications to Rule 14-90, F.A.C. as a result state or federal MAP-21 requirements

#### **Substance Abuse Management Program**

- Oversee compliance with Federal regulations for 5311 Grantees
- Establish implementing procedures
- Oversee/ensure program implementation/compliance
- Conduct on-site audits once each year
- Technical assistance and training
- Establish/manage statewide testing services contract
- Prepare/submit annual report to FTA
- Implementation and oversight of the Public Transit Office Substance Abuse Program in accordance with federal regulations
- Coordinate, develop and implement a statewide third party contract to provide drug and alcohol testing services and technical assistance to transit agencies for compliance with federal regulations
- Conduct drug and alcohol compliance record reviews of Section 5311 subrecipient agencies

### Other

- Provide emergency response functions
- Manage research studies/contracts

## Transit Planning

### Planning and Technology

Provide training and technical assistance in the implementation of Transit Development Plans (TDP)

- Establish requirements and monitor implementation of Transit Development Plans
- Support District review of Transit Development Plans
- Provide guidance and support on national and statewide transit planning policies and procedures
- Maintain national transit databases and transit information for FDOT general planning activities
- Strategic planning for the integration of transit into the Departments statewide Intelligent Transportation Systems plan
- Review and report statewide transit performance measure for various department reports
- Support the networking of transit planning professionals through a listserv, conference calls on topical issues, and coordination of panels at the two annual conferences of the Florida Public Transportation Association
- Develop handbook for transit agency use in the design and construction of stations and stops consistent with federal Americans with Disabilities Act (ADA) requirements
- Recommend strategies to reduce environmental impacts of public transportation
- Technical assistance to local agencies in the planning, procurement, acquisition and implementation of Advanced Public Transportation Systems (transit ITS)

### Tools

Develop, maintain, support and provide training for various technical tools that assist District staff and transit agencies in the area of transit planning. These include:

- Florida Transit Information System, FTIS, a database of quantitative transit information used for performance monitoring, planning and peer review. This system provides an easy to use database tool for searching and reporting transit information for any agency required by FTA to report National Transit Data. The tool provides historical data, performance data, operational data and information on key variables to compare with peer transit agencies of similar service size and types. Although the system was developed to assist FL transit agencies, it has become popular worldwide because of its accessibility (free on the web) and user friendliness with over 1,000 users
  - [FTIS INTDAS](#)
- Transit Boardings Estimation and Simulation Tool, TBEST, is a GIS based transit ridership forecasting tool which estimates ridership under changing demographics, economic, and service supply conditions. It determines ridership at the stop level to compare various route alternatives and estimates accessibility of populations and jobs to transit at a local level
  - [TBEST](#)

- ATSIM, a handheld tool which geocodes bus stop locations and provides an accompanying computerized database, editable in the field, to maintain up-to-date bus stop characteristics inventory. This asset management tool issues work order and assists in identifying assets that need to be repaired or replaced.

- [FTIS ATSIM](#)



**Training**

- National Transit Database, supports transit agency compliance with Federal Transit Administration reporting requirement and improves quality of data for performance monitoring
- Introduction to Transit Operations Planning, supports short term planning of routes, schedules and driver assignments
- Design requirements for Transit Facilities to enhance safety, improve mobility and support the American with Disabilities Act
- Transit Development Planning, supports the preparation of Transit Development Plans and communicates expectations
- Transit Capacity and Quality of Service, supports collection and use of qualitative and customer oriented transit performance
- Transit Oriented Design, supports local governments in the development of Comprehensive Plans and Local Development Regulations where desired.

**Research**

- Serve as Liaison to the National Center for Transit Research, The University of South Florida, Center for Urban Transportation Research is a recipient of federal research funds, The Department matches those funds in the form of financing specific projects of use in Florida. Current projects include:
- Ongoing and Completed projects can be found at: [Research Center](#)

**Performance Monitoring**

- Develop and monitor statewide transit performance measures
- Publishes the Florida Transit Information Handbook every year containing key performance measures for each transit system in the state. The report is widely used for public information and satisfies one requirement of Section 341.071, Florida Statutes.
- Collect Farebox Recovery Report per Section 341.071, Florida Statutes. Data is collected on farebox recovery and agency strategies to improve farebox recovery ratio

**Growth Management**

- Coordinate a statewide effort to develop guidance for the implementation of Transit Oriented Development and Joing Development to support FDOTs investment in transit systems.
- Prepare and develop statewide Transit Capacity and Quality of Service Measures useful for local governments in establishing transit levels of service for multi modal districts.

### Intra-agency Coordination

Provide data and make recommendations for tracking Florida's transit progress in the FTP, Short Range Component, Program Objectives and Accomplishments, Transportation Commission, etc.

- Participate in the ongoing improvements for the Florida Standard Urban Transportation Modeling Systems through joint projects and participation on the working groups and committees as requested.
- Participate in training on growth management issues with the Systems planning office.
- Participate on Design Office teams developing the Plans and Preparation Manual
- Member of the Florida team for AASHTO's Greenbook



## Transit Grants

### Federal Grant Programs

- Make application for annually appropriated funds
- Submit quarterly financial and progress milestone reports
- Develop program guidance and procedures
- Sub allocate funds to the Districts
- Develop statewide program of projects
- Monitor DBE compliance and reporting
- Monitor and submit Title VI reports
- Process orders for the 5310 Enhanced Mobility of Seniors and Individuals with Disabilities Program
- Programs managed include: 5305(d) MPO Transit Planning, 5307 Urbanized Area formula program, 5339 Bus and Bus Facilities Discretionary program, 5311 Rural Area formula program,
- Compile and submit annual federal program performance measures reports
- Submit FFATA reports to OMB

### State Grant Programs

- Develop program guidance and procedures
- Sub allocate funds to the Districts
- Develop tools and resources for transit providers (urban and rural) and commuter assistance programs
- Programs managed include: Public Transit Block Grant, Service Development, Transit Corridor, Park and Ride, Commuter Assistance

### Technical Assistance and Training

- Operators Training and Network
- Transit Marketing Network
- Statewide Technical Assistance and Training Program for Transit Agencies

- TDM Training and Certification Program
- TDM Clearinghouse and Research
- Rural Transit Technical Assistance and Training
- Regional Training Centers
- Individual District Training
- District New Employee Training

#### Other

- Provide emergency support functions
- Manage research studies and contracts
- In cooperation with the Operations Section, monitor District sub-recipient oversight

### Transit Funding Programs

Many federal and state transportation funding programs are available to provide assistance to local transit agencies and planning agencies and organizations, including those programs that are funded by the Florida Department of Transportation (FDOT) or other state programs and those funded by the United States Department of Transportation through the Federal Transit Administration (FTA) and the Federal Highway Administration (FHWA). Following is a summary of each program, applicant and project eligibility criteria, funding participation, and the process for receiving an allocation or “apportionment.”

#### FDOT Transit Funding Programs

##### *Commuter Assistance Program*

The Commuter Assistance Program was established to encourage public/private partnerships to provide brokerage services to employers and individuals for carpools, vanpools, express bus service, subscription transit service, group taxi services, heavy and light rail, and other systems designed to increase vehicle occupancy. The program encourages the use of transportation demand management strategies including employee trip reduction planning; Transportation Demand Management Association activities; alternative work hour programs such as telecommuting and compressed work weeks; parking management; and bicycle and pedestrian programs. Funding for the Commuter Assistance Program is allocated to each FDOT district based on a statewide assessment of Commuter Assistance Program need. For more information see [Commuter Assistance Program](#).

##### *County Incentive Grant Program (CIGP)*

The purpose of the program is to provide grants to counties to improve a transportation facility (including transit) that is located on the State Highway System or that relieves traffic congestion on the State Highway System. CIGP funds are distributed to each FDOT district office by statutory formula. The District ranks the projects according to the selection criteria and selects projects as funds are made available. Eligible projects include:

- Projects that improve the mobility on the State Highway System (SHS)
- Encourage, enhance, or create economic benefits
- Foster innovative public-private partnerships
- Maintain or protect the environment
- Enhance intermodal activity and safety
- Projects that advance other projects

- New technologies such as intelligent transportation systems that enhance the efficiency of projects

For more information see [Transit Resource Guide](#).

### ***Intermodal Development Program***

The Intermodal Development Program was developed to provide funding for major capital investments in fixed-guideway transportation systems; access to seaports, airports and other transportation terminals; and construction of intermodal or multimodal terminals. FDOT is authorized to fund projects within the Intermodal Development Program, which are consistent, to the maximum extent feasible, with approved local government comprehensive plans of the units of local government in which the project is located. Eligible projects include:

- Major capital investments in public rail and fixed-guideway transportation facilities and systems which provide intermodal access; road, rail, intercity bus service, or fixed-guideway access to, from, or between seaports, airports, and other transportation terminals
- Construction of intermodal or multimodal terminals
- Development and construction of dedicated bus lanes
- Projects that otherwise facilitate the intermodal or multimodal movement of people and goods



For more information see [Intermodal](#).

### ***New Starts Transit Program (NSTP)***

The New Starts Transit Program was established by the 2005 Florida Legislature to assist local governments in developing and constructing fixed-guideway and bus rapid transit projects to accommodate and manage urban growth and development. A secondary purpose of the program is to leverage State of Florida funds to generate local transportation revenues and secure Federal Transit Administration (FTA) funding for Florida projects.

Eligible projects include those capital projects that support the Strategic Intermodal System (SIS). NSTP projects may be used to support final design, right-of-way acquisition, and construction projects. The NSTP will follow the selection guidelines of the FTA Section Major Capital Investment Program. Proposed projects should have stakeholder support, be included in local plans, and have a dedicated funding commitment. Funds may be transferred from FDOT's Central Office Incentive Account to any FDOT district office and are programmed on a "dollar for dollar" basis with dedicated local funding. For more information see [Florida New Starts Program](#).

### ***Park and Ride Lot Program***

The statewide Park and Ride Lot Program were initiated in 1982 to provide organized, safe parking for vehicles constantly congregating on roadsides. The program provides for the purchase and/or leasing of



private land for the construction of park and ride lots, the promotion of these lots, and the monitoring of their usage. This program is an integral part of the commuter assistance program efforts to encourage the use of transit, carpools, vanpools and other high occupancy modes. It is essential in efforts to meet federal, state, regional and local goals for reducing single occupant vehicle travel. FDOT has established criteria for park and ride planning to assist in siting, sizing, and disposal of park and ride facilities. These criteria are contained in the State Park and Ride Lot Planning Handbook. Local agencies may request the use of Park and Ride Lot Programs funds by filing a project proposal with an FDOT district office, which sends a project priority list to FDOT's Central Office. FDOT's Central Office determines which projects will be funded. FDOT will fund up to one-half the non-federal share of Park and Ride Lot capital projects. For more information see [State Park and Ride Guide](#).

### ***Public Transit Block Grant Program***

The Public Transit Block Grant Program was established by the Florida Legislature to provide a stable source of funding for public transit. Funds are awarded by FDOT to those public transit providers eligible to receive funding from the Federal Transit Administration's Sections 5307 and 5311 programs and to Community Transportation Coordinators. The Department of Transportation distributes 85 percent of the funds to FTA Section 5307 providers and to FTA Section 5311 providers who are not Community Transportation Coordinators. The Florida Commission for the Transportation Disadvantaged distributes 15 percent of the funds to Community Transportation Coordinators according to their own funding formula. Public Transit Block Grant funds may be used for eligible capital and operating costs of providing public transit service. Program funds may also be used for transit service development and transit corridor projects. Public Transit Block Grant projects must be consistent with applicable approved local government comprehensive plans. Specific program guidelines are provided in [FDOT Procedure Topic Number 725-030-030](#).

### ***Public Transit Service Development Program***

The Public Transit Service Development Program was enacted by the Florida Legislature to provide initial funding for special projects. The program is selectively applied to determine whether a new or innovative technique or measure can be used to improve or expand public transit services. Service Development Projects specifically include projects involving the use of:

- New technologies
- Services, routes, or vehicle frequencies
- Purchase of special transportation services Other techniques for increasing service to the riding public.

Projects involving the application of new technologies or methods for improving operations, maintenance, and marketing in public transit systems are also eligible for Service Development Program funding. Projects submitted for funding must be justified in the recipient's Transit Development Plan (TDP) (or transportation disadvantaged service plan, if applicable). Specific program guidelines are provided in [FDOT Procedure Topic Number 725-030-005](#).

### ***Transit Corridor Program***

The Transit Corridor Program provides funding to transit agencies to support new services within specific corridors when the services are designed and expected to help reduce or alleviate congestion or other mobility issues within the corridor. Transit Corridor funds are discretionary and are distributed based on documented need. Transit Corridor Program funds may be used for capital or operating

expenses. Eligible projects must be identified in a Transit Development Plan, Congestion Management System Plan, or other formal study undertaken by a public agency.

FDOT's Central Office annually reviews all existing (i.e., currently approved and operating as of the annual review) Transit Corridor projects and allocates, to the respective FDOT district office sufficient funds to cover these ongoing projects. First priority for funding under this program is for existing projects meeting their adopted goals and objectives. Any remaining funds are allocated to the each of the districts by formula, based on each district's percentage of the total state urbanized population. Specific program guidelines are provided in [FDOT Procedure Topic Number 725-030-003](#).



### **Transportation Regional Incentive Program (TRIP)**

TRIP was created by the 2005 Legislature to improve regionally significant transportation facilities in "regional transportation areas." State funds are available throughout Florida to provide incentives for local governments and the private sector to help pay for critically needed projects that benefit regional travel and commerce. FDOT will pay for 50 percent of project costs, or up to 50 percent of the non-federal share of project costs for public transportation facility projects. This program can be used to leverage investments in regionally significant transportation facilities and must be linked to growth management objectives.

Eligible TRIP projects must be identified in appropriate local government capital improvements program(s) or long-term concurrency management system(s) that are in compliance with State comprehensive plan requirements. In addition, projects must be consistent with the Strategic Intermodal System and support facilities that serve national, statewide, or regional functions and function as an integrated transportation system. For more information see [TRIP](#).



### **Local Match Resources/Options**

Sources are available to local governments and other agencies to provide for a local share of project costs. While local cash is an acceptable form of project match, other sources may also be used within the guidelines for each funding program.

#### **Toll Revenue Credit Program**

It is the policy of FDOT to make available the option to use toll revenue credits, authorized by Title 23 U.S.C. 120(j)(1), to Florida transit systems for use as soft match on eligible federal transit capital projects. On an annual basis, the State Freight, Logistics, and Passenger Operations Administrator will be responsible for notifying Florida's transit systems of the availability of toll revenue credits and for approving the use of toll revenue credits on proposed transit capital projects.

### **Rural Economic Development Initiative (REDI) Waiver**

Section 288.06561, Florida Statutes, provides that, notwithstanding any other law, member agencies and organizations of the REDI will review the financial match requirements for projects in rural areas. Counties and communities that meet certain statutory criteria may request a waiver or reduction of the match requirements for such projects. To be eligible to request a waiver or reduction of matching requirements, a county or community must meet the statutory definition of "rural," as provided below, and that county or community must have three or more of the "economic distress" conditions. For more information see [REDI Waiver](#).

### **In-Kind and Other Soft Match**

In limited circumstances, local governments and other agencies may use in-kind and/or other contributed services as soft match for projects. Office space, staff services, contract expenses, and other local operating costs may be allowable in-kind match to certain grant funded projects. (The use of in-kind match must be approved by the FDOT district offices). In addition, real property may also be used toward the local share of certain capital projects.

## **Federal Funding Programs**

The following section provides information on federal funding programs, primarily those funded by the U.S. Department of Transportation, Federal Transit Administration, codified in Chapter 49 of the United States Code (U.S.C.). Programs revised or created through the Safe, Accountable, Flexible, and Efficient Transportation Equity Act--A Legacy for Users (SAFETEA-LU) and Moving Ahead for Progress in the 21<sup>st</sup> Century (MAP-21) are also included in this Resource Guide.

### **Metropolitan Planning Program 49 U.S.C. Section 5305(d)**

This program provides funding to support the cooperative, continuous, and comprehensive planning program for making transportation investment decisions in metropolitan areas. State DOTs and metropolitan planning organizations (MPOs) may receive funds for

- Purposes that support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency
- Increasing the safety and security of the transportation system for motorized and non-motorized users
- Increasing the accessibility and mobility options available to people and for freight
- Protecting and enhancing the environment, promoting energy conservation, and improving quality of life
- Enhancing the integration and connectivity of the transportation system, across and between modes, for people and freight
- Promoting efficient system management and operation; and emphasizing the preservation of the existing transportation system

Funds are apportioned by a complex formula to states that includes consideration of each state's urbanized area population in proportion to the urbanized area population for the entire nation, as well as other factors. States can receive no less than 0.5 percent of the amount apportioned. For more information see [Section 5305\(d\)](#).

### **Urbanized Area Formula Program (49 U.S.C. Section 5307)**

This program makes federal resources available to urbanized areas and to governors for transit capital and operating assistance in urbanized areas and for transportation related planning. Eligible projects include:

- Planning, engineering, design and evaluation of transit projects
- Capital investments in bus and bus-related activities
  - Replacement of buses
  - Overhaul of buses
  - Rebuilding of buses, crime prevention and security equipment
  - Construction of maintenance and passenger facilities
- Capital investments in new and existing fixed guideway systems
  - Rolling stock
  - Overhaul and rebuilding of vehicles, track, signals, communications
  - Computer hardware and software
  - Operating assistance
    - No limitation on operating assistance in UZAs with population less than 200,000
    - Systems operating 1,000 fewer buses at peak times in UZAs with population greater than 200,000 may use 5307 for operating assistance based on the following
      - 76 - 99 buses may use 50% of the apportionment attributable to vehicle service laws
      - 75 or less may use 75% of the apportionment attributable to vehicle service laws

For more information see [Section 5307](#).

### **Small Transit Intensive Cities (apportionment when eligible rolled into 5307) (49 U.S.C. Section 5336(j))**

The Small Transit Intensive Cities program was established by SAFETEA-LU within the Urbanized Area Formula Program. The program is available to transit intensive urbanized areas with less than 200,000 in population and is funded through a set-aside from the formula program. Eligible projects include both operating and capital programs consistent with the guidelines provided for the Urbanized Area Formula Program.

### **Growing States and High Density States Program (apportionment included in 5307) (49 U.S.C. Section 5340)**

The Growing States and High Density States Program distributes funds to the urbanized and non-urbanized area formula programs. The funding is distributed based on a number of factors. One-half of program funds will be allocated based on population forecasts for 15 years out from the last census (through 2015). Florida will benefit by moving up to the third most populous state in 2015. One-half will be based on population densities in excess of 370 persons per square mile. Eight states, not including Florida, will share this portion of the allocation (Florida ranks 9th in population density).

### **Bus and Bus Facilities Program (49 U.S.C. Section 5339)**

The Bus and Bus Facilities Program (49 U.S.C. 5339) provides capital funding to replace, rehabilitate and purchase buses and related equipment and to construct bus-related facilities. Eligible recipients include designated recipients and states that operate or allocate funding to fixed-route bus operators. Subrecipients may include public agencies or private nonprofit organizations engaged in public transportation, including those providing services open to a segment of the general public, as defined by age, disability, or low income

Eligible projects include:

- Capital projects to replace, rehabilitate and purchase buses, vans, and related equipment, and to construct bus-related facilities.

For more information see [Section 5339](#).

### **Major Capital Investment Grants over \$75 Million (New Starts Program) (49 U.S.C. Section 5309(d))**

The [Federal Transit Administration's \(FTA\)](#) discretionary [New Starts](#) program is the federal government's primary financial resource for supporting locally-planned, implemented, and operated transit guideway capital investments. From heavy to light rail, from commuter rail to bus rapid transit systems, the New Starts program has helped to make possible hundreds of new or extended transit fixed guideway systems across the country. These rail and bus investments, in turn, have improved the mobility of millions of Americans, helped to reduce congestion and improve air quality in the areas they serve, and fostered the development of viable, safer, and more livable communities.

### **Major Capital Investment Grants Under \$75 Million (Small Starts Program) (49 U.S.C. Section 5309(e))**

This program provides funding for smaller projects with a federal New Starts share of less than \$75 million, including streetcar, trolley, bus rapid transit (if a substantial portion of the project operates in a separate right of way in a defined corridor dedicated for public transit use during peak hours or it has other characteristics of a fixed guideway system), and commuter rail projects. Small Starts projects may not total more than \$250 million. Simplified procedures and criteria apply to the program.

### **Formula Grants Enhanced Mobility of Seniors and Individuals with Disabilities (49 U.S.C. Section 5310)**

This program provides formula funding to states and designated recipients to improve mobility for seniors and individuals with disabilities. Funds are apportioned based on each state's share of population for these groups of people.

The FDOT administers the funds for rural and small urban areas. Each UZA over 200,000 selects a designated recipient to administer the funding. The majority of large UZAs in Florida selected the department to administer the program for their UZA.



### Formula Grant for Rural Areas (49 U.S.C. Section 5311)

This program provides formula funding to states for the purpose of supporting public transportation in areas of less than 50,000 in population. Program funds are apportioned to each state in an amount proportional to each state's non-urbanized population. Program funds may be used for:

- Capital expenses
- Operating expenses
- State administration
- Project administration expenses

Each state prepares an annual program of projects, which must provide for fair and equitable distribution of funds within the states, including American Indian tribes, and must provide for maximum feasible coordination with transportation services assisted by other federal sources. The state must use 15 percent of its annual apportionment to support intercity bus service, unless the governor certifies that these needs of the state are adequately met.

In Florida, the Section 5311 Program is administered by FDOT. Program funds are distributed to each FDOT district office based on its percentage of the state's rural population. Each district office allocates program funds to designated eligible recipients through an annual grant application process. For more information see [Section 5311](#).

### Flexible Funding Programs

Flexible funds are certain legislatively-specified funds that may be used for either transit or highway purposes. Flexible funds allow a local area to choose to use certain federal surface transportation funds based on local planning priorities, not on a restrictive definition of program eligibility. Flexible funds include FHWA Surface Transportation Program (STP) and Congestion Mitigation and Air Quality Improvement Program (CMAQ) funds and FTA Urban Formula Funds.

When FHWA funds are transferred to FTA, they can be used for a variety of transit improvements such as:

- New fixed guide way projects
- Bus purchases
- Construction and rehabilitation of rail stations
- Maintenance facility construction and renovations
- Alternatively-fueled bus purchases
- Bus transfer facilities
- Multimodal transportation centers
- Advanced technology fare collection systems

Once they are transferred to FTA for a transit project, the funds are administered as FTA funds and take on all the requirements of the FTA program. Transferred funds may use the same non-federal matching share that the funds would have if they were used for highway purposes and administered by FHWA. For more information see [Flexible Funds](#).

## Resources

FDOT Transit Home Page - <http://www.dot.state.fl.us/transit/>

Staff Directory - <http://www.dot.state.fl.us/transit/staffdirectory.shtm>

Transit Agency - <http://www.dot.state.fl.us/transit/TransitMap/default.htm>

Programs & Services - <http://www.dot.state.fl.us/transit/navigation/programs.shtm>

Documents & Publications - <http://www.dot.state.fl.us/transit/navigation/documents.shtm>

# WORK PROGRAM & BUDGET SECTION

## WORK PROGRAM & BUDGET ORGANIZATION & ACTIVITIES



## Work Program and Budget Section

The Work Program and Budget Section coordinates the activities of FLP and the FDOT Work Program and Budget Office. This office has the responsibility of developing and managing the Department's Five Year Adopted Work Program and providing financial planning services to Department management. The office contains six functional areas: Budget Office; Federal Aid Management; Financial Management Support; Finance, Program and Resource Allocation; Production Management; and Work Program Development and Operations.

The Work Program and Budget Section also manages the Intermodal Logistics Center (ILC) Support Program. Intermodal logistics centers can play a significant role in expanding our trade and logistics infrastructure by enhancing our seaports, airports, railroads, and supporting intermodal highway connectors. Florida recognized the importance of ILCs in 2012 when legislation was enacted to support ILC development through a new ILC grant program, as well as inclusion of ILCs as part of the state's Strategic Intermodal System.



The ILC Support Program can allocate funds for projects that create or improve of freight goods along all modes of transportation. The requirements of the projects are that they must show a benefit to the community as well as demonstrate the improvement of freight movement within the affected region and must be moving goods through a public port authority. No ILC is allowed to request more than half of the funding and a 50/50 match is required.

For more information about Florida's Intermodal Logistics Center Infrastructure Support Program, refer to [Florida Statue 311-101](#) and [ILC Rule 14-118](#).



| <h2 style="text-align: center; margin: 0;">Work Program and Budget Section</h2> |  |   |
|---|--|---|
| <p><b>Annette Lapkowski</b></p>   | <p><b>Intermodal Systems Development Financial Administrator</b></p> | <p><b>Provides guidance and recommendations to the Assistant Secretary of Intermodal Systems Development on all Freight, Logistics, and Passenger Operations as well as the Transportation Development Administration financial issues relating to the development and implementation of the work program.</b></p> <p><b>Serves as the principal liaison with the work program staff as well as district staff on related matters.</b></p> <p><b>Coordinates with Modal Managers on issues/funding needs/production.</b></p> <p><b>Monitors, tracks, and reports on project expenditures, production timelines, and cash flow targets. Participates in roll forward and certified forward.</b></p> <p><b>Attends monthly Executive Committee/Workshop, Program Planning Workshops, interagency meetings as needed and prepares support material based on specific financial/work program/prioritization topics for managers.</b></p> <p><b>Reviews and monitors all Intermodal Systems Development contracts, consultant procurements, task work orders, and amendments.</b></p> <p><b>Assists in succession planning for Intermodal Systems Development.</b></p> |
| <p><b>Sonya Dudley</b></p>  | <p><b>Budget Coordinator/Human Resources Liaison</b></p>             | <p><b>Ensures that budget authority and programming within the Financial Management system is accurately secured and consumed. Optimizes utilization of the assigned entities' budget throughout the fiscal year with adjustments and recommendations to management, with added emphasis at the close of fiscal year end business.</b></p> <p><b>Assists the Secretary of Intermodal Systems Development on the implementation of individual and organizational Human Resources actions. Manages and maintains salary/rate records and bonus payment data to optimize utilization for employees within the Intermodal Systems Development budget entities.</b></p> <p><b>Assists in the development and implementation of Intermodal Systems Development's Tentative and Adopted Work Program (Freight, Logistics, and Passenger Operations; Policy/Systems Planning, Environmental Management, and Transportation Statistics). Regularly analyzes the Work Program performance of Intermodal Systems Development</b></p>   |

|                           |  |  |
|---------------------------|--|--|
| <p>Jasmine Raffington</p> | <p>Senior Policy Advisor</p>           | <p>Administer the Economic Development Transportation Fund (EDTF).</p> <p>Administer the Intermodal Logistics Center (ILC) Infrastructure Support Program.</p> <p>Work in consultation with appropriate FDOT staff, governmental agencies, private entities, industry groups and affected interests to develop and refine EDTF and ILC Infrastructure Support Program policies and procedures, legal documents and instruments, financial management requirements, legislative proposals and annual Legislative Budget Requests.</p> <p>Serve as FDOT’s liaison with on matters relating to the EDTF and the ILC Infrastructure Support Program.</p> <p>Coordinates FDOT’s review and comment on applications for certification under the Power Plant, the Transmission Line, and the Natural Gas Pipeline Siting Acts.</p> <p>Provide staff support to the Assistant Secretary for Intermodal Systems Development pursuant to the Assistant Secretary’s role under section 288.021, Florida Statutes, as FDOT’s Economic Development Liaison.</p> <p>Develop and deliver training materials and presentations to educate FDOT and agency partners on the function and operation of the EDTF, the ILC Infrastructure Support Program, and the department’s economic development role.</p> <p>Provide technical advice and support related to the review and analysis of state and federal legislation.</p> <p>Perform other duties as required by the Secretary or the Assistant Secretary for Intermodal Systems Development.</p> |
| <p>Marilyn Swearingen</p> | <p>Budget and Work Program Manager</p> | <p>Develop the statewide FLP Schedule B Targets.</p> <p>Revise Work Program Instructions pertaining to FLP to incorporate Federal mandates, statutory requirements, departmental policy, and other recommendations.</p> <p>Prepare and monitor FLP’s annual production targets in the Project Scheduling and Maintenance (PSM) System and the monthly production commitments made by the districts in the Production Management Report (PMR) System.</p> <p>Program Central Office FLP projects and assist the district with programming needs.</p> <p>Ensure all Central Office FLP work program categories are certified forward pursuant to Section 216.301, F.S. Manage FLP projects to ensure all eligible funds roll forward.</p> <p>Revise the Program Plan, schedules and instructions for Transit, Aviation, Rail, Intermodal, Florida Rail Enterprise, and Seaports. Prepare the annual Performance Measure Report. Annually update the Program, Objectives, and Accomplishments report for FLP.</p> <p>Monitor statewide programs and balance as needed.</p>  |

|               |                           |  |
|---------------|---------------------------|--|
| Sandy Gardner | Contract Specialist       | <p>Encumber funds through Contract Funds Management (CFM) system, monitor contract execution, monitor contract/task work order end dates, prepare contract/task work order time extensions, and monitor encumbrance balances. Request purchase orders through the My Florida Market Place (Ariba) system for Work Program Categories.</p> <p>Provide technical assistance to Central Office FLP project managers regarding contracts and encumbrances.</p> <p>Ensure contract status is executed before year end for funds to certify forward.</p> |
| Sabrina Davis | Office Support Specialist | <p>Provide administrative assistance to Transit, Aviation, Rail, and Seaport Offices.</p> <p>Process P-card transactions for Transit, Aviation, Rail, and Seaport Offices.</p> <p>Request purchase orders through the My Florida Market Place (Ariba) System for expiring categories.</p> <p>Encumber funds for expiring category contracts through the Contract Funds Management System.</p> <p>Ensure expense contracts are completed and paid by year end.</p> <p>Track/monitor FLP expense budget expenditures and available balances.</p>     |

## Resources

FDOT Comptroller and the Office of Work Program & Budget Home Page -

<http://www.dot.state.fl.us/programdevelopmentoffice/>

Staff Directory - <http://www.dot.state.fl.us/programdevelopmentoffice/StaffDirectory.shtm>

Finance Portal - <http://www.dot.state.fl.us/programdevelopmentoffice/Finance.shtm>

Program and Resource Plan -

<http://www.dot.state.fl.us/programdevelopmentoffice/ProgramResourcePlan.shtm>

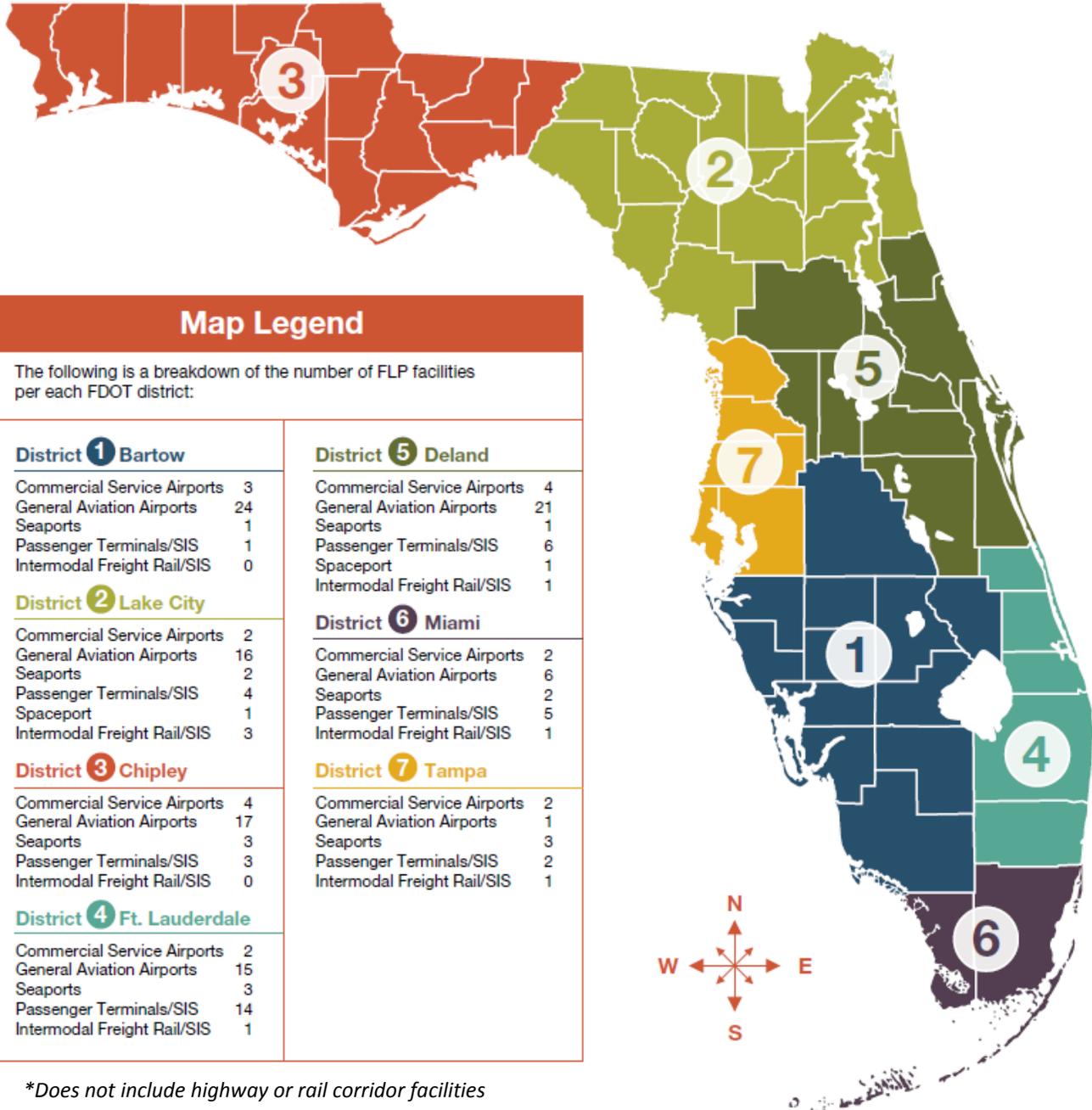
Transportation Revenue - <http://www.dot.state.fl.us/officeofcomptroller/gao.shtm>

Work Program Resources -

<http://www.dot.state.fl.us/programdevelopmentoffice/WorkProgramResources.shtm>

# DISTRICT RESOURCES

## DISTRICT ORGANIZATION & ACTIVITIES



The Florida Department of Transportation is decentralized in accordance with legislative mandates. Each of the districts is managed by a District Secretary. The districts vary in organizational structure, but in general each has major divisions for Administration, Planning, Production and Operations. Also, each district has a Public Information Office that reports to the District Secretary and a District Chief Counsel who reports to the DOT General Counsel in Tallahassee.

- [District 1](#) - Southwest Florida (Bartow)
- [District 2](#) - Northeast Florida (Jacksonville)
- [District 3](#) - Northwest Florida (Chipley)
- [District 4](#) - Southeast Florida (Ft. Lauderdale)
- [District 5](#) - Central Florida (Deland)
- [District 6](#) - South Florida (Miami)
- [District 7](#) - West Central Florida (Tampa)
- [Florida's Turnpike Enterprise](#)

## District Freight Coordinators

The FLP office, working with the FDOT District's modal staff and Secretaries, recently incorporated Regional Freight Coordinators in all its seven district offices and Turnpike to serve as the primary contact for their district in coordinating matters of freight mobility, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses to ensure these programs are in alignment with strategic objectives and our work program.

### Freight Coordinator Roles and Responsibilities

- Serves as the primary contact for their respective district in coordinating on matters of freight and act as a resource for connecting freight issues with other governmental organizations and the private sector.
- Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions. Communicates, informs and seeks input from national and international freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums.
- Serves as the point freight contact for their designated District(s) for freight interests on the regional and statewide levels, interact at the national and international level with other federal freight coordinators/officials, initiating dialogue as needed, as well as coordinating with economic development agencies, the private sector, and other stakeholders to insure a united front in freight and multimodal transportation improvements within their district/region.
- Develops and implements strategies in a consistent, predictable and repeatable manner to improve freight mobility, freight infrastructure, and related operations throughout Florida and regions as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state. This includes the ability to assist in implementing and communicating the strategies laid out in the Florida Mobility Trade Plan to aid in Florida's statewide goal to become an international hub for trade and logistics activity.

### Essential Functions

- Works to ensure that all state transportation agencies and divisions integrate freight mobility considerations into their day-to-day business practices and seek opportunities to promote synergies and connections with other statewide policy initiatives (i.e., city councils, counties Metropolitan Planning Organization (MPO)/Transportation Planning Organization (TPO) and local chambers of commerce).
- Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector. In their role, The District Freight Coordinators work in coordination with the District Development Director and Intermodal Systems Development Manage

# DISTRICT I

801 N. Broadway Ave.  
Bartow, Florida 33830-3809

Secretary  
Billy Hattaway  
[Billy.Hattaway@dot.state.fl.us](mailto:Billy.Hattaway@dot.state.fl.us)  
Telephone: (863) 519-2201



District 1, with a land area of nearly 12,000 square miles, represents 12 counties in Southwestern Florida. Its 2,674,500 residents contribute to the 34.7 million miles traveled daily on its state highways.

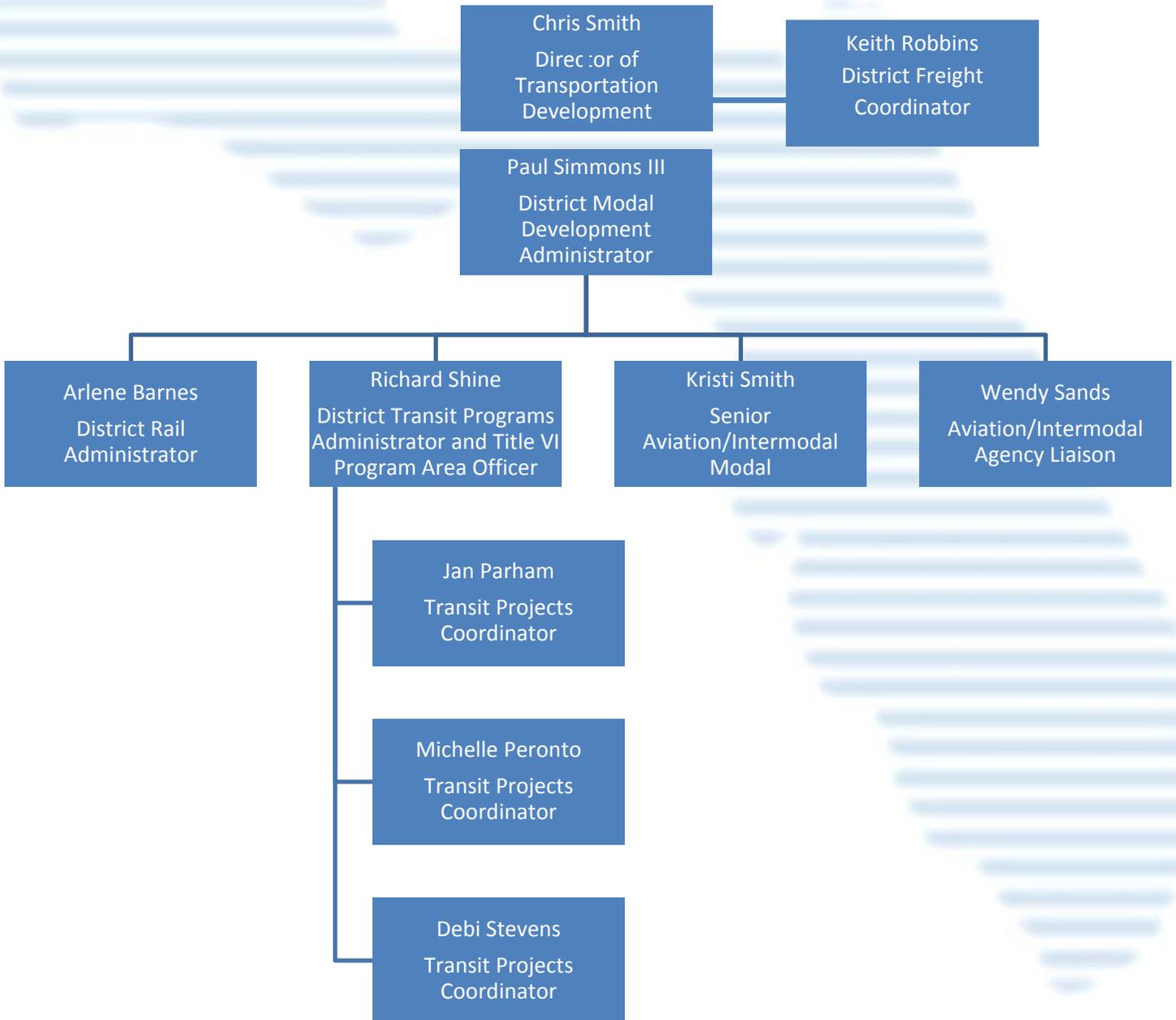
FDOT provides capital and operating assistance to four major transit authorities with 105 passenger vehicles in District One. In addition, there are 115 private airports, 19 public airports, four major rail lines, and one deep-water port in operation.

The District One Office of Modal Development manages and promotes implementation of the District's multi-modal projects and manages intergovernmental coordination between the Metropolitan Planning Organizations (MPO's) and local governments.



## DISTRICT I

### MODAL ORGANIZATION AND ACTIVITIES



## District I Office of Modal Development

|   |  |  |
|---|--|--|
| <p><b>Paul Simmons III</b><br/>863-519-2388</p> | <p><b>District Modal Development Administrator</b></p>                           | <p><b>Supervises and directs Modal Development staff to produce quality work within required timeframes</b></p> <p><b>Responsible for oversight of all public airports, transit systems, and seaport directors on related matters for the district.</b></p> <p><b>Directs staff in the development of projects eligible for participation in the airport improvement programs and other state-funded aviation initiatives</b></p> <p><b>Directs staff in the administration of the Intermodal and Ports Program based on applicable program procedures</b></p> <p><b>Directs staff in the administration of programs funded by the state and federal governments to address transit needs in cooperation with local planning agencies and transportation operators for District 1</b></p>  |
| <p>Chris Smith<br/>863-519-2368</p>             | <p>Director of Transportation Development</p>                                    |  |
| <p>Arlene Barnes<br/>863-519-2349</p>           | <p>District Rail Administrator</p>   | <p>Responsible for Rail Program Activities for the District Highway Grade Crossing Program and the Rough Crossing Rehabilitation Program which includes directing, managing, and developing these programs</p> <p>Directs, implements, and monitors the Railroad Grade Crossing Safety Improvement Program by determining the program needs through needs and priorities (Safety Priority Number), Diagnostic field reviews, collection of data, coordination with Central Office, Railroad Companies Traffic Operations, Counties, and Cities</p> <p>Manages, formulates, and monitors the District Five Year Work Program and any Rail Studies</p> <p>Assists Central Office with monitoring and implementing activities for rail line relocation projects</p>   |
| <p>Richard Shine<br/>239-225-1986</p>           | <p>District Transit Programs Administrator and Title VI Program Area Officer</p> | <p>Oversees and monitors the public transportation component of the District One Five-Year Work Program, including State transit programs and budgeted/pass-through Federal Transit Administration (FTA) grant programs. Serves as a principal staff advisor to Department management in the administration and development of transit as a major multimodal program option. Serves as principal liaison with the Department's Central Office for development and administration of transit programs. Supervises and motivates direct reports; evaluates work activities, workloads, and production compliance activities. Directs project management activities, including the preparation of Agreements and processing of invoices, equipment and/or services procurement, and technical assistance. Manages consultant-staffed projects. Prepares reports and correspondence as necessary. Serves as the District Program Area Officer for Title VI of the Civil Rights Act of 1964 and assists the District One Title VI Coordinator in monitoring and reporting the Department's compliance with Title VI and related statutes.</p> |

|  |                                     |  |
|--|-------------------------------------|--|
| <p>Jan Parham<br/>863-519-2390</p>       | <p>Transit Projects Coordinator</p> | <p>Responsible for fulfilling Department’s management responsibilities to deliver the Five-Year Work Program, assisting local customers to implement transit projects in urban and/or rural areas, and representing the Department on Local Coordinating Boards for the Transportation Disadvantaged in compliance with the Florida Administrative Code, as assigned. Responsible for coordination of one or more budgeted/pass-through Federal Transit Administration (FTA) grant program(s) as assigned. Participates in the development of, supports, and monitors the transit elements of the Department's Five-Year Adopted Work Program, including establishing transit projects in the Work Program. Achieves Production requirements. Participates in, reviews, and comments on transportation studies and activities. Coordinates transit programs and/or project-related compliance requirements. Prepares Agreements and processes invoices. Provides guidance, technical assistance, and support to internal and external customers.</p> |
| <p>Michelle Peronto<br/>863-519-2551</p> | <p>Transit Projects Coordinator</p> | <p>Responsible for fulfilling Department’s management responsibilities to deliver the Five-Year Work Program, assisting local customers to implement transit projects in urban and/or rural areas, and representing the Department on Local Coordinating Boards for the Transportation Disadvantaged in compliance with the Florida Administrative Code, as assigned. Responsible for coordination of one or more budgeted/pass-through Federal Transit Administration (FTA) grant program(s) as assigned. Participates in the development of, supports, and monitors the transit elements of the Department's Five-Year Adopted Work Program, including establishing transit projects in the Work Program. Achieves Production requirements. Participates in, reviews, and comments on transportation studies and activities. Coordinates transit programs and/or project-related compliance requirements. Prepares Agreements and processes invoices. Provides guidance, technical assistance, and support to internal and external customers.</p> |
| <p>Debi Stevens<br/>239-225-1982</p>     | <p>Transit Projects Coordinator</p> | <p>Responsible for fulfilling Department’s management responsibilities to deliver the Five-Year Work Program, assisting local customers to implement transit projects in urban and/or rural areas, and representing the Department on Local Coordinating Boards for the Transportation Disadvantaged in compliance with the Florida Administrative Code, as assigned. Responsible for coordination of one or more budgeted/pass-through Federal Transit Administration (FTA) grant program(s) as assigned. Participates in the development of, supports, and monitors the transit elements of the Department's Five-Year Adopted Work Program, including establishing transit projects in the Work Program. Achieves Production requirements. Participates in, reviews, and comments on transportation studies and activities. Coordinates transit programs and/or project-related compliance requirements. Prepares Agreements and processes invoices. Provides guidance, technical assistance, and support to internal and external customers.</p> |
| <p>Kristi Smith<br/>(863) 519-2265</p>   | <p>Senior Modal Project Manager</p> | <p>Conducts quarterly agency coordination meetings and formulates, processes, and monitors Joint Participation Agreements (JPA's) as defined by Florida Department of Transportation (FDOT) procedures</p> <p>Assists with formulating, developing, and monitoring Aviation, Seaport, and Intermodal five-year work program by determining local needs and priorities, including reviewing grant applications</p> <p>Provides technical assistance and advises modal agencies on project</p>   |

|                                       |   |  |
|---------------------------------------|---|--|
|                                       |   | <p>funding eligibility and assists them with project prioritization, developing strategies for project financing, phasing, and value engineering</p> <p>Leads district, state, and industry discussions for the advancement of the Aviation and Seaport modes</p> <p>Manages specialized Aviation and Seaport projects such as master plans, the Aviation planning program, and innovative technology projects at airports</p> <p>Develops tasks for Aviation, Seaport and Intermodal consultant services and reviews consultant work products providing feedback as necessary</p> <p>Assists the District Freight Coordinator in developing and implementing strategies to improve freight mobility, freight infrastructure, and related operations throughout the District</p> <p>Assist Central Office with Comprehensive Annual Financial Reports (CAFR) to reconcile the CAFR against the Department financial records, to ascertain Agency compliance with the provisions set forth in the Joint Participation Agreement (JPA)</p>   |
| <p>Wendy Sands<br/>863-519-2520</p>   | <p>Aviation/Intermodal Agency Liaison</p> | <p>Conducts quarterly agency coordination meetings and formulates, processes, and monitors Joint Participation Agreements (JPA's) as defined by Florida Department of Transportation (FDOT) procedures</p> <p>Assists with formulating, developing, and monitoring Aviation/Intermodal five-year work program by determining local needs and priorities, including reviewing grant applications</p> <p>Provides technical assistance and advises modal agencies on project funding eligibility and assists them with project prioritization, developing strategies for project financing, phasing, and value engineering</p> <p>Participates in district, state, and industry discussions for the advancement of the Aviation and Intermodal modes</p> <p>Manages specialized Aviation projects such as master plans, the Aviation planning program, and innovative technology projects at airports</p> <p>Develops tasks for Aviation and Intermodal consultant services and reviews consultant work products providing feedback as necessary</p> <p>Assist Central Office with Comprehensive Annual Financial Reports (CAFR) to reconcile the CAFR against the Department financial records, to ascertain Agency compliance with the provisions set forth in the Joint Participation Agreement (JPA)</p> |
| <p>Keith Robbins<br/>863-519-2913</p> | <p>District Freight Coordinator</p>       | <p>Serves as the primary contact for their respective district in coordinating on matters of freight and act as a resource for freight issues with other governmental organizations and the private sector. Assists in facilitating public-private, state-local and state-federal freight transportation investment decisions.</p> <p>Communicates, informs and seeks input from freight customers/partners (shippers, carriers, and other related state and federal government agencies) using methods such as targeted e-mail lists, surveys, interviews, focus groups and forums.</p> <p>Serves as the freight point-person for their designated District(s) for freight interests in the region/state, interact at the national</p>  |

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|  |  | <p>level with other federal freight coordinators/officials, initiating dialogue as needed, as well as coordinating with economic development agencies, the private sector, and other stakeholders to insure a united front in freight and multimodal transportation improvements within their district/region.</p> <p>Assists in collaborating on a statewide multimodal freight mobility program, including— highways, air, marine, spaceports and rail, and involving multiple public agencies and private businesses, to ensure these programs are in alignment with strategic objectives and work program. Assists in collaborating with the Transit, Aviation, Rail, Seaport, Spaceport and SIS (Strategic Intermodal Systems) coordinators/managers.</p> <p>Develops and implements efforts to improve freight mobility, freight infrastructure, and related operations throughout Florida and regions as part of one integrated, multimodal system regardless of funding or ownership (i.e., public, private, or mixed public-private) within the state.</p> <p>Works to ensure that all state transportation agencies and divisions integrate freight mobility considerations into their day-to-day business practices and seek opportunities to promote synergies with other statewide policy initiatives (i.e., city councils, counties Metropolitan Planning Organization (MPO)/Transportation Planning Organization (TPO) and local chambers of commerce). Schedules updates (group visits/conference calls) with central office freight and modal staff, to schedule project coordination, discuss working initiatives, modal updates to implement the State’s freight agenda.</p> <p>Oversees program management, analysis, communication/coordination, strategic planning, budget/finance, and training.</p> <p>Establishes relationships and serve as an active resource and advocate for freight issues in coordination with other governmental organizations and the private sector.</p> |
|--|--|--|

## Key Freight Infrastructure Serving District I

|                           |  |
|---------------------------|--|
| SIS Highways              | I-4, I-75, I-275, Florida's Turnpike, University Parkway, US 17, US 27, US 41, US 98, US 301, US 441, SR 29, SR 60, SR 64, SR 70, SR 80, SR 82, SR 98, SR 570, SR 710  |
| Non SIS Highways          | US 41, US 92, SR 17, SR 31, SR 37, , SR 62, SR 64, SR 66, SR 70, SR 72, SR 78, SR 636, SR 684, SR 776, SR 789, SR 951,   |
| SIS Railroads             | CSX, Seminole Gulf Railway, South Central Florida Express  |
| Non SIS Railroads         | Florida Midland Railroad, Evansville Western Railway   |
| SIS Airports              | SW Florida International, Sarasota-Bradenton International   |
| Commercial Airports       | SW Florida International, Sarasota-Bradenton International, Punta Gorda Airport, Naples Municipal Airport  |
| General Aviation Airports | Immokalee Regional Airport, Everglades Airpark, Airglades Airport, Wauchula Municipal Airport, LaBelle Municipal Airport, Sebring Regional Airport, Avon Park Executive Airport, Page Field, Okeechobee Airport, Lakeland Linder Regional Airport, Winter Haven Gilbert Field Airport, Bartow Municipal Airport, Lake Wales Municipal Airport, Venice Municipal Airport, Buchan Airport, Arcadia Municipal Airport, Marco Island Executive Airport |
| Private Airports          | District One has 156 private airports/helipads/seaplane bases  |
| Seaports                  | Port Manatee   |
| Transit Agencies          | Collier Area, Lakeland Area District (Citrus Connection), Lee County Transit, Manatee County AreaTransit, Sarasota County Area Transit, Polk County Transit Services, Winter Haven Area Transit (WHAT)   |

## County Freight And Logistics Overviews

|                                  |                                  |                                   |
|----------------------------------|----------------------------------|-----------------------------------|
| <a href="#">Charlotte County</a> | <a href="#">Hardee County</a>    | <a href="#">Manatee County</a>    |
| <a href="#">Collier County</a>   | <a href="#">Hendry County</a>    | <a href="#">Okeechobee County</a> |
| <a href="#">Desoto County</a>    | <a href="#">Highlands County</a> | <a href="#">Polk County</a>       |
| <a href="#">Glades County</a>    | <a href="#">Lee County</a>       | <a href="#">Sarasota County</a>   |

## Key Partner Contacts

### Metropolitan Planning Organizations

|                                |  |
|--------------------------------|--|
| Collier County                 | Lucie Ayer<br>Phone: (239) 252-8192<br>E-Mail: <a href="mailto:lucillaayer@colliergov.net">lucillaayer@colliergov.net</a>              |
| Charlotte County – Punta Gorda | Bob Herrington<br>Phone: (941) 883-3535<br>E-Mail: <a href="mailto:bob@ccmpo.com">bob@ccmpo.com</a>                                    |
| Lee County                     | Donald Scott<br>Phone: (239) 330-2241<br>E-Mail: <a href="mailto:dscott@leempo.com">dscott@leempo.com</a>                              |
| Polk County                    | Tom Deardorff<br>Phone: (863) 534-6467<br>E-Mail: <a href="mailto:ThomasDeardorff@polk-county.net">ThomasDeardorff@polk-county.net</a> |
| Sarasota/Manatee County        | Michael P. Howe<br>Phone: (941) 359-5772<br>E-mail: <a href="mailto:michael@mympo.org">michael@mympo.org</a>                           |

### Enterprise Florida

|                  |  |
|------------------|--|
| Regional Contact | Maxwell Stewart<br>International Trade Development<br>Phone: (813)276-9430<br>E-Mail: <a href="mailto:mstewart@eflorida.com">mstewart@eflorida.com</a> |
|------------------|--|

### Economic Development

|                 |  |
|-----------------|--|
| Lee County      | Brent Barkway<br>Lee County Economic Development<br>Phone: (239) 338-3161<br>E-Mail: <a href="mailto:bbarkway@leegov.com">bbarkway@leegov.com</a>  |
| Sarasota County | Mark Huey<br>President & CEO, EDC Sarasota County<br>Phone: (941) 309-1200<br>E-Mail: <a href="mailto:mhuey@edcsarasotacounty.com">mhuey@edcsarasotacounty.com</a>                       |
| Nassau County   | Steve Rieck<br>Nassau County Economic Development Board, Executive Director<br>Phone: (904) 225-8878<br>E-Mail: <a href="mailto:Srieck@expandinnassau.com">Srieck@expandinnassau.com</a> |
| Polk County     | Perry Clouse<br>Central Florida Development Council<br>Phone: (863) 534-6764<br>E-Mail: <a href="mailto:perryclouse@polk-county.net">perryclouse@polk-county.net</a>                     |

# DISTRICT 2

1109 South Marion Avenue  
Lake City, Florida 32025-5874

Secretary  
Greg Evans  
Greg.Evans@dot.state.fl.us  
Telephone: (386) 961-7800



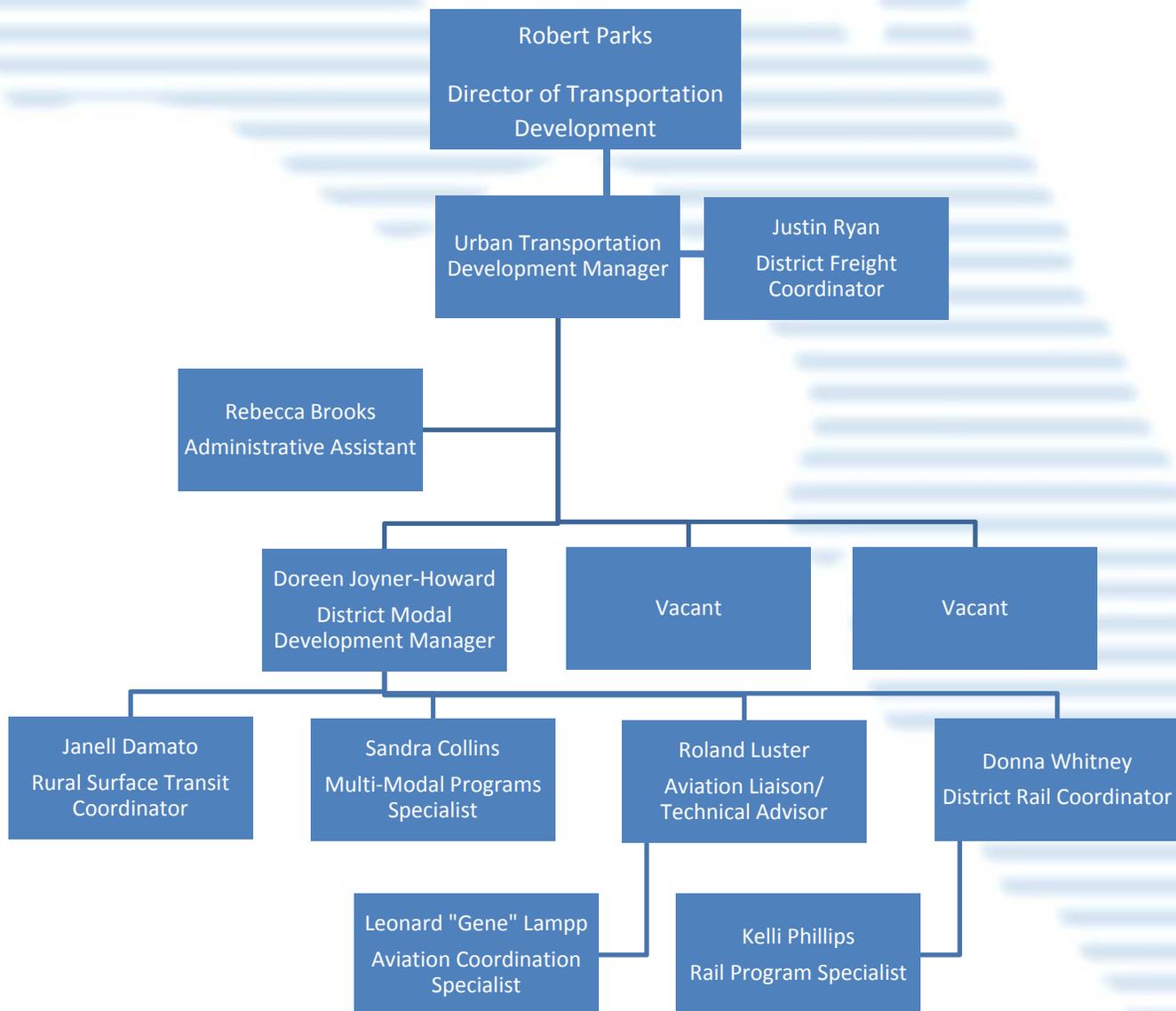
District 2, in Northeastern Florida, is home to more than 1.9 million residents. Its 18 counties cover nearly 12,000 square miles. Travelers on the state highway system log more than 43.2 million miles daily.

Two major transit authorities, assisted by the FDOT, operate in the district. The area is served by two deep-water ports, three major rail lines, and 144 public and private airports.



## DISTRICT 2

### MODAL ORGANIZATION AND ACTIVITIES



## District 2 Office of Modal Development

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| <p><b>VACANT</b><br/>904-360-5646</p>        | <p><b>Urban Transportation Development Manager</b></p> | <p><b>Directs the review of Development of Regional Impacts</b></p> <p><b>Directs and coordinates the review of transportation elements in local government comprehensive plans</b></p> <p><b>Directs the operation and maintenance of the FSUTMS model programs</b></p> <p><b>Directs the operation of Modal Development in District Two</b></p> <p><b>Develops/maintains priority list of all capacity improvement for roadway segments in urban areas of District Two</b></p> <p><b>Ensures coordination occurs between urban and rural areas of transportation development and planning</b></p> <p><b>Develops and manages the budgets for Urban Transportation Development and Modal Development Cost Centers</b></p> |
| <p>Robert Parks<br/>386-961-7850</p>         | <p>Director of Transportation Development</p>          |  |
| <p>Rebecca Brooks<br/>904-360-5677</p>       | <p>Administrative Assistant</p>                        | <p>Coordinate daily administrative activities of the Urban Transportation Development Office</p> <p>Serves as the Jacksonville Urban Office Training Coordinator</p> <p>Performs duties of personnel representative by maintaining onsite filing system of personnel records</p> <p>Performs duties of Training Coordinator for department cost centers</p> <p>Performs fiscal functions such as processing and maintaining budget for cost center</p> <p>Maintains up to date records on FDOT policies, procedures, regulations, statutes, and rules</p>  |
| <p>Doreen Joyner-Howard<br/>904-360-5650</p> | <p>District Modal Development Manager</p>              | <p>Manages the Modal Development Section</p> <p>Administers quality review on all modal contracts prior to execution</p> <p>Develops and implements processes for establishing and prioritizing capital and operating funding needs for the District's local transportation agencies</p> <p>Manages the District's Bus Transit System Safety and Security Reviews for publically funded transit providers and insures F.A.C. 14-90 compliance</p> <p>Manages the programming of all the District's modal projects for inclusion into the District's 5 Year Work Program</p> <p>Technical Advisor or Task Team Member or special modal initiatives assigned by Production Director or District Secretary</p>                |

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| <p>Janell Damato<br/>904-360-5687</p>  | <p>Rural Surface Transit Coordinator</p>   | <p>Functions as the senior advisor for rural public transportation programs within the District</p> <p>Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions</p> <p>Receive, review and assists in the preparation of state lease vehicle fleet agreements and make recommendations to the Modal Development Manager for approval</p> <p>Conducts substance abuse compliance reviews for rural transit systems receiving funds from Section 5310, 5311, 5316, and 5317</p> <p>Provides oversight on safety and security plans prepared by rural transit agencies</p> <p>Reviews and provides written comment on proposed changes to FDOT policies and procedures related to rural public transportation</p>   |
| <p>Sandra Collins<br/>386-961-7870</p> | <p>Multi-Modal Programs Specialist</p>     | <p>Serves as the District's Coordinator, liaison, and technical advisor to local, city, and county governments for rural public transportation programs primarily for western portion of District 2</p> <p>Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions</p> <p>Assists the District's senior rural transit coordinator in the preparation of state lease vehicle fleet agreements and makes recommendations to Modal Development Manager</p> <p>Assists in substance abuse compliance reviews for rural transit systems receiving funds from Section 5310, 5311, 5316, and 5317</p> <p>Assists in providing oversight on safety and security plans prepared by rural transit agencies</p> <p>Reviews and provides written comment on proposed changes to FDOT policies and procedures related to rural public transportation</p> |
| <p>Roland Luster<br/>386-961-7855</p>  | <p>Aviation Liaison/ Technical Advisor</p> | <p>Serves as liaison and technical advisor to designated airports within the District</p> <p>Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions</p> <p>Conducts safety compliance inspections of airports in accordance with Chapter 330.30 Florida Statutes and Rule Chapter 14-60</p> <p>Established workload, set priorities and provides supervision for subordinate position</p> <p>Responsible for coordination of District aviation plans and programs with local and regional planning agencies, local governments, transportation authorities for designated airports within the District</p>   |

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|--|---|--|
| <p>Leonard "Gene" Lampp<br/>904-360-5667</p> | <p>Aviation Coordination Specialist</p> | <p>Provides technical assistance to designated airports within the District</p> <p>Prepares a list of aviation projects within the District for inclusion into the Department's Work Program</p> <p>Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions</p> <p>Performs safety compliance inspections of airports in accordance with Chapter 330.30 Florida Statutes and Rule Chapter 14-60</p> <p>Coordinates the District's aviation plans and programs with local and regional planning agencies, local governments, transportation authorities for designated airports within the District</p>   |
| <p>Donna Whitney<br/>904-360-5665</p>        | <p>District Rail Coordinator</p>        | <p>Manages all District activities related to the operations, planning, and implementation of the Rail Program</p> <p>Supervises and coordinates all departmental railroad construction plans, schedules, and property transactions affecting railroad crossings</p> <p>Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions</p> <p>Participates in conferences, organizing inter-agency meetings, project reviews, and pre-construction meetings</p> <p>Prepares and maintains accurate reports, data and records of all railroad crossings for conformance with federal and state guidelines</p>  |
| <p>Kelli Phillips<br/>386-961-7868</p>       | <p>Rail Program Specialist</p>          | <p>Coordinates the Department's project plans, construction schedules, and property transactions affecting rail crossings</p> <p>Develops and executes grant agreements (Joint Participation Agreements), contracts, contract extensions</p> <p>Prepares and maintains accurate reports, data and records of all railroad crossings for conformance with federal and state guidelines</p> <p>Provides sketches for railroad signal installations</p> <p>Participates in conferences, organizing inter-agency meetings, project reviews, and pre-construction meetings</p> <p>Provides input of candidate projects and descriptions for inclusion into the Department's Work Program</p> <p>Participates in field surveys relating to the Department's annual diagnostic review</p> |

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|-----------------------------|-------------------------|--|
| Thomas Hill<br>904-360-5647 | Seaports<br>Coordinator | <p>Serves as liaison and technical advisor to seaport authorities within the District</p> <p>Acts as the Freight Coordinator for District 2</p> <p>Acts as a key point of contact for freight issues for the District</p> <p>Schedules updates with central freight office and other District 2 departments to schedule project coordination, discuss working initiative, modal updates and implement the State's freight agenda</p> <p>Ensures that all state transportation agencies and divisions are knowledgeable of FDOT efforts in order to encourage integration of freight mobility considerations into day to day business</p> <p>Communicates and informs and seeks input from freight customers/partners</p> |
| Vacant                      | N/A                     | Position description for this vacancy is under construction  |

| <b>Key Freight Infrastructure Serving District 2</b> |   |
|--|---|
| SIS Highways   | 1-10, I-75, I-95, I-295, US 1, US 17, US 19, US 27, US 301, SR 26, SR 20, SR 100, SR 207, First Coast Outer Beltway   |
| SIS Railroads  | CSX, FEC, Florida Northern, Norfolk Southern, First Coast Railroad  |
| SIS Airports   | Gainesville Regional Airport, Jacksonville International Airport, Tallahassee Regional Airport,   |
| Seaports   | Jacksonville Port Authority, Port of Jacksonville, Port of Fernandina   |
| General Aviation Airports                            | Flying Ten, Lake City Municipal, Keystone Airpark, Cross City, Cecil, Craig, Herlong, Oak Tree Landing, Suwannee County, Perry Foley, George T. Lewis, Hilliard Airpark, Fernandina Beach Municipal, Palatka Municipal- Lt. Kay Larkin Field , Northeast Florida Regional                         |
| Non SIS Highways                                     | US 1, US 17, US 27, US 41, US 90, US 98, US 129, US 221, US 441, SR A1A, SR 6, SR 10, SR 14, SR 16, SR 18, SR 19, SR 21, SR 24, SR 25, SR 26, SR 47, SR 49, SR 51, SR 53, SR 115, SR 121, SR 136, SR 143, SR 145, SR 202, SR 224, SR 228, SR 230, SR 231, SR 238, SR 247, SR 320, SR 345, SR 349, |
| Transit Agencies                                     | Jacksonville Transportation Authority (JTA), Gainesville Regional Transit System (RTS), Putnam Transit, St. Johns County (Sunshine Bus Company)   |

## Key Partner Contacts

| Metropolitan Planning Organizations |  |
|-------------------------------------|--|
| Gainesville MPTO                    | Phone: (352) 955-2200 x.103<br>E-Mail: <a href="mailto:sanderson@ncfrpc.org">sanderson@ncfrpc.org</a>  |
| North Florida TPO                   | Phone: (904) 306-7512<br>E-Mail: <a href="mailto:jsheffield@northfloridatpo.com">jsheffield@northfloridatpo.com</a>  |
| Enterprise Florida                  |  |
| Regional Contact                    | Larry Bernaski<br>Phone: (904) 359-9350<br>E-Mail: <a href="mailto:lbernaski@eflorida.com">lbernaski@eflorida.com</a>  |
| Economic Development                |  |
| Duval County                        | Christopher Quinn<br>JAX Chamber of Commerce<br>Vice President, Public Policy/Business Advocacy<br>Phone: (904) 366-6668<br>E-Mail: <a href="mailto:chris.quinn@myjaxchamber.com">chris.quinn@myjaxchamber.com</a> |
| Duval County                        | Mike Breen<br>JaxUSA Partnership<br>Senior Director of International<br>Phone: (904) 370-6281<br>E-Mail: <a href="mailto:mBreen@jaxusa.org">mBreen@jaxusa.org</a>  |
| Duval County                        | Christopher Quinn<br>JAX Chamber of Commerce<br>Vice President, Public Policy/Business Advocacy<br>Phone: (904) 366-6668<br>E-Mail: <a href="mailto:chris.quinn@myjaxchamber.com">chris.quinn@myjaxchamber.com</a> |
| Nassau County                       | Steve Rieck<br>Nassau County Economic Development Board<br>Executive Director<br>Phone: (904) 225-8878<br>E-Mail: <a href="mailto:Srieck@expandinnassau.com">Srieck@expandinnassau.com</a>                         |

## County Freight And Logistics Overviews

|                                 |                                  |                                  |
|---------------------------------|----------------------------------|----------------------------------|
| <a href="#">Alachua County</a>  | <a href="#">Duval County</a>     | <a href="#">Nassau County</a>    |
| <a href="#">Baker County</a>    | <a href="#">Gilchrist County</a> | <a href="#">Putnam County</a>    |
| <a href="#">Bradford County</a> | <a href="#">Hamilton County</a>  | <a href="#">Taylor County</a>    |
| <a href="#">Clay County</a>     | <a href="#">Lafayette County</a> | <a href="#">St. Johns County</a> |
| <a href="#">Columbia County</a> | <a href="#">Levy County</a>      | <a href="#">Suwannee County</a>  |
| <a href="#">Dixie County</a>    | <a href="#">Madison County</a>   | <a href="#">Union County</a>     |

# DISTRICT 3

Highway 90 East  
 Chipley, Florida 32428-0607

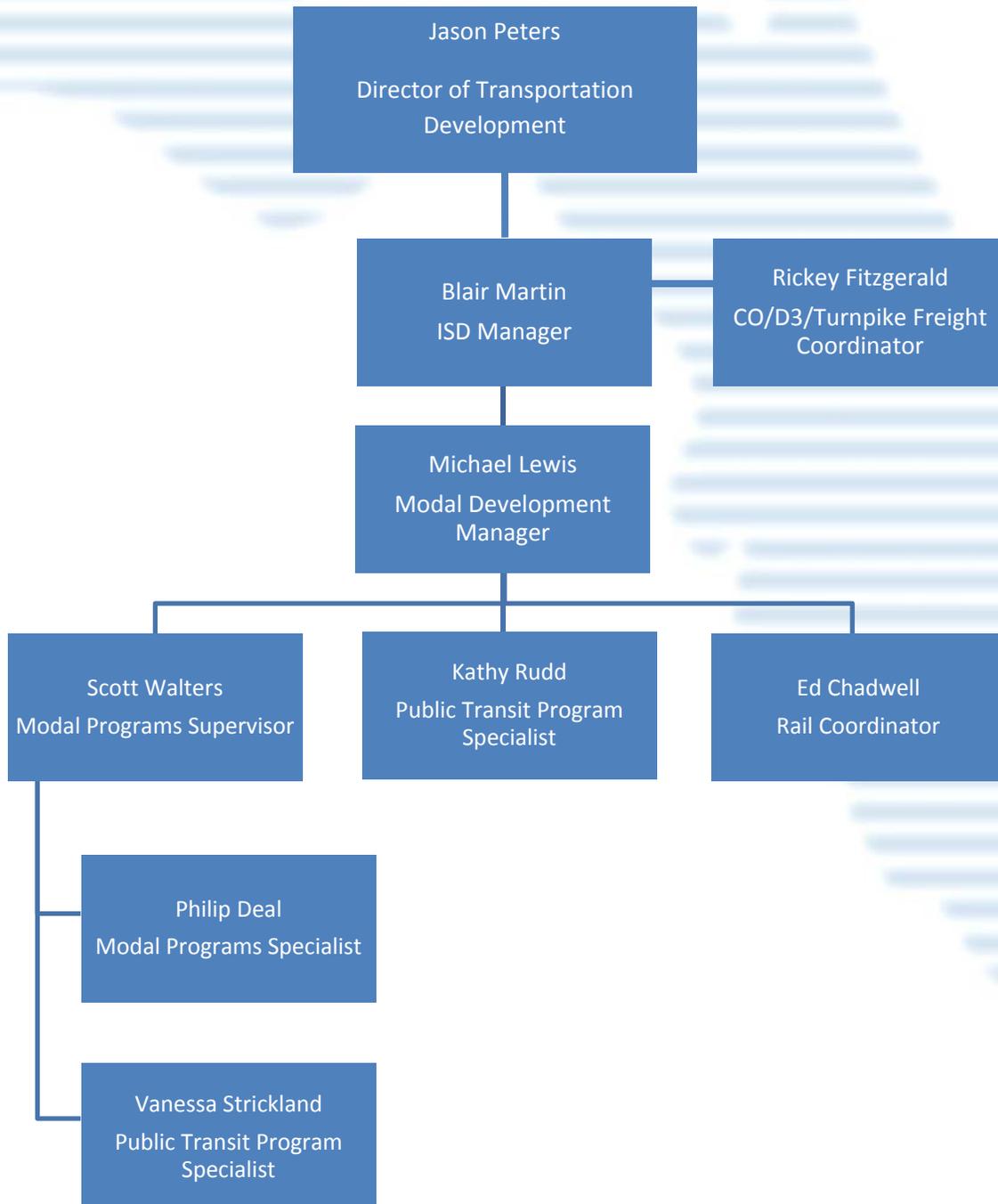
Secretary  
 Tommy Barfield  
 Tommy.Barfield@dot.state.fl.us  
 Telephone: (850) 330-1200



District 3 represents Florida's Panhandle. Its 1,402,000 residents are spread over 16 counties and 11,500 square miles. Each day motorists travel more than 26.1 million miles on state roads.

Four rail lines and three deep-water ports help move products into and out of the district. There are 80 airports to accommodate airborne travel. FDOT provides funding to assist the two major transit authorities aiding those who rely on public transportation.



**DISTRICT 3****MODAL ORGANIZATION AND ACTIVITIES**

## District 3 Office of Modal Development

|  |  |  |
|--|--|--|
| <p><b>Michael Lewis</b><br/>850-260-5825</p> | <p><b>District Modal Development Manager</b></p> | <p><b>Oversees the preparation and management of budget.</b></p> <p><b>Reviews proposed policies and procedures concerning the transportation programs for the District Secretary.</b></p> <p><b>Implements programs and policies of Modal Development.</b></p> <p><b>Manages and supervises staff in the development of multi-modal and intermodal programs for aviation, highways, transit, rail, bicycles, and pedestrian in accordance with the state Transportation Plan and in cooperation with local governments, and consistent with Metropolitan Planning Organizations Transportation Improvement.</b></p> <p><b>Manages and supervises staff in the development and administration of the Seaports Program of the three deep water ports in District Three.</b></p> <p><b>Serves as the Department's liaison and manages FDOT participation in the Northwest Florida Transportation Authorities for District Three.</b></p> <p><b>Supervises staff in airport master planning, aviation grant administration, airport licensing and safety inspections and facility inventories.</b></p> <p><b>Manages the implementation of rail grade crossing inventory, rail signal analysis, rail line abandonments, and rail safety inspections and rail crossing improvement projects.</b></p> <p><b>Coordinates the Damage Assessment Teams during natural disasters.</b></p> <p><b>Manages and supervises staff in the acquisition of Strategic Intermodal System and Transportation Regional Incentive Program funds in the District.</b></p> |
| <p>Jason Peters<br/>850-415-9214</p>         | <p>Director of Transportation Development</p>    |  |
| <p>Scott Walters<br/>850-415-9553</p>        | <p>Modal Programs Supervisor</p>                 | <p>Supervises the aviation activities for District Three.</p> <p>Carries out the aviation element of the annual production plan for Region I within the allotted time frames.</p> <p>Supervises staff responsible for reviewing the products of JPA contracts, both for the determining process of work and to ensure quality of work, as may be required by State rules and/or policy, or by Federal Regulations.</p> <p>Reviews and approves invoices from JPA's to ensure compliance with the contract, and maintains supporting backup documents.</p> <p>Assists local agencies and private non-profit organizations in matters related to grants, applications, invoices and audits.</p> <p>Prepares and processes JPA's for projects where participation is planned by FDOT, encumbers funds associated with projects and maintains financially balanced programs.</p>   |

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| <p>Philip Deal<br/>850-415-9558</p> | <p>Modal Programs Specialist</p> | <p>Coordinates the aviation activities/programs for Region II of the District.</p> <p>Carries out the aviation element of the annual production plan for Region II within the allotted time frames.</p> <p>Reviews the products of such contracts, both for the determining process of work and to ensure quality of work, as may be required by State rules and/or policy, or by Federal Regulations.</p> <p>Reviews and approvals of invoices from such JPAs as to ensure compliance with the contract that they are justified by backup documents, and to ensure that they are accurate.</p> <p>Reviews plans and specifications, grant documents, agreements and cost estimates for transit project financed by FDOT.</p> <p>Assists local agencies and private non-profit organizations in matters related to grants, application, invoices and audits.</p> <p>Reviews agency audits and process projects for closure.</p> <p>Prepares and processes through execution JPA for projects where participation is planned by FDOT, encumbering funds associated with projects and maintaining financially balanced programs</p> <p>Checks participating agencies invoices and supporting documents for compliance with terms of the JPA and prepare the Contract Invoice Transmittal for processing and submittal to Financial Services for payment.</p> |
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| <p>Vanessa Strickland<br/>850-330-1534</p> | <p>Public Transit Program Specialist</p> | <p>Reviews plans and specifications, grant documents, agreements, and cost estimates for transit projects financed by FDOT.</p> <p>Assists local agencies and private non-profit organizations in matters related to grants, applications, invoicing and auditing.</p> <p>Prepares and processes through execution, Joint Participation Agreements (JPA) for projects where participation is planned by FDOT. Encumbers funds associated with projects and maintaining financially balanced programs.</p> <p>Processes participating agencies' invoices and supporting documents for compliance with terms of the JPA and prepares the Contract Invoice Transmittal (CIT) for processing and submittal to Financial Services for payment.</p> <p>Coordinates with Transportation Planning Organizations (TPO) and agencies entering projects into the Work Program, monitor the Work Program, Transportation Improvement Plan (TIP), and commitment authority (Schedule B), to assure continued consistence.</p> <p>Responsible for the Transit Capital Improvement Program (TranCIP) Statewide database for the District. Manages the database to include entry and revisions to track the Transit Work Program, i.e., JPA contracts, invoices, inspections, etc., and keep managers updated as to the status.</p> <p>Serves as project advisor for FDOT where State participation and Transit Urban Capital projects are anticipated.</p> <p>Coordinates District activities related to the operational planning and implementation of the surface portion of the Public Transportation Office (PTO) Work Program in cooperation with Public Transportation consultants, appropriate elements within FDOT and other State, County, City, and other agencies.</p> <p>Serves as a liaison between and technical advisor to, local agencies in transit matters.</p> <p>Acts as coordinator for the Transportation Disadvantaged Program for each county representing the Department as mandated by Statute.</p> <p>Reviews transit agencies' audits and process projects for closure.</p> |
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|-------------------------------------|-------------------------|---|
| <p>Ed Chadwell<br/>850-415-9551</p> | <p>Rail Coordinator</p> | <p>Read and Interprets roadway plans for railroad involvement.</p> <p>Works with the railroads to determine the proper safety and crossing installation materials and method of construction. Programs funds in order to have these crossings constructed.</p> <p>Serves as project manager for railroad work which includes site selection, project programming, design, and production of project.</p> <p>Conducts an engineering type on-site review of the project with the railroad and local agencies involved.</p> <p>Advisor and coordinator for construction and maintenance engineers on project issues with railroad involvement. Recommends what changes are needed to eliminate those conflicts.</p> <p>Coordinates the inspection of all reimbursable work, review billings to determine they are in agreement with the approved plans, and process the invoices.</p> <p>Responsible for developing and maintaining liaison between the department, railroads, and governmental agencies.</p> <p>Provides local technical support and coordination at the District level in the area of Surface and Seaports related public transportation.</p> <p>Serves as project advisor for the Department for seaports and rail projects with state funds.</p> <p>Serves as the department's railroad project manager for minor design consultant contracts.</p> <p>Monitors Seaports projects through the audit and processing project closure.</p> <p>Acts as liaison for permit applications for the opening/closing of a public crossing.</p> |
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| <p>Kathy Rudd<br/>407-482-7868</p> | <p>Public Transit Program Specialist</p> | <p>Reviews plans and specifications, grant documents, agreements, and cost estimates for transit projects.</p> <p>Assists local agencies and private non-profit organizations in matters related to grants, applications, invoicing and auditing.</p> <p>Prepares and processes through execution, Joint Participation Agreements for projects.</p> <p>Processes participating agencies invoices and supporting documents for compliance with terms of the Joint Participation Agreement and prepares the Contract Invoice Transmittal for processing and submittal to Financial Services for payment.</p> <p>Coordinates with Transportation Planning Organizations and agencies entering projects into the Work Program.</p> <p>Serves as project advisor for FDOT where State participation and Transit Urban Capital projects are anticipated.</p> <p>Coordinates District Activities related to the operational planning and implementation of the surface portion of the Work Program in cooperation with Public Transportation consultants.</p> <p>Serves as a liaison between and technical advisor to, local agencies in transit matters.</p> <p>Coordinator for the Transportation Disadvantaged Program for each County representing the Department as mandated by Statute.</p> <p>Reviews transit agencies audits and process projects for closure.</p> |
|------------------------------------|--|---|

| <h2 style="text-align: center; margin: 0;">Key Freight Infrastructure Serving District 3</h2> |  |
|---|--|
| <p>SIS Highways</p>   | <p>I-10, I-110, US 29, US 98, US 231, US 319, US 331, SR 77, SR 79, SR 85, SR 87, SR 123, SR 368, SR 390</p>   |
| <p>SIS Railroads</p>  | <p>CSX, Bayline, Apalachicola Northern</p>   |
| <p>SIS Airports</p>   | <p>Northwest Florida Beaches International Airport, Tallahassee Regional Airport, Pensacola Gulf Coast Regional Airport, Northwest Florida Regional Airport,</p>   |
| <p>Seaports</p>   | <p>Port of Panama City, Port of Pensacola, Port of Port St. Joe, Port of Jacksonville</p>  |
| <p>General Aviation Airports</p>  | <p>Calhoun County, Coastal Airport, Ferguson, Quincy Municipal, Carabelle- Thompson, St. George Island, Apalachicola Regional, Costin Airport , TRI-County, Marianna Municipal, Perry Foley, Tallahassee Commercial, Bob Sikes, Destin, Ft. Walton Beach, Peter Prince, Wakulla County, DeFuniak Springs</p> |
| <p>Non SIS Highways</p>   | <p>US 27, US 90, US 98, US 319, SR 2, SR 12, SR 20, SR 22, SR 30, SR 61, SR 65, SR 69, SR 71, SR 73, SR 81, SR 83, SR 89, SR 97, SR 267, SR 272, SR 277, SR 292, SR 300, SR 363</p>  |
| <p>Transit Agencies</p>   | <p>Bay County TPO-Bay Town Trolley, Escambia County Area Transit (ECAT), Okaloosa County Transit (The Wave), StarMetro</p>   |

## Key Partner Contacts

### Metropolitan Planning Organizations

|                     |  |
|---------------------|--|
| Bay County TPO      | Mary Robinson<br>Phone: (850) 332-7976<br>800-226-8914<br>E-Mail: <a href="mailto:mary.robinson@wfrpc.org">mary.robinson@wfrpc.org</a> |
| Capital Region TPO  | Harry Reed<br>Phone: (850) 891-6800<br>E-Mail: <a href="mailto:Harry.Reed@talgov.com">Harry.Reed@talgov.com</a>                        |
| Florida-Alabama TPO | Mary Robinson<br>Phone: (850) 332-7976<br>800-226-8914<br>E-Mail: <a href="mailto:mary.robinson@wfrpc.org">mary.robinson@wfrpc.org</a> |
| Okaloosa-Walton TPO | Mary Robinson<br>Phone: (850) 332-7976<br>800-226-8914<br>E-Mail: <a href="mailto:mary.robinson@wfrpc.org">mary.robinson@wfrpc.org</a> |

### Enterprise Florida

|                  |  |
|------------------|--|
| Regional Contact | Andrea Moore<br>International Trade Development<br>Phone: (850) 469-8989<br>E-Mail: <a href="mailto:amoore@eflorida.com">amoore@eflorida.com</a> |
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### Economic Development

|                  |   |
|------------------|---|
| Regional Contact | Larry Sassano<br>President<br>Florida's Great Northwest<br>Phone: (850) 729-6847<br>E-Mail: <a href="mailto:larrys@fgnw.org">larrys@fgnw.org</a>  |
| Escambia County  | Scott Luth<br>Senior Vice President, Economic Development<br>Pensacola Chamber of Commerce<br>Phone: (850) 438-4081, Ext. 225<br>E-Mail: <a href="mailto:sluth@pensacolachamber.com">sluth@pensacolachamber.com</a> |

## County Freight And Logistics Overviews

|                                 |                                |                                  |                                   |
|---------------------------------|--------------------------------|----------------------------------|-----------------------------------|
| <a href="#">Bay County</a>      | <a href="#">Gadsden County</a> | <a href="#">Jefferson County</a> | <a href="#">Santa Rosa County</a> |
| <a href="#">Calhoun County</a>  | <a href="#">Gulf County</a>    | <a href="#">Leon County</a>      | <a href="#">Walton County</a>     |
| <a href="#">Escambia County</a> | <a href="#">Holmes County</a>  | <a href="#">Liberty County</a>   | <a href="#">Wakulla County</a>    |
| <a href="#">Franklin County</a> | <a href="#">Jackson County</a> | <a href="#">Okaloosa County</a>  | <a href="#">Washington</a>        |

# DISTRICT 4

3400 West Commercial Boulevard  
Fort Lauderdale, Florida

Secretary  
James Wolfe  
James.Wolfe@dot.state.fl.us  
Telephone: (954) 777-4110



Broward, Palm Beach, Martin, St. Lucie and Indian River counties make up District 4's 5,000 square miles. With 3,615,400 residents. Vehicles in District 4 travel more than 52.4 million miles daily.

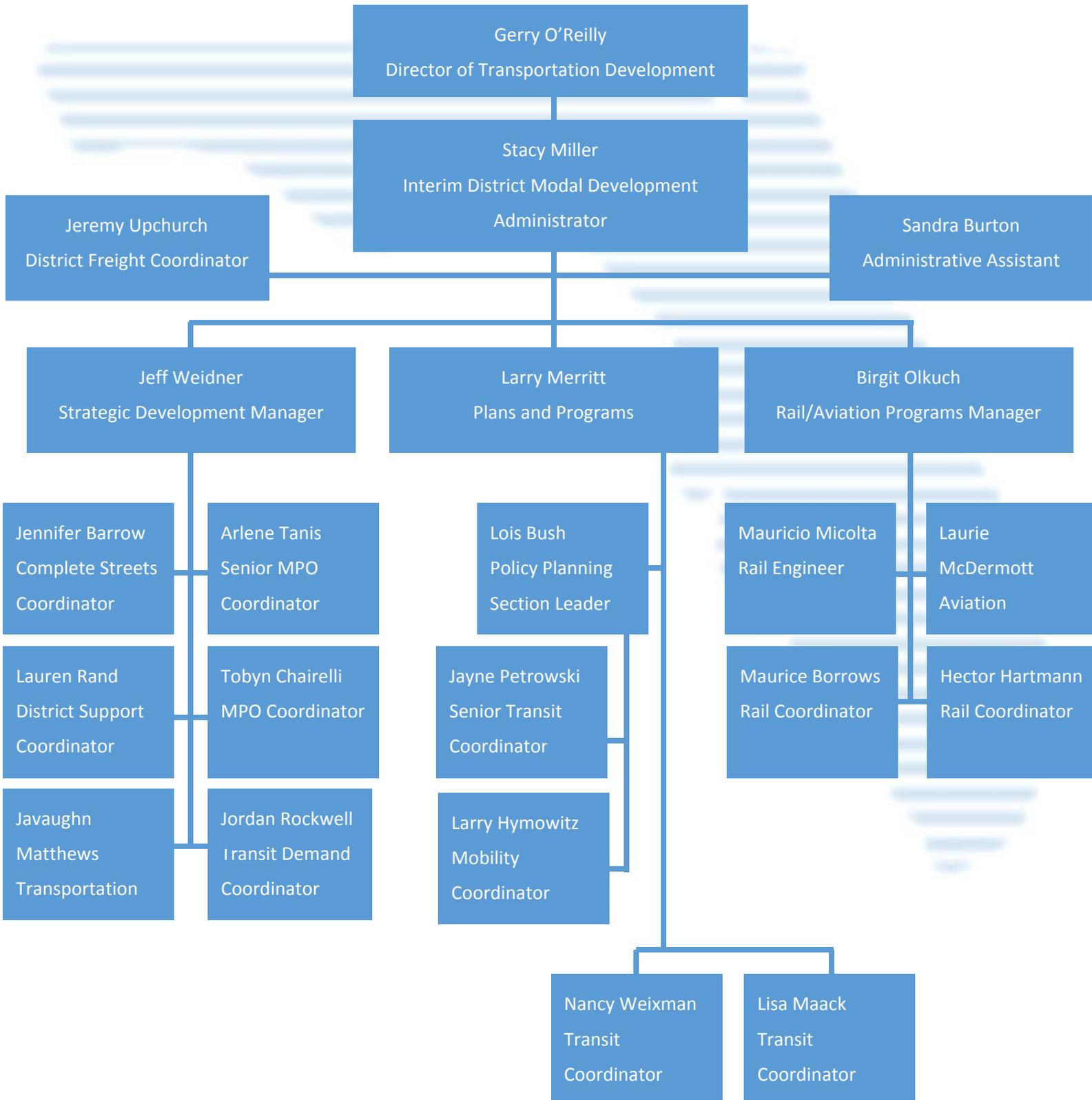
District 4 is served by 90 airports, three deep-water ports, and two railroads. FDOT provides assistance to Tri-Rail (a commuter rail service), to Gold Coast Commuter Services (a commuter assistance program) and to two major transit authorities (Broward County Transit and Palm Tran) with 319 passenger vehicles.

**District 4**  
 \* Headquarter  
 — Interstates  
 — US Highways (USROUTE)  
 □ Counties



## DISTRICT 4

### MODAL ORGANIZATION AND ACTIVITIES



## District 4 Office of Modal Development

|  |  |  |
|--|--|--|
| <p><b>Nancy Ziegler</b><br/>954-777-4492</p> | <p><b>District Modal Development Administrator</b></p> | <p><b>Manages District Office of Modal Development OMD</b><br/> <b>Responsible for Preparation &amp; Management of budget</b><br/> <b>Development &amp; Implementation of transportation programs, policies and procedures for Aviation, Transit, Commuter Assistance, Intermodal, Seaports, Pedestrian/Bicycle, Rail, Freight, Logistics and Passenger Operations and Metropolitan Planning Organization coordination</b><br/> <b>Directs and manages State's interest in South Florida Rail Corridor (SFRC)</b><br/> <b>Growth Management and intergovernmental MPO coordination</b></p> |
| <p>Gerry O'Reilly<br/>854-777-4411</p>       | <p>Director of Transportation Development</p>          |  |
| <p>Sandra Burton<br/>954-777-4649</p>        | <p>Administrative Assistant</p>                        | <p>Rate/Budget<br/> Business plan development<br/> Tracker Liaison<br/> Travel and Purchasing<br/> Training Coordinator<br/> Invoice Tracking</p>  |
| <p>Jeff Weidner<br/>954-777-4499</p>         | <p>Strategic Development Manager</p>                   | <p>Strategic Development Section supervisor<br/> Lead production manager<br/> Special projects manager<br/> Consultant funds management<br/> Lead technical support<br/> Lead TCC/TAC member<br/> Lead PTAC member<br/> FDOT Representative on MPO and SFRTA Technical committees<br/> Lead OMD Business Plan Management<br/> District Freight Coordinator, Ped/Bike Champion and MPO Coordinator<br/> Special Projects Manager</p>  |
| <p>Lauren Rand<br/>954-777-4499</p>          | <p>Transportation Program Specialist</p>               | <p>OMD Production Manager<br/> Intermodal Program Manager<br/> Seaport coordination-Port of Palm Beach, Port of Fort Pierce<br/> Monitor office-wide roll-forward and certified forward<br/> Consult Funds Coordinator<br/> District wide contract manager<br/> Coordinate PE Trainee program<br/> Park &amp; ride program lot manager</p>   |

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|--|---|---|
| <p>Robyn Chiarelli<br/>954-777-4483</p>  | <p>Transit Demand<br/>Coordinator</p>       | <p>Commuter Services Project Manager<br/>Transportation Management Association/Initiatives (TMA/I) Coordinator<br/>District Employee Transportation Coordinator<br/>School pools program manager<br/>HOV technical support and enforcement<br/>Park &amp; ride program lot manager<br/>SFRTA Operations Committee Coordinator</p> |
| <p>Jennifer Barrow<br/>954-777-4318</p>  | <p>Complete<br/>Streets<br/>Coordinator</p> | <p>District bicycle/pedestrian coordinator<br/>Engineering design reviews pre-scoping meetings<br/>Typical Section meetings/plat issues statewide uniform process<br/>Manage bicycle/sidewalk construction program<br/>Implement complete streets applications</p>  |
| <p>Marjorie Hilaire<br/>954-717-2253</p> | <p>Senior Engineer<br/>Trainee</p>          | <p>Multimodal Corridor studies<br/>Transit Intelligent Transportation Systems (ITS)<br/>Federal 5303 management<br/>MPO liaison with focus on Indian River MPO<br/>Technical coordinator for LOS analysis modeling<br/>Freight and goods support<br/>95 Express Project Manager</p>   |
| <p>Arlene Tanis<br/>954-777-4651</p>     | <p>Intergovernmental<br/>Coordinator</p>    | <p>MPO liaison with focus on St. Lucie and Martin MPOs<br/>Federal 5303 management<br/>Support planning and policy initiatives, partnerships<br/>Development of automated TIP tools for district MPOs<br/>Congestion management and air quality study development</p>   |
| <p>Jeremy Mullings<br/>954 777-4365</p>  | <p>Intergovernmental<br/>Coordinator</p>    | <p>MPO liaison with focus on Broward and Palm Beach MPOs<br/>Federal 5303 management<br/>District seaport coordination- Port Everglades<br/>Support planning and policy initiatives, partnerships<br/>595 and 75 Express Project Manager<br/>Special Projects Manager</p>   |
| <p>Larry Merritt<br/>954-777-4683</p>    | <p>Plans &amp;<br/>Programs<br/>Manager</p> | <p>Supervise policy planning section<br/>Oversee airport, public transit, rail programs, and transit and community planning/growth management<br/>Lead modal grant programs<br/>Lead legislative and policy efforts<br/>Lead SFRC oversight</p>   |

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|--|--|--|
| <p>Birgit Olkuch<br/>954-777-4689</p>    | <p>Aviation &amp; Rail<br/>Engineer<br/>Supervisor</p> | <p>Manage airport capital improvement program<br/>Manage rail capital improvement program<br/>Lead SFRC improvement program<br/>SFRTA financial coordinator<br/>Ft. Lauderdale International Airport- South runway expansion coordinator<br/>Manage aviation &amp; rail district-wide consultants<br/>Oversees rail consultant coordinator permit process<br/>Freight team member<br/>Lead Aviation SIS planning and CO-lead Rail SIS planning<br/>Ft. Lauderdale WAVE streetcar project design &amp; construction coordinator</p> |
| <p>Laurie McDermott<br/>954-777-4497</p> | <p>Aviation<br/>Coordinator</p>                        | <p>Manages airport improvement program<br/>Project compliance and inspections<br/>Aviation program/JPA production, coordinates FAA &amp; local government project funding<br/>Coordinates airport master planning<br/>Supports state airport inspections<br/>Aviation special projects</p>   |
| <p>Hector Hartmann<br/>954-777-4401</p>  | <p>Rail Coordinator</p>                                | <p>Manage construction projects , design reviews &amp; maintain schedules<br/>Manage rail databases<br/>Manage Rail corridor crossing &amp; district RR projects<br/>Manage RR crossings agreements &amp; contracts<br/>On-track rail safety trainer<br/>Manage special rail projects<br/>Quiet zone liaison<br/>PD&amp;E rail projects liaison<br/>FDPT rail central office liaison</p>   |
| <p>Mauricio Micolta<br/>954 777-7899</p> | <p>Rail Engineer</p>                                   | <p>Direct construction projects, design reviews &amp; maintain schedules<br/>Coordinate maintenance &amp; surface projects<br/>Design and Review MOT/ADA plans<br/>Coordinate district maintenance &amp; surface projects<br/>Provide design &amp; production capital infrastructure projects<br/>Coordinate &amp; maintain rail yard master plan<br/>Prepare requests for proposals</p>   |

|                                   |                                   |   |
|-----------------------------------|-----------------------------------|---|
| Maurice Borrows<br>954-777-4455   | Rail Coordinator                  | <p>Manage corridor planning projects</p> <p>SERTA liaison Right-of-Way liaison</p> <p>Manage rail corridor JPAs &amp; contracts</p> <p>FRA liaison</p> <p>Manage title II rail program</p> <p>Manage special rail projects</p> <p>Manage RR crossing rehab. &amp; maintenance</p>   |
| Jayne Pietrowski<br>954-777--4661 | Transportation project specialist | <p>Specialized transportation grant program administration/JPA production: Sections 5310, 5316 &amp; 5317 coordinator</p> <p>GIS coordinator and liaison/member to District GIS Collaborative</p> <p>Bus system safety inspections</p> <p>Tri-annual certification review assistance</p> <p>Specialized transportation/transit technical assistance</p> <p>Transportation Disadvantage board liaison</p> <p>Manage transit district-wide consultants</p>            |
| VACANT<br>954-777-4491            | Transit Coordinator               | <p>Public transit programs/JPA production: State transit block grants, transit service development, transit corridor, transit TRIP, and 5311 coordinator</p> <p>TransCIP (Web based grant system) administrator</p> <p>Transit technical assistance</p> <p>STP funding transfers coordinator</p> <p>Toll revenue credit requests and authorization for 5307, 5309, 5316 &amp; 5317</p> <p>Federal transit programs liaison: Sec.5307, 5309 &amp; FTA</p>            |
| Lois Bush<br>954-777-4654         | Policy planning section leader    | <p>Lead policy initiatives and partnership efforts including Florida Transportation Plan (FTP)</p> <p>Lead community planning/growth management programs</p> <p>Lead District performance management/measurement</p> <p>Lead climate change/ extreme weather resiliency efforts</p> <p>Manage District support for MPO Long Range Plans and Regional Plans</p> <p>District liaison to Regional Planning Councils</p> <p>Manage section district-wide consultant</p> |
| Andrew Riddle<br>954-777-4605     | Growth management coordinator     | <p>Shape and conduct community planning/growth management activities focused on local government comprehensive planning and provision of technical assistance</p> <p>Support planning and policy initiatives and partnership efforts and serve as key district staff for FTP</p> <p>Participate in transportation-related performance management/measurement</p> <p>District ICAR coordinator</p> <p>Supports Sub-DRI SIS impact reviews with PL&amp;EM</p>         |

|  |                             |   |
|--|-----------------------------|---|
| <p>Larry Hymowitz<br/>954-777-4663</p> | <p>Mobility coordinator</p> | <p>Lead on transit planning/transit oriented development in region and collaborate on major transit studies</p> <p>Participate in long range planning by MPOs and community planning/growth management technical assistance activities</p> <p>Provide policy coordination and other support relating to pedestrian and bicycle mobility and complete streets/context sensitive solutions</p> <p>Support planning and policy initiatives and partnership efforts and serve as key district staff for FTP</p> <p>OMD DRI coordinator</p> <p>OMD liaison for PD&amp;E, VE, and other studies</p> <p>District Rural Economic Development Initiative coordinator</p> <p>Research center projects</p> |
|--|-----------------------------|---|

| <h2 style="text-align: center; margin: 0;">Key Freight Infrastructure Serving District 4</h2> |   |
|---|---|
| <p>SIS Highways</p>   | <p>I-75, I-95, I-595, Florida’s Turnpike, US 27, US 441, SR 60, SR 70, R 80, SR 710, SR 821, SR 869</p>   |
| <p>SIS Railroads</p>  | <p>FEC, CSX, FDOT/Tri-Rail, South Central Florida Express</p>   |
| <p>SIS Airports</p>   | <p>Fort Lauderdale-Hollywood International Airport, Palm Beach International Airport</p>  |
| <p>Seaports</p>   | <p>Port Everglades, Port of Palm Beach, Port of Ft. Pierce</p>  |
| <p>General Aviation Airports</p>  | <p>Fort Lauderdale Executive, North Perry, Pompano Beach, Downtown Fort Lauderdale Heliport, North Palm Beach County, Belle Glade State Municipal, Palm Beach County Glades, Palm Beach County Park, Boca Raton, Indiantown, Witham Field, St. Lucie County, Vero Beach, New Hibiscus Air Park, Sebastian Municipal</p> |
| <p>Non SIS Highways</p>   | <p>US 1, US 441, SR A1A, SR 7, SR 76, SR 510, SR 607, SR 656, SR 713, SR 714,</p>   |
| <p>Transit Agencies</p>   | <p>Broward County Transit (BCT), Indian River (GoLine Transit), Martin County, Treasure Coast Connector, Palm Beach County Transportation Agency (Palm Tran), St. Lucie Council on Aging Inc., S. FL Regional Transportation Authority (Tri-Rail)</p>   |

## Key Partner Contacts

### Metropolitan Planning Organizations

|                    |  |
|--------------------|--|
| Broward County MPO | Greg Stuart<br>Phone: (954) 876-0035<br>E-Mail: <a href="mailto:stuartg@browardmpo.org">stuartg@browardmpo.org</a>                             |
| Indian River MPO   | Phil Matson<br>Phone: (772) 226-1672<br>E-Mail: <a href="mailto:pmatson@ircgov.com">pmatson@ircgov.com</a>                                     |
| Palm Beach MPO     | Nicke Uhren<br>Phone: (561) 684-4170<br>E-Mail: <a href="mailto:NUhren@PalmBeachMPO.org">NUhren@PalmBeachMPO.org</a>                           |
| St. Lucie MPO      | Peter Buchwald<br>Phone: (772) 462-1593<br>Fax: (772) 462-2549<br>E-Mail: <a href="mailto:BuchwaldP@stlucieco.gov">BuchwaldP@stlucieco.gov</a> |
| Martin MPO         | Beth Beltran<br>Phone: (772) 221-1498<br>E-Mail: <a href="mailto:bbeltran@martin.fl.us">bbeltran@martin.fl.us</a>                              |

### Enterprise Florida

|                  |  |
|------------------|--|
| Regional Contact | Stephanie Pavolini<br>International Trade Development<br>Phone: (305) 808-3660<br>E-Mail: <a href="mailto:spavolini@eflorida.com">spavolini@eflorida.com</a> |
|                  | Jorge Riano<br>International Trade Development<br>Phone: (305) 808-3660<br>E-Mail: <a href="mailto:jriano@eflorida.com">jriano@eflorida.com</a>              |

### Economic Development

|                   |   |
|-------------------|---|
| Palm Beach County | Daniel Martell, President and CEO<br>Economic Council of Palm Beach County<br>Phone: (561) 684-1551<br>E-Mail: <a href="mailto:dmartell@economiccouncilpbc.org">dmartell@economiccouncilpbc.org</a> |
| St. Lucie County  | Peter Tesch, Senior Vice President<br>Economic Development Council of St. Lucie County<br>Phone: (772) 336-6254<br>E-Mail: <a href="mailto:PTesch@YourEDC.com">PTesch@YourEDC.com</a>               |
| Broward County    | Bob Swindell, President and CEO<br>The Greater Fort Lauderdale Alliance<br>Phone: (954) 627-0131<br>E-Mail: <a href="mailto:bswindell@gflalliance.org">bswindell@gflalliance.org</a>                |

## County Freight And Logistics Overviews

|                                     |                                   |
|-------------------------------------|-----------------------------------|
| <a href="#">Broward County</a>      | <a href="#">Palm Beach County</a> |
| <a href="#">Indian River County</a> | <a href="#">St. Lucie County</a>  |
| <a href="#">Martin County</a>       |                                   |

# DISTRICT 5

719 South Woodland Boulevard  
DeLand, Florida 32720

Secretary  
Noranne Downs  
Noranne.Downs@dot.state.fl.us  
Telephone: (386) 943-5474



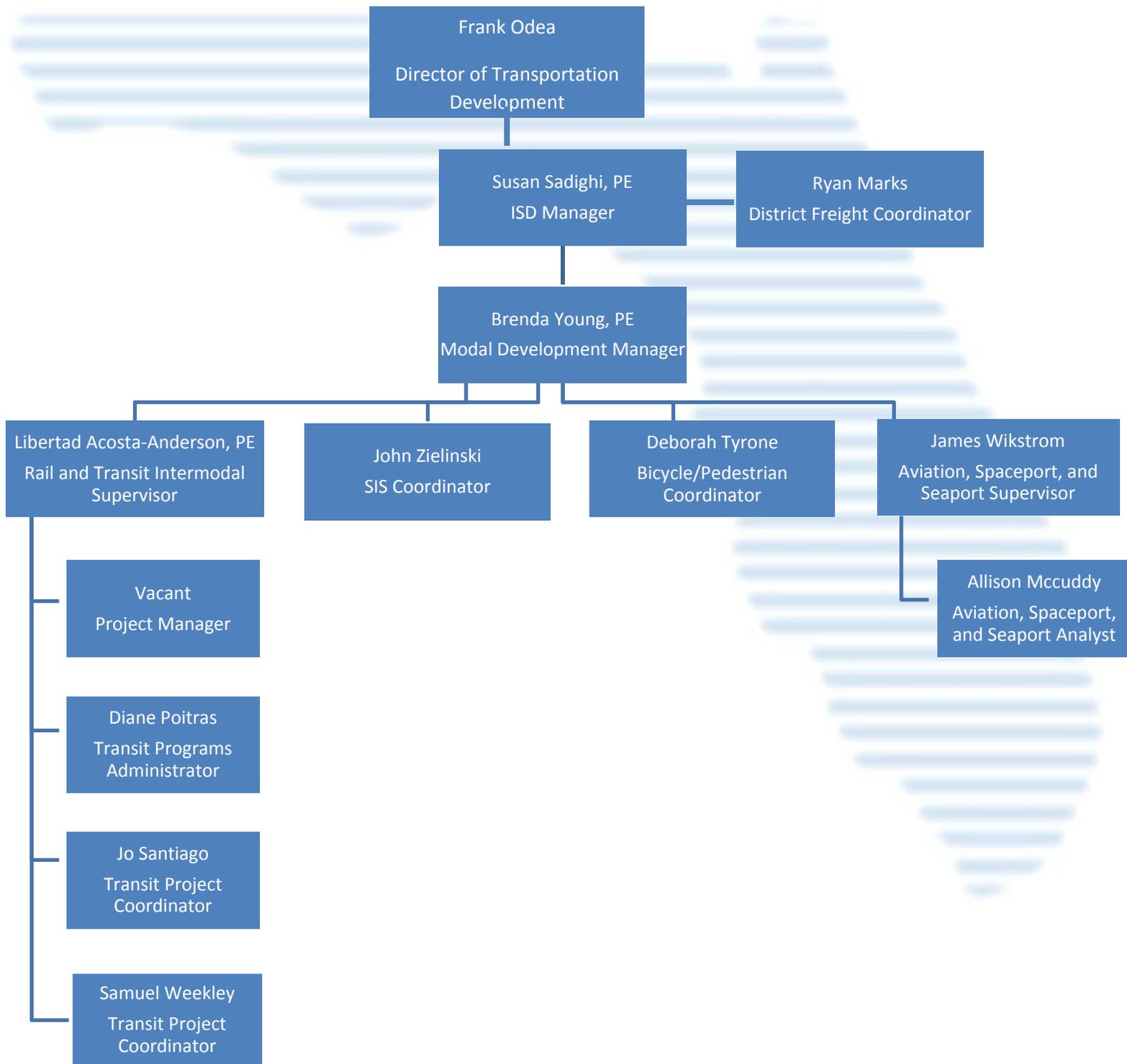
The fastest growing district in the state, District Five covers nine counties and nearly 9,000 square miles. Its 3,688,400 residents help log its 55.6 million vehicle miles traveled daily.

District 5 is served by five transit authorities, five rail lines, one deep-water port, and more than 160 public/private airports.



## DISTRICT 5

### MODAL ORGANIZATION AND ACTIVITIES



## District 5 Office of Modal Development

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|--|---|--|
| <p><b>Brenda Young,</b><br/>P.E.<br/>407-482-7852</p>  | <p><b>Modal Development Manager</b></p>       | <p>Manages the District Freight Logistics and Passenger Operations Programs (Transit Intermodal, Rail, Aviation, Seaport, Spaceport, and Strategic Intermodal System (SIS)) and bicycle/pedestrian coordination activities for the District.</p> <p>Oversees the management and development of intermodal projects and programs as identified by the Department and its regional partners, addressing both short and long-term needs.</p> <p>Advises and provides input to the Intermodal Systems Development Manager in the application of policy decisions which affect the department, local agencies, the general public, and other state agencies.</p> <p>Oversees and coordinates technical support internally within Intermodal Systems Development, other department units, external agencies and stakeholders to facilitate multiagency and multidisciplinary partnership and coordination of regional multimodal initiatives.</p> <p>Assists in education and outreach activities internally and externally to the Department.</p> <p>Responsible for exploring financing opportunities with stakeholders to address transportation needs.</p> |
| <p>Frank Odea<br/>386-943-5476</p>                     | <p>Director of Transportation Development</p> |  |
| <p>Libertad Acosta-Anderson, P.E.<br/>407-482-7861</p> | <p>Rail and Transit Intermodal Supervisor</p> | <p>Directs the strategic planning, development, and implementation of transit and rail grant programs, projects, and initiatives for the district.</p> <p>Provides technical assistance to transportation agencies and local governments.</p> <p>Maintains and coordinates transit and rail planning activities with Metropolitan Planning Organizations, representatives of other state, federal, rail, local agencies, consultants, and the general public, and ensures consistency with local government comprehensive and long range transportation plans.</p> <p>Provides technical guidance and support for district, regional, and statewide projects and initiatives in the implementation of policies and engineering standards for transit and rail infrastructure.</p>  |

|  |                                       |  |
|--|---------------------------------------|--|
| <p>Diane Poitras<br/>407-482-7860</p>  | <p>Transit Programs Administrator</p> | <p>Supports Rail and Transit Intermodal Supervisor to direct and manage all Federal and State Transit Intermodal Activities, including formula allocations and discretionary solicitations. Performs and coordinates federal reporting in Transportation Electronic Award Management (TEAM) system for rail and transit projects. Develops and monitors transit improvements in Work Program in accordance with procedures and Work Program instructions, including descriptions, phasing, and estimated costs and funding shares for rail and transit facilities and services. Serves as program manager for district Commuter Assistance Program.</p> <p>Coordinates project development, implementation, and evaluation activities for public transportation agencies' projects as assigned for Space Coast Area Transit and Brevard County agencies,</p> <p>Serves as Project and Program Manager for specific Districtwide public transportation Block Grant program.</p> <p>Oversees and administers Financial Management (FM), Florida Accounting Information Resource (FLAIR), Florida Accountability Contract Tracking System (FACTS), Consultant Invoice Transmittal System (CITS) transactions, and reviews invoices for compliance with procedures.</p> <p>Performs SunRail System Safety Oversight.</p> |
| <p>Samuel Weekley<br/>407-482-7856</p> | <p>Transit Project Coordinator</p>    | <p>Assists Supervisor with management of premium transit studies.</p> <p>Coordinates project development, implementation, and evaluation activities for public transportation agencies' projects as assigned for Votran Transit and Volusia, Flagler, and Marion county agencies.</p> <p>Serves as Project and Program Manager for specific Districtwide public transportation 5310 and Bus System Safety Grant program.</p> <p>Assists with JPA-Joint Participation Agreement development and invoice processing.</p> <p>Assists with management of Park and Ride program.</p> <p>Oversees and administers Financial Management (FM), Florida Accounting Information Resource (FLAIR), Florida Accountability Contract Tracking System (FACTS), Consultant Invoice Transmittal System (CITS) transactions, and reviews invoices for compliance with procedures.</p>   |

|                                     |                                    |  |
|-------------------------------------|------------------------------------|--|
| <p>Jo Santiago<br/>407-482-7875</p> | <p>Transit Project Coordinator</p> | <p>Assists Supervisor with management of premium transit studies.</p> <p>Coordinates project development, implementation, and evaluation activities for public transportation agencies' projects as assigned for LYNX and Lake County, and Sumter County Transit agencies, and other Orange, Seminole, Osceola, and Lake County agencies.</p> <p>Assists with JPA-Joint Participation Agreements development and invoice processing.</p> <p>Serves as Project and Program Manager for specific Districtwide public transportation 5311 and Service Development Programs.</p> <p>Assists with management of Park and Ride program.</p> <p>Oversees and administers Financial Management (FM), Florida Accounting Information Resource (FLAIR), Florida Accountability Contract Tracking System (FACTS), Consultant Invoice Transmittal System (CITS) transactions, and reviews invoices for compliance with procedures.</p>                 |
| <p>Vacant</p>                       | <p>Project Manager</p>             | <p>Serves as Project Manager for Planning, Project Development and Environmental (PD&amp;E), and Preliminary Engineering/Design projects assigned to Consultant firms that are intended to address premium transit needs and infrastructure.</p> <p>Performs highly advanced planning and engineering work coordinating technical studies and projects for Planning, Project Development, and Preliminary Engineering /Design prepared by Consultants to determine compliance with department and federal requirements.</p> <p>Manages and performs related multi-modal transit activities in support of ongoing transit and highway studies, including management and coordination regarding land use, station work, operational and geometric transit improvements, and related modeling and micro simulation, in coordination with internal FDOT disciplines at the district, Central Office, as well as external partner agencies.</p> |

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| <p>John Zielinski<br/>407-482-7868</p> | <p>SIS Coordinator</p>                             | <p>Serves as the primary contact for District in coordinating matters of the Strategic Intermodal System (SIS) with other governmental organizations and the private sector.</p> <p>Supports the District Modal Development Office efforts to implement a multimodal transportation system for people and goods under FDOT’s Office of Freight Logistics and Passenger Operations.</p> <p>Contact for traffic and revenue forecasts.</p> <p>Coordinates District 5 engagement in statewide initiatives and regional studies such as Future Corridors and other Systems Planning efforts, as well as multimodal initiatives of other Local Agencies, including but not limited to Metropolitan Planning Organizations, Regional Planning Councils, various modal agencies, industry, etc.</p> <p>Serves as project manager to conduct research, special planning studies, develop tools, cost/benefit analyses, grant/funding applications, and other multimodal initiatives using Consultants, Universities, and Department staff.</p> |
| <p>Deborah Tyrone<br/>407-482-7897</p> | <p>Bicycle Pedestrian Coordinator</p>              | <p>Perform engineering reviews and evaluations of project plans at various stages of development to ensure that bicycle/pedestrian facilities are effectively designed and integrated in accordance with State policy and standards and are consistent with applicable bicycle/pedestrian plans.</p> <p>Participate in the Bicycle/Pedestrian Advisory Committees of the Metropolitan Planning Organizations (MPOs) and Citizen Advisory Committees within the District.</p> <p>Pro-actively provide technical assistance and disseminate information relating to design and construction of bicycle/pedestrian facilities for FDOT personnel, consultants, local government and the general public.</p> <p>Identifies, promotes, and facilitates bicycle/pedestrian training for FDOT staff and partner agencies.</p>   |
| <p>James Wikstrom<br/>407-482-7874</p> | <p>Aviation, Spaceport, and Seaport Supervisor</p> | <p>Coordinates activities for and supervises staff in aviation planning, aviation capital improvement, airport discretionary capacity, spaceport, and seaport development programs with local and regional planning agencies, local governments, transportation authorities, and the Department.</p> <p>Manages the development of Joint Participation Agreements for projects related to aviation planning, aviation capital improvement, airport discretionary capacity, spaceport, and seaport development</p>  |

|                                 |                                 |  |
|---------------------------------|---------------------------------|--|
|                                 |                                 | <p>programs in the Department's Five Year Work Program.</p> <p>Provides policy input to Central Office, other Districts, and agency partners in aviation, seaport, and spaceport related programs and procedures.</p> <p>Provides technical support to aviation, seaport, and spaceport partners, local governments and transportation agencies.</p> <p>Performs project oversight inspections.</p>  |
| Allison Mccuddy<br>407-482-7862 | Aviation and<br>Seaport Analyst | <p>Assists with the implementation of Aviation, Spaceport and Seaport programs to include project document development, project oversight, project closeout, database updates and maintenance, and technical analysis..</p> <p>Monitors and maintains the Aviation, Spaceport and Seaport production schedule and produces documentation to meet this schedule. Reviews and approves invoice summaries from public agencies for reimbursement. Conducts on-site inspections of projects and ensures compliance with contract requirements.</p> <p>Coordinates Joint Automated Capital Improvement Program (JACIP) inputs and reports with Sponsors, and maintains JACIP to work program integrity.</p> <p>Provides technical support to sponsors at project meetings, pre-construction and post-construction meetings and technical advisory groups.</p> |

## Key Freight Infrastructure Serving District 5

|                           |  |
|---------------------------|--|
| SIS Highways              | I-4, I-75, I-95, Florida's Turnpike, Wekiva Parkway, US 17, SR 20, US 27, US 301, SR 40, SR 44, SR 100, SR 326, SR 408, SR 417, SR 429, SR 528   |
| SIS Railroads             | CSX, FEC, FDOT/Sunrail, Florida Northern, Florida Central, Florida East Coast Railway,   |
| SIS Airports              | Daytona Beach International Airport, Orlando International Airport, Gainesville Regional Airport, Tampa International Airport, Orlando Sanford International Airport, Melbourne International Airport, Kissimmee Gateway   |
| Seaports                  | Port of Jacksonville, Canaveral Port Authority, Port of Tampa, Tampa Port Authority, Port Canaveral  |
| General Aviation Airports | Flagler County, Ormond Beach Municipal, New Smyrna Beach, Massey Ranch, Pierson, Bob Lee, DeLand, Ocala International, Dunnellon/Marion County, Leesburg Regional, Umatilla, Mid Florida Air Service, Tavares Seaplane, Orlando Executive, Space Coast Regional, Merritt Island, Valkaria, Arthur Dunn Airpark, Kissimmee Gateway, Bob White Field, Orlando Apopka |
| Non SIS Highways          | US 1, US 17, US 92, US 192, US 441, SR A1A, SR 19, SR 3, SR 44, SR 46, SR 50, SR 200, SR 301, SR 415, SR 434, SR 442, SR 471, SR 520,  |
| Spaceports                | Cape Canaveral Spaceport   |

## Key Partner Contacts

### Metropolitan Planning Organizations

|                         |  |
|-------------------------|--|
| Lake-Sumter             | T. J. Fish<br>Phone: (352) 315-0170<br>E-Mail: <a href="mailto:TJFish@LakeSumterMPO.com">TJFish@LakeSumterMPO.com</a>            |
| METROPLAN Orlando       | Harold Barley<br>Phone: (407) 481-5672<br>E-Mail: <a href="mailto:hbarley@metroplanorlando.com">hbarley@metroplanorlando.com</a> |
| Ocala/Marion County TPO | Greg Slay<br>Phone: (352) 629-8297<br>E-Mail: <a href="mailto:gslay@ocalamariontpo.org">gslay@ocalamariontpo.org</a>             |
| Space Coast TPO         | Bob Kamm<br>Phone: (321) 690-6890<br>E-Mail: <a href="mailto:bob.kamm@brevardcounty.us">bob.kamm@brevardcounty.us</a>            |
| Volusia TPO             | Lois Bollenback<br>Phone: (386) 226-0422<br>E-Mail: <a href="mailto:lbollenback@r2ctpo.org">lbollenback@r2ctpo.org</a>           |

| Enterprise Florida     |  |
|------------------------|--|
| Regional Contact       | Paul Mitchell<br>International Trade Development<br>Phone: (407) 956-5639<br>E-Mail: <a href="mailto:pmitchell@eflorida.com">pmitchell@eflorida.com</a>  |
| Economic Development   |  |
| Space Coast – Regional | Trudy M. McCarthy<br>Senior Director of Operations<br>Space Coast EDC<br>E-Mail: <a href="mailto:TMccarthy@SpaceCoastEDC.org">TMccarthy@SpaceCoastEDC.org</a>  |
| Orange County          | Casey Barnes<br>Vice President, Business Development<br>Orlando Economic Development Commission<br>Phone: (407) 422-7159, x237<br>E-Mail: <a href="mailto:Casey.Barnes@OrlandoEDC.com">Casey.Barnes@OrlandoEDC.com</a> |
| Volusia County         | Rob Ehrhardt<br>Volusia Economic Development<br>Economic Development Manager<br>E-Mail: <a href="mailto:rehrhardt@volusia.org">rehrhardt@volusia.org</a>   |

| County Freight And Logistics Overviews |                                |                                 |
|--|--------------------------------|---------------------------------|
| <a href="#">Brevard County</a>         | <a href="#">Marion County</a>  | <a href="#">Seminole County</a> |
| <a href="#">Flagler County</a>         | <a href="#">Orange County</a>  | <a href="#">Sumter County</a>   |
| <a href="#">Lake County</a>            | <a href="#">Osceola County</a> | <a href="#">Volusia County</a>  |

## DISTRICT 6

1000 N.W. 111 Avenue  
Miami, Florida 33172

Secretary  
Gus Pego  
gus.pegos@dot.state.fl.us  
Telephone: (305) 470-5253



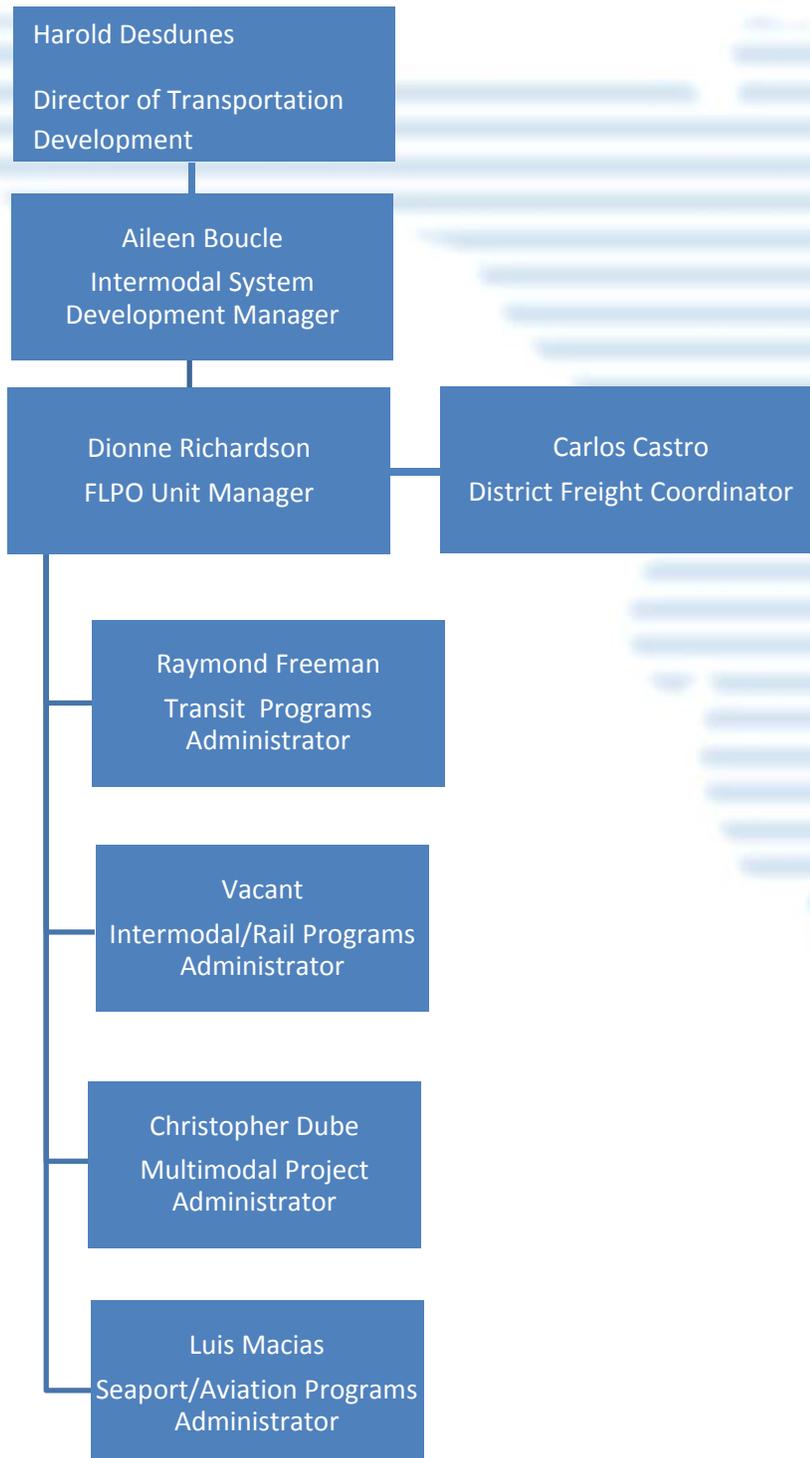
District Six encompasses Miami-Dade and Monroe counties in South Florida. The district is home to 2,550,220 people. Its roads are traveled more than 30.8 million miles daily. As of December 31, 2009, daily vehicle miles traveled (DVMT) on state roads for the district is 31,559.8. In 2008, for all public roads in the district, it is 56.7 million DVMT.

FDOT provides funding assistance to Miami-Dade Transit, which operates 893 buses in the district and the City of Key West Department of Transportation, which operates 17 buses. The area is also served by seven public airports, 78 private airports, two rail lines, and two deep-water ports: the Port of Miami and the Port of Key West.



## DISTRICT 6

### MODAL ORGANIZATION AND ACTIVITIES



## District 6 Office of Modal Development

|                                     |  |   |
|-------------------------------------|--|---|
| <p><b>Aileen Ramirez-Boucle</b></p> | <p><b>Planning and Environment Manager</b></p> | <p><b>Perform managerial duties</b></p> <p><b>Plan, direct and manage work in the Planning, Project Development and Environment (PD&amp;E)/Scoping/Value Engineering, Environment, Aviation, Transit, Americans with Disabilities Act/Rails/Intermodal, Multi-Modal Planning, Seaport, Freight and Strategic Intermodal System sections</b></p> <p><b>Manage and review all Joint Participation Agreements prepared by Public Transportation Operations (PTO) staff providing state and/or federal funding to sponsors in with established procedures and production targets</b></p> <p><b>Monitor project schedules and construction activities</b></p> <p><b>Meet with modal administrators to review project status, cash flow and federal grants</b></p> <p><b>Review work program projections developed by PTO staff prior to transmitting them to Work Program Office</b></p> <p><b>Develop District policies, methods, practices, and procedures for accomplishing the planning, multi-modal, engineering and environmental goals and objectives of the unit in a cost effective manner which, conform to and comply with Department policy</b></p> <p><b>Identify consultant’s work needs on Intermodal System Planning projects</b></p> <p><b>Participate in consultant selections and overseeing consultant’s work</b></p> <p><b>Serve as a member of the Transportation Plan Technical Advisory Committee and Transportation Improvement Plan Development Committee for the Miami-Dade County Metropolitan Planning Organization (MPO)</b></p> <p><b>Advise the authorities in regard to FDOT and Federal Highway Administration (FHWA) policy and procedures</b></p> <p><b>Attend and present at MPO and subcommittees meetings as necessary</b></p> <p><b>Serve as Liaison to the FHWA and Federal environmental regulatory agencies</b></p> |
|-------------------------------------|--|---|

|                                 |  |  |
|---------------------------------|--|--|
| Harold Desdunes<br>305-470-5442 | Director of<br>Transportation<br>Development |  |
| Kenneth Jeffries                | Transportation<br>Planner                    | <p>Oversee studies, projects and consultants</p> <p>Conduct planning studies to support Departmental and Intergovernmental needs</p> <p>Provide program coordination and technical support by coordinating and providing technical oversight for the bicycle and/or pedestrian programs</p> <p>Provide Special Use Lane coordination and oversight</p> <p>Provide County Incentive Grant Program (CIGP) coordination and oversight</p> <p>Provide Transportation Regional Incentive Program coordination and oversight</p> <p>Monitor key performance responsibilities and ensure work performance of the assigned staff is meeting the established expectations and work standards</p> <p>Oversees strategic intermodal system coordination (SIS) and technical support by overseeing the District SIS plan, provide coordination activities, including maintaining the Florida Intrastate Highway System (FIHS) plan</p> <p>Provide technical and policy evaluation by reviewing and evaluating transportation studies design and/or construction plans</p> <p>Review maps, policy statements and other documents and/or proposals for consistency with known data</p> |
| Curlene Thomas                  | Metropolitan<br>Planning<br>Administrator    | <p>Assist with District/Metropolitan Planning Organization (MPO) coordination and administration, including the following elements: Unified Planning Work Program, Transportation Improvement Program, and Long Range Transportation Plan</p> <p>Administer Federal Planning and Surface Transportation programs</p> <p>Review MPO compliance with Single Audit Act requirements</p> <p>Coordinate the annual Joint Certification process with the MPO and ensure completion of the Joint Certification Report</p> <p>Develop and manage planning studies to support internal as well as external customers</p> <p>Manage consultant contracts</p> <p>Coordinate study activities with Department offices, outside agencies, local governments and the public</p>  |

|                          |  |  |
|--------------------------|--|--|
| <p>Dionne Richardson</p> | <p>Public Transportation Manager</p>               | <p>Supervise staff overseeing Rail and Intermodal Programs</p> <p>Identify and request necessary resources for Rail program to meet business plan and ongoing program objectives</p> <p>Participate in policy discussions related to railroad-highway crossing safety the South Florida Rail Corridor (SFRC) new technology considerations, and funding considerations</p> <p>Supervise staff overseeing Public Transit Programs</p> <p>Coordinate program administration of grant programs, Toll Revenue Credit documentation, and the Transportation Disadvantaged Program activities</p> <p>Supervise staff overseeing the Aviation programs</p> <p>Participate in statewide Florida Aviation System Planning and Strategic Planning process</p> <p>Provide technical assistance to airport customers and communities</p> <p>Supervise staff overseeing District Seaport activities</p> <p>Coordinate district participation in the development and implementation of the Strategic Intermodal Systems (SIS)</p> <p>Manage the planning, development, and analysis of freight and goods movement and Intermodal projects and programs</p> |
| <p>Raymond Freeman</p>   | <p>Transit Programs Administrator</p>              | <p>Manage and implement the Transit Improvement Programs</p> <p>Manage section 5310 Program</p> <p>Monitor compliance of transit agencies with Federal and State system safety rules and regulation</p> <p>Develop transit Improvement work program</p> <p>Manage the District commuter Assistance Program</p> <p>Review and approve consultant and public transportation agreement invoices</p>   |
| <p>Jessie Smiley</p>     | <p>ADA/Intermodal /Rail Programs Administrator</p> | <p>Manages the review of District production projects at phases I, II and III, to determine extent of railroad involvement and coordinates recommendations for District production projects</p> <p>Manages the District Rail program to ensure compliance and scheduling requirements</p> <p>Develops Rail and Intermodal work program in accordance with procedures and work program instructions</p> <p>Coordinated railroad work for crossing rehabilitation</p> <p>Negotiates and prepares contracts to provide state/federal funding for railroad infrastructure improvements to railroad companies, local governments, transportation authorities and others</p> <p>Manages Public Transportation Consultant contracts</p> <p>Reviews applications for openings and closing of grade crossings and abandonment</p> <p>Assists the District Freight Coordinator with freight planning needs of the District</p>   |

|                  |   |  |
|------------------|---|--|
| Christopher Dube | Multimodal Project Administrator        | <p>Assist the Manager with the development, preparation, programming, and administration of the SIS budget</p> <p>Responsible for the implementation of the District 6 SIS program including coordination with MPOs, local governments, state agencies, and the private and public sector.</p> <p>Represent the District on various committees to develop modal plans and assist sponsors in the updates to their Master Plan</p> <p>Manage Public Transportation Consultant contract</p> <p>Perform the management and implementation of the New Starts Transit program</p> <p>Develop SIS work program</p> |
| VACANT           | Seaport/Aviation Programs Administrator | <p>Coordinate the management and implementation of Aviation improvement programs</p> <p>Coordinate the management and implementation of Seaport improvement programs</p> <p>Represent the District on aviation planning committees</p> <p>Provide input to projects ensuring transportation systems provide improves access to airports</p> <p>Develop aviation and seaport work program</p> <p>Assist Central Office inspectors with the inspection of public airports and compliance inspection of deficiencies when requested by Central Office</p>   |

## Key Freight Infrastructure Serving District 6

|                           |   |
|---------------------------|---|
| SIS Highways              | I-75, I-95, I-195, I-395, US 1, SR 997, Airport Expressway, Gratigny Parkway, Palmetto Expressway, East-West (Dolphin) Expressway, South Dade Expressway Florida's Turnpike |
| SIS Railroads             | Florida East Coast Railway, FDOT/Tri-Rail   |
| SIS Airports              | Miami International Airport, Key West International Airport   |
| Seaports                  | Port of Miami, Port of Key West   |
| General Aviation Airports | Homestead General, Kendall-Tamiami Executive, Opa-Locka Executive, Miami Seaplane Base, The Florida Keys Marathon Airport   |
| Non SIS Highways          | US 1, SR A1A, SR 9, SR 90,  |
| Transit Agencies          | Miami-Dade Transit (MDT), S. FL Regional Transportation Authority (Tri-Rail), Key West Transit  |

## Key Partner Contacts

### Metropolitan Planning Organizations

|                               |   |
|-------------------------------|---|
| Miami-Dade Urbanized Area MPO | Irma San Roman (Interim)<br>Phone: (305) 375-4507<br>E-Mail: <a href="mailto:irm@miamidade.gov">irm@miamidade.gov</a> |
|-------------------------------|---|

### Enterprise Florida

|                  |  |
|------------------|--|
| Regional Contact | Stephanie Pavolini<br>International Trade Development<br>Phone: (305)-808-3660<br>E-Mail: <a href="mailto:spavolini@eflorida.com">spavolini@eflorida.com</a> |
|                  | Jorge Riano<br>International Trade Development<br>Phone: (305)-808-3660<br>E-Mail: <a href="mailto:jriano@eflorida.com">jriano@eflorida.com</a>              |

### Economic Development

|             |   |
|-------------|---|
| Miami- Dade | Daniel Tapia<br>Director, Governmental Affairs<br>Miami Chamber of Commerce<br>E-Mail: <a href="mailto:dtapia@miamichamber.com">dtapia@miamichamber.com</a><br>Phone: (305) 577-5469  |
| Miami-Dade  | Javier Betancourt<br>Deputy Director<br>Miami Downtown Development Authority<br>Phone: (305) 579-6675<br>E-Mail: <a href="mailto:Betancourt@miamidda.com">Betancourt@miamidda.com</a> |

## County Freight And Logistics Overviews

|                                   |                               |
|-----------------------------------|-------------------------------|
| <a href="#">Miami-Dade County</a> | <a href="#">Monroe County</a> |
|-----------------------------------|-------------------------------|

# DISTRICT 7

11201 N. Malcolm McKinley Drive  
Tampa, Florida 33612-6403

Secretary  
Paul Steinman  
Paul.Steinman@dot.state.fl.us  
Telephone: (813) 975-6039



District 7, with a land area of nearly 3,332 square miles, District Seven represents five counties with 2,884,600 residents in the Tampa Bay area. Drivers in the district travel more than 33.6 million miles daily.

FDOT provides capital and operating assistance to three major transit authorities in the district. Forty-two airports, two deep-water ports and one major rail line also operate in the Bay area.

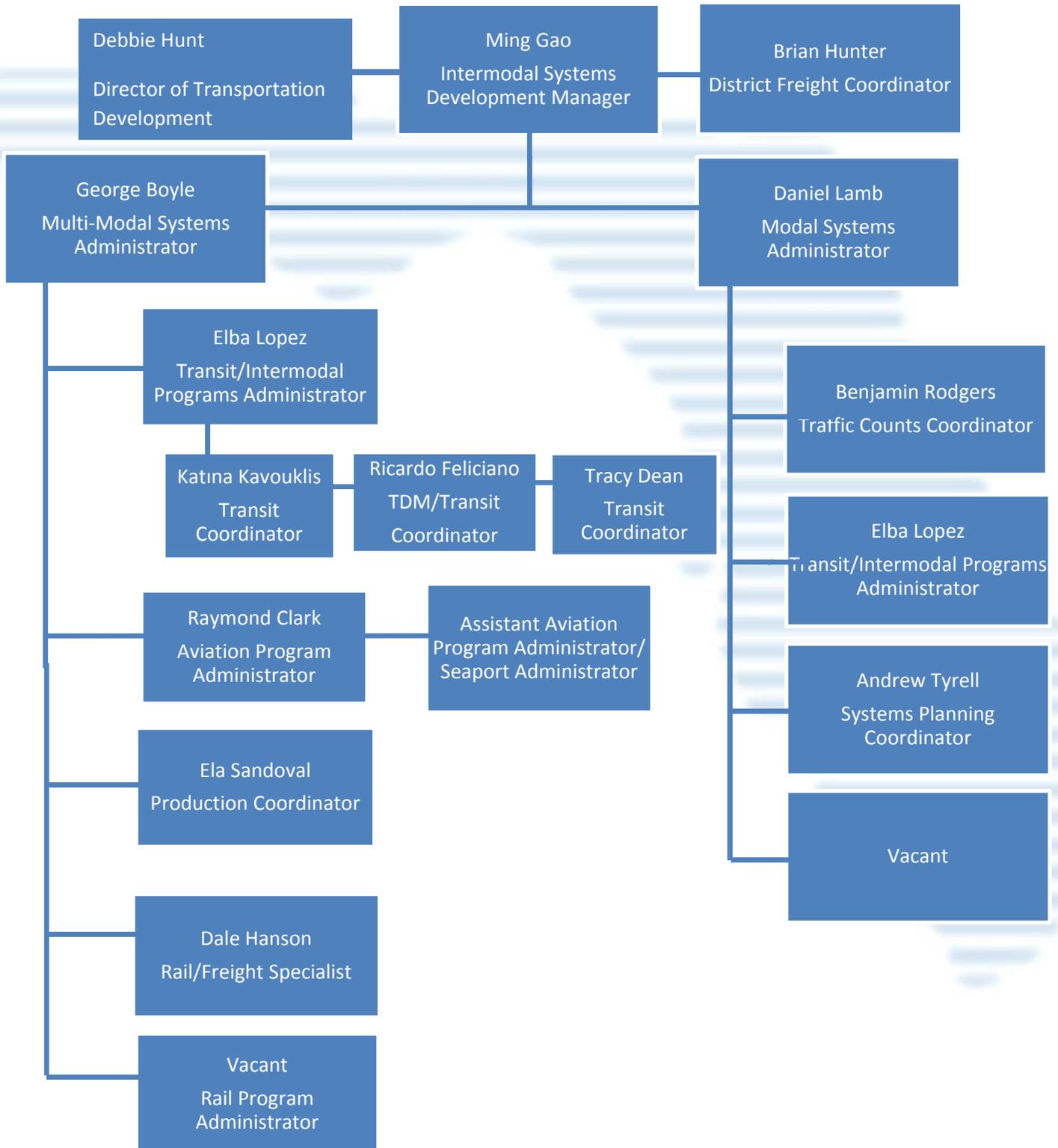
## District 7

- Headquarter
- Interstates
- US Highways (USROUTE)
- Counties



## DISTRICT 7

### MODAL ORGANIZATION AND ACTIVITIES



## District 7 Office of Modal Development

|  |  |   |
|--|--|---|
| <p><b>Ming Gao</b><br/>813-975-6454</p>      | <p><b>Intermodal Systems Development Manager</b></p> | <p><b>Directs, manages, and supervises all Intermodal Systems Development (ISD) staff</b></p> <p><b>Provides policy guidance, direction, and the management of short and long range transportation planning, urban systems planning and impact analysis</b></p> <p><b>Directs, manages, and supervises the project management, project scheduling, and public involvement of all projects within ISD</b></p> <p><b>Oversees and analyzes the development and design alternatives for complex transportation improvement projects</b></p> <p><b>Performs the duties of Director of Transportation Development for the District in the director's absence</b></p> |
| <p>Debbie Hunt<br/>813-975-6133</p>          | <p>Director of Transportation Development</p>        |   |
| <p>Sandra Dorval-Ferris<br/>813-975-6454</p> | <p>Administrative Assistant</p>                      | <p>Coordinate daily administrative activities of the Intermodal Systems Development Office</p>  |
| <p>George Boyle<br/>813-975-6454</p>         | <p>Multi-Modal Systems Administrator</p>             | <p>Manages Multi-Modal program, which includes supervising and coordinating the activities of staff</p> <p>Administers Joint Participation Agreements (JPA) for Multi-Modal program projects</p> <p>Responsible for conducting training as it relates to Multi-Modal Systems functioning and activities</p> <p>Performs duties of the District Modal Planning and Development Manager in his absence</p>  |
| <p>Ela Sandoval<br/>813-975-6011</p>         | <p>Production Coordinator</p>                        | <p>Analyzes and evaluates contract invoices for accuracy and completeness</p> <p>Develops, analyzes and distributes the Planning Production Report and Coordinates with both Central Office and District staff to ensure that Multi-Modal Systems projects are accurately identified</p> <p>Tracks the unit's contract statuses by frequently updating the contract status report</p> <p>Assists unit staff in reviewing Single Audit reports from agencies.</p>  |

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| <p>Raymond Clark<br/>813-975-6235</p>    | <p>Aviation Program Administrator</p>                                   | <p>Supervises staff responsible for airport and seaport improvement and planning, which include preparation of JAP, review and approval of sponsor invoices</p> <p>Supervises staff responsible for administration of the Aviation and Seaport Five Year Program, which include evaluation of local projects to district and state needs</p> <p>Manages the administration of the Airport Master Planning Program</p> <p>Monitors the administration and development of the Joint Aviation Capital Improvement Program (JACIP)</p> <p>Manages the administration of the Seaport Program by reviewing seaport projects in FDOT Five Year Work Program</p>   |
| <p>Brian Hunter<br/>813-975-6436</p>     | <p>Assistant Aviation Program Administrator/ Seaports Administrator</p> | <p>Assists with aviation work program development for Pasco, Hernando, and Citrus Counties</p> <p>Seaport program management includes work program development, project initiation, writing JPA's, site visits, approval of specifications, invoices</p> <p>Assists in the annual inspection of all public airports, seaplane bases and heliports in District 7</p> <p>Project Manager of JACIP for Citrus, Pasco, and Hernando counties</p> <p>Provides technical assistance in the preparation and review of airport master plan studies and aviation systems planning</p> <p>Attends civic meeting and hearings concerning the development, implementation, and evaluation of proposed seaport/airport projects</p>   |
| <p>Tracy Dean<br/>813-975-6195</p>       | <p>TDM/ Transit Coordinator</p>   | <p>Evaluates, comments, implements, and monitors local/state/national plans, policies, regulations and procedures related to FDOT Public Transportation programs for application within any county in the District</p> <p>Coordinates, schedules, and provides technical support to all district-wide grant recipients (Section: 5310, 5316, and 5317)</p> <p>Responsible for Oversight, review, and roll-out of state/federal grant allocations</p> <p>Responsible for recordkeeping and library maintenance</p> <p>Coordinates agenda items and organizes quarterly Transit Advisory Group meetings with local agencies</p> <p>Coordinates with local coordinating board agendas and maintains current Transportation Development activities and information</p> |
| <p>Katina Kavouklis<br/>813-975-6406</p> | <p>Transit Coordinator</p>  | <p>Evaluates, comments, implements, and monitors local/state/national plans, policies, regulations and procedures related to FDOT Public Transportation programs for application within any county in the District</p> <p>Reviews, analyzes, reports and disseminates pertinent information concerning transit planning activities</p> <p>Responsible for Oversight, review, and roll-out of state/federal grant allocations</p>   |

|                                   |                                |  |
|-----------------------------------|--------------------------------|--|
| Ricardo Feliciano<br>813-975-6412 | TDM/Transit<br>Coordinator     | Evaluates, comments, implements, and monitors local/state/national plans, policies, regulations and procedures related to FDOT Public Transportation programs for application in Hillsborough, and Pasco county in the District<br><br>Reviews, analyzes, reports and disseminates pertinent information concerning transit planning activities<br><br>Responsible for Oversight, review, and roll-out of state/federal grant allocations  |
| Vacant                            | Rail Program<br>Administrator  | Supervises rail program staff and oversees all Rail Program activities including the District Highway Grade Crossing Program, Railroad Crossing Signal Safety Program, Rough Crossing Rehabilitation Program, and District activities for Operation Life Saver<br><br>Prepare, monitor and maintain the District Rail Five Year Work Program<br><br>Manage the District wide Public Transportation Operations Support contracts<br><br>Assist FDOT Central Office in monitoring and implementing activities for rail line relocation projects, rail corridor abandonment actions, rail corridor enhancement projects, permitting of railroad crossing opening and closing applications   |
| Dale Hanson<br>813-975-6407       | Rail/Freight<br>Specialist     | Perform routine technical activities, routine liaison activities between the Rail Company's construction crews and Department's construction and Maintenance offices in support of the implementation of Rail Programs<br><br>Administers the District Railroad Highway Crossing Inventory Program<br><br>Participates in the annual Railroad Signal Safety Program  |
| Daniel Lamb<br>813-975-6437       | Modal Systems<br>Administrator | Prepares Systems and Design traffic projections, design factors (K, D & T) project traffic demand<br><br>Supervises and directs the unit and District Metropolitan Planning Organizations (MPO) in testing alternative transportation scenarios, evaluating the effectiveness and impacts of proposed transportation improvements and developing intermediate and long range transportation plans<br><br>Supervised and directs the unit in conducting special transportation studies to evaluate current and future operating conditions and congestion levels on corridors and sub areas of the District<br><br>Supervises and directs the unit in collection and preparation of a wide variety of data needed for planning models and studies |
| Benjamin Rodgers<br>813-975-6413  | Traffic Counts<br>Coordinator  | Responsible for the district's traffic data collection and data processing for FDOT's Traffic Data Collection Program<br><br>Responsible for collecting and preparing input data, conducting field checks, and performing quality checks on input data for corridor studies, subarea transportation studies, and area wide transportation studies<br><br>Responsible for overseeing the Portable Traffic Monitoring Site (PTMS) program  |

|                                       |   |  |
|---------------------------------------|---|--|
|                                       |   | <p>Responsible for maintaining the district traffic counts consultants</p> <p>Responsible for reviewing construction plans to ensure that all specifications are met and all issues are properly addressed relating to public transit, pedestrians, bicycles, rail, seaports, aviation and other modes of public transit</p>   |
| <p>Andrew Tyrell<br/>813-975-6458</p> | <p>Systems<br/>Planning<br/>Coordinator</p>                 | <p>Identifies and evaluates transportation problems and needs, developing and testing scenarios to address those needs, evaluating the effectiveness and impacts of proposed transportation improvements</p> <p>Conducts special transportation studies to evaluate current and future operating conditions and congestion levels on corridors and improvement needs on corridors and small subareas in the District</p> <p>Conducts the collection and preparation of a wide variety of data needed for planning models and studies</p> <p>Preparation of Systems and Design traffic projections, design factors, project traffic demand and Equivalent Single Action Load (ESAL) Accumulations for pavement design, roadway and bridge design</p> <p>Assists in all activities of the District Traffic Count Program</p>                       |
| <p>Elba Lopez<br/>813-975-6403</p>    | <p>Transit/<br/>Intermodal<br/>Programs<br/>Coordinator</p> | <p>Coordinates and supervises the activities of the staff</p> <p>Responsible for District/Transit Agency coordination, work program development, project initiation, contract preparation, processing and monitoring</p> <p>Chairs the District Intermodal Committee for the selection of local discretionary projects, reviews programs, policies, and procedures, prepares JAPs</p> <p>Coordinates schedules and provides support for Multi-Modal Systems and all agencies in the District, provide technical support for Intermodal Systems Development (ISD) and Multi-Modal Systems Administrator</p>   |
| <p>Vacant</p>                         | <p>N/A</p>  | <p>Prepares Systems and Design traffic projections, design factors, project traffic demand and Equivalent Single Action Load (ESAL) Accumulations for pavement, design, roadway and bridge design</p> <p>Tests alternative transportation scenarios, evaluates the effectiveness and impact of proposed transportation improvements and developing intermediate and long range transportation plans</p> <p>Conducts special transportation studies to evaluate current and future operating conditions and congestion levels on corridors and improvement needs on corridors and small subareas in the District</p> <p>Conducts the collection and preparation of a wide variety of data needed for planning models and studies</p> <p>Performs Quality Assurance/Quality Control (QA/QC) functions for the District's Traffic Count Program</p> |

## Key Freight Infrastructure

|                           |   |
|---------------------------|---|
| SIS Highways              | I-4, I-75, I-275, US 19, US 92, US 98, SR 44, SR 50, SR 54, SR 60, SR 589, SR 597, SR 618   |
| SIS Railroads             | Amtrak, CSX, Florida Northern   |
| SIS Airports              | Tampa International Airport, St. Petersburg Clearwater International Airport  |
| Seaports                  | Port Tampa Bay, Port of St. Petersburg, Port Citrus   |
| General Aviation Airports | Crystal Ricer Airport, Inverness Airport, Hernando County Airport, Peter O. Knight Airport, Plant City Airport, Tampa Executive Airport, Pilot Country, Tampa North Aero Park, Zephyrhills Airport, Albert Whitted Airport, Clearwater Air Park |
| Non SIS Highways          | US 41, US 98, US 301, SR 39, SR 41, SR 51, SR 60, SR 580, SR 595  |
| Transit Agencies          | Hillsborough Area Regional Transit (HART), Pinellas Suncoast Transit Authority (PSTA), Pasco County Public Transportation, TransHernando Express (THE Bus), Citrus County Public Transit  |

## Key Partner Contacts

### Metropolitan Planning Organizations

|                         |  |
|-------------------------|--|
| Hernando County MPO     | Dennis Dix<br>Phone: (352) 754-4057<br>E-Mail: <a href="mailto:mpo@co.hernando.fl.us">mpo@co.hernando.fl.us</a>                        |
| Hillsborough County MPO | Ray Chiaramonte<br>Phone: (813) 272-5940<br>E-Mail: <a href="mailto:rayc@plancom.org">rayc@plancom.org</a>                             |
| Pasco County MPO        | Jim Edwards<br>Phone: (727) 847-8193 ext. 8230<br>E-Mail: <a href="mailto:jhedwards@pascocountyfl.net">jhedwards@pascocountyfl.net</a> |
| Pinellas County MPO     | Sarah Ward<br>Phone: (727) 464-8200<br>E-Mail: <a href="mailto:sward@co.pinellas.fl.us">sward@co.pinellas.fl.us</a>                    |

### Enterprise Florida

|                  |  |
|------------------|--|
| Regional Contact | Maxwell Stewart, International Trade Development<br>Phone: (813)276-9430<br>E-Mail: <a href="mailto:mstewart@eflorida.com">mstewart@eflorida.com</a> |
|------------------|--|

### Economic Development

|                     |   |
|---------------------|---|
| Hillsborough County | Rick Homans<br>Tampa Economic Development Council, President & CEO<br>Phone: (813) 218-3303<br>E-Mail: <a href="mailto:rhomans@tampaEDC.com">rhomans@tampaEDC.com</a> |
|---------------------|---|

## County Freight And Logistics Overviews

|                                 |                                 |                                     |
|---------------------------------|---------------------------------|-------------------------------------|
| <a href="#">Citrus County</a>   | <a href="#">Pasco County</a>    | <a href="#">Hillsborough County</a> |
| <a href="#">Hernando County</a> | <a href="#">Pinellas County</a> |                                     |

# FLORIDA'S TURNPIKE ENTERPRISE

Turkey Lake Service Plaza, Milepost 263  
Ocoee, Florida 34761



## Secretary

Diane Gutierrez-Scaccetti  
Diane.Scaccetti@dot.state.fl.us  
Telephone: (407) 264-6039

Florida's Turnpike Enterprise utilizes the best practices of the private sector while operating in the public interest. Operating as a separate business unit of the Florida Department of Transportation (FDOT), Florida's Turnpike has expanded and increased revenue, emerging as a major freight corridor for the state, while continuing to protect bondholders and improve customer service across the board. The results have been improved efficiency, cost-effectiveness and timely project delivery.

Florida's Turnpike is now responsible for all operations on every FDOT-owned and operated toll road and bridge. This represents about 600 miles of roadway and 80 percent of all toll facilities in Florida. Florida's Turnpike strives to ensure every customer who travels these toll roads and bridges receives first class service on every trip.

The turnpike runs through four FDOT districts (6, 4, 1, and 5). The turnpike headquarters is located in Ocoee, Florida, which is within the western portion of metropolitan Orlando.

A complete Turnpike system overview can be found here:



[http://www.floridasturnpike.com/about\\_system.cfm](http://www.floridasturnpike.com/about_system.cfm)



## Turnpike Office of Modal Development

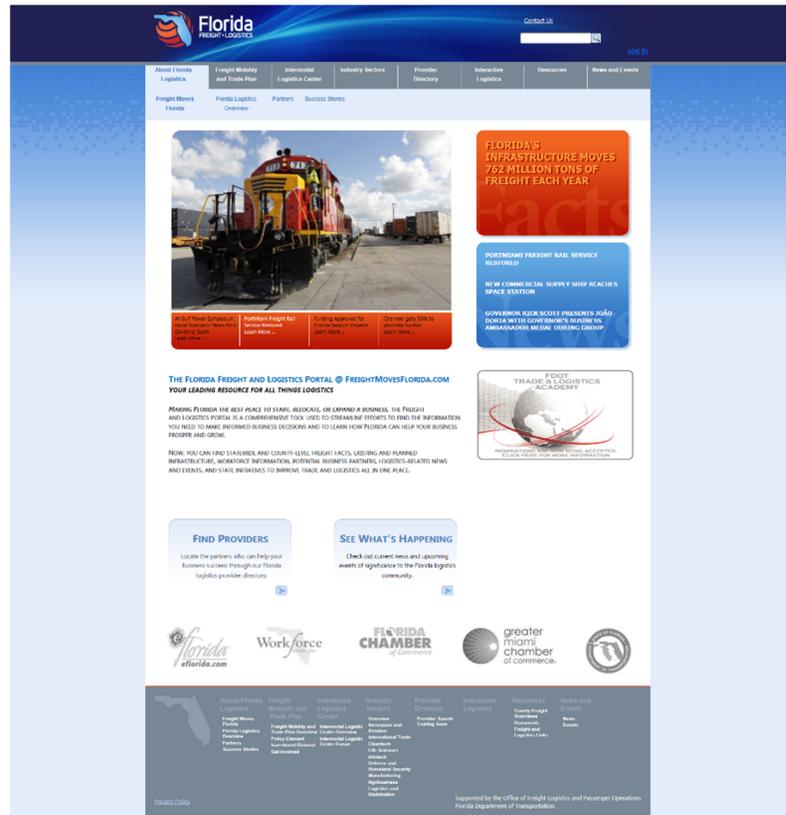
|                                   |   |  |
|-----------------------------------|---|--|
| Rickey Fitzgerald<br>850-414-4702 | CO/D3/Turnpike<br>Freight<br>Coordinator  | Oversees the development of FDOT's Freight planning initiatives that relate to the Turnpike System.  |
| Randy Fox<br>407-264-3041         | Planning<br>Manager   | Oversees the Turnpike's efforts involving the SIS Plan, transportation studies and activities, and development of the Five-Year Work Program.  |
| Eric Gordin<br>407-264-3316       | Assistant Traffic<br>Operations<br>Engineer   | Participates in, supports, and assists in the development of Turnpike's Freight Strategic Plan.  |
| Rax Jung<br>407-264-3870          | SIS Coordinator   | Assists with formulating, developing, and monitoring the Turnpike's activities related to the Strategic Intermodal System (SIS) Plan.  |
| Josiah Banet<br>407-264-3809      | Central Florida<br>Coordinator -<br>Planning/Project<br>Management<br>Group Manager | Assists with formulating, developing, and monitoring the Five-Year Work Program by determining system needs and priorities.<br>Project manager of Future Corridors project.<br>Participates in, supports, and assists in the development of Turnpike's Freight Strategic Plan.<br>Participates, reviews, and comments on transportation studies and activities |
| Kim Samson<br>954-934-1106        | South Florida<br>Coordinator -<br>Traffic<br>Engineering<br>Supervisor              | Assists with formulating, developing, and monitoring the Five-Year Work Program by determining system needs and priorities.<br>Participates, reviews, and comments on transportation studies and activities  |
| Kevin Bergman<br>407-264-3641     | Senior<br>Transportation<br>Engineer  | Assists with formulating, developing, and monitoring the Five-Year Work Program by determining system needs and priorities.<br>Participates in, supports, and assists in the development of Turnpike's Freight Strategic Plan.<br>Participates, reviews, and comments on transportation studies and activities   |

# PARTNER ORGANIZATIONS

## PARTNER ORGANIZATION & ACTIVITIES

Created through a partnership of Enterprise Florida, CareerSource Florida, the Florida Chamber of Commerce, and the Florida Department of Transportation, the Freight Moves Florida logistics portal serves as a one-stop shop for Florida logistics information.

Providing business opportunity, creating jobs, and bettering quality of life for all Floridians, the progression of trade and logistics activity within Florida is important to the overall growth of our state. The portal was created as an interactive tool -- highlighting statewide and county-level freight facts, existing and planned multimodal infrastructure, workforce and career-opportunity information, potential business relocation and investment opportunities, logistics-related news and events, and state initiatives.



The Freight Moves Florida Steering Committee, composed of representatives from each partner organization, aims to create and maintain a portal addressing the progression of economic development opportunities, international business strategy, and multimodal transportation education and awareness. The steering committee meets on a consistent basis to discuss the progression of the portal, ensuring all aspects of industry advancement are addressed.

## Freight Moves Florida Steering Committee

### Enterprise Florida

As Florida's official economic development organization, Enterprise Florida, Inc. helps businesses start up, locate, or expand by providing information on site selection, demographics, incentives, trade leads and more, and promotes exports of Florida goods to worldwide markets. Our mission is to facilitate job growth in Florida, leading to a vibrant statewide economy. Working with regional and local economic development organizations, EFLI helps improve Florida's business climate, ensuring global competitiveness.



<http://www.enterpriseflorida.com/>

### Florida Chamber of Commerce

For nearly a century, the Florida Chamber of Commerce has fought for free enterprise and worked to secure Florida's future. Today it is the leading voice of business, leading Florida toward a new and sustainable economy. Through research, advocacy, and leadership, the Florida Chamber Foundation, the Florida Chamber of Commerce, and the Florida Chamber Political Operations work together to help Florida compete successfully in a global marketplace.



<http://www.flchamber.com/>

### CareerSource Florida

CareerSource Florida oversees the state's network of career development professionals who work directly for Florida employers to find, develop and keep qualified talent. We also invest in programs to help businesses identify and cultivate our state's talent pool so that prospective employees have the skills and experience companies seek. Together, we connect employers with qualified, skilled talent and Floridians with employment and career development opportunities to advance economic prosperity and create a globally competitive workforce.



<http://careersourceflorida.com/>



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