

RESUME

NAME: John C. Norton
POSITION: President, National Construction Associates, Inc.
EDUCATION: Iowa State University, B.S. Civil Engineering
REGISTRATION: Registered Professional Engineer in Florida and Pennsylvania. State Certified General Contractor in Florida.

OCCUPATIONAL QUALIFICATIONS:

Mr. Norton has over 54 years experience in the estimating, scheduling and construction of major projects, including Cofferdams, Earth and Rock Excavation, Utilities, Steel Fabrication and Erection, Mass Concrete, Locks and Dams, Major bridges throughout the United States, a Hydroelectric Dam, Tunnel work, Cut and Cover construction, and Marine construction on the Atlantic and Gulf Coasts. Mr. Norton has served as Chairman or member on over 85 Disputes Review Boards, including projects for the Central Artery Project (Boston, MA.), the Mississippi Department of Transportation, and the Florida Department of Transportation. Mr. Norton is President of the DRBF, Past President of Region 1 of the DRBF, and the Contractor's member on the Florida State Arbitration Board. He has extensive claims experience and has given expert testimony in court.

EXPERIENCE:

1983-Present National Construction Associates, Inc., President, responsible for the operation of all consulting, construction, estimating, alternate dispute resolution services, constructability reviews, claims preparation, claims defense and litigation assistance undertaken by the company.

1976-1983 Various divisions of The Hardaway Company.

Hardaway Constructors, Inc., Vice President on site and in responsible charge of the diversion plan and all blasting for the Little Seneca Lake project near Gaithersburg, Md.

Hardaway Constructors, Inc., Vice President and Project Manager for Hardaway & Michael, in charge of the Joint Venture team to construct the main substructure piers on the Sunshine Skyway Bridge St. Petersburg, Florida.

Standard Construction Co., Vice President Operations with responsibility for marketing, bidding, engineering, and all other operating functions for the division.

Hardaway Constructors, Inc. Vice President with responsibility for all the work, and its profitability, undertaken in the Florida Division. Operation of the division included construction manager, estimating, cost control and safety for the construction of major highway bridges, port facilities and miscellaneous work, plus overseeing the Tampa Prestress yard, and all towboat operations.

1957-1976 Dravo Corporation Heavy Construction Division.

Steady advancement from Field Engineer to Project Manager on multi-million dollar projects with experience in construction management, labor relations (Dravo's work was all Union Labor), estimating, claims, engineering design, planning, scheduling, and production.

Brief Bio for John C. Norton

Mr. Norton has been involved for over 54 years in the construction industry. Over 27 of those years were in the field and office with experience in construction, estimating and scheduling of heavy civil projects, including 2 sets of Locks and 1 Dam on the Ohio River, Major bridges over the Mississippi and Ohio Rivers, a Hydroelectric Dam, Subway Construction (Tunnel and Cut and Cover) in downtown Washington, D.C., and Marine construction in Florida coastal waters. The remaining 27 years have been spent as a consultant to the construction industry assisting with the preparation and defense of claims for both contractors and owners, and more recently assisting with the resolution of disputes in the construction industry. He has served on, or is presently serving, as Chairman or a member on over eighty-five Disputes Review Boards in various locations throughout the country having been picked to serve on Dispute Review Boards by both Contractors and Owners. He also has extensive claims experience and has testified in Court, before the Corps of Engineers Contract Board of Appeals, at Arbitration proceedings, and given many depositions. Mr. Norton is President of the Disputes Resolution Board Foundation (DRBF), Past President of the DRBF (Region 1), past President of the Florida Chapter of the DRBF, and serves as the Contractor's Member on the State Arbitration Board in Florida.