

COMMISSION FOR THE TRANSPORTATION DISADVANTAGED

Commission Business Meeting



Agenda August 11, 2011 Hilton Oceanfront Resort 100 North Atlantic Avenue Daytona Beach, FL 32118 9:30 am - until completion

*David Darm, Chairman
Vacant, Vice-Chairman
Walter Schoenig, Commissioner
Charlotte Temple, Commissioner
Jill Houghton, Commissioner
Michael A. Horan, Commissioner
David M. Willingham, Commissioner*

**Conference Call Number: 888-808-6959
Conference Code: 34767**

Item #	Agenda Item	Speaker(s)
I	Call to Order	Chairman Darm
II	Welcome from the Chair	Chairman Darm
III	Pledge of Allegiance	Chairman Darm
IV	Introduction of Commissioners/Advisors and the Public	Commissioners/Advisors and Others
V	Public Comments Comments limited to the current agenda items	Public
VI	Welcome	Chairman Darm
VII	Commissioner and Advisor Reports	Commissioners/Advisors
Action Items		
VIII	Approval of Minutes <ul style="list-style-type: none">• May 24, 2011• June 14, 2011• July 29, 2011	Chairman Darm
IX	Election of Vice-Chairman	Karen Somerset
X	Review of Executive Director Job Description	Chairman Darm
XI	5-Year Work Plan	Karen Somerset
Informational Items		
XII	Union County Update	Sheri Powers
XIII	Single Audit Update	David Copa
XIV	Budget Report Update	David Copa
XV	Medicaid Distribution Formula	Floyd Webb
XVI	Public Comment	Public
XVII	Commissioner/Advisor Comments	Commissioners/Advisors
XX	Adjournment	Chairman Darm

When operating under Florida's Government in the Sunshine Law, the Florida Supreme Court recognizes the importance of public participation in open meetings. The Commission provides that

right of access at each public meeting and adheres to Chapter 286.011, Florida Statutes. A comment card for each speaker is required, and this limits public comment to five (5) minutes per speaker.

In accordance with the Americans with Disabilities Act (ADA), and Chapter 286.26, Florida Statutes, persons in need of special accommodation to participate in the meeting (including an agenda) shall contact our office, at least 48 hours before the meeting by email at vicki.scheffer@dot.state.fl.us or by the following listed below:

Commission for the Transportation Disadvantaged
605 Suwannee Street, MS-49
Tallahassee, FL 32399-0450
(850) 410-5703 or (800) 983-2435
(850) 410-5708 (TDD/TTY).

This meeting is subject to change upon the chairman's request.

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

VIII. Approval of Minutes

BACKGROUND INFORMATION:

The Commission met on May 24, 2011 in Tallahassee, Florida.

The Commission met on June 14, 2011 by teleconference.

The Commission met on July 29, 2011 by teleconference.

ATTACHMENTS:

Minutes of the May 24, 2011 Commission Meeting.

Minutes of the June 14, 2011 Commission teleconference.

Minutes of the July 29, 2011 Commission teleconference.

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

The Executive Director recommends Commission approval of the May 24 minutes, June 14 minutes and July 29 minutes.

Karen Somerset
August 11, 2011

ACTION TAKEN AT MEETING:

MEETING SUMMARY

Commission for the Transportation Disadvantaged Commission Business Meeting

Doubletree Hotel
101 South Adams Street
Tallahassee, FL 32301

May 24, 2011
10:00 AM

<i>Commissioners Present</i>	<i>Commissioners Absent</i>
Chairman David Darm	Jill Houghton
Charlotte Temple	
Walter Schoenig	
Larry Forman	

<i>Advisors Present</i>	<i>Advisors Absent</i>
Dave Hill for David Ramga	Buddy Cloud
Kent Carroll	
Beth Kidder	
Diane Harris	
Ed Coven	
Holly Carson	

Others Present

Bobby Jernigan, Tom Barnhart, Karen Somerset, Robert Craig, John Irvine, Vicki Scheffer, Keith Brown, Richard Gannels, Kevin Murdy, Connie Conley, Boyd Thompson, Vanita Anderson, Desiree Painter, Ron Garrison, Ted Waters, Byron Underwood, Darryl Minardi, Nick Cambas, David McDonald, Ron LaFace, Kessla Stanley, Edie Wright, Louis Minardi, Sharon Peeler, Michelle Arnold, Alex Batista, Ivan Maldonado.

Call to Order

Chairman Darm called the meeting to order.

Bobby Jernigan called the roll. A quorum was present.

Welcome from the Chair

Chairman Darm welcomed all in attendance.

Pledge of Allegiance

Chairman Darm led the Pledge of Allegiance.

Introductions of Commissioners, Advisors and the Public

Commissioners, Advisors and members of the public introduced themselves.

While staff was working on technical problems with the teleconferencing equipment, Chairman Darm spoke on his vision as Chairman of the Commission. His priorities are the riders that we serve, to help facilitate a smooth transition with the new administration, and promote accountability and sound policy.

Public Comments

Boyd Thompson, President of the Florida Association of Community Transportation Systems (FACTS) spoke on Medicaid and the Legislative Session. He thanked the Commission for its leadership during the recent legislative session. He stated that FACTS was extremely disappointed and fearful with the decision of the Legislature to move oversight and delivery of Medicaid transportation to managed care organizations. He requested the CTD sanction an independent study that examines the fiscal impact that removal of Medicaid from the coordinated system will have on the state budget. He gave an overview of how removing Medicaid from the coordinated system could be the end of the community transportation system as we know it.

Chairman Darm stated that he looked forward to working with FACTS.

Welcome and Presentation

Ron Garrison, Executive Director of Star-Metro, discussed the Regional Mobility Summit scheduled for May 26 in Tallahassee. He invited everyone to attend. He gave an overview of things to come at Star-Metro.

Ed Coven congratulated Mr. Garrison for the efforts that he's made on behalf of the citizens of Tallahassee/Leon County and surrounding regions.

Approval of the January 28, February 28, and March 28, 2011 Meeting Minutes

Chairman Darm led the approval of the January 28, February 28, and March 28, 2011 meeting minutes. Tom Barnhart requested that his name be added to the January 28 meeting minutes.

Commissioner Schoenig brought attention to the March 28, 2011 meeting minutes where it states that the Executive Director's Personal Improvement Plan (PIP) would be postponed until the May Commission Meeting. He requested that it be added to the current meeting agenda as an action item. Chairman Darm stated that since becoming Chairman, there were a lot of items he needed to work on and prioritize. He felt this item needed to be postponed.

ACTION TAKEN: Commissioner Temple moved and Commissioner Schoenig seconded to approve the three (3) sets of minutes as corrected. The motion carried unanimously.

Multi-County Service Area for Holmes and Washington Counties

Karen Somerset, gave a brief overview of West Florida Regional Planning Council's request to the Commission to approve their recommendation that Holmes and Washington counties become a combined multi-service area. The Planning Council itself has not taken action on this recommendation. Their meeting is scheduled for June 6. They are asking the Commission to approve the recommendation prior to their meeting so they can begin on July 1 with the new grants cycle. If the West Florida Regional Planning Council does not approve the Holmes and Washington counties multi-county designation, then the Commission's approval becomes null and void.

ACTION TAKEN: Commissioner Temple moved and Commissioner Forman seconded to approve the multi-county service area for Holmes and Washington counties. The motion carried unanimously.

Proposed Consultant Contracts for FY 2011-12

Chairman Darm stated that this agenda item is for informational purposes only at this time. It will be contingent upon the signing of the budget by Governor Scott. Commissioner approval will be voted on at a later date.

This is a request by the Executive Director for Commission approval to purchase certain contracts and products within existing budget. Bobby Jernigan gave an overview of the types of services the Commission contracts out.

Commissioner Forman and Mr. Jernigan discussed quality assurance reviews. Commissioner Forman requested that funds be encumbered in order to evaluate the effectiveness of the Commissioners, their role in relation to the day-to-day operation of the organization, and the staffs' effectiveness in doing their job. He requested this be done on a periodic on-going basis by an independent third party.

Chairman Darm requested a 10 minute break.

Medicaid Update

Bobby Jernigan gave an overview of the current Medicaid amendment. At a previous commission meeting, the Commission voted and approved a section of this amendment regarding accounting costs. AHCA has incorporated that language in this amendment (Section 1). In accordance with legislative appropriations, the amendment decreases the monthly contract payment amount for July and August by \$763,226.16.

Chairman Darm noted that he was going out of turn, and asked Mr. Jernigan to give the Commission an overview regarding a letter received from TMS Management Group, Inc. He stated the letter was regarding Sarasota County's Medicaid transportation and would be relevant to the proposed cuts for non-emergency transportation. Mr. Jernigan stated that the letter from TMS lets the Commission know that, due to the limited funding, TMS is withdrawing from Sarasota County as the Medicaid non-emergency transportation provider. The letter was received just before CTD was notified that there was going to be a 7% decrease in Medicaid funds across the state. There is concern

that there may be more providers withdrawing as the CTD implements the 7% reduction to the Medicaid agreements. The CTD will look to see if there is a way to re-distribute the Medicaid funds.

A meeting has been scheduled for June 10 with the Sarasota LCB Chair to discuss what role they can play in helping with the Sarasota County issue. Mr. Jernigan stated that a State of Emergency should be declared for Sarasota County which would give him the authority to procure a vendor with short notice. Once the temporary vendor is in place, the CTD would begin the procurement process to find a permanent transportation provider.

Chairman Darm recapped that the three main issues to be determined are:

- the Sarasota County Medicaid non-emergency transportation provider;
- the redistribution formula of Medicaid funds; and
- the CTD's role when the Medicaid contract expires August 31, 2011.

A discussion ensued between Ed Coven and Mr. Jernigan regarding the CTC contracts and the decrease in Medicaid funds.

David McDonald, President of TMS, briefed the Commission regarding TMS' decision to pull out of Sarasota County.

Bobby Jernigan stated that one of the statewide issues regarding Medicaid was the availability of Medicaid providers; doctors' offices that can treat individuals in a given area. Mr. McDonald stated that 30% to 40% of the trips taken in Sarasota County go across county lines (Hillsborough and Pinellas) because of the lack of providers in Sarasota County. At this time, Beth Kidder gave an overview regarding Medicaid providers.

ACTION TAKEN: Commissioner Temple moved and Commissioner Schoenig seconded to declare an emergency situation in Sarasota County and schedule an emergency meeting prior to June 15 to consider vendor proposals. The motion carried unanimously.

A discussion ensued on the motion.

Commissioner Forman would like a plan in place regarding the decrease in funds so as not to affect our riders. This will be discussed at the emergency meeting in June.

FINANCIAL REPORT- Current Year Budget Status

Bobby Jernigan gave a brief overview of the budget status as of April, 2011.

FINANCIAL REPORT – Budget Appropriations for FY 2011-12

Bobby Jernigan gave a brief overview of the prior year budget versus the proposed budget. There was no negative impact to the CTD Trust Fund by the Legislative Session. There was an increase of \$1.5 million. The funds did not materialize for the

\$5 million listed in statute that the Commission was supposed to begin collecting on this fiscal year, so the Commission was not given the full budget authority to spend those funds.

FINANCIAL REPORT – Financial Statements

Bobby Jernigan gave a brief overview of the CTD Financial Statements which are produced by FDOT's Office of Comptroller.

LEGISLATIVE UPDATE

Bobby Jernigan stated that House Bill 7107 was adopted with a strike all amendment filed by Senator Negron. The amendment eliminated the language that would have required AHCA to contract with the Commission for the delivery of non-emergency Medicaid transportation. The final bill language excluded the language that required AHCA to competitively procure transportation services. All Medicaid covered services are in managed care organizations.

Kathy Brown of St. Johns County asked if there was any opportunity at the CTD staff level to re-address the importance of Chapter 427 and non-emergency Medicaid transportation with the legislative delegation. A brief discussion ensued.

Single Audit Update

Bobby Jernigan gave a brief overview of the status of the single audits.

TD Legislative Day Follow-Up

John Irvine gave a brief overview of the successful TD Legislative Day. Next year the Legislative Session will start on January 10 and end on March 9. TD Legislative Day will be held on February 2. He thanked FACTS for hosting the event. Mr. Irvine discussed the 19th annual TD Conference which will be held August 9-10 in Daytona Beach.

EXECUTIVE DIRECTOR REPORT

Bobby Jernigan thanked FACTS for their hard work and sponsoring TD Legislative Day.

Mr. Jernigan announced that David Copa will be the new Director of Finance and Administration.

Project Managers attended the National Transit Trainer's Workshop and a Professional Development workshop hosted by the FDOT, Public Transportation Association, and CUTR.

Staff has provided assistance, by request, to Baker County.

Mr. Jernigan announced that Ananth Prasad is the new FDOT Secretary. Mr. Jernigan and Secretary Prasad have monthly meetings to discuss CTD issues and how FDOT can help the CTD.

Commissioner Forman thanked Mr. Jernigan for keeping him informed of the happenings during the Legislative Session.

Public Comment

Louis Minardi of MMG Transportation in Hillsborough County stated that with the budget cuts, they are running into the same problem as Sarasota County. He inquired as to how the transfer of Medicaid funds would be handled. Beth Kidder responded that the transfer of funds would not take place within the next 12 months, therefore giving more time for analyzing.

Richard Gannels inquired as to whether the Medicaid funds would be distributed according to the number of people eligible or the number of people actually transported. Beth Kidder stated that it was premature to go into that level of detail. A brief discussion ensued.

Carmen Gonzalez inquired as to the status of implementing the recommendations in the IG's investigative report regarding questionable conduct in the CTD staff office. Chairman Darm responded that they were still being worked on and the Executive Director's Performance Plan is also still in the process of being worked on.

Commissioner/Advisor Comments

Commissioner Schoenig commented on the CTD Trust Fund receiving \$1.5 million and we should be thankful since other entities were getting cuts.

Commissioner Forman thanked Chairman Darm for doing a great job in his first capacity as Chair. He stated that we need a session devoted to the aspects of what the Commission does to inform not only the legislative delegation, but whomever needs to listen to how dire things could become if changes are not made. Wants the Chairman to follow-up on the internal/external evaluation of the effectiveness of the CTD at the appropriate time.

Adjournment

Chairman Darm adjourned the meeting.

Minutes compiled by Vicki Scheffer.

Note: This meeting has been summarized to reduce paperwork in accordance with policies of State government. If an accessible format or more information than is provided herein is needed, please contact the Commission for Transportation Disadvantaged at (850) 410-5700 or 1-800-983-2435 for assistance. A copying or printing fee may be charged to the requesting party.

MEETING SUMMARY

Commission for the Transportation Disadvantaged Commission Business Meeting

Commission Headquarters
2740 Centerview Drive, Suite 1A
Tallahassee, FL 32301

June 14, 2011
10:00 AM

<i>Commissioners Present</i>	<i>Commissioners Absent</i>
Chairman David Darm	
Charlotte Temple	
Walter Schoenig	
Larry Forman	
Jill Houghton	

<i>Advisors Present</i>	<i>Advisors Absent</i>
Buddy Cloud	Holly Carson
Kent Carroll	Diane Harris
Beth Kidder	David Ramga
Ed Coven	

Others Present

Bobby Jernigan, Tom Barnhart, Karen Somerset, John Irvine, Vicki Scheffer, Sharon Peeler

Call to Order

Chairman Darm called the meeting to order.

Bobby Jernigan called the roll. A quorum was present.

Welcome from the Chair

Chairman Darm welcomed all in attendance and briefly reviewed the meeting agenda.

Introductions of Commissioners, Advisors and the Public

Commissioners, Advisors and members of the public introduced themselves.

Public Comments

There were no comments.

Proposed Consultant Contract Budgets for FY 2011-12

This agenda item was deferred from the May 24, 2011 Commission Business Meeting because the budget for Fiscal Year 2011-12 had not been signed by Governor Scott. It has since been signed.

Bobby Jernigan stated these are budget dollar amounts to be used for recurring contracts that the Commission normally has.

Commissioner Forman addressed the issue of hiring a consultant to evaluate the operation of the CTD Office. Mr. Jernigan stated the funds could be taken out of the Executive Director's Discretionary funds. Chairman Darm stated we need to be prudent with how much money is spent. Commissioner Forman discussed how dissension within the CTD Office has undermined the overall effectiveness. Before any of the consultant budgets are approved, he wants the CTD evaluation by a third-party consultant to be part of the expenditures.

ACTION TAKEN: Commissioner Forman moved and Commissioner Schoenig seconded to accept the proposed consultant contract budgets with an amendment to allocate sufficient funds to have an internal and external review of the Commission for the Transportation Disadvantage's Board and staff by a third-party consultant. The motion carried unanimously.

Commissioner Forman stated that he had no problem with Commission staff selecting the consultant. Commissioner Schoenig stated that he wants this as an agenda item at the next Commission Meeting with a recommendation for a consultant. Commissioner Forman stated that he was in agreement. Commissioner Houghton concurred.

Commissioner Forman requested that the Commissioners forward him the areas of concern that they want the consultant to look at. Chairman Darm cautioned that Commissioners cannot communicate together due to the Sunshine Law. Tom Barnhart stated that the Commissioners could send their areas of concern to Chairman Darm without communicating amongst themselves.

Medicaid Amendment Number 4

This agenda item was deferred from the May 24, 2011 Commission Business Meeting because the Governor had not signed the Medicaid Reform Bill into law. The Governor has since signed the Bill.

Bobby Jernigan gave an overview of the amendment. Beth Kidder stated that the draft amendment in the meeting package was not the final draft. Mr. Jernigan noted what the changes were. On pg. 2 of the amendment, there was a mathematical error. The two monthly payments for July and August, 2011 should be **\$2,535,001.04**, not \$2,344,194.50.

Also included in the updated draft is **Item Y**. This is the requirement that agencies under the Governor use the E-Verify Employment Eligibility Verification system for verification of citizenship or authorization to be employed in the US. This requirement is

being included in all agency contracts. Chairman Darm asked if the CTD used the E-Verify requirement. Karen Somerset stated that this year's Trip Equipment and Planning Grants do include that language. An amendment will have to be made to the Medicaid contracts because the requirement to include that language was received after the amendments had been prepared for the current contracts.

Mr. Jernigan stated that in the updated draft amendment the effective date was changed to **July 1, 2011** instead of May 1, 2011.

The updated draft Medicaid Amendment will be emailed to the Commissioners.

ACTION TAKEN: Commissioner Schoenig moved and Commissioner Houghton seconded to accept the amendment with the additional changes. The motion carried unanimously.

Status of Sarasota County Medicaid Non-Emergency Transportation Provider

Commissioner Darm gave a recap from the May 24, 2011 Commission Meeting regarding TMS' decision to withdraw from Sarasota County as the Medicaid non-emergency transportation provider.

Bobby Jernigan gave an update of the issue. TMS has submitted a request for trip limiting in accordance with their service agreement, and AHCA and the Commission's trip limiting procedure. This will be reviewed by AHCA and Commission staff for approval. Once approved, TMS will be allowed to limit certain Medicaid trips for a limited time. A general discussion ensued regarding trip limits.

David McDonald, President of TMS, stated that if the trip limits are approved, they are willing to start service July 1, but will not extend the service past November. Mr. McDonald asked what the procedure would be if the trip limits are not approved. Mr. Jernigan discussed how an emergency situation would be handled.

Chairman Darm asked Mr. Jernigan to provide the Commission updates once it's determined where AHCA stands on this request.

Medicaid Reduction Implementation

Mr. Jernigan stated that the 2011 Legislature reduced AHCA's budget by 7% for Medicaid patient transportation. The CTD has developed a 12 month funding allocation for Medicaid non-emergency transportation. The allocation is based on prior year allocations with a reduction which has been applied across the board. Payments for July and August will not be reduced to allow CTC's and transportation providers to prepare for the reductions that will be applied from September through June, 2012. To offset the 7% reduction, the CTD is using funds that were set aside for exception trips (out-of-state trips, extended stay trips, etc.) that did not materialize at the volume that was anticipated. Instead of 7%, the reduction from September through June will be 4.8%.

Mr. Jernigan stated that CTD staff is working on a long-term distribution formula to allocate funds which will be presented to the Commission for approval.

A discussion ensued regarding the process to request funds for exception trips.

Chairman Darm requested that options for the long-term distribution formula be presented at the next Commission business meeting.

A discussion ensued as to how the Commission can support Chapter 427 with insufficient revenue and if our riders will have a cause of action against the CTD or State if we're not able to provide them what they're legally entitled to. Mr. Jernigan stated the goal is to try and establish within the limited dollar amount an allocation that will most effectively distribute the funding in the most appropriate manner as possible. Re-distribution might be a possibility meaning that some counties may have a decrease in funds and some may have an increase to make sure we provide as equitable, effective and efficient services to the beneficiaries as possible.

Tom Barnhart spoke briefly on the trip limiting procedure.

David McDonald stated that the reason the trip limiting request was submitted was because the CTD was having a hard time securing an alternate vendor.

Public Comments

Ms. Carter from Collier County stated that the Medicaid contracts expired on June 30 and she had not received any notification of renewal. Mr. Jernigan stated that staff would be contacting their areas and the regional managers should give them the amendments by the end of the week.

Commissioner/Advisor Comments

Bobby Jernigan gave a follow-up from the May 24, 2011 Commission Meeting. The West Florida Regional Planning Council voted to approve the multi-county service area for Holmes and Washington counties at their June 6 meeting.

Adjournment

Chairman Darm adjourned the meeting.

Minutes compiled by Vicki Scheffer.

Note: This meeting has been summarized to reduce paperwork in accordance with policies of State government. If an accessible format or more information than is provided herein is needed, please contact the Commission for Transportation Disadvantaged at (850) 410-5700 or 1-800-983-2435 for assistance. A copying or printing fee may be charged to the requesting party.

MEETING SUMMARY

Commission for the Transportation Disadvantaged Commission Business Meeting by Teleconference

Commission Headquarters
2740 Centerview Drive
Tallahassee, FL 32301

July 29, 2011
10:00 AM

<i>Commissioners Present</i>	<i>Commissioners Absent</i>
Chairman David Darm	
Michael Horan	
Jill Houghton	
Walter Schoenig	
Charlotte Temple	
Mike Willingham	

<i>Advisors Present</i>	<i>Advisors Absent</i>
Buddy Cloud	Kent Carroll
Ed Coven	Holly Carson
Beth Kidder	Diane Harris
	David Ramga

Others Present

Karen Somerset, Tom Barnhart, David Copa, Vicki Scheffer

Call to Order

Chairman Darm called the meeting to order.

Karen Somerset called the roll. A quorum was present.

Welcome from the Chair

Chairman Darm introduced the two newly appointed Commissioners, Michael Horan, President of Ajax Paving of Florida, LLC; and Michael Willingham, Executive Director of Sebring Regional Airport.

Introductions of Commissioners, Advisors and the Public

Advisors introduced themselves.

Election of Vice-Chairman

Chairman Darm gave an overview of how the vice-chairman is elected and what the duties consist of. Chairman Darm stated that if the Commissioners wanted to think about this, the item could be postponed until the August 11 business meeting.

Commissioner Horan asked about the term limit. Chairman Darm stated that it was one year from the time the vice-chairman is elected.

A discussion ensued regarding if anything would be in jeopardy if the vice-chairman wasn't elected at this meeting.

ACTION TAKEN: Commissioner Schoenig moved and Commissioner Houghton seconded to have the election of the vice-chairman moved to the August 11 meeting. The motion carried unanimously.

Sarasota County Medicaid Non-Emergency Transportation Provider Update

Karen Somerset gave an overview of how TMS notified the Commission that they would no longer be able to provide non-emergency Medicaid transportation in Sarasota County effective June 30, 2011. An agreement was worked out with LogistiCare to begin providing transportation in Sarasota County effective July 1, 2011.

Alex Batista, General Manager of LogistiCare, gave an update of the services being provided in Sarasota County. Trip Limits were approved by AHCA to begin on August 12 and end on November 12.

Chairman Darm stated that a letter was forwarded to the Commissioners from TMS concerning why they had to pull out of Sarasota County. A letter from LogistiCare was also provided to the Commissioners providing an overview of their services in Sarasota County since July 1.

Chairman Darm stated that a Contingency Plan needs to be in place for situations like this that may occur in the future.

Commissioner Horan inquired as to the contract with LogistiCare. Karen Somerset stated that the contract began July 1 with the expectation of being a three month contract. Since the trip limiting will not begin until August 12, the contract will be extended to accommodate the three months of trip limiting. Chairman Darm stated that a reallocation of Medicaid funds will be discussed at the August 11 business meeting and more will be known then regarding the LogistiCare contract.

Commissioner Temple requested a timeline regarding the reallocation of Medicaid funds. Karen Somerset stated that benchmarks could be provided regarding the implementation.

Medicaid Contract Amendment and Updates

The contract with AHCA expires August 31, 2011. It needs to be renewed for at least another 12 months. Karen Somerset gave an overview of the high points AHCA has presented to the contract. After discussion with CTD staff and AHCA, it was determined

that the description of vehicle modes will be left in the contract so as to give a definition to work with as encounter data is collected.

A discussion ensued regarding the legislative cuts to the Medicaid funding.

ACTION TAKEN: Commissioner Willingham moved and Commissioner Temple seconded to approve the Medicaid amendment. The motion carried unanimously.

Rural Capital Equipment Grants

Karen Somerset gave an overview of the Rural Capital Equipment Grants. Application packages will be sent out to the Community Transportation Coordinators (CTCs) who will submit a request of capital equipment needs. A subcommittee will review the applications and determine what the award will be for each CTC. In the past, the subcommittee has made recommendations to the Commission who then has made the final vote. However, because of short notice, Mrs. Somerset is asking the Commission's approval to allow the subcommittee to review the grant applications and make the final awards. These funds have to be spent by June 30, 2012.

Chairman Darm inquired as to who sits on the subcommittee. Mrs. Somerset stated that in the past it has been Advisors. If a commissioner sits on the subcommittee, the meetings have to be advertised in the Florida Administrative Weekly.

Commissioner Willingham stated that he felt the Commission needed to be represented on the subcommittee. He does not have a problem with the subcommittee making the final decision, but feels if the representative from the Commission disagrees with the recommendation of the subcommittee; it needs to come before the Board.

Tom Barnhart inquired whether the subcommittee was considered to be part of the Commission itself. A discussion ensued.

ACTION TAKEN: Commissioner Willingham moved and Commissioner Schoenig seconded that the Rural Capital Equipment Subcommittee review grant applications and submit their recommendations for the Commission's approval. The motion carried unanimously.

Performance Report of Executive Director

Chairman Darm gave an overview of his vision for the Commission. Chairman Darm stated that Bobby Jernigan has served as the Executive Director for the past 2 years, and has served the CTD for over a decade. He respects the work Mr. Jernigan has done for the Commission, but believes it's time for new leadership to move the Program in the right direction.

ACTION TAKEN: Commissioner Schoenig moved and Commissioner Willingham seconded to terminate Bobby Jernigan, the existing Executive Director, effective today, July 29, 2011. The motion carried unanimously.

Chairman Darm asked the Commissioners if there were any questions. There were none.

Chairman Darm asked if Mr. Jernigan was on the phone, would he like to comment. There was no comment.

Comments were made by Loretta, Commissioner Houghton, and Kathy Brown of St. Johns County, regarding the Commission moving forward.

Chairman Darm recommended that Karen Somerset assume the duties as Interim Executive Director.

ACTION TAKEN: Commissioner Willingham moved and Commissioner Schoenig seconded to appoint Karen Somerset as Interim Executive Director effective immediately. The motion carried unanimously.

ACTION TAKEN: Commissioner Schoenig moved and Commissioner Horan seconded to start the procedure to hire an Executive Director. The motion carried unanimously.

Kathy Brown briefly commented on what the new executive director's qualifications should be and volunteered to help with the criteria. Chairman Darm stated that he welcomed Ms. Brown's written suggestions.

Chairman Darm stated that if Mr. Jernigan wished to respond in writing, he could do so within 7 days of this meeting.

Public Comments

Gary Bryant of Good Wheels in Ft. Myers requested a copy of the trip limit request that LogistiCare submitted to AHCA for approval. He stated that he would like to use it as a guide to submit one for himself. Mr. Bryant discussed the Medicaid funding cuts and Medicaid Reform. He also recommended that the Commission do a national search and pick the most qualified candidate to lead the coordinated transportation system.

Kathy Brown spoke briefly regarding the upcoming Transportation Disadvantaged Best Practices and Training Workshop being held in Daytona Beach.

Commissioner/Advisor Comments

Commissioner Schoenig suggested that the Commission use an outside contractor to do a study on the fracturing of the coordinated transportation system.

Jill Houghton suggested gathering information across the country in terms of transportation and Medicaid Reform.

Adjournment

Chairman Darm adjourned the meeting.

Minutes compiled by Vicki Scheffer.

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State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

IX. Elections for Vice Chair

BACKGROUND INFORMATION:

Each year the Commission shall elect a member to serve as the Vice Chair of the Commission.

ATTACHMENTS:

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

Recommend seeking nominations for Vice Chair from members and elect a member from those nominations received.

Karen Somerset
Interim Executive Director
Date: August 11, 2011

ACTION TAKEN AT MEETING:

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

X. Review of Executive Director Job Description

BACKGROUND INFORMATION:

Chairman Darm requested Commissioners and Advisors review the job description for the Executive Director's position. Any changes will need to be made in preparation of advertising the position. Commissioner Temple's suggestions are attached.

Chapter 427 and Rule 41-2 provide guidance on the expectation and duties of this position:

Chapter 427.012 (6), F.S. states: "The commission shall appoint an executive director who shall serve under the direction, supervision, and control of the commission. The executive director, with the consent of the commission, shall employ such personnel as may be necessary to perform adequately the functions of the commission within budgetary limitations. All employees of the commission are exempt from the Career Service System."

Rule 41-2.003(1), Florida Administrative Code, states: "The Commission shall monitor the duties of the Executive Director and shall, from time to time, assist or amend duties as necessary. Annual evaluations and other personnel actions, excluding the hiring and termination of the Executive Director, will be delegated and performed by a standing personnel committee of the Commission. The Personnel Committee shall be reappointed annually and shall consist of the Chairperson, Vice Chairperson, and one other member. Evaluations and other personnel actions related to the staff of the Commission, excluding the Executive Director, shall be delegated to the Executive Director with input, as needed, by the Commission."

ATTACHMENTS:

Job Description for the Executive Director position
Commissioner Temple's suggestions.

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

Recommend motion to approve the job description.

Karen Somerset
Interim Executive Director
Date: August 11, 2011

ACTION TAKEN AT MEETING:

STATE OF FLORIDA
POSITION DESCRIPTION

250-020-10
 PERSONNEL/DMS
 08/06

CAREER SERVICE <input type="checkbox"/> SELECTED EXEMPT SERVICE <input checked="" type="checkbox"/> SENIOR MANAGEMENT SERVICE <input type="checkbox"/> OTHER <input type="checkbox"/>			
POSITION LOCATION INFORMATION		Position Exempt Under 110.205(<u>5</u>)(<u>X</u>), F.S. Managerial <input type="checkbox"/> Confidential <input type="checkbox"/> Supervisory <input type="checkbox"/> Other <input checked="" type="checkbox"/> <u>CHAPTER 427, FS</u>	
NAME OF AGENCY: Florida Department of Transportation		Organization Level: Current: 55001000400000 Proposed:	
DIVISION/COMPARABLE: Florida Department of Transportation		Position Number: 55010908	FTE: 1.00
BUREAU/COMPARABLE: Commission for the Transportation Disadvantaged		Current Broadband Level Code: 10-1011-01	Current Class Title: Executive Dir, Trans Disadvantaged Comm
SECTION/SUBSECTION:		Proposed Broadband Level Code:	Proposed Class Title: Proposed Class Code:
HEADQUARTERS/COUNTY CODE: Leon / 37		Type of Transaction: <u>update</u>	
INCUMBENT: Vacant		APPROVAL AUTHORITY USE ONLY	
POSITION ATTRIBUTES: EEO: 01 <input checked="" type="checkbox"/> 02 <input type="checkbox"/> 03 <input type="checkbox"/> 04 <input type="checkbox"/> 05 <input type="checkbox"/> 06 <input type="checkbox"/> 07 <input type="checkbox"/> 08 <input type="checkbox"/> CBU: 01 <input type="checkbox"/> 02 <input type="checkbox"/> 03 <input type="checkbox"/> 04 <input type="checkbox"/> 05 <input type="checkbox"/> 06 <input type="checkbox"/> 07 <input type="checkbox"/> 08 <input type="checkbox"/> 09 <input type="checkbox"/> 10 <input type="checkbox"/> 11 <input type="checkbox"/> 18 <input type="checkbox"/> 80 <input type="checkbox"/> 81 <input type="checkbox"/> 86 <input type="checkbox"/> 87 <input type="checkbox"/> 89 <input checked="" type="checkbox"/> 99 <input type="checkbox"/> Other <input type="checkbox"/> _____ Special Risk: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Overtime: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> CAD: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>		Broadband Level Code <u>10-1011-01</u>	Class Code <u>8670</u>
		Approved By <u>isc</u>	Effective Date: <u>1/23/09</u>
		APPROVED BROADBAND OCCUPATION: <u>CHIEF EXECUTIVES</u>	
		APPROVED BROADBAND CLASS TITLE: <u>Executive Director Transportation Disadvantaged comm.</u>	
		WORKING TITLE: <u>Executive Director, Trans Disadvantaged</u>	
1. This position reports directly to: Position Number <u>550</u> Broadband Level Code _____ Broadband Occupation _____ Class Code _____ Class Title _____			
2. Broadband level code, class title, class code, position number, and headquarters location of each position which reports directly to this position: 43-6011-02, Administrative Assistant-SES, 8925, 55014163, Leon 11-1021-02, Quality Assurance and Program Evaluation Team Supervisor, 8546, 55014160, Leon 13-2011-04, Financial Auditor-TDC, 6708, 55014162, Leon			
3. What statutes establish or define the work performed? Chapter 427, Florida Statutes			
4. This position has financial disclosure responsibility in accordance with Section 112.3145, F. S.: Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>			
5. Current budget for which this position is accountable (if applicable): (include Budget Entity) 55100100-Transportation Systems Development.			
<u>\$880,972</u> Salaries & Benefits	<u>\$40,000</u> O.P.S.	<u>\$114,011,369</u> Expenses	
F.C.O.	Data Processing	<u>\$114,932,341</u> TOTAL ALLOTMENT	
If the current budget includes other areas of accountability include them in the TOTAL ALLOTMENT and provide a brief explanation. Oversight and supervision of total program administration.			

INPUT IN SYSTEM
JSC 1/26/09

Duties of position do not require a driver's license; therefore, driver's license requirement removed effective: 4/1/2011

6. Duties and Responsibilities - Describe in detail the specific duties and responsibilities assigned to this position and the percentage of time for each. Indicate the role of this position in accomplishing the unit and agency mission. If applicable, include examples of independent, final policy decisions made and show their effect on the agency, the public, or other state agencies.

% of Time	Duties and Responsibilities
25%	<p>Serve as the agency head for the Florida Commission for the Transportation Disadvantaged. Administer the Florida Coordinated Transportation Program as defined in Chapter 427 F.S., Rule 41-2, Florida Administrative Code and other statutes. Administer and supervise the statewide management of transit planning requirements, including: consultant contract and in-house transit system planning activities, transit system reporting requirements, Transit Development Plans, and transit planning, training and technical assistance activities. Provide direct supervision of Assistant Executive Directors, Quality Assurance and Program Evaluation Supervisor and Administrative Assistant. Advise and implement program policies and procedures for the Commission in carrying out program administration. Plan the management of day to day operations of the Commission, including Commission objectives. Serve as contract manager of a private consultant contract for general counsel services and represents the Commission in legal matters in conjunction with General Counsel. Negotiate and manage contractual agreements for research, work or studies mandated by the Commission, the Legislature, the Governor, or other agencies.</p>
20%	<p>Maintain the Commission fully informed on important factors influencing the Coordinated Transportation program and the Commission. In coordination with the Chairpersons of all appointed committees, assist in carrying out their roles and responsibilities for policy recommendations to the full Commission. In coordination with the Chairperson of the Commission, develop and complete all agenda items for Commission meetings and public hearings; this includes facilitating the procurement of meeting locations. Develop presentations and position papers for the Commission on relevant issues. Establish, for Commission approval, program goals and objectives. Provide Commissioners with periodic written updates of legislative contacts made and legislation passed that is either favorable or unfavorable to the Commission.</p>
20%	<p>Represent the Commission and Coordinated Transportation in Florida by serving on various committees, associated boards, and/or before the general public both nationally and statewide to represent the program's policies and needs. Serve as the Commission's liaison with Legislative and Executive officials, State, local and Federal agencies and their respective staff representing the policies and procedures as adopted or potentially adopted by the Commission. Serve as designated agency lobbyist for State and Federal legislative activities relating to the program. Organize initiatives by coordinating communication between constituents and relevant legislative members and staff. Maintain working knowledge of local, state and federal legislation, regulations and procedures that have potential impact on the program.</p>
15%	<p>Establish sound relationships with Commissioners, state agencies, Community Transportation Coordinators, constituents, and staff within the organization to motivate Commissioners and grassroots to become engaged in legislative initiatives. Facilitate interaction with the various state agencies to increase their awareness of and participation in coordinated transportation. Develop professional relationships with key legislators, legislative staff and leadership in the Department of Health, Agency for Health Care Administration, Department of Transportation and the Governor's Office as information resources for Commission issues. Coordinate the identification of key committee members and legislators who can affect Commission issues. Respond timely and appropriately to routine correspondence, inquiries from Community Transportation Coordinators, state agencies, riders, Commissioners, legislators, legislative staff, Transportation Disadvantaged staff, and the general public.</p>
15%	<p>Facilitate the development of, implement and monitor a 5 Year and long-term Statewide Plan for the Transportation Disadvantaged Program as outlined in Chapter 427, Florida Statutes. Coordinate monthly monitoring of Commission expenditures, maintain budgetary controls and prepare annual recommendation for the Commission's operating budget. Oversee the development of all Statutory Reports of the Commission, including but not limited to the Annual Performance Report and other reports required by contractual obligations or by statute. Compile analyses and summaries of agency proposals (financial, budgetary, programmatic, operational, policy related, etc.) for use by Commissioners.</p>
5%	<p>Perform other duties as assigned.</p>

7. Knowledge, skills and abilities, including utilization of equipment, required for the position:
 Knowledge of the Transportation Disadvantaged industry and policy development and implementation; excellent managerial skills; adept at public affairs and governmental relations; ability to direct and supervise staff; excellent organization skills; ability to build consensus among diverse interests; experience at meeting, planning, and organization management; contract management experience.

8. Licensure/registration/certification requirements (If applicable, list the appropriate Florida Statute or federal regulation cite):

9. Other job-related requirements for this position:
Valid driver's license; ability to travel statewide

10. Working hours: (A) Daily from **8:30 am to 5:30 pm** (B) Total hours in workweek **40** (C) Explain any variation in work (split shift, rotation, etc.) _____ (D) Work Week Type 5 - 08 (E) Shift Code Regular = 0

11. **Agency Use Only -**
 Check those that apply: Uniform Allowance CJIP Bond Indicator Drug Screening Re-screening
 Security Check: No security screen required Background investigation required Background & fingerprint required
 Fingerprint investigation required Access to abuse records Caretaker Financial Law enforcement Management
 Sensitive Agency security check **Other:** Purchasing Agent Vendor Invoice/Warrant Processing
 Work with/around Department of Corrections Inmates Drivers License Type A B C E
 Present InterDept #: **09-9520-3000** Proposed InterDept #: _____
 PHYSICAL COUNTY/COUNTY CODE: **Leon / 37**
 Changes to the Position Description: Indicate specifically what has changed in this position description since it was last updated, reclassified or add/deleted. Include specific functions or duties and/or responsibilities that have been added or taken away. *update Background + fingerprint requirement*

The following have acknowledged that the statements above, to the best of their knowledge, accurately describe the duties and responsibilities of the position.

Incumbent signature: <i>VACANT</i>	Date:
Discussed with employee: Yes <input type="checkbox"/> No <input type="checkbox"/>	Title:
Supervisor's signature: <i>[Signature]</i>	Date:
Approval of Reviewing Authority: <i>[Signature]</i> (Division Director, Agency Head or other)	Title: <i>Interim BCC Director</i> Date: <i>1/9/09</i>
Approval of Agency Personnel Officer: <i>[Signature]</i>	Title: <i>Personnel Officer</i> Date: <i>1/22/09</i>

09 JAN -9 PM 3:00

COMMISSIONER TEMPLE'S SUGGESTIONS

From: Charlotte Temple [<mailto:ctemple@arcjacksonville.org>]
Sent: Thursday, August 04, 2011 4:48 PM
To: Somerset, Karen L.
Subject: RE: Executive Director Job Description

To Commissioner Darn,

In the special performance evaluation for the period 04/01/2010 – MM/DD/2010 referenced in the Draft Performance Improvement Plan for Bobby Jernigan on the last page number 5 the comment at the end of the page made the recommendation that “The Commission should develop a comprehensive list of work standards it expects from the executive director and staff. The Commission should hold the executive director accountable to these standards and perform routine evaluation of the executive director to ensure he/she is meeting these standards. Furthermore, the executive director is responsible to implementing these standards to ensure the CTD employees are being held accountable.”

I think that The Commission should address the need for the work standards plan and it should be referenced in the Job description. The most logical location would be in the first paragraph in the area that addresses the supervision of staff. Something like the wording from the comment: “The executive director will be accountable to uphold the Commissions work standards plan and shall implement these standards to ensure the CTD employees are being held accountable. The purpose of this plan is to promote a productive work climate, ensure the taxpayers’ dollars are invested in a qualified workforce, and provide opportunities for the Commission’s staff to improve their job performance.”

Thank you,

Charlotte Temple

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

XI. 5-Year Work Plan

BACKGROUND INFORMATION:

Section 427.013(15), Florida Statutes, requires the Commission to prepare a statewide 5-year transportation disadvantaged plan. This plan should address the transportation problems and needs of the transportation disadvantaged. It is expected to fully coordinate with local transit plans, be compatible with local government comprehensive plans, and ensure that the most cost-effective and efficient method of providing transportation to the disadvantaged is programmed for development.

The last report was completed in April 2005. It is available for review through the Commission's web site at: <http://www.dot.state.fl.us/ctd/programinfo/commissioninformation/5yearplan.htm>

The Commission may wish to issue a Request for Proposals or may negotiate with a university to complete this requirement.

ATTACHMENTS:

Five Year Plan - Executive Summary (April 2005)

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

The Commission should approve a procurement process to select a vendor to complete the 5-Year Transportation Disadvantaged Plan.

Karen Somerset
Interim Executive Director
August 11, 2011

ACTION TAKEN AT MEETING:

FIVE YEAR PLAN



*Florida Commission for the
Transportation Disadvantaged*

USF

**CENTER
for
URBAN
TRANSPORTATION
RESEARCH**



FIVE YEAR TRANSPORTATION DISADVANTAGED PLAN

Florida Commission for the Transportation Disadvantaged

The report was prepared by:

Michael Audino
Laurel Land
Holly Carapella
Sisinnio Concas
Spencer Fleury

Center for Urban Transportation Research
University of South Florida
College of Engineering
4202 E. Fowler Ave., CUT100
Tampa, FL 33620-5375

April 28, 2005

Table of Contents

Background.....	4
Executive Summary.....	5
Vision, Mission, and Guiding Principles.....	7
Impacting Elements.....	8
1997 Plan Implementation.....	10
Goals.....	14
Implementation Schedule.....	17
Conclusion.....	25
Appendices.....	26

Background

Chapter 427 of the Florida Statutes establishes the Florida Commission for the Transportation Disadvantaged and directs the Commission to “accomplish the coordination of transportation services provided to the transportation disadvantaged”.

The Commission consists of 27 members, representing both the public and private sectors; a Chairperson and Vice-Chairperson are elected annually from the membership.

Commission members, as of May 2005, are listed below.

Peter Gianino, Chair	Marybeth Nayfield
Tony Tizzio, Vice Chair	Anthony Nigro
James Barr	Walter Schoenig
Gary Bryant	Robert “Rob” Searcy
Ed Coven	Robert Siedlecki
Pam Dorwarth	Cheryl Stone
Michael Georgini	Jim Swisher
Richard Gunnels	Wei Ueberschaer
Dr. J.R. Harding	Floyd Webb
Albert Linden	Joyce Williams
Tiffany Lynn	Bhailal Vyas
Dr. William Moon	

Chapter 427 further mandates the Commission “prepare a 5-year transportation disadvantaged plan which addresses the transportation problems of the transportation disadvantaged, is fully coordinated with local transit plans, is compatible with local government comprehensive plans, and which ensures that the most cost-effective and efficient method of providing transportation to the disadvantaged is programmed for development.”

The Commission’s most recent long range plan was adopted in 1997 and continues to provide guidance to the Commission. This document builds on the direction established in the 1997 plan, satisfies the Commission’s statutory requirement for plan development, and will help guide the Commission’s decision-making throughout the decade.

EXECUTIVE SUMMARY

The **2005 State of Florida Transportation Disadvantaged Plan** provides a framework for the growth of Florida's Transportation Disadvantaged program. The plan has been developed in cooperation with the Florida Commission for the Transportation Disadvantaged (CTD) and is designed to help the CTD fulfill its mission and achieve its vision.

Section 1, Vision, Mission and Guiding Principles, discusses the mission and vision for the CTD.

The Commission for the Transportation Disadvantaged has a clear picture of Florida's transportation future. This desired future is not described in a simple phrase but is comprised of the following vision themes.

- Sound financial system
- Adequate quality services
- Accessible physical infrastructure
- Coordination, cooperation, and inclusion
- Education/marketing

The Commission for the Transportation Disadvantaged also has a clear picture of why it exists:

To ensure the availability of efficient, cost-effective and quality transportation services for transportation disadvantaged persons.

Section 2, Impacting Elements, provides a summary of the issues impacting the Commission and transportation disadvantaged services.

Section 3, 1997 Plan Implementation, summarizes progress towards implementing actions identified in the Commission's 1997 plan.

Section 4, Goals, provides a summary of the Goals and Strategic Objectives.

Goal 1—Develop a permanent stream of state funding that leverages local and federal dollars and is sufficient to meet current and future TD needs.

Goal 2—Develop and adopt uniform and comprehensive standards for the equitable and accountable distribution of funds.

Goal 3—Develop and adopt uniform and comprehensive standards for the equitable and accountable use of funds.

Goal 4—Reduce the cost, where possible and appropriate, of TD services.

Goal 5—Quality of TD services will be measured by the expectation that a qualified individual will be picked up in a reasonably reliable, timely, safe and professional manner as appropriate given the locale.

Goal 6—The CTD will continue to seek funding and support collaborations to meet all trip requests within the law.

Goal 7—Community design will facilitate access to all modes for all citizens.

Goal 8—Maintain and preserve an efficient and effective transportation infrastructure that is accessible to all eligible transportation disadvantaged citizens while meeting the needs of the community.

Goal 9—Establish a statewide transportation disadvantaged system that functions seamlessly by coordinating service and operations across local government lines and that is flexible enough to accommodate and link special riders with providers.

Goal 10—Maintain an educated public regarding the value of a coordinated TD system for the community and the rights and responsibilities of TD riders and providers.

Goal 11—Require TD as a component of local comprehensive planning.

Section 5, Multi-Year Implementation Schedule, details specific actions that the Commission should implement in order to achieve its desired goals.

Appendices 1-7 summarize the outcomes of the qualitative and quantitative research efforts that formed the basis for the Five Year Plan.

SECTION 1

VISION, MISSION, AND GUIDING PRINCIPLES

CTD VISION

A vision statement should *clearly* and *succinctly* reflect a long-term focus on what you want to make happen, a definition of where you want to go, and your dream. A vision statement should inspire people to act.

The Commission for the Transportation Disadvantaged has a clear picture of Florida's transportation future. This desired future is described by the following vision themes which the Commission approved in May, 2004.

- Sound financial system
- Adequate quality services
- Accessible physical infrastructure
- Coordination, cooperation, and inclusion
- Education/marketing

CTD MISSION

A mission statement should *clearly* and *succinctly* identify what you do, your purpose, and who you serve.

In May, 2004 the Commission reaffirmed its mission: *To ensure the availability of efficient, cost-effective and quality transportation services for transportation disadvantaged persons.*

GUIDING PRINCIPLES

In November, 2002 the Commission identified the following as principles that will guide all its efforts.

- Remember the customer/rider's needs first
- The Commission should work together in a collaborative and creative manner
- Promote the value and quality of service while looking for opportunities

SECTION 2 IMPACTING ELEMENTS

In November of 2002, the Florida Commission for the Transportation Disadvantaged conducted a Strategic Visioning Workshop. According to the Commission Chair, the purpose of this session “was to build some consensus among members on a shared long-term vision of success for the Commission and service for the transportation disadvantaged community.”

During the course of this visioning session the Commission identified:

- Forces aiding the Commission’s ability to meet its mission (tailwinds);
- Forces hindering the Commission’s ability to meet its mission (headwinds);
- Trends affecting the Commission’s work and transportation services for the transportation disadvantaged; and
- The most important issues/tasks the Commission needs to address.

TAILWINDS

The following factors were identified as forces that aid the Commission in accomplishing its mission:

- The disadvantaged community
- Committed commissioners
- Dedicated staff
- Diversity of Commission
- Experience of Commission
- The Commission’s independence, funding, and legislative origin

HEADWINDS

The following factors were identified as forces that hinder the Commission in accomplishing its mission:

- Limited funding
- Increasing costs
- Growing target population
- Lack of standardization and agency coordination
- The need to work together to improve understanding of the Commission’s work
- Hidden agendas

TRENDS IMPACTING CTD'S EFFORTS

The following issues were identified as trends that are beyond the Commission's control but which impact the Commission's efforts:

- Rising or decreasing funding levels will impact the Commission's ability to address rising costs and demand for service.
- Increasing population and related need for transportation services for transportation disadvantaged persons.
- Agencies are looking outside the coordinated system for transportation services.
- Increasing diversity of transportation providers.
- Increasing communication tools and possible new system for use by TD
- Growing demand and declining resources
- New delivery technologies for services and communications may decrease the demand and need for trips.
- The economic impact of not getting people to work; not adequately capturing this cost to society.

IMMEDIATE ISSUES

The following issues were identified by the Commission as requiring more immediate attention:

- Funding issues
- Operational costs; particularly insurance
- Software
- Improve understanding among stakeholders of the Commission's role and responsibilities and address stakeholder expectations
- Work with the legislature
- Address delivery options
- Clarify processes
- Consider purchasing pools for economies of scale
- Improve CTC performance
- CTC performance monitoring
- Make TD users more aware of the Commission, its responsibilities, and the services provided
- TD users should know their rights and responsibilities
- TD users should be informed when and where to register concerns beyond the local CTC customer service base
- There should be diligent and timely response to problems before they create legislative intervention

SECTION 3 1997 PLAN IMPLEMENTATION

The most recent 5 Year Transportation Disadvantaged Plan was approved by the Commission for the Transportation Disadvantaged in 1997. In order to determine specific actions for the future, it is appropriate to determine what the CTD has accomplished since completion of the 1997 plan. Following is a summary of the CTD's major accomplishments since 1997.

APTA/ITS

Approved Action: Secure a grant from the Federal Transit Administration (FTA) to fund a demonstration project integrating Automatic Vehicle Location (AVL) and other Intelligent Transportation Systems (ITS) applications.

Outcome: The Commission received a \$400,000 grant from the Federal Transit Administration which was matched by state and local resources of \$345,000. This \$745,000 project involved the acquisition and installation of computer hardware, route scheduling and dispatching software, and requisite training for 6 rural Community Transportation Coordinators. The project produced improved staff efficiencies, improved accuracy of information, and cost reductions.

Approved Action: Use the results from the Automatic Vehicle Location demonstration project to develop and implement a statewide coordination strategy for implementing ITS/APTS applications.

Outcome: No reportable progress.

Within 5 years the Commission anticipates that service providers will be included as part of an APTS data base with information regarding service available electronically through computer access, information kiosks, and other means.

INFORMATION MANAGEMENT SYSTEM

Approved Action: Implement new TD eligibility criteria.

Outcome: New eligibility criteria were developed and adopted. Community Transportation Coordinators have implemented processes to ensure the criteria are being appropriately utilized. All CTCs have developed an eligibility application form.

Approved Action: Refine electronic information management system used to collect and analyze passenger and trip data. This information can

be used to evaluate eligibility and travel characteristics of the population served.

Outcome: The Commission is proceeding with an electronic information management system. This process is being somewhat inhibited by barriers to information access (i.e. firewalls) that make data access problematic.

Approved Action: Review TD eligibility determination processes used by CTCs to ensure adherence to statewide policy.

Outcome: Results from the CTD's annual Quality Assurance process suggests that CTCs are complying.

Approved Action: Complete implementation of an electronic information management system for collecting and tracking passenger and trip data.

Outcome: The implementation of electronic reporting has provided the Commission with more accurate and timely data which facilitates the Commission's review and analysis role.

STATEWIDE FUND PROGRAM

Approved Action: Use data from the Annual Expenditure Reports to identify and track the use of transportation funds for coordinated and non-coordinated service.

Outcome: CTD staff utilizes data from the Annual Expenditure Reports and the Annual Budget Estimates to evaluate the level of state agency participation in the coordinated program.

Approved Action: Identify policies and programs that create barriers and limit TD program coordination. Identify costs associated with these barriers and limitations.

Outcome: No reportable progress.

Approved Action: After identifying barriers and limitations to coordinated/consolidated funding at the state level, develop a strategy for integrating statewide coordination of community transportation funding.

Outcome: No reportable progress.

MULTIMODAL TRANSPORTATION NETWORK

Approved Action: Continue to develop and implement bus pass and ticket programs with fixed-route service providers.

Outcome: Significant progress is being made on this item as evidenced by data included in the Annual Operating Report.

Approved Action: Continue to develop and implement fixed-route and flexible routing approaches for rural areas.

Outcome: Significant progress is being made on this issue as evidenced by information included in TDSPs.

Approved Action: Develop and implement a strategy to optimize the mix of transportation services provided locally to include volunteer programs, paratransit, private transportation service, school buses, and fixed route services, as appropriate.

Outcome: No reportable progress.

Approved Action: Use Geographic Information Systems (GIS) applications to evaluate service delivery options for providing integrated services.

Outcome: Examples of GIS utilization are provided by MPOs and the CTD.

Approved Action: Continue to investigate the efficacy of route deviation and other flexible routing structures to improve productivity and be responsive to passenger travel needs.

Outcome: Numerous CTCs are utilizing flexible routing structures as a means of more cost-effectively satisfying customer travel needs.

Approved Action: Continue involvement with FDOT's Maintenance Training Program and Vehicle Procurement Program to ensure continuity between FDOT and CTD policies and procedures to optimize the transportation delivery system.

Outcome: CTC's actively participate in the vehicle procurement program. CTD staff participation in the Maintenance Training Program is limited.

COST EFFECTIVENESS & ACCOUNTABILITY

Approved Action: Continue to identify ways to maintain or reduce the cost of TD services and maximize trip dollars.

Outcome: TD Commissioners regularly and actively address cost reduction issues.

Approved Action: Continue to improve accountability for all TD expenditures.

Outcome: Implementation of the APTS/ITS project has facilitated the electronic submission of Annual Operating Reports, which has further improved financial accountability of CTC's.

SECTION 4 GOALS

Goals help provide direction and begin the process of identifying what needs to be done to help the CTD fulfill its mission and accomplish its vision.

In May, 2004 the Commission approved the following goals. The goals are structured around the five thematic elements of the Commission's vision and form the basis for the multi-year implementation plan outlined in Section 5.

THEME: SOUND FINANCIAL SYSTEM

Goals

- Develop a permanent stream of state funding that leverages local and federal dollars and is sufficient to meet current and future TD needs.
- Develop and adopt uniform and comprehensive standards for the equitable and accountable distribution of funds.
- Develop and adopt uniform and comprehensive standards for the equitable and accountable use of funds.
- Reduce costs, where possible and appropriate.

Vision Theme Metrics

The Commission will be able to measure progress towards vision attainment by evaluating annual changes in the following performance measures.

- Cost per trip
- CTD cost as a percentage of total trip cost
- Federal funding for TD
- State funding for TD

THEME: ADEQUATE QUALITY SERVICES

Goals

- The quality of TD services will be measured by the expectation that a qualified individual will be picked up in a reasonably reliable, timely, safe and professional manner, as appropriate, given the locale.
- The CTD will continue to seek funding and support collaborations to meet all trip requests within the law.

Vision Theme Metrics

The Commission will be able to measure progress towards vision attainment by evaluating annual changes in the following performance measures.

- Number of trips provided
- Number of passengers/customers served
- Number of passenger complaints

THEME: ACCESSIBLE PHYSICAL INFRASTRUCTURE

Goals

- Community design will facilitate access to all modes for all citizens.
- Maintain and preserve an efficient and effective transportation infrastructure that is accessible to all eligible transportation disadvantaged citizens while meeting the needs of the community.

Vision Theme Metrics

The Commission will be able to measure progress towards vision attainment by conducting annual surveys and evaluating changes in the survey responses.

THEME: COORDINATION, COOPERATION, AND INCLUSION

Goal

- Establish a statewide a transportation disadvantaged system that functions seamlessly by coordinating service and operations across local government lines and that is flexible enough to accommodate and link special riders with providers.

Vision Theme Metrics

The Commission will be able to measure progress towards vision attainment by evaluating annual changes in the following performance measures.

- Cost per trip
- Number of passengers/customers served
- Trips per passenger

THEME: EDUCATION/MARKETING

Goals

- Maintain an educated public regarding the value of a coordinated TD system for the community and the rights and responsibilities of TD riders and providers.
- Require TD as a component of local comprehensive planning.

Vision Theme Metrics

The Commission will be able to measure progress towards vision attainment by evaluating annual changes in the following performance measures.

- Survey results
- Website utilization

SECTION 5 MULTI-YEAR IMPLEMENTATION SCHEDULE

The ultimate success of any planning process is measured by what is accomplished. The following CTD multi-year implementation plan identifies actions the Commission can implement, identifies parties responsible for implementing each action, and establishes deadline for completion.

2005

ACTION	RESPONSIBILITY	TARGET DATE
Develop annual legislative agenda to secure additional state funding for TD	Executive Director Executive Committee	October 1
Pursue alternative resources in addition to dedicated funding	Executive Director Assistant Director for Finance and Administration	December 1
Review and implement insurance cost containment measures	Assistant Director for Program Administration	July 1
Quantify 1 year and 5 year budget needs for all CTCs; compile statewide total	Assistant Director for Program Administration CTD Staff	July 1
Prepare summary of possible state level funding sources	Assistant Director for Program Administration	July 1
Collaborate with FDOT and FPTA to secure additional federal funding for TD	Executive Director Assistant Director for Finance and Administration	December 1
Develop standards whenever possible based on acceptable industry standards for fully determining costs	Assistant Director for Finance and Administration Assistant Director for Program Administration	October 1
Identify and implement operator efficiency measures	Transportation Disadvantaged Specialist	July 1
Identify the major cost components of TD service	Transportation Disadvantaged Specialist Project Administration Manager	May 1
Identify cost containment measures used nationally	Transportation Disadvantaged Specialist	May 1
Establish performance measures that are applied to all CTCs	Quality Assurance Manager	September 1
Implement proactive customer survey process to evaluate service quality	Quality Assurance Manager	September 1
Optimize resources by matching needs with resources	Transportation Disadvantaged Specialist Project Administration Manager	December 1
Establish a user database	Information Technologies Specialist	July 1

Collaborate with the Florida DOT to ensure that CTC's which receive FTA funding are providing service to the general public	Executive Director Quality Assurance Manager	December 1
Develop and implement an effective outreach/media plan tailored to educate target audiences: general public, media, elected officials, funding sources, providers, and riders	Public Relations Manager	August 1
Ensure riders know his/her rights and responsibilities	Public Relations Manager Quality Assurance Manager	December 1
Establish statewide phone number for information on available TD service	Public Relations Manager	April 1
Conduct statewide survey of TD customers to assess awareness of rights and responsibilities	Public Relations Manager Quality Assurance Manager	October 1
Enhance and promote the CTD website	Public Relations Manager Information Technology Specialist	May 1
Incorporate an education/marketing track in the annual TD conference	Project Administration Manager Public Relations Manager	July 1
Explore contractual relationships with the Florida Association of Coordinated Transportation Systems and other associations	Project Administration Manager Public Relations Manager	April 1
Develop a statewide, standardized system for allocating costs and provide consistent measurement	Assistant Director for Finance and Administration	May 1

2006-2007

ACTION	RESPONSIBILITY	TARGET DATE
Persuade the legislature of the costs of not meeting the needs of the transportation disadvantaged and seek to add money and reduce exemptions to the TD trust fund	Executive Director Public Relations Manager Executive Committee	2006
Document and quantify the costs of not meeting the needs of transportation disadvantaged persons	Executive Director	2006
Serve as the funding clearinghouse and bank for the multiple agencies and their funds dedicated to TD	Executive Director Assistant Director for Finance and Administration	2007
Pursue state legislation which requires all state agencies to utilize the CTD as a funding clearinghouse	Executive Director Executive Committee	2007
Review and create a more consistent agency rate structure	Executive Director The Commission	2006
Empower LCBs to assess appropriateness of rate structure	The Commission	2007
Implement technical assistance program that helps local CTCs to identify and implement cost savings measures	Executive Director Assistant Director for Finance and Administration Assistant Director for Program Administration	2006
Identify and implement measures to reduce the annual cost of the CTD	Executive Director The Commission	2006
Conduct a TD Community Design conference	Executive Director Public Relations Manager Transportation Disadvantaged Specialist	2007
Conduct annual survey of transportation disadvantaged persons	Public Relations Manager	2006
Implement a state level campaign to promote the benefits of transit coordination.	Public Relations Manager	2006
Establish financial incentives to promote coordination	Executive Director The Commission	2006
Implement a pilot program to measure/demonstrate the benefits of coordinating service with school districts	Executive Director Project Administration Manager	2007
Evaluate responses from ombudsman hotline to identify systemic issues/opportunities for improvement	Quality Assurance Manager	2006

Conduct statewide survey to assess level of citizen awareness of TD program/services	Public Relations Manager	2006
Evaluate current comprehensive planning mandates to determine how TD elements are incorporated	Transportation Disadvantaged Specialist	2007
Develop desired TD planning mandates	Transportation Disadvantaged Specialist	2007
Establish minimum TD planning standards for Long Range Transportation Plans	Transportation Disadvantaged Specialist The Commission	2007

2008-2009

ACTION	RESPONSIBILITY	TARGET DATE
Adopt and adapt technology to enhance TD system efficiency and coordination.	Executive Director	2008
Establish strategic partnerships with Florida Chapter of the American Association of Architects (AIA) and the Florida Chapter of the American Planning Association (FAPA)	Executive Director	2009
Conduct annual survey of local government planning professionals	Public Relations Manager	2008
Promote legislation that awards grants and/or incentives for promoting accessible communities	Executive Director The Commission	2009
Coordinate laws and regulations into a uniform code	Executive Director The Commission	2009
Promote the CTD as a resource to other state funded agencies	Executive Director Public Relations Manager	2008
Incorporate TD presentations at Florida League of Cities, Florida Association of Counties, and Florida Public Transit Association venues	Executive Director Public Relations Manager	2008

PERFORMANCE METRICS

The development of a plan is the starting point for improving the Transportation Disadvantaged program. Real change and improvement will occur only if the plan is implemented and if the Commission takes steps to measure the impacts of its actions.

The following list of performance measures will help the Commission determine the effectiveness of the plan.

- Average cost per one-way trip
- Percentage of one-way trip costs paid with TD funds
- Total amount of federal funding for TD services
- Total amount of state funding for TD services
- Total number of one-way trips provided
- Number of passengers/customers served
- Number of passenger complaints
- Total one-way trips per passenger/customer

ORGANIZATIONAL STRUCTURE

The Florida Commission for the Transportation Disadvantaged is encouraged to realign its committee structure. The suggested realignment would improve operational efficiency of the Commission, improve its ability to focus on the desired future, and ensure implementation of the plan.

Each committee would be responsible to:

- Meet quarterly
- Appoint a chair and vice-chair
- Maintain record of meetings
- Assess quantifiable progress towards goal accomplishment
- Report quarterly to the full commission

Following are the suggested committees and some specific areas of responsibility for each committee.

SOUND FINANCIAL SYSTEM COMMITTEE

(Accounting, Profit & Loss Responsibility, Finance, Budgeting, Performance Measures)

- Evaluate and recommend annual Commission budget
- Evaluate and recommend proposed consultant expenditures and special grant program expenditures
- Review and recommend policies and procedures
- Review and approve Annual Performance Report
- Monitor funds collected and expended in the TD Trust Fund
- Review other financial and program related matters, as needed
- Review and approve rate increases exceeding 3% and justified by CTCs based on Commission-approved rate review criteria
- Provide a written report to the Commission on actions taken or forward rate increase requests when agreement cannot be found by the committee
- Receive and review rate increases below 3% as delegated to the Executive Director
- Seek to increase the amount of state funding for TD services
- Develop and adopt standards for TD fund distribution
- Develop and adopt standards for use of TD funds
- Identify and recommend cost reduction measures
- Submit quarterly report to Executive Committee

QUALITY SERVICE COMMITTEE

(Customer Service, Business Development, Transit/Paratransit Operations, Sales, Public Relations, Media Relations, Law, Public Policy Development, Labor Relations)

- Evaluate and make recommendations to the full Commission concerning transportation issues.
- Ensure that all publicly-funded transportation services to transportation disadvantaged persons are coordinated within the statewide TD system.
- Identify and recommend opportunities for service sharing among transportation disadvantaged service providers.
- Develop criteria, review and select annual Rural Capital Equipment Assistance Grant awards and recommend to the full Commission.
- Evaluate, improve and provide oversight to the implementation and expansion of the Ombudsman Program.
- Serve as oversight committee to review and report progress to the full Commission for services coordinated and provided by CTCs and subcontractors.
- Develop criteria, review and select annual award winners for annual conference.
- Implement outreach activities to inform Florida residents of the benefits of the TD system.
- Ensure that all TD users are aware of their rights.
- Ensure that all TD providers are aware of their responsibilities.
- Establish TD service quality measures.
- Submit quarterly report to Executive Committee.

ACCESSIBLE INFRASTRUCTURE COMMITTEE

(Urban Planning & Zoning, Real Estate Sales and Development, Architecture and Urban Design)

- Promote transit accessibility for all new construction
- Maintain and preserve transportation infrastructure that is accessible to transportation disadvantaged persons
- Ensure that TD is a part of all local comprehensive planning efforts
- Submit quarterly report to Executive Committee

EXECUTIVE COMMITTEE

(Chair, Vice-Chair, Subcommittee Chairs)

- Conduct annual performance of Executive Director and report to the Commission.
- Conduct process for hiring or termination of the Executive Director with recommendation to the full Commission.

- Advise Executive Director on personnel matters, when requested by the Executive Director.
- Annually seek letters of interest from Commissioners wishing to serve as Chair and Vice Chair and prepare a proposed slate for review and action by the full Commission.
- Advise the Executive Director on program matters and make recommendations for action.
- Provide quarterly update to Commission regarding plan implementation.

CONCLUSION

Incorporating planning and implementation principals with widespread Commission involvement focused on concrete goals and action steps is critical to the level of success Florida's Transportation Disadvantaged Program can achieve.

The recommendations identified in this plan need to proceed to next steps. These steps include organization, creation of action plans, milestones and activity timelines, and review of resources—internal or contracted—necessary for implementation.

With this plan, a statutory mandate has been satisfied and a significant step has been taken to improving transportation services for Florida's transportation disadvantaged residents.

APPENDICES 1-7

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

XII. Union County Update

BACKGROUND INFORMATION:

At the January 28, 2011, Commission business meeting, A & A Transport made a presentation of their financial shortfall due to, what they believed was, an error in the Medicaid NET and Transportation Disadvantaged Trust Fund allocations. At that time, they requested emergency funding to assist with their budgetary shortfalls.

Commission staff, Robert Craig and Sheri Powers, were instructed to meet with A & A Transport to assess the situation. Several findings and recommendations were found during the assessment of A & A Transport. The Commission voted to deny A & A Transport's request for emergency funding at its business meeting on March 28, 2011. Additionally, the Commission established a 6-month "probationary" period to give A & A Transport time to implement and/or address some of the recommendations.

UPDATE:

To date, A & A Transport has accomplished the following:

- Worked with Commission staff to update the rate model to reflect a more accurate unit cost for providing transportation.
- Implemented trip priorities as identified in the service plan for Union County. Currently, A & A Transport is only providing medical trips for their TD and Medicaid NET clients.
- As of April 1st, A & A Transport began collecting co-pays. During the period April 1 – July 13, 2011, they have successfully collected \$1,702.
- A & A Transport has reduced some of its administrative costs in comparison with last year's profit and loss statements.

Commission staff will continue to work with A & A Transport as they continue to progress.

ATTACHMENTS:

None

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

Information Only.

Karen Somerset
August 11, 2011

ACTION TAKEN AT MEETING:

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

XIII. Single Audit Update

BACKGROUND INFORMATION:

The Office of Inspector General (OIG) conducted a contract single audit compliance review of the Florida Commission for the Transportation Disadvantaged (CTD) for the fiscal years ended 2005, 2006, 2007, and 2008.

In agreement with the OIG we will update the Single Audit records from 2007 forward. The process is completed when the online Single Audit records are updated and checklists are finalized in the Florida Single Audit. Audit Automated System (FSAAS) developed by the Department of Transportation.

The current progress status of the Single Audit reconciliations are as follows:

Year	Number of contracts to process
2007	30
2008	20
2009	22
Current Balance	72
Original Count	561
Net Completed	489

ATTACHMENTS:

None

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

Information Only.

Karen Somerset
Interim Executive Director
Date: August 11, 2011

ACTION TAKEN AT MEETING:

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

XIV. Budget Report Update

BACKGROUND INFORMATION:

Each quarter the Commission is provided an update of the current fiscal year's budget status. The most accurate budget report for the beginning of this fiscal year will not be available until August 8, at which time the certified forwards will be included in the balance of each category. However, to give the Commission an approximation of the budget status, attached is a current budget report.

ATTACHMENTS:

Budget and Contract Status Report FY 2011/12
Budget and Contract Status Report FY 2010/11

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

Information Only.

Karen Somerset
August 11, 2011

ACTION TAKEN AT MEETING:

**Commission for the Transportation Disadvantaged
2011/12 Budget and Contract Status Report
as of August 4, 2011**

Salaries & Benefits

NOTES:

		12 Employees
<i>Beginning Balance</i>	\$893,021.00	
<i>Commitments</i>	\$56,433.56	
<i>Balance</i>	\$836,587.44	
<i>% of Annual Appropriation Used</i>	6%	

Other Personal Services

		Temporary Personnel
<i>Beginning Balance</i>	\$26,600.00	
<i>Commitments</i>	\$1,165.97	
<i>Balance</i>	\$25,434.03	
<i>% of Annual Appropriation Used</i>	4%	

Expenses

		Operating expenses including Travel Reimbursements, building lease, office supplies, etc.
<i>Beginning Balance</i>	\$358,155.00	
<i>Commitments</i>	\$126,457.52	
<i>Balance</i>	\$231,697.48	
<i>% of Annual Appropriation Used</i>	35%	

Contracted Services

		Contractual services expenses including temporary staffing, Consultants, real time captioning, maintenance service agreements, etc.
<i>Beginning Balance</i>	\$306,530.00	
<i>Commitments</i>	\$5,231.00	
<i>Balance</i>	\$301,299.00	
<i>% of Annual Appropriation Used</i>	2%	

**Commission for the Transportation Disadvantaged
2011/12 Budget and Contract Status Report
as of August 4, 2011**

Other Capital Outlay

Furniture and equipment purchases over \$1000 per items with a life expectancy of more than one year.

<i>Beginning Balance</i>	\$10,000.00
<i>Commitments</i>	\$0.00
<i>Balance</i>	\$10,000.00
<i>% of Annual Appropriation Used</i>	0%

Non-Sponsored Trans. Disadvantaged Grants Program

Grants funds for trip/equipment and planning grants, limited consultant agreements, emergencies, and Federally Funded Projects. Funds are committed on contracts at the beginning of the fiscal year.

<i>Beginning Balance</i>	\$39,904,800.00
<i>Commitments</i>	\$38,268,703.00
<i>Balance</i>	\$1,636,097.00
<i>% of Annual Appropriation Used</i>	96%

Budget Status

Non-Emergency Medicaid Trans. Program

Non-Emergency Medicaid Transportation Services Contracts. Funds are committed on contracts at the beginning of the fiscal year. Total funds committed in the Credit column represent anticipated revenue from AHCA. The variance in the appropriation vs. committed funds is due to areas fee for service and not on contract with the Commission at the beginning of the fiscal year.

<i>Beginning Balance</i>	\$65,486,126.00
<i>Commitments</i>	\$62,003,254.00
<i>Balance</i>	\$3,482,872.00
<i>% of Annual Appropriation Used</i>	95%

**Commission for the Transportation Disadvantaged
2010/11 Budget and Contract Status Report
as of August 4, 2011**

Salaries & Benefits

NOTES:

		12 Employees
<i>Beginning Balance</i>	\$891,176.00	
<i>Commitments</i>	\$718,939.23	
<i>Balance</i>	\$172,236.77	
<i>% of Annual Appropriation Used</i>	81%	

Other Personal Services

		Temporary Personnel
<i>Beginning Balance</i>	\$43,000.00	
<i>Commitments</i>	\$40,817.31	
<i>Balance</i>	\$2,182.69	
<i>% of Annual Appropriation Used</i>	95%	

Expenses

		Operating expenses including Travel Reimbursements, building lease, office supplies, etc.
<i>Beginning Balance</i>	\$355,155.00	
<i>Commitments</i>	\$185,538.55	
<i>Balance</i>	\$169,616.45	
<i>% of Annual Appropriation Used</i>	52%	

Contracted Services

		Contractual services expenses including temporary staffing, Consultants, real time captioning, maintenance service agreements, etc.
<i>Beginning Balance</i>	\$308,000.00	
<i>Commitments</i>	\$60,206.16	
<i>Balance</i>	\$247,793.84	
<i>% of Annual Appropriation Used</i>	20%	

**Commission for the Transportation Disadvantaged
2010/11 Budget and Contract Status Report
as of August 4, 2011**

Other Capital Outlay

<i>Beginning Balance</i>	\$10,000.00
<i>Commitments</i>	\$188.97
<i>Balance</i>	\$9,811.03
<i>% of Annual Appropriation Used</i>	2%

Furniture and equipment purchases over \$1000 per items with a life expectancy of more than one year.

Non-Sponsored Trans. Disadvantaged Grants Program

<i>Beginning Balance</i>	\$38,404,800.00
<i>Commitments</i>	\$37,078,144.48
<i>Balance</i>	\$1,326,655.52
<i>% of Annual Appropriation Used</i>	97%

Grants funds for trip/equipment and planning grants, limited consultant agreements, emergencies, and Federally Funded Projects. Funds are committed on contracts at the beginning of the fiscal year.

Budget Status

Non-Emergency Medicaid Trans. Program

<i>Beginning Balance</i>	\$65,486,126.00
<i>Commitments</i>	\$64,948,391.11
<i>Balance</i>	\$537,734.89
<i>% of Annual Appropriation Used</i>	99%

Non-Emergency Medicaid Transportation Services Contracts. Funds are committed on contracts at the beginning of the fiscal year. Total funds committed in the Credit column represent anticipated revenue from AHCA. The variance in the appropriation vs. committed funds is due to areas fee for service and not on contract with the Commission at the beginning of the fiscal year.

State of Florida
Commission for the Transportation Disadvantaged
Commission Business Meeting

MEETING DATE: August 11, 2011

AGENDA ITEM:

XV. Medicaid Distribution Formula

BACKGROUND INFORMATION:

The Agency for Health Care Administration has contracted with the Commission since 2004 to provide Non-Emergency Transportation (NET). The contract provides the Commission with a fixed amount of funding to provide all transportation services for eligible Medicaid beneficiaries.

The statewide funding levels have fluctuated over time and have recently been reduced significantly. The current allocation of NET funds to the STPs was based on a formula that considered factors such as: open market street prices in the high population density counties, and current Medicaid payment and trip length data from the 2002-03 fiscal year. Since then, changes to the fixed amount received from AHCA have been uniformly passed on to the STPs accordingly. The formula for the allocation of funds has not been updated since 2004. We have a continuing trend of indicators that suggest a redistribution is needed.

Chapter 427.013(28) requires the Commission, in consultation with the Agency for Health Care Administration and the Department of Transportation, to develop an allocation methodology that equitably distributes all transportation funds under the control of the commission to compensate counties, community transportation coordinators, and other entities providing transportation disadvantaged services. The methodology shall separately account for Medicaid beneficiaries. The methodology shall consider such factors as the actual costs of each transportation disadvantaged trip based on prior-year information, efficiencies that a provider might adopt to reduce costs, results of the rate and cost comparisons conducted under subsections (24) and (25), as well as cost efficiencies of trips when compared to the local cost of transporting the general public. This subsection does not supersede the authority of the Agency for Health Care Administration to distribute Medicaid funds.

In addition, the State Attorney General completed an audit of statewide federal awards and found that controls were not sufficient to ensure that amounts paid by AHCA to the CTD or amounts paid by the CTD to transportation providers under Medicaid transportation program were reasonable.

Commission staff have been working closely with AHCA staff to address the need to review the funding formula. Commission staff have gathered and analyzed operational information from the latest full reporting year provided through the Encounter Data submitted by each STP (see attached). Key factors to consider are:

Number of Riders
Average number of Trips Per Rider
Average Trip Length
Cost Per Passenger Mile

Staff will present a conceptual model for the Commission to consider as a starting point. The conceptual model uses the encounter data addresses these elements as well as incentives for gatekeeping and cost efficiencies.

Anticipated Timetable:

August	Presentation of conceptual model to Commission
September	Conduct workshops to seek input and ideas
October	Present summary of workshop results Commission consider final allocation formula
November	Distribute amended Contracts with STPs
January.....	New allocation formula implemented

ATTACHMENTS:

Encounter Data submitted by STPs for January 2010—December 2010

EXECUTIVE DIRECTOR RECOMMENDATION/MOTION:

Recommend the Commission accept conceptual model and direct staff to conduct workshop to seek input.

Karen Somerset
Interim Executive Director
Date: August 11, 2011

ACTION TAKEN AT MEETING:

8/5/2011 9:01

today's date:

2010 Medicaid Encounter Data as of:
7/14/2011

COUNTY	AFCA Region	Totals: MV, TX, WC, ST, PT only						Medicaid NET Eligible as of 5/16/2011	% of Statewide Eligibles	Unduplicate d Riders, UDHC	% of UDHC to eligibles	% of STATEWIDE UDHC	% of Statewide Pass Miles	% of Statewide Trips	Avg trips per rider	Avg Cost/ Rider-ALL IMODES
		cost	pass mile	trip	cost/ pass mile	cost/ trip	avg trip length									
Alachua	3	\$1,122,713	220,592	33,609	\$5.09	\$33.41	6.6	30,081	1.17%	914	3.0%	1.303%	0.766%	1.448%	36.8	\$1,230.80
Baker	4	\$172,987	72,433	2,687	\$2.39	\$64.38	27.0	3,704	0.14%	101	2.7%	0.144%	0.251%	0.116%	26.6	\$1,712.74
Bay	2	\$694,420	232,197	34,285	\$2.99	\$20.25	6.8	27,060	1.05%	1,222	4.5%	1.742%	0.806%	1.477%	28.1	\$568.84
Bradford	3	\$142,245	66,863	4,378	\$2.58	\$39.34	15.3	4,794	0.19%	238	5.0%	0.339%	0.232%	0.189%	18.4	\$273.72
Brevard	7	\$1,447,659	756,430	60,297	\$1.91	\$24.01	12.5	61,021	2.36%	1,885	3.1%	2.687%	2.626%	2.598%	32.0	\$768.09
Broward	10	\$2,388,579	531,036	81,874	\$4.50	\$29.17	6.5	134,384	5.21%	1,801	1.3%	2.568%	1.844%	3.528%	45.5	\$1,328.04
Calhoun	2	\$218,871	147,781	3,838	\$1.48	\$57.03	38.5	2,497	0.10%	339	13.6%	0.483%	0.513%	0.165%	11.3	\$645.64
Charlotte	8	\$576,614	201,085	11,263	\$2.87	\$51.20	17.9	16,308	0.63%	528	3.2%	0.753%	0.698%	0.485%	21.3	\$1,092.07
Citrus	3	\$349,611	182,868	10,543	\$1.91	\$33.16	17.3	18,534	0.72%	713	3.8%	1.016%	0.635%	0.454%	14.8	\$491.25
Clay	4	\$360,917	97,812	11,292	\$3.69	\$31.96	8.7	8,346	0.32%	335	4.0%	0.478%	0.340%	0.487%	33.7	\$1,077.36
Collier	8	\$1,253,957	1,295,421	24,459	\$0.97	\$51.25	53.0	35,848	1.39%	633	1.8%	0.902%	4.498%	1.054%	38.6	\$1,980.40
Columbia	3	\$1,347,006	1,438,394	63,580	\$0.94	\$21.19	22.6	13,266	0.51%	1,643	12.4%	2.342%	4.994%	2.740%	38.7	\$819.85
DeSoto	8	\$908,958	477,746	9,935	\$1.90	\$91.49	48.1	6,566	0.25%	482	7.3%	0.687%	1.659%	0.428%	20.6	\$1,885.81
Dixie	3	\$306,636	132,784	3,252	\$2.31	\$94.29	40.8	3,180	0.12%	181	5.7%	0.258%	0.461%	0.140%	18.0	\$1,694.12
Duval	4	\$2,795,580	743,184	98,660	\$3.76	\$28.34	7.5	90,468	3.51%	1,825	2.0%	2.602%	2.580%	4.251%	54.1	\$1,531.84
Escambia	1	\$2,338,736	654,473	58,081	\$3.57	\$40.27	11.3	51,063	1.98%	899	1.8%	1.282%	2.272%	2.503%	64.6	\$2,630.38
Flagler	4	\$101,239	76,116	4,380	\$1.33	\$23.11	17.4	12,001	0.47%	354	2.9%	0.505%	0.264%	0.189%	12.4	\$285.99
Franklin	2	\$128,298	87,220	1,672	\$1.47	\$76.73	52.2	1,711	0.07%	114	6.7%	0.163%	0.303%	0.072%	14.7	\$1,125.42
Gadsden	2	\$563,760	296,469	12,727	\$1.90	\$44.30	23.3	10,662	0.41%	468	4.4%	0.667%	1.029%	0.548%	27.2	\$1,204.61
Gilchrist	3	\$142,984	55,852	2,556	\$2.56	\$55.94	21.9	2,717	0.11%	130	4.8%	0.185%	0.194%	0.110%	19.7	\$1,099.88
Glades	8	\$105,000	35,688	1,382	\$2.94	\$75.98	25.8	934	0.04%	21	2.2%	0.030%	0.124%	0.060%	65.8	\$5,000.02
Gulf	2	\$218,870	153,958	3,326	\$1.42	\$65.81	46.3	2,166	0.08%	146	6.7%	0.208%	0.535%	0.143%	22.8	\$1,499.11
Hamilton	3	\$969,451	1,082,748	25,041	\$0.90	\$38.71	43.2	3,094	0.12%	643	20.8%	0.917%	3.759%	1.079%	38.9	\$1,507.70
Hardee	6	\$439,426	294,700	8,007	\$1.49	\$54.88	36.8	6,547	0.25%	355	5.4%	0.506%	1.023%	0.345%	22.6	\$1,237.82
Henry	8	\$928,931	308,697	8,186	\$3.01	\$113.48	37.7	9,594	0.37%	465	4.8%	0.663%	1.072%	0.353%	17.6	\$1,997.70
Hernando	3	\$1,280,762	1,195,281	33,864	\$1.07	\$37.82	35.3	26,119	1.01%	1,360	5.2%	1.939%	4.150%	1.459%	24.9	\$941.74
Highlands	6	\$1,156,529	693,235	21,345	\$1.67	\$54.18	32.5	15,467	0.60%	1,033	6.7%	1.473%	2.407%	0.920%	20.7	\$1,119.58
Hillsborough	6	\$2,040,990	810,455	106,814	\$2.52	\$119.11	7.6	205,249	7.95%	6,331	3.1%	9.026%	2.814%	4.620%	16.9	\$338.09
Holmes	2	\$262,925	213,706	11,930	\$1.23	\$22.04	17.9	4,709	0.18%	441	9.4%	0.629%	0.742%	0.514%	27.1	\$596.20
Indian River	9	\$278,479	186,664	8,959	\$1.49	\$31.08	20.8	15,597	0.60%	498	3.2%	0.710%	0.648%	0.386%	18.0	\$559.19
Jackson	2	\$715,025	297,923	13,639	\$2.40	\$52.43	21.8	8,803	0.34%	698	7.9%	0.995%	1.034%	0.588%	19.5	\$1,024.39
Jefferson	2	\$418,195	204,751	6,145	\$2.04	\$68.05	33.3	2,301	0.09%	188	8.2%	0.268%	0.711%	0.265%	32.7	\$2,224.44
Lafayette	3	\$72,944	34,177	666	\$2.13	\$109.53	51.3	1,016	0.04%	63	6.2%	0.090%	0.119%	0.029%	10.6	\$1,157.84
Lake	3	\$1,238,945	667,102	33,889	\$1.86	\$36.56	19.7	40,596	1.57%	823	2.0%	1.173%	2.316%	1.460%	41.2	\$1,505.40
Lee	8	\$2,331,196	629,685	47,666	\$3.70	\$48.91	13.2	82,032	3.18%	1,625	2.0%	2.317%	2.186%	2.054%	29.3	\$1,434.88
Leon	2	\$481,191	138,597	14,187	\$3.47	\$33.92	9.8	30,099	1.17%	493	1.6%	0.703%	0.481%	0.611%	28.8	\$1,266.10
Levy	3	\$465,780	260,162	8,597	\$1.79	\$54.18	30.3	7,088	0.27%	409	5.8%	0.583%	0.903%	0.370%	21.0	\$1,138.83
Liberty	2	\$125,391	119,680	10,147	\$1.05	\$12.36	11.8	1,297	0.05%	133	10.3%	0.190%	0.416%	0.437%	76.3	\$942.79
Madison	2	\$455,580	152,600	5,829	\$2.99	\$78.16	26.2	4,230	0.16%	230	5.4%	0.328%	0.530%	0.251%	25.3	\$1,980.78
Manatee	6	\$995,682	352,330	33,360	\$2.83	\$29.85	10.6	40,082	1.55%	1,124	2.8%	1.602%	1.223%	1.437%	29.7	\$887.12
Marion	3	\$2,302,264	612,490	52,380	\$3.76	\$43.95	11.7	53,533	2.07%	2,126	4.0%	3.031%	2.127%	2.257%	24.6	\$1,082.91
Martin	9	\$128,631	73,335	6,066	\$1.75	\$21.21	12.1	12,720	0.49%	460	3.6%	0.656%	0.255%	0.261%	13.2	\$279.63
Miami-Dade	11	\$9,675,417	3,037,123	448,662	\$3.19	\$21.57	6.8	508,716	19.71%	4,583	0.9%	6.534%	10.545%	19.332%	97.9	\$2,382.93
Monroe	11	\$409,131	200,592	7,325	\$2.04	\$55.85	27.4	6,053	0.23%	347	5.7%	0.495%	0.696%	0.316%	21.1	\$1,179.05
Nassau	4	\$321,879	93,927	17,347	\$3.43	\$18.56	5.4	6,208	0.24%	230	3.7%	0.328%	0.326%	0.747%	75.4	\$1,403.99
Okaloosa	1	\$374,164	151,319	16,541	\$2.47	\$22.62	9.1	19,558	0.76%	685	3.5%	0.977%	0.525%	0.713%	24.1	\$547.25
Okeechobee	9	\$733,613	414,603	8,718	\$1.77	\$84.15	47.6	7,996	0.31%	422	5.3%	0.602%	1.439%	0.376%	20.7	\$1,738.42
Orange	7	\$5,936,720	1,228,779	167,230	\$4.83	\$35.50	7.3	171,799	6.66%	4,064	2.4%	5.794%	4.266%	7.206%	41.1	\$1,461.09
Osceola	7	\$1,732,924	417,743	57,113	\$4.15	\$30.34	7.3	55,488	2.15%	919	1.7%	1.310%	1.450%	2.461%	62.1	\$1,885.66
Palm Beach	9	\$3,190,758	804,693	119,121	\$3.97	\$26.79	6.8	149,831	5.81%	1,911	1.3%	2.724%	2.794%	5.133%	62.3	\$1,669.69
Pasco	5	\$745,891	214,414	21,519	\$3.48	\$34.66	10.0	61,619	2.39%	2,141	3.5%	3.052%	0.744%	0.927%	10.1	\$390.51
Pinellas	5	\$3,059,124	927,539	142,890	\$3.30	\$21.41	6.5	112,281	4.35%	9,192	8.2%	13.104%	3.220%	6.157%	15.5	\$333.61
Polk	6	\$4,322,771	936,924	60,113	\$4.61	\$71.91	15.6	102,935	3.99%	1,952	1.9%	2.783%	3.253%	2.590%	30.8	\$2,214.53
Putnam	3	\$634,807	178,645	12,470	\$3.55	\$50.91	14.3	17,357	0.67%	778	4.5%	1.109%	0.620%	0.537%	16.0	\$815.95
Santa Rosa	1	\$347,768	101,797	8,381	\$3.42	\$41.49	12.1	15,980	0.62%	134	0.8%	0.191%	0.353%	0.361%	62.5	\$2,601.11
Sarasota	8	\$1,025,306	394,405	32,014	\$2.60	\$32.03	12.3	35,643	1.38%	1,044	2.9%	1.488%	1.369%	1.379%	30.7	\$983.06
Seminole	7	\$1,379,110	309,327	41,952	\$4.46	\$32.87	7.4	39,366	1.53%	831	2.1%	1.185%	1.074%	1.808%	50.5	\$1,659.58
St. Johns	4	\$417,375	123,662	20,037	\$3.38	\$20.83	6.2	13,323	0.52%	729	5.5%	1.039%	0.429%	0.863%	27.5	\$572.53
St. Lucie	9	\$842,178	675,682	28,595	\$1.25	\$29.45	23.6	41,853	1.62%	1,048	2.5%	1.494%	2.346%	1.232%	27.3	\$803.60
Sumter	3	\$173,245	142,257	7,364	\$1.22	\$23.53	19.3	7,825	0.30%	225	2.9%	0.321%	0.494%	0.317%	32.7	\$769.98
Suwannee	3	\$873,282	870,168	23,872	\$1.00	\$36.58	36.5	8,648	0.34%	1,013	11.7%	1.444%	3.021%	1.029%	23.6	\$862.07
Taylor	2	\$375,035	90,967	2,934	\$4.12	\$127.82	31.0	4,123	0.16%	126	3.1%	0.180%	0.316%	0.126%	23.3	\$2,976.47
Union	3	\$167,884	143,479	5,335	\$1.17	\$31.47	26.9	2,371	0.09%	179	7.5%	0.255%	0.498%	0.230%	29.8	\$937.90
Volusia	4	\$1,551,332	508,080	50,260	\$3.05	\$30.87	10.1	69,639	2.70%	2,001	2.9%	2.853%	1.764%	2.166%	25.1	\$913.26
Wakulla	2	\$43,501	47,621	1,362	\$0.91	\$31.94	35.0	3,734	0.14%	81	2.2%	0.115%	0.165%	0.059%	16.8	\$537.05
Walton	1	\$359,277	284,522	12,280	\$1.26	\$29.26	23.2	6,085	0.24%	576	9.5%	0.821%	0.988%	0.529%	21.3	\$624.55
Washington	2	\$337,043	219,194	12,557	\$1.54	\$26.84	17.5	4,640	0.18%	463	10.0%	0.660%	0.761%	0.541%	27.1	\$727.95
Total		\$73,833,128	28,802,180	2,320,785				2,580,555	100%	70,144		100%	100%	100%		
STATEWIDE MEAN		\$1,101,987	429,883	34,639	\$2.50	\$44.51	21.4	38,516	1.49%	1,047	4.89%	1.49%	1.49%	1.49%	31.0	\$1,262.85
STATEWIDE MEDIAN		\$576,614	232,197	12,727	\$2.40	\$35.50	17.9	13,266	0.51%	576	3.85%	0.82%	0.81%	0.55%	26.6	\$1,

2010 Medicaid Encounter Data															
8/5/2011 9:01															
today's date:															
Trip Type = MV (multi-load)								Trip Type = TX (taxi)							
COUNTY	cost	pass mile	trip	MV pct of total				cost	pass mile	trip	TX pct of total				
				cost/ pass mile	cost/ trip	system trips	avg trip length				cost/ pass mile	cost/ trip	system trips	avg trip length	
Alachua	\$537,635	153,153	21,242	\$3.51	\$25.31	63.2%	7.2								
Baker	\$148,746	67,117	2,502	\$2.22	\$59.45	93.1%	26.8								
Bay	\$523,796	202,376	28,146	\$2.59	\$18.61	82.1%	7.2								
Bradford	\$172,245	66,863	4,378	\$2.58	\$39.34	100.0%	15.3								
Brevard								\$928,839	575,007	42,325	\$1.62	\$21.95	70.0%	13.6	
Broward								\$1,025,548	316,419	46,636	\$3.24	\$21.99	56.9%	6.8	
Calhoun	\$65,307	71,620	1,999	\$0.91	\$32.67	52.1%	35.8								
Charlotte	\$576,614	201,085	11,263	\$2.87	\$51.20	100.0%	17.9								
Citrus	\$349,611	182,868	10,543	\$1.91	\$33.16	100.0%	17.3								
Clay	\$182,958	71,025	6,396	\$2.58	\$28.61	56.6%	11.1								
Collier	\$1,253,593	1,295,421	24,459	\$0.97	\$51.25	100.0%	53.0								
Columbia	\$898,584	1,233,873	51,605	\$0.73	\$17.41	81.2%	23.9								
DeSoto	\$908,958	477,746	9,935	\$1.90	\$91.49	100.0%	48.1								
Dixie	\$306,636	132,784	3,252	\$2.31	\$94.29	100.0%	40.8								
Duval	\$861,401	267,667	30,679	\$3.22	\$28.08	31.1%	8.7	\$779,856	271,329	38,994	\$2.87	\$20.00	39.5%	7.0	
Escambia	\$1,704,835	537,206	42,827	\$3.17	\$39.81	67.5%	12.5								
Flagler	\$87,166	65,537	3,304	\$1.33	\$26.38	75.4%	19.8								
Franklin	\$128,298	87,220	1,672	\$1.47	\$76.73	100.0%	52.2								
Gadsden	\$560,192	294,916	12,693	\$1.90	\$44.13	99.7%	23.2								
Gilchrist	\$142,984	55,852	2,556	\$2.56	\$55.94	100.0%	21.9								
Glades	\$81,853	30,429	1,149	\$2.69	\$71.24	83.1%	26.5								
Gulf	\$110,898	99,391	2,087	\$1.12	\$53.14	62.7%	47.6								
Hamilton	\$786,728	970,051	22,039	\$0.81	\$35.70	88.0%	44.0								
Hardee	\$439,426	294,700	8,007	\$1.49	\$54.88	100.0%	36.8								
Hendry	\$593,189	231,500	5,557	\$2.56	\$106.75	67.9%	41.7								
Hernando	\$1,205,797	1,158,616	32,029	\$1.04	\$37.65	94.6%	36.2								
Highlands	\$1,156,529	693,235	21,345	\$1.67	\$54.18	100.0%	32.5								
Hillsborough	\$1,311,866	680,620	84,094	\$1.93	\$15.60	50.6%	8.1								
Holmes	\$194,362	181,868	10,558	\$1.07	\$18.41	88.5%	17.2								
Indian River	\$214,722	167,141	6,696	\$1.28	\$32.07	74.7%	25.0								
Jackson	\$404,761	209,101	9,624	\$1.94	\$42.06	70.6%	21.7								
Jefferson	\$418,195	204,751	6,145	\$2.04	\$68.05	100.0%	33.3								
Lafayette	\$72,944	34,177	666	\$2.13	\$109.53	100.0%	51.3								
Lake	\$1,225,094	665,389	33,632	\$1.84	\$36.43	99.2%	19.8								
Lee	\$1,468,275	474,764	35,316	\$3.09	\$41.58	74.1%	13.4								
Leon	\$344,160	111,139	11,241	\$3.10	\$30.62	54.5%	9.9								
Levy	\$465,780	260,162	8,597	\$1.79	\$54.18	100.0%	30.3								
Liberty	\$121,622	117,560	10,056	\$1.03	\$12.09	99.1%	11.7								
Madison	\$455,580	152,600	5,829	\$2.99	\$78.16	100.0%	26.2								
Manatee								\$642,309	232,869	20,589	\$2.76	\$31.20	61.2%	11.3	
Marion	\$1,276,044	417,672	32,409	\$3.06	\$39.37	61.9%	12.9								
Martin								\$101,600	68,056	4,893	\$1.49	\$20.76	80.7%	13.9	
Miami-Dade	\$6,225,633	2,407,398	343,094	\$2.59	\$18.15	57.3%	7.0	\$301,468	90,466	12,527	\$3.33	\$24.07	2.1%	7.2	
Monroe	\$398,083	196,765	7,263	\$2.02	\$54.81	99.2%	27.1								
Nassau	\$275,316	78,995	15,897	\$3.49	\$17.32	91.6%	5.0								
Okaloosa	\$220,260	107,474	10,880	\$2.05	\$20.24	65.8%	9.9								
Okeechobee	\$733,613	414,603	8,718	\$1.77	\$84.15	100.0%	47.6								
Orange	\$2,085,216	618,677	75,867	\$3.37	\$27.49	45.4%	8.2								
Osceola	\$474,742	165,369	15,767	\$2.87	\$30.11	27.6%	10.5								
Palm Beach	\$1,801,835	642,529	93,290	\$2.80	\$19.31	78.3%	6.9								
Pasco	\$169,261	47,039	6,060	\$3.60	\$27.93	20.2%	7.8	\$308,940	118,246	8,633	\$2.61	\$35.79	28.8%	13.7	
Pinellas	\$240,920	70,965	9,014	\$3.39	\$26.73	5.8%	7.9	\$713,359	410,054	56,546	\$1.74	\$12.62	36.2%	7.3	
Polk	\$3,052,082	719,567	42,594	\$4.24	\$71.66	70.9%	16.9								
Putnam	\$148,785	55,310	5,060	\$2.69	\$29.40	40.6%	10.9								
Santa Rosa	\$254,381	83,954	6,291	\$3.03	\$40.44	75.1%	13.3								
Sarasota								\$505,528	256,201	16,344	\$1.97	\$30.93	50.8%	15.7	
Seminole	\$365,680	102,279	12,650	\$3.58	\$28.91	30.2%	8.1								
St. Johns	\$202,793	77,050	8,404	\$2.63	\$24.13	41.9%	9.2								
St. Lucie	\$568,915	521,016	20,268	\$1.09	\$28.07	70.9%	25.7								
Sumter	\$118,844	115,059	5,942	\$1.03	\$20.00	80.7%	19.4								
Suwannee	\$611,792	728,829	18,224	\$0.84	\$33.57	76.3%	40.0								
Taylor	\$375,035	90,967	2,934	\$4.12	\$127.82	100.0%	31.0								
Union	\$167,884	143,479	5,335	\$1.17	\$31.47	100.0%	26.9								
Volusia	\$709,307	342,308	26,692	\$2.07	\$26.57	31.9%	12.8	\$739	283	6	\$2.61	\$123.17	0.0%	47.2	
Wakulla	\$37,457	45,017	1,290	\$0.83	\$29.04	94.7%	34.9								
Walton	\$359,277	284,522	12,280	\$1.26	\$29.26	100.0%	23.2								
Washington	\$314,917	215,459	12,440	\$1.46	\$25.31	99.1%	17.3								
Total	\$41,669,413	20,893,826	1,382,781			53.2%		\$5,308,185	2,338,929	247,493			9.5%		
STATEWIDE MEAN	\$672,087.31	\$336,997.19	\$22,302.92	\$2.18	\$43.18	77.0%	22.8	\$530,818.47	\$233,892.93	\$24,749.30	\$2.43	\$34.25	42.6%	14.4	
STATEWIDE MEDIAN	\$401,422.24	\$189,816.50	\$10,299.50	\$2.06	\$33.37	81.6%	19.8	\$573,918.20	\$244,535.00	\$18,466.50	\$2.61	\$23.03	45.1%	12.4	
TLPA* Nat Taxi Avg											\$1.89	\$17.56		7.0	
TLPA* Paratst/cntrt A															
AHCA HMO Reg 1	\$2,538,753	1,013,156	72,278	\$2.38	\$32.44	77.1%	14.7	\$0	0	0					
AHCA HMO Reg 2	\$4,054,581	2,083,985	116,714	\$1.90	\$46.92	85.9%	26.4	\$0	0	0					
AHCA HMO Reg 3	\$8,487,387	6,374,138	257,509	\$1.88	\$43.30	86.6%	26.1	\$0	0	0					
AHCA HMO Reg 4	\$2,467,686	969,699	93,874	\$2.50	\$30.08	60.2%	13.4	\$780,595	271,612	39,000	\$2.74	\$71.58	19.8%	27.1	
AHCA HMO Reg 5	\$410,181	118,004	15,074	\$3.50	\$27.33	13.0%	7.8	\$1,022,299	528,300	65,179	\$2.18	\$24.20	32.5%	10.5	
AHCA HMO Reg 6	\$5,959,903	2,388,122	156,040	\$2.33	\$49.08	80.4%	23.6	\$642,309	232,869	20,589	\$2.76	\$31.20	61.2%	11.3	
AHCA HMO Reg 7	\$2,925,639	886,324	104,284	\$3.27	\$28.83	34.4%	8.9	\$928,839	575,007	42,325	\$1.62	\$21.95	70.0%	13.6	
AHCA HMO Reg 8	\$4,882,482	2,710,945	87,679	\$2.35	\$68.92	87.5%	33.4	\$505,528	256,201	16,344	\$1.97	\$30.93	50.8%	15.7	
AHCA HMO Reg 9	\$3,319,085	1,745,289	128,972	\$1.74	\$40.90	81.0%	26.3	\$101,600	68,056	4,893	\$1.49	\$20.76	80.7%	13.9	
AHCA HMO Reg 10	\$0	0	0					\$1,025,548	316,419	46,636	\$3.24	\$21.99	56.9%	6.8	
AHCA HMO Reg 11	\$6,623,716	2,604,163	350,357	\$2.30	\$36.48	78.2%	17.1	\$301,468	90,466	12,527	\$3.33	\$24.07	2.1%	7.2	
Totals	41,669,413	20,893,826	1,382,781					5,308,185	2,338,929	247,493					

8/5/2011 9:01

today's date:

2010 Medicaid Encounter Data														
COUNTY	Trip Type = WC (wheelchair)							Trip Type = ST (stretcher)						
	cost	pass mile	trip	cost/ pass mile	cost/ trip	WC pct of total system trips	avg trip length	cost	pass mile	trip	cost/ pass mile	cost/ trip	ST pct of total system trips	avg trip length
Alachua	\$491,626	62,644	11,333	\$7.85	\$43.38	33.7%	5.5	\$93,453	4,795	1,034	\$19.49	\$90.38	3.1%	4.6
Baker	\$24,241	5,316	185	\$4.56	\$131.03	6.9%	28.7							
Bay	\$131,513	27,339	5,637	\$4.81	\$23.33	16.4%	4.8	\$39,111	2,482	502	\$15.76	\$77.91	1.5%	4.9
Bradford														
Brevard	\$433,687	86,619	11,748	\$5.01	\$36.92	19.4%	7.4	\$77,372	5,351	1,006	\$14.46	\$76.91	1.7%	5.3
Broward	\$1,234,789	202,139	33,408	\$6.11	\$36.96	40.8%	6.1	\$128,079	10,679	1,667	\$11.99	\$76.83	2.0%	6.4
Calhoun	\$110,433	63,479	1,575	\$1.74	\$70.12	41.0%	40.3	\$43,131	12,682	264	\$3.40	\$163.38	6.9%	48.0
Charlotte														
Citrus														
Clay	\$112,789	24,558	4,111	\$4.59	\$27.44	36.4%	6.0	\$65,170	2,229	785	\$29.24	\$83.02	7.0%	2.8
Collier														
Columbia	\$421,985	193,548	11,280	\$2.18	\$37.41	17.7%	17.2	\$26,436	10,973	695	\$2.41	\$38.04	1.1%	15.8
DeSoto														
Dixie														
Duval	\$755,229	164,019	23,313	\$4.60	\$32.40	23.6%	7.0	\$398,879	38,241	5,458	\$10.43	\$73.08	5.5%	7.0
Escambia	\$625,764	116,025	14,427	\$5.39	\$43.37	22.7%	8.0	\$7,526	544	129	\$13.83	\$58.34	0.2%	4.2
Flagler	\$14,073	10,579	1,076	\$1.33	\$13.08	24.6%	9.8						0.0%	
Franklin														
Gadsden								\$3,568	1,553	34	\$2.30	\$104.93	0.3%	45.7
Gilchrist														
Glades	\$23,148	5,259	233	\$4.40	\$99.35	16.9%	22.6							
Gulf	\$101,874	53,123	1,203	\$1.92	\$84.68	36.2%	44.2	\$6,098	1,444	36	\$4.22	\$169.39	1.1%	40.1
Hamilton	\$181,992	112,306	2,989	\$1.62	\$60.89	11.9%	37.6	\$731	391	13	\$1.87	\$56.23	0.1%	30.1
Hardee														
Hendry	\$327,020	76,175	2,600	\$4.29	\$125.78	31.8%	29.3	\$8,722	1,022	29	\$8.53	\$300.74	0.4%	35.2
Hernando	\$74,403	36,365	1,821	\$2.05	\$40.86	5.4%	20.0	\$562	300	14	\$1.87	\$40.14	0.0%	21.4
Highlands														
Hillsborough	\$727,503	129,646	22,699	\$5.61	\$32.05	13.6%	5.7	\$1,620	189	21	\$8.59	\$77.15	0.0%	9.0
Holmes	\$57,306	29,816	1,255	\$1.92	\$45.66	10.5%	23.8	\$11,256	2,022	117	\$5.57	\$96.21	1.0%	17.3
Indian River	\$62,324	19,439	2,236	\$3.21	\$27.87	25.0%	8.7	\$1,433	84	27	\$17.06	\$53.06	0.3%	3.1
Jackson	\$275,745	83,838	3,908	\$3.29	\$70.56	28.7%	21.5	\$34,518	4,984	107	\$6.93	\$322.60	0.8%	46.6
Jefferson														
Lafayette														
Lake	\$13,740	1,710	256	\$8.03	\$53.67	0.8%	6.7	\$112	3	1	\$44.72	\$111.81	0.0%	2.5
Lee	\$796,136	149,509	11,947	\$5.33	\$66.64	25.1%	12.5	\$66,786	5,412	403	\$12.34	\$165.72	0.8%	13.4
Leon	\$133,650	25,296	2,894	\$5.28	\$46.18	14.0%	8.7	\$3,380	2,161	52	\$1.56	\$65.00	0.3%	41.6
Levy														
Liberty	\$3,770	2,120	91	\$1.78	\$41.42	0.9%	23.3							
Madison														
Manatee	\$315,757	78,278	9,299	\$4.03	\$33.96	27.6%	8.4	\$31,479	3,126	524	\$10.07	\$60.07	1.6%	6.0
Marion	\$943,094	187,838	19,068	\$5.02	\$49.46	36.4%	9.9	\$83,126	6,980	903	\$11.91	\$92.05	1.7%	7.7
Martin	\$27,031	5,280	1,173	\$5.12	\$23.04	19.3%	4.5							
Miami-Dade	\$2,400,345	480,078	81,400	\$5.00	\$29.49	13.6%	5.9	\$747,970	59,181	11,641	\$12.64	\$64.25	1.9%	5.1
Monroe	\$11,048	3,827	62	\$2.89	\$178.19	0.8%	61.7							
Nassau	\$42,562	14,932	1,438	\$2.85	\$29.60	8.3%	10.4	\$4,000		12		\$333.33	0.1%	
Okaloosa	\$153,904	43,845	5,661	\$3.51	\$27.19	34.2%	7.7							
Okeechobee														
Orange	\$2,205,812	327,084	49,656	\$6.74	\$44.42	29.7%	6.6	\$950,168	60,659	10,395	\$15.66	\$91.41	6.2%	5.8
Osceola	\$582,612	85,014	13,128	\$6.85	\$44.38	23.0%	6.5	\$134,078	10,672	1,416	\$12.56	\$94.69	2.5%	7.5
Palm Beach	\$1,151,739	150,766	23,546	\$7.64	\$48.91	19.8%	6.4	\$237,163	11,366	2,282	\$20.87	\$103.93	1.9%	5.0
Pasco	\$218,656	44,901	6,040	\$4.87	\$36.20	20.1%	7.4	\$49,035	4,228	786	\$11.60	\$62.39	2.6%	5.4
Pinellas	\$2,099,351	445,126	77,112	\$4.72	\$27.22	49.4%	5.8							
Polk	\$1,041,273	184,159	15,554	\$5.65	\$66.95	25.9%	11.8	\$229,416	33,197	1,965	\$6.91	\$116.75	3.3%	16.9
Putnam	\$199,675	43,220	3,752	\$4.62	\$53.22	30.1%	11.5	\$98,336	10,222	762	\$9.62	\$129.05	6.1%	13.4
Santa Rosa	\$92,227	17,736	2,082	\$5.20	\$44.30	24.8%	8.5	\$1,160	107	8	\$10.84	\$144.99	0.1%	13.4
Sarasota	\$471,419	90,976	11,774	\$5.18	\$40.04	36.6%	7.7	\$44,936	3,072	773	\$14.63	\$58.13	2.4%	4.0
Seminole	\$476,685	69,944	11,019	\$6.82	\$43.26	26.3%	6.3	\$208,534	9,948	2,228	\$20.96	\$93.60	5.3%	4.5
St. Johns	\$159,276	43,934	10,403	\$3.63	\$15.31	51.9%	4.2	\$55,307	2,678	1,230	\$20.65	\$44.97	6.1%	2.2
St. Lucie	\$232,732	143,075	7,761	\$1.63	\$29.99	27.1%	18.4	\$40,531	11,590	566	\$3.50	\$71.61	2.0%	20.5
Sumter	\$47,464	25,940	1,371	\$1.83	\$34.62	18.6%	18.9	\$6,937	1,258	51	\$5.51	\$136.02	0.7%	24.7
Suwannee	\$247,542	133,448	5,397	\$1.85	\$45.87	22.6%	24.7	\$13,949	7,891	251	\$1.77	\$55.57	1.1%	31.4
Taylor														
Union														
Volusia	\$688,349	153,472	21,696	\$4.49	\$31.73	25.9%	7.1	\$152,938	12,017	1,866	\$12.73	\$81.96	2.2%	6.4
Wakulla	\$1,569	1,097	37	\$1.43	\$42.40	2.7%	29.6	\$4,476	1,507	35	\$2.97	\$127.88	2.6%	43.1
Walton														
Washington								\$22,126	3,735	117	\$5.92	\$189.11	0.9%	31.9
Total	\$20,944,861	4,454,838	550,654			21.2%		\$4,133,605	360,975	50,205			1.9%	
STATEWIDE MEAN	\$445,635.35	\$94,783.79	\$11,716.04	\$4.22	\$49.17	23.0%	14.8	\$100,819.63	\$9,024.37	\$1,224.51	\$11.20	\$108.60	2.1%	16.5
STATEWIDE MEDIAN	\$218,656.05	\$63,479.00	\$5,637.00	\$4.59	\$42.40	23.6%	8.7	\$39,111.36	\$3,981.50	\$502.00	\$10.64	\$90.38	1.6%	8.4
TLPA* Nat Taxi Avg														
TLPA* Paratnst/cntrt A														
AHCA HMO Reg 1	\$871,895	177,606	22,170	\$4.70	\$38.29	27.3%	8.1	\$8,686	651	137	\$12.34	\$101.66	0.1%	8.8
AHCA HMO Reg 2	\$815,861	286,108	16,600	\$2.77	\$53.04	18.8%	24.5	\$167,664	32,570	1,264	\$5.40	\$146.27	1.7%	35.5
AHCA HMO Reg 3	\$2,621,519	797,019	57,267	\$3.89	\$46.60	19.7%	16.9	\$323,641	42,812	3,724	\$11.02	\$83.26	1.5%	16.9
AHCA HMO Reg 4	\$1,796,519	416,810	62,222	\$3.72	\$40.08	25.4%	10.5	\$676,293	55,165	9,351	\$18.26	\$123.27	3.5%	4.6
AHCA HMO Reg 5	\$2,318,007	490,027	83,152	\$4.79	\$31.71	34.7%	6.6	\$49,035	4,228	786	\$11.60	\$62.39	2.6%	5.4
AHCA HMO Reg 6	\$2,084,533	392,083	47,552	\$5.10	\$44.32	22.4%	8.7	\$262,515	36,512	2,510	\$8.52	\$84.66	1.6%	10.6
AHCA HMO Reg 7	\$3,698,796	568,662	85,551	\$6.35	\$42.24	24.6%	6.7	\$1,370,151	86,630	15,045	\$15.91	\$89.15	3.9%	5.8
AHCA HMO Reg 8	\$1,617,723	321,919	26,554	\$4.80	\$82.95	27.6%	18.0	\$120,444	9,506	1,205	\$11.83	\$174.87	1.2%	17.5
AHCA HMO Reg 9	\$1,473,826	318,560	34,716	\$4.40	\$32.45	22.8%	9.5	\$279,126	23,040	2,875	\$13.81	\$76.20	1.4%	9.5
AHCA HMO Reg 10	\$1,234,789	202,139	33,408	\$6.11	\$36.96	40.8%	6.1	\$128,079	10,679	1,667	\$11.99	\$76.83	2.0%	6.4
AHCA HMO Reg 11	\$2,411,393	483,905	81,462	\$3.94	\$103.84	7.2%	33.8	\$747,970	59,181	11,641	\$12.64	\$64.25	1.9%	5.1
Totals	20,944,861	4,454,838	550,654					4,133,605	360,975	50,205				

8/5/2011 9:01
today's date:

2010 Medicaid Encounter Data														
COUNTY	Trip Type = BP (bus pass)							Trip Type = PT (public transit)						
	cost	pass mile	trip	cost/ pass mile	cost/ trip	BP pct of total system trips	avg trip length	cost	pass mile	trip	cost/ pass mile	cost/ trip	PT pct of total system trips	avg trip length
Alachua														
Baker														
Bay														
Bradford														
Brevard	\$196	196	196	\$1.00	\$1.00	0.3%	1.0	\$7,761	89,453	5,218	\$0.09	\$1.49	8.6%	17.1
Broward	\$75	75	75	\$1.00	\$1.00	0.1%	1.0	\$163	1,799	163	\$0.09	\$1.00	0.2%	11.0
Calhoun														
Charlotte														
Citrus														
Clay														
Collier														
Columbia														
DeSoto														
Dixie														
Duval	\$30	6	6	\$5.00	\$5.00	0.0%	1.0	\$216	1,928	216	\$0.11	\$1.00	0.2%	8.9
Escambia	\$14,029	5,358	5,358	\$2.62	\$2.62	8.4%	1.0	\$611	698	698	\$0.88	\$0.88	1.1%	1.0
Flagler														
Franklin														
Gadsden														
Gilchrist														
Glades														
Gulf														
Hamilton														
Hardee														
Hendry														
Hernando														
Highlands														
Hillsborough	\$98,616	14,872	59,488	\$6.63	\$1.66	35.8%	0.3							
Holmes														
Indian River														
Jackson														
Jefferson														
Lafayette														
Lake														
Lee														
Leon	\$142,998	6,437	6,437	\$22.22	\$22.22	31.2%	1.0						0.0%	
Levy														
Liberty														
Madison														
Manatee	\$1,446	308	308	\$4.69	\$4.69	0.9%	1.0	\$6,138	38,057	2,948	\$0.16	\$2.08	8.8%	12.9
Marion														
Martin														
Miami-Dade	\$1,241,774	150,518	150,518	\$8.25	\$8.25	25.1%	1.0							
Monroe														
Nassau														
Okaloosa														
Okeechobee														
Orange						0.0%		\$695,524	222,358	31,312	\$3.13	\$22.21	18.7%	7.1
Osceola								\$541,492	156,688	26,802	\$3.46	\$20.20	46.9%	5.8
Palm Beach								\$21	32	3	\$0.65	\$7.00	0.0%	10.7
Pasco	\$89,356	8,468	8,468	\$10.55	\$10.55	28.2%	1.0							
Pinellas	\$6,924	4,119	13,361	\$1.68	\$0.52	8.6%	0.3	\$5,494	1,394	218	\$3.94	\$25.20	0.1%	6.4
Polk														
Putnam								\$188,012	69,893	2,896	\$2.69	\$64.92	23.2%	24.1
Santa Rosa														
Sarasota	\$1,005	187	187	\$5.38	\$5.38	0.6%	1.0	\$3,422	44,156	3,123	\$0.08	\$1.10	9.7%	14.1
Seminole								\$328,211	127,156	16,055	\$2.58	\$20.44	38.3%	7.9
St. Johns														
St. Lucie														
Sumter														
Suwannee														
Taylor														
Union														
Volusia	\$276,094	33,466	33,466	\$8.25	\$8.25	40.0%	1.0							
Wakulla														
Walton														
Washington														
Total	\$1,872,543	224,010	277,868			10.7%		\$1,777,064	753,612	89,652			3.4%	
STATEWIDE MEAN	\$156,045.24	\$18,667.50	\$23,155.67	\$6.44	\$5.93	14.9%	0.9	\$148,088.68	\$62,801.03	\$7,471.00	\$1.49	\$13.96	13.0%	10.6
STATEWIDE MEDIAN	\$10,476.69	\$4,738.50	\$5,897.50	\$5.19	\$4.85	8.5%	1.0	\$5,815.60	\$41,106.50	\$2,922.00	\$0.76	\$4.54	8.7%	9.8
TLPA* Nat Taxi Avg														
TLPA* Paratnst/cntrt A														
AHCA HMO Reg 1	\$14,029	5,358	5,358	\$2.62	\$2.62	8.4%	1.0	\$611	698	698	\$0.88	\$0.88	1.1%	1.0
AHCA HMO Reg 2	\$142,998	6,437	6,437	\$22.22	\$22.22	31.2%	1.0	\$0	0	0			0.0%	
AHCA HMO Reg 3	\$0	0	0					\$188,012	69,893	2,896	\$2.69	\$64.92	23.2%	24.1
AHCA HMO Reg 4	\$276,124	33,472	33,472	\$6.62	\$6.62	20.0%	1.0	\$216	1,928	216	\$0.11	\$1.00	0.2%	8.9
AHCA HMO Reg 5	\$96,280	12,587	21,829	\$6.12	\$5.54	18.4%	0.7	\$5,494	1,394	218	\$3.94	\$25.20	0.1%	6.4
AHCA HMO Reg 6	\$100,062	15,180	59,796	\$5.66	\$3.18	18.3%	0.6	\$6,138	38,057	2,948	\$0.16	\$2.08	8.8%	12.9
AHCA HMO Reg 7	\$196	196	196	\$1.00	\$1.00	0.2%	1.0	\$1,572,988	595,656	79,387	\$2.31	\$16.09	28.1%	9.5
AHCA HMO Reg 8	\$1,005	187	187	\$5.38	\$5.38	0.6%	1.0	\$3,422	44,156	3,123	\$0.08	\$1.10	9.7%	14.1
AHCA HMO Reg 9	\$0	0	0					\$21	32	3	\$0.65	\$7.00	0.0%	10.7
AHCA HMO Reg 10	\$75	75	75	\$1.00	\$1.00	0.1%	1.0	\$163	1,799	163	\$0.09	\$1.00	0.2%	11.0
AHCA HMO Reg 11	\$1,241,774	150,518	150,518	\$8.25	\$8.25	25.1%	1.0	\$0	0	0				
Totals	1,872,543	224,010	277,868					1,777,064	753,612	89,652				

2010 Medicaid Encounter Data														
8/5/2011 9:01														
todays date:														
COUNTY	Trip Type = VT (private volunteer)							Trip Type = CA (commercial air)						
	cost	pass mile	trip	cost/ pass mile	cost/ trip	VT pct of total system trips	avg trip length	cost	pass mile	trip	cost/ pass mile	cost/ trip	CA pct of total system trips	avg trip length
Alachua														
Baker														
Bay														
Bradford														
Brevard														
Broward														
Calhoun														
Charlotte														
Citrus														
Clay														
Collier														
Columbia														
DeSoto														
Dixie														
Duval														
Escambia														
Flagler														
Franklin														
Gadsden														
Gilchrist														
Glades														
Gulf														
Hamilton														
Hardee														
Hendry														
Hernando														
Highlands														
Hillsborough														
Holmes														
Indian River														
Jackson														
Jefferson														
Lafayette														
Lake														
Lee														
Leon														
Levy														
Liberty														
Madison														
Manatee														
Marion														
Martin														
Miami-Dade	\$46	42	4	\$1.09	\$11.48	0.0%	10.5							
Monroe														
Nassau														
Okaloosa														
Okeechobee														
Orange														
Osceola														
Palm Beach														
Pasco														
Pinellas														
Polk														
Putnam														
Santa Rosa														
Sarasota														
Seminole														
St. Johns														
St. Lucie														
Sumter														
Suwannee														
Taylor														
Union														
Volusia														
Wakulla														
Walton														
Washington														
Total	\$46	42	4			0.0%		\$0	0	0			0.0%	
STATEWIDE MEAN	\$45.90	\$42.00	\$4.00	\$1.09	\$11.48	0.0%	10.5	--	--	--	--	--	--	--
STATEWIDE MEDIAN	\$45.90	\$42.00	\$4.00	\$1.09	\$11.48	0.0%	10.5	--	--	--	--	--	--	--
TLPA* Nat Taxi Avg														
TLPA* Paratnst/cntrt A														
AHCA HMO Reg 1	\$0	0	0					\$0	0	0				
AHCA HMO Reg 2	\$0	0	0					\$0	0	0				
AHCA HMO Reg 3	\$0	0	0					\$0	0	0				
AHCA HMO Reg 4	\$0	0	0					\$0	0	0				
AHCA HMO Reg 5	\$0	0	0					\$0	0	0				
AHCA HMO Reg 6	\$0	0	0					\$0	0	0				
AHCA HMO Reg 7	\$0	0	0					\$0	0	0				
AHCA HMO Reg 8	\$0	0	0					\$0	0	0				
AHCA HMO Reg 9	\$0	0	0					\$0	0	0				
AHCA HMO Reg 10	\$0	0	0					\$0	0	0				
AHCA HMO Reg 11	\$46	42	4	\$1.09	\$11.48	0.0%	10.5	\$0	0	0				
Totals	46	42	4					0	0	0				

2010 Medicaid Encounter Data													
2010													
Medicaid Encounter Data													
Trip Type = OB (over road bus)								2010 System Totals (not incldng Trip Travel Reports)					
COUNTY	cost	pass mile	trip	cost/ pass mile	cost/ trip	OB pct of total system trips	avg trip length	cost	pass mile	trip	cost/ pass mile	cost/ trip	avg trip length
Alachua								\$1,122,713	220,592	33,609	\$5.09	\$33.41	6.6
Baker								\$172,987	72,433	2,687	\$2.39	\$64.38	27.0
Bay								\$694,420	232,197	34,285	\$2.99	\$20.25	6.8
Bradford								\$172,245	66,863	4,378	\$2.58	\$39.34	15.3
Brevard								\$1,447,855	756,626	60,493	\$1.91	\$23.93	12.5
Broward								\$2,388,654	531,111	81,949	\$4.50	\$29.15	6.5
Calhoun								\$218,871	147,781	3,838	\$1.48	\$57.03	38.5
Charlotte								\$576,614	201,085	11,263	\$2.87	\$51.20	17.9
Citrus								\$349,611	182,868	10,543	\$1.91	\$33.16	17.3
Clay								\$360,917	97,812	11,292	\$3.69	\$31.96	8.7
Collier								\$1,253,593	1,295,421	24,459	\$0.97	\$51.25	53.0
Columbia								\$1,347,006	1,438,394	63,580	\$0.94	\$21.19	22.6
DeSoto								\$908,958	477,746	9,935	\$1.90	\$91.49	48.1
Dixie								\$306,636	132,784	3,252	\$2.31	\$94.29	40.8
Duval								\$2,795,610	743,190	98,666	\$3.76	\$28.33	7.5
Escambia								\$2,352,765	659,831	63,439	\$3.57	\$37.09	10.4
Flagler								\$101,239	76,116	4,380	\$1.33	\$23.11	17.4
Franklin								\$128,298	87,220	1,672	\$1.47	\$76.73	52.2
Gadsden								\$563,760	296,469	12,727	\$1.90	\$44.30	23.3
Gilchrist								\$142,984	55,852	2,556	\$2.56	\$55.94	21.9
Glades								\$105,000	35,688	1,382	\$2.94	\$75.98	25.8
Gulf								\$218,870	153,958	3,326	\$1.42	\$65.81	46.3
Hamilton								\$969,451	1,082,748	25,041	\$0.90	\$38.71	43.2
Hardee								\$439,426	294,700	8,007	\$1.49	\$54.88	36.8
Hendry								\$928,931	308,697	8,186	\$3.01	\$113.48	37.7
Hernando								\$1,280,762	1,195,281	33,864	\$1.07	\$37.82	35.3
Highlands								\$1,156,529	693,235	21,345	\$1.67	\$54.18	32.5
Hillsborough								\$2,139,606	825,327	166,302	\$2.59	\$12.87	5.0
Holmes								\$262,925	213,706	11,930	\$1.23	\$22.04	17.9
Indian River								\$278,479	186,664	8,959	\$1.49	\$31.08	20.8
Jackson								\$715,025	297,923	13,639	\$2.40	\$52.43	21.8
Jefferson								\$418,195	204,751	6,145	\$2.04	\$68.05	33.3
Lafayette								\$72,944	34,177	666	\$2.13	\$109.53	51.3
Lake								\$1,238,945	667,102	33,889	\$1.86	\$36.56	19.7
Lee								\$2,331,196	629,685	47,666	\$3.70	\$48.91	13.2
Leon								\$624,189	145,034	20,624	\$4.30	\$30.27	7.0
Levy								\$465,780	260,162	8,597	\$1.79	\$54.18	30.3
Liberty								\$125,391	119,680	10,147	\$1.05	\$12.36	11.8
Madison								\$455,580	152,600	5,829	\$2.99	\$78.16	26.2
Manatee								\$997,128	352,638	33,668	\$2.83	\$29.62	10.5
Marion								\$2,302,264	612,490	52,380	\$3.76	\$43.95	11.7
Martin								\$128,631	73,335	6,066	\$1.75	\$21.21	12.1
Miami-Dade								\$10,917,236	3,187,683	599,184	\$3.42	\$18.22	5.3
Monroe								\$409,131	200,592	7,325	\$2.04	\$55.85	27.4
Nassau								\$321,879	93,927	17,347	\$3.43	\$18.56	5.4
Okaloosa								\$374,164	151,319	16,541	\$2.47	\$22.62	9.1
Okeechobee								\$733,613	414,603	8,718	\$1.77	\$84.15	47.6
Orange								\$5,936,720	1,228,779	167,230	\$4.83	\$35.50	7.3
Osceola								\$1,732,924	417,743	57,113	\$4.15	\$30.34	7.3
Palm Beach	\$14	21	2	\$0.67	\$7.00	0.0%	10.4	\$3,190,772	804,714	119,123	\$3.97	\$26.79	6.8
Pasco								\$835,247	222,882	29,987	\$3.75	\$27.85	7.4
Pinellas								\$3,066,048	931,658	156,251	\$3.29	\$19.62	6.0
Polk								\$4,322,771	936,924	60,113	\$4.61	\$71.91	15.6
Putnam								\$634,807	178,645	12,470	\$3.55	\$50.91	14.3
Santa Rosa								\$347,768	101,797	8,381	\$3.42	\$41.49	12.1
Sarasota								\$1,026,311	394,592	32,201	\$2.60	\$31.87	12.3
Seminole								\$1,379,110	309,327	41,952	\$4.46	\$32.87	7.4
St. Johns								\$417,375	123,662	20,037	\$3.38	\$20.83	6.2
St. Lucie								\$842,178	675,682	28,595	\$1.25	\$29.45	23.6
Sumter								\$173,245	142,257	7,364	\$1.22	\$23.53	19.3
Suwannee								\$873,282	870,168	23,872	\$1.00	\$36.58	36.5
Taylor								\$375,035	90,967	2,934	\$4.12	\$127.82	31.0
Union								\$167,884	143,479	5,335	\$1.17	\$31.47	26.9
Volusia								\$1,827,426	541,546	83,726	\$3.37	\$21.83	6.5
Wakulla								\$43,501	47,621	1,362	\$0.91	\$31.94	35.0
Walton								\$359,277	284,522	12,280	\$1.26	\$29.26	23.2
Washington								\$337,043	219,194	12,557	\$1.54	\$26.84	17.5
Total	\$14	21	2			0.0%		\$75,705,731	29,026,253	2,598,659			
STATEWIDE MEAN	\$14.00	\$20.80	\$2.00	\$0.67	\$7.00	0.0%	10.4	\$1,129,936.28	\$433,227.66	\$38,785.96	\$2.53	\$44.00	21.2
STATEWIDE MEDIAN	\$14.00	\$20.80	\$2.00	\$0.67	\$7.00	0.0%	10.4	\$624,188.76	\$232,197.00	\$12,727.00	\$2.40	\$35.50	17.9
TLPA* Nat Taxi Avg													
TLPA* Paratnst/cntrt A													
AHCA HMO Reg 1	\$0	0	0					\$3,433,974	1,197,469	100,641	\$2.68	\$32.61	13.7
AHCA HMO Reg 2	\$0	0	0					\$5,181,103	2,409,101	141,015	\$2.13	\$51.00	26.3
AHCA HMO Reg 3	\$0	0	0					\$11,620,559	7,283,862	321,396	\$2.11	\$46.29	25.8
AHCA HMO Reg 4	\$0	0	0					\$5,997,433	1,748,685	238,135	\$3.05	\$29.86	11.2
AHCA HMO Reg 5	\$0	0	0					\$3,901,296	1,154,540	186,238	\$3.52	\$23.74	6.7
AHCA HMO Reg 6	\$0	0	0					\$9,055,459	3,102,824	289,435	\$2.64	\$44.69	20.1
AHCA HMO Reg 7	\$0	0	0					\$10,496,609	2,712,474	326,788	\$3.84	\$30.66	8.6
AHCA HMO Reg 8	\$0	0	0					\$7,130,604	3,342,914	135,092	\$2.57	\$66.31	29.7
AHCA HMO Reg 9	\$14	21	2	\$0.67	\$7.00	0.0%	10.4	\$5,173,673	2,154,998	171,461	\$2.05	\$38.54	22.2
AHCA HMO Reg 10	\$0	0	0					\$2,388,654	531,111	81,949	\$4.50	\$29.15	6.5
AHCA HMO Reg 11	\$0	0	0					\$11,326,367	3,388,275	606,509	\$2.73	\$37.04	16.4
Totals	14	21	2					75,705,731	29,026,253	2,598,659			

2010 Medicaid Encounter Data												
2010 Totals: MV,TX,WC,ST,BP,PT ONLY												
2010 Trip Travel Reports (as of 7/26/2011)												
COUNTY	cost	pass mile	trip	cost/ pass mile	cost/ trip	avg trip length	cost	pass mile	trip	cost/ pass mile	cost/ trip	avg trip length
Alachua	\$1,122,713	220,592	33,609	\$5.09	\$33.41	6.6	\$2,236					
Baker	\$172,987	72,433	2,687	\$2.39	\$64.38	27.0						
Bay	\$694,420	232,197	34,285	\$2.99	\$20.25	6.8	\$700					
Bradford	\$172,245	66,863	4,378	\$2.58	\$39.34	15.3						
Brevard	\$1,447,855	756,626	60,493	\$1.91	\$23.93	12.5						
Broward	\$2,388,654	531,111	81,949	\$4.50	\$29.15	6.5	\$3,154					
Calhoun	\$218,871	147,781	3,838	\$1.48	\$57.03	38.5						
Charlotte	\$576,614	201,085	11,263	\$2.87	\$51.20	17.9						
Citrus	\$349,611	182,868	10,543	\$1.91	\$33.16	17.3	\$649					
Clay	\$360,917	97,812	11,292	\$3.69	\$31.96	8.7						
Collier	\$1,253,593	1,295,421	24,459	\$0.97	\$51.25	53.0						
Columbia	\$1,347,006	1,438,394	63,580	\$0.94	\$21.19	22.6						
DeSoto	\$908,958	477,746	9,935	\$1.90	\$91.49	48.1						
Dixie	\$306,636	132,784	3,252	\$2.31	\$94.29	40.8						
Duval	\$2,795,610	743,190	98,666	\$3.76	\$28.33	7.5						
Escambia	\$2,352,765	659,831	63,439	\$3.57	\$37.09	10.4	\$11,944					
Flagler	\$101,239	76,116	4,380	\$1.33	\$23.11	17.4						
Franklin	\$128,298	87,220	1,672	\$1.47	\$76.73	52.2						
Gadsden	\$563,760	296,469	12,727	\$1.90	\$44.30	23.3						
Gilchrist	\$142,984	55,852	2,556	\$2.56	\$55.94	21.9						
Glades	\$105,000	35,688	1,382	\$2.94	\$75.98	25.8						
Gulf	\$218,870	153,958	3,326	\$1.42	\$65.81	46.3						
Hamilton	\$969,451	1,082,748	25,041	\$0.90	\$38.71	43.2						
Hardee	\$439,426	294,700	8,007	\$1.49	\$54.88	36.8						
Hendry	\$928,931	308,697	8,186	\$3.01	\$113.48	37.7						
Hernando	\$1,280,762	1,195,281	33,864	\$1.07	\$37.82	35.3						
Highlands	\$1,156,529	693,235	21,345	\$1.67	\$54.18	32.5						
Hillsborough	\$2,139,606	825,327	166,302	\$2.59	\$12.87	5.0	\$826					
Holmes	\$262,925	213,706	11,930	\$1.23	\$22.04	17.9						
Indian River	\$278,479	186,664	8,959	\$1.49	\$31.08	20.8						
Jackson	\$715,025	297,923	13,639	\$2.40	\$52.43	21.8						
Jefferson	\$418,195	204,751	6,145	\$2.04	\$68.05	33.3						
Lafayette	\$72,944	34,177	666	\$2.13	\$109.53	51.3						
Lake	\$1,238,945	667,102	33,889	\$1.86	\$36.56	19.7						
Lee	\$2,331,196	629,685	47,666	\$3.70	\$48.91	13.2	\$479					
Leon	\$624,189	145,034	20,624	\$4.30	\$30.27	7.0						
Levy	\$465,780	260,162	8,597	\$1.79	\$54.18	30.3						
Liberty	\$125,391	119,680	10,147	\$1.05	\$12.36	11.8						
Madison	\$455,580	152,600	5,829	\$2.99	\$78.16	26.2						
Manatee	\$997,128	352,638	33,668	\$2.83	\$29.62	10.5						
Marion	\$2,302,264	612,490	52,380	\$3.76	\$43.95	11.7						
Martin	\$128,631	73,335	6,066	\$1.75	\$21.21	12.1						
Miami-Dade	\$10,917,190	3,187,641	599,180	\$3.42	\$18.22	5.3	\$3,728					
Monroe	\$409,131	200,592	7,325	\$2.04	\$55.85	27.4						
Nassau	\$321,879	93,927	17,347	\$3.43	\$18.56	5.4	\$1,038					
Okaloosa	\$374,164	151,319	16,541	\$2.47	\$22.62	9.1	\$705					
Okeechobee	\$733,613	414,603	8,718	\$1.77	\$84.15	47.6						
Orange	\$5,936,720	1,228,779	167,230	\$4.83	\$35.50	7.3	\$1,161					
Osceola	\$1,732,924	417,743	57,113	\$4.15	\$30.34	7.3						
Palm Beach	\$3,190,758	804,693	119,121	\$3.97	\$26.79	6.8						
Pasco	\$835,247	222,882	29,987	\$3.75	\$27.85	7.4	\$825					
Pinellas	\$3,066,048	931,658	156,251	\$3.29	\$19.62	6.0	\$467					
Polk	\$4,322,771	936,924	60,113	\$4.61	\$71.91	15.6						
Putnam	\$634,807	178,645	12,470	\$3.55	\$50.91	14.3						
Santa Rosa	\$347,768	101,797	8,381	\$3.42	\$41.49	12.1	\$781					
Sarasota	\$1,026,311	394,592	32,201	\$2.60	\$31.87	12.3						
Seminole	\$1,379,110	309,327	41,952	\$4.46	\$32.87	7.4						
St. Johns	\$417,375	123,662	20,037	\$3.38	\$20.83	6.2						
St. Lucie	\$842,178	675,682	28,595	\$1.25	\$29.45	23.6						
Sumter	\$173,245	142,257	7,364	\$1.22	\$23.53	19.3						
Suwannee	\$873,282	870,168	23,872	\$1.00	\$36.58	36.5						
Taylor	\$375,035	90,967	2,934	\$4.12	\$127.82	31.0						
Union	\$167,884	143,479	5,335	\$1.17	\$31.47	26.9						
Volusia	\$1,827,426	541,546	83,726	\$3.37	\$21.83	6.5						
Wakulla	\$43,501	47,621	1,362	\$0.91	\$31.94	35.0						
Walton	\$359,277	284,522	12,280	\$1.26	\$29.26	23.2	\$463					
Washington	\$337,043	219,194	12,557	\$1.54	\$26.84	17.5						
Total	\$75,705,671	29,026,190	2,598,653				\$29,156	0	0			
STATEWIDE MEAN	\$1,129,935.39	\$433,226.72	\$38,785.87	\$2.53	\$44.00	21.2	\$1,943.73	--	--	--	--	--
STATEWIDE MEDIAN	\$624,188.76	\$232,197.00	\$12,727.00	\$2.40	\$35.50	17.9	\$825.00	--	--	--	--	--
TLPA* Nat Taxi Avg												
TLPA* Paratnst/cntrt A												
AHCA HMO Reg 1	\$3,433,974	1,197,469	100,641	\$2.68	\$32.61	13.7	\$13,893	0	0			
AHCA HMO Reg 2	\$5,181,103	2,409,101	141,015	\$2.13	\$51.00	26.3	\$700	0	0			
AHCA HMO Reg 3	\$11,620,559	7,283,862	321,396	\$2.11	\$46.29	25.8	\$2,885	0	0			
AHCA HMO Reg 4	\$5,997,433	1,748,685	238,135	\$3.05	\$29.86	11.2	\$1,038	0	0			
AHCA HMO Reg 5	\$3,901,296	1,154,540	186,238	\$3.52	\$23.74	6.7	\$1,292	0	0			
AHCA HMO Reg 6	\$9,055,459	3,102,824	289,435	\$2.64	\$44.69	20.1	\$826	0	0			
AHCA HMO Reg 7	\$10,496,609	2,712,474	326,788	\$3.84	\$30.66	8.6	\$1,161	0	0			
AHCA HMO Reg 8	\$7,130,604	3,342,914	135,092	\$2.57	\$66.31	29.7	\$479	0	0			
AHCA HMO Reg 9	\$5,173,659	2,154,977	171,459	\$2.05	\$38.54	22.2	\$0	0	0			
AHCA HMO Reg 10	\$2,388,654	531,111	81,949	\$4.50	\$29.15	6.5	\$3,154	0	0			
AHCA HMO Reg 11	\$11,326,321	3,388,233	606,505	\$2.73	\$37.04	16.4	\$3,728	0	0			
Totals	75,705,671	29,026,190	2,598,653				29,156	0	0			

8/5/2011 9:01
today's date:

2010 Medicaid Encounter Data						
2010 System Totals (including Trip Travel Reports)						
COUNTY	cost	pass mile	trip	cost/ pass mile	cost/ trip	avg trip length
Alachua	\$1,124,949	222,828	35,845	\$5.05	\$31.38	6.2
Baker	\$172,987	72,433	2,687	\$2.39	\$64.38	27.0
Bay	\$695,120	232,897	34,985	\$2.98	\$19.87	6.7
Bradford	\$172,245	66,863	4,378	\$2.58	\$39.34	15.3
Brevard	\$1,447,855	756,626	60,493	\$1.91	\$23.93	12.5
Broward	\$2,391,808	534,265	85,103	\$4.48	\$28.10	6.3
Calhoun	\$218,871	147,781	3,838	\$1.48	\$57.03	38.5
Charlotte	\$576,614	201,085	11,263	\$2.87	\$51.20	17.9
Citrus	\$350,260	183,517	11,192	\$1.91	\$31.30	16.4
Clay	\$360,917	97,812	11,292	\$3.69	\$31.96	8.7
Collier	\$1,253,593	1,295,421	24,459	\$0.97	\$51.25	53.0
Columbia	\$1,347,006	1,438,394	63,580	\$0.94	\$21.19	22.6
DeSoto	\$908,958	477,746	9,935	\$1.90	\$91.49	48.1
Dixie	\$306,636	132,784	3,252	\$2.31	\$94.29	40.8
Duval	\$2,795,610	743,190	98,666	\$3.76	\$28.33	7.5
Escambia	\$2,364,709	671,775	75,383	\$3.52	\$31.37	8.9
Flagler	\$101,239	76,116	4,380	\$1.33	\$23.11	17.4
Franklin	\$128,298	87,220	1,672	\$1.47	\$76.73	52.2
Gadsden	\$563,760	296,469	12,727	\$1.90	\$44.30	23.3
Gilchrist	\$142,984	55,852	2,556	\$2.56	\$55.94	21.9
Glades	\$105,000	35,688	1,382	\$2.94	\$75.98	25.8
Gulf	\$218,870	153,958	3,326	\$1.42	\$65.81	46.3
Hamilton	\$969,451	1,082,748	25,041	\$0.90	\$38.71	43.2
Hardee	\$439,426	294,700	8,007	\$1.49	\$54.88	36.8
Hendry	\$928,931	308,697	8,186	\$3.01	\$113.48	37.7
Hernando	\$1,280,762	1,195,281	33,864	\$1.07	\$37.82	35.3
Highlands	\$1,156,529	693,235	21,345	\$1.67	\$54.18	32.5
Hillsborough	\$2,140,432	826,153	167,128	\$2.59	\$12.81	4.9
Holmes	\$262,925	213,706	11,930	\$1.23	\$22.04	17.9
Indian River	\$278,479	186,664	8,959	\$1.49	\$31.08	20.8
Jackson	\$715,025	297,923	13,639	\$2.40	\$52.43	21.8
Jefferson	\$418,195	204,751	6,145	\$2.04	\$68.05	33.3
Lafayette	\$72,944	34,177	666	\$2.13	\$109.53	51.3
Lake	\$1,238,945	667,102	33,889	\$1.86	\$36.56	19.7
Lee	\$2,331,675	630,164	48,145	\$3.70	\$48.43	13.1
Leon	\$624,189	145,034	20,624	\$4.30	\$30.27	7.0
Levy	\$465,780	260,162	8,597	\$1.79	\$54.18	30.3
Liberty	\$125,391	119,680	10,147	\$1.05	\$12.36	11.8
Madison	\$455,580	152,600	5,829	\$2.99	\$78.16	26.2
Manatee	\$997,128	352,638	33,668	\$2.83	\$29.62	10.5
Marion	\$2,302,264	612,490	52,380	\$3.76	\$43.95	11.7
Martin	\$128,631	73,335	6,066	\$1.75	\$21.21	12.1
Miami-Dade	\$10,920,964	3,191,411	602,912	\$3.42	\$18.11	5.3
Monroe	\$409,131	200,592	7,325	\$2.04	\$55.85	27.4
Nassau	\$322,917	94,965	18,385	\$3.40	\$17.56	5.2
Okaloosa	\$374,869	152,024	17,246	\$2.47	\$21.74	8.8
Okeechobee	\$733,613	414,603	8,718	\$1.77	\$84.15	47.6
Orange	\$5,937,881	1,229,940	168,391	\$4.83	\$35.26	7.3
Osceola	\$1,732,924	417,743	57,113	\$4.15	\$30.34	7.3
Palm Beach	\$3,190,772	804,714	119,123	\$3.97	\$26.79	6.8
Pasco	\$836,072	223,707	30,812	\$3.74	\$27.13	7.3
Pinellas	\$3,066,515	932,125	156,718	\$3.29	\$19.57	5.9
Polk	\$4,322,771	936,924	60,113	\$4.61	\$71.91	15.6
Putnam	\$634,807	178,645	12,470	\$3.55	\$50.91	14.3
Santa Rosa	\$348,549	102,578	9,162	\$3.40	\$38.04	11.2
Sarasota	\$1,026,311	394,592	32,201	\$2.60	\$31.87	12.3
Seminole	\$1,379,110	309,327	41,952	\$4.46	\$32.87	7.4
St. Johns	\$417,375	123,662	20,037	\$3.38	\$20.83	6.2
St. Lucie	\$842,178	675,682	28,595	\$1.25	\$29.45	23.6
Sumter	\$173,245	142,257	7,364	\$1.22	\$23.53	19.3
Suwannee	\$873,282	870,168	23,872	\$1.00	\$36.58	36.5
Taylor	\$375,035	90,967	2,934	\$4.12	\$127.82	31.0
Union	\$167,884	143,479	5,335	\$1.17	\$31.47	26.9
Volusia	\$1,827,426	541,546	83,726	\$3.37	\$21.83	6.5
Wakulla	\$43,501	47,621	1,362	\$0.91	\$31.94	35.0
Walton	\$359,740	284,985	12,743	\$1.26	\$28.23	22.4
Washington	\$337,043	219,194	12,557	\$1.54	\$26.84	17.5
Total	\$75,734,887	29,055,409	2,627,815			
STATEWIDE MEAN	\$1,130,371.44	\$433,662.82	\$39,221.12	\$2.53	\$43.71	21.1
STATEWIDE MEDIAN	\$624,188.76	\$232,897.00	\$12,743.00	\$2.40	\$32.87	17.9
TLPA* Nat Taxi Avg						
TLPA* Paratnst/cntrt A						
AHCA HMO Reg 1	\$3,447,867	1,211,362	114,534	\$2.66	\$29.84	12.8
AHCA HMO Reg 2	\$5,181,803	2,409,801	141,715	\$2.13	\$50.97	26.3
AHCA HMO Reg 3	\$11,623,444	7,286,747	324,281	\$2.11	\$46.04	25.7
AHCA HMO Reg 4	\$5,998,471	1,749,723	239,173	\$3.05	\$29.72	11.2
AHCA HMO Reg 5	\$3,902,588	1,155,832	187,530	\$3.51	\$23.35	6.6
AHCA HMO Reg 6	\$9,056,285	3,103,650	290,261	\$2.64	\$44.68	20.1
AHCA HMO Reg 7	\$10,497,770	2,713,635	327,949	\$3.84	\$30.60	8.6
AHCA HMO Reg 8	\$7,131,083	3,343,393	135,571	\$2.57	\$66.24	29.7
AHCA HMO Reg 9	\$5,173,673	2,154,998	171,461	\$2.05	\$38.54	22.2
AHCA HMO Reg 10	\$2,391,808	534,265	85,103	\$4.48	\$28.10	6.3
AHCA HMO Reg 11	\$11,330,095	3,392,003	610,237	\$2.73	\$36.98	16.3
Totals	75,734,887	29,055,409	2,627,815			