

## Robert J. Lindquist, P.E., Inc.

Austin • Orlando

| <b>N</b>       |   |
|----------------|---|
| Licensed:      | Registered Professional Engineer<br>Florida No. 39746; Texas No. 50159  |
|                | Florida General Contractor's License No. CG C051030   |
| Certification: | <ul> <li>Arbitrator, American Arbitration Association, joined 1995</li> <li>Dispute Review Board, FDOT</li> <li>Dispute Review Board, Arbitrator, State Bar of Texas, Construction Section</li> <li>TxDOT Certifications:</li> <li>11.2.1 Roadway Construction Management and Inspection</li> <li>11.2.1 Major Bridge Construction Management and Inspection</li> </ul> |
| Education:     | BS-Civil Engineering<br>Penn State University, 1971   |

Masters Business Administration (MBA) with Honors Crummer Graduate School of Business - Rollins College 1990

### Professional Experience:

#### 2003-Present Robert J. Lindquist, P.E., Inc., Austin, Texas, Orlando, Florida – President

Since leaving Hubbard Construction Company in 2003 after 16 years as a Sr. Executive in heavy and highway road and bridge construction Mr. Lindquist began working full time as a Construction Consultant. Since that time he has served on numerous Dispute Review Boards, Arbitration Panels, performed Claim Preparation and Support, CPM Analysis and testified as an Expert Witness. He has consulted in the areas of Claim Prevention and Cost Control relative to Contract and Project Administration procedures. Mr. Lindquist is certified in Construction Management and Inspection on large highway and major bridge projects and has worked on large Design Build Highway projects.

#### 1987-2003 Hubbard Construction Company, Orlando, Florida - Senior Vice President

Mr. Lindquist was responsible for all estimating, contract administration, bid negotiations, contract closeout, dispute resolution with owners, subs and suppliers and directing outside legal counsel, monthly monitoring of progress and profit/loss reviews on all major earthwork, landfill, bridge, highway, sitework, mall and private apartment complexes, and utility projects. Annual Revenue volume approximately \$250 million per year.

#### 1984-1987 <u>Green Holdings, Inc., Denver, Colorado - Vice President/Division Manager of the</u> <u>Industrial Division of the Argee Corporation</u>

In this capacity, Mr. Lindquist introduced this heavy civil and mining company of sixty years into the municipal and industrial construction market. The types of projects constructed under his direction were 4 wastewater treatment plants valued at \$68 Million, 4 highway and bridge construction projects valued at \$59 Million, 3 open pit gold and silver mines valued at \$34 Million, 2 large leachate pads with 3.5 million square feet of P.V.C. and C.P.E. membrane liners, and numerous large earthwork projects totaling \$43 Million.



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#### 1981-1984 <u>Peabody Southwest, Inc., Houston, Texas – President</u>

He organized and started this construction company to service Texas and the southwestern states. The types of projects constructed under his direction include 4 heavy and highway bridge construction projects valued at \$28-Million, 2 wastewater treatment plants totaling \$21-Million, and one marine wharf deck construction project for \$9.4-Million. Yearly volume by year 3 was \$30 million.

#### 1975-1981 Peabody Midwest Inc., Chicago, Illinois - Vice President of Engineering/Estimating

Prior to starting the Houston based company; Mr. Lindquist worked as Vice President of the Engineering/Estimating Department of Peabody Midwest located in Chicago, Illinois. As well as the wastewater treatment plants and highway, bridge construction projects, Mr. Lindquist was involved from bid to completion on various tunnel and subway jobs. Annual volume was approximately \$30 Million.

#### 1972-1975 <u>Cebor Construction Corporation</u>

- 1973-1975 Project Engineer on a \$16-Million sewage treatment plant, near Chicago. In charge of field survey, engineering, pay estimates, job and equipment scheduling, and subcontract coordinator.
- 1972-1973 Field Engineer for a \$12-Million water treatment plant near Pittsburgh. In charge of field survey, engineering and quantities.

Mr. Lindquist has been responsible for estimating over 3,000 projects totaling more than \$12 billion. The largest bid was \$160 million and average bids were \$10-25 million. He has been successful on over 500 projects totaling in excess of \$3 billion.

He has been responsible for managing the Design/Build process on projects ranging in size from \$5 million to \$160 million.

He has served as an arbitrator on several construction disputes along with participating in mediations, arbitrations, dispute review boards and court proceedings during his 33 year construction career.

He has personally been associated with or directly responsible for 19 wastewater treatment plants, 350 major highway & bridge projects, 75 site development projects (roads, sitework, parking lots and utilities for large complex malls, commercial projects and large residential subdivision and apartment projects), 15 landfill projects, 18 major membrane liner projects, 2 tunnels, 3 gold mines, 1 wharf, and 1 uranium tailings removal project.

His managerial, financial and engineering expertise in the heavy, civil, structural, and mechanical construction portions of these projects was a major factor in their timely and profitable completion.



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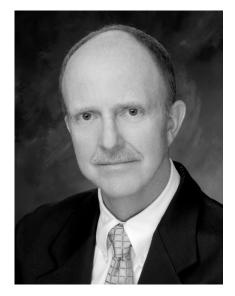
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## Robert J. Lindquist, P.E., MBA, CGC

Robert J. Lindquist, PE, MBA, CGC, has been responsible for estimating over 3,000 projects totaling more than \$12 billion and has been successful on over 500 projects totaling in excess of \$3 billion. He managed the Design/Build process on projects ranging in size from \$5 million to \$160 million. Bob has had hands-on responsibilities for 19 wastewater treatment plants, 350 major highway bridge projects, 75 site development projects, 15 landfill projects, 18 major membrane liner projects, 2 tunnels, 3 gold mines, 1 wharf, and 1 uranium tailings removal project.

He holds active Registered Professional Engineer licenses in Florida and Texas. He has a Florida General Contractor's License, and TxDOT Certifications: Roadway Construction Management and Inspection and Major Bridge Construction Management and Inspection

Bob is an Arbitrator for the American Arbitration Association (AAA) (since 1995), an Arbitrator and Dispute Review Board member with the Texas Bar Association, Construction Law Section, and a Dispute Review Board member with the Florida Department of Transportation. He has worked on numerous



construction disputes, mediations, arbitrations, Dispute Review Boards and court proceedings during his 33 year construction career.

Since 2003 when Bob decided to work full time in the Construction Consulting Business he has served on numerous Dispute Review Boards, Arbitration Panels, performed Claim Preparation, Support and Analysis and testified as an Expert Witness. He has Consulted on Claim Prevention, Project and Company Cost Control and has worked on major Design Build Highway and Bridge projects as a Consultant.

Bob was Senior Vice President of Hubbard Construction Company in Orlando, Florida for 16 years, a \$250 million dollar a year ENR "Top 400" company. At Hubbard, he was responsible for the coordination and direction of outside legal counsel with respect to litigation, estimating, contract administration, bid negotiations, contract closeout, dispute resolution, monthly monitoring of progress, profit/loss reviews on all major projects and Design Build efforts.

As Vice President/Division Manager of ARGEE Corporation, Denver, Colorado, he introduced this 60-year old heavy civil and mining company to the municipal and industrial construction market. Over his 3 years with ARGEE Corp., Bob was responsible for estimating and successfully completing 4 wastewater treatment plants valued at \$68 million, 4 highway and bridge construction projects valued at \$59 million, 3 open pit gold and silver mines valued at \$34 million, 2 large leachate pads with 3.5 million square feet of membrane liners, and numerous large earthwork projects totaling \$43 million. These projects were located in Florida, Louisiana, Texas, Nevada, California, Colorado and Idaho. His responsibilities included post bid negotiations, contract disputes, legal cases and project profitability.

Bob organized, launched, and was President of Peabody Southwest, Inc., Houston, Texas. Projects constructed under his direction and 3 year tenure at Peabody Southwest include 4 heavy and highway bridge projects valued at \$28 million, 2 wastewater treatment plants totaling \$21 million, and one marine wharf deck project at \$10 million. Peabody Southwest was a wholly owned subsidiary of Peabody International Corporation, a Fortune 400 Company.

During his first 10 years out of Penn State, Bob worked as Project Engineer on 2 waste water treatment plants in Pittsburgh and Chicago and then headed up the estimating/engineering department of Peabody Midwest, Inc., in Chicago, before moving to Houston to start-up Peabody Southwest.

Bob holds a Masters in Business Administration with honors from Rollins College, Crummer Graduate School of Business ('90) and a Bachelor of Science in Civil Engineering from Penn State University ('71).

Professionally, Bob is a member of the American Society of Civil Engineers, National Society of Professional Engineers, Florida Engineering Society, Florida Department of Transportation Design Build Task Team.

Personal Interests: Triathlons, Cycling, Swimming, Marathons, Golf, Boating, and Jungian Psychological Studies.